
City of Louisville
COLORADO • SINCE 1878
2025–2026
Biennial Operating & Capital Budget
CITY OF LOUISVILLE, COLORADO

2025–2026
Biennial Operating & Capital Budget

CITY OF LOUISVILLE, COLORADO

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Letter of Transmittal

City of Louisville
COLORADO • SINCE 1878

November 4, 2024

Mayor Leh and City Council,

I am pleased to present the 2025 - 2026 Operating & Capital Budget, the 2025-2030 Capital Improvements Plan (CIP), and the updated 2025-2030 Long-Term Financial Plan.

The Budget is presented in accordance with City Charter, Municipal Code and State Statutes. The Budget is subject to change pursuant to Council direction during the course of the Budget process and hearings and these documents will be amended accordingly prior to adoption.

The City of Louisville 2025-2026 Budget projects the City to be in a good financial position with stable revenues, strong reserves and many planned capital projects. However, there are unknowns in the future and increasing municipal service demands, which may lead expenditure growth to outpace projected revenue growth. Staff will continue monitoring and engage with council regularly as things progress.

Given potential future fiscal challenges, the 2025-2026 Proposed Operating Budget is conservative in terms of revenue projections, programs expenses and staffing levels. The CIP plan is aggressive, with many significant and important projects planned. As depicted in the long-term projections for the General Fund, and other funds to follow, the proposed budget supports economic prosperity, public safety, investments in core services, maintaining critical infrastructure, and affordable housing while prioritizing decarbonization and sustainability goals and equity, diversity, and inclusion efforts, as well as a balanced budget outlook and solid reserves in future years.

Included within this introductory transmittal letter are:

- Revenue estimates and assumptions for 2025 through 2030;
- Operating expenditure estimates and targets for 2025 through 2030;
- The 2025-2030 Capital Improvements Plan;
- A schedule of budgeted transfers between funds for 2025 and 2026;
- A City-wide budget summary for 2025 and 2026; and
- Long-term fund forecasts generated by the Long-Term Financial Model.

Also included within the document are:

- 2025 and 2026 Operating & Capital Budget presented by Fund, Division and Account;
- 2025 and 2026 Operating & Capital Budget presented by Program and Sub-Program; and
- The 2025-2030 Capital Improvements Plan

There have been no modifications or changes to the 2025–2026 Biennial Budget or 2025–2030 Capital Improvement Plan since the October 15, 2024 proposed budget.

Letter of Transmittal

REVENUE PROJECTIONS

The following table summarizes the updated revenue estimates and assumptions for 2025 through 2030 that have been incorporated into the 2025–2026 Operating & Capital Budgets and 2025–2030 Long-Term Financial Plan.

All projections for construction-related revenue are based on forecasts by the Planning & Building Department. Construction-related revenue includes Use Tax on Building Materials, Construction Permits, Impact Fees, and Utility Tap Fees. All projections for revenue generated at the Recreation Center and Golf Course are based on forecasts by the Parks & Recreation Department. Golf Course User Fees include a consolidation of green fees, annual season passes, golf cart rentals, driving range fees, pro shop merchandise sales, daily rentals, golf lesson fees, club repair fees, and handicap fees. Projections for Solid Waste & Recycling Fees and Utility User Fees are based on forecasts by the Public Works Department.

All remaining projections are based on the Finance Department's forecasts using trend analysis.

City of Louisville, Colorado
Summary of Revenue Assumptions for Major Revenue Sources
Year-Over-Year Percent of Change
2018 - 2030

Revenue Category	Percent of Change												
	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Regional Consumer Price Index	2.7%	1.9%	2.0%	3.5%	8.0%	5.2%	1.9%	2.9%	2.9%	3.0%	3.0%	3.0%	3.0%
Average Rate of Return	1.7%	2.1%	1.4%	0.4%	1.0%	1.8%	2.3%	2.8%	3.0%	3.3%	3.5%	3.5%	3.5%
Taxes:													
Sales Tax	5.3%	11.8%	-8.4%	16.3%	9.1%	7.4%	6.0%	2.9%	2.9%	5.0%	3.5%	3.5%	3.5%
Property Tax	53.5%	-9.0%	7.5%	1.1%	8.5%	-6.1%	6.2%	9.4%	7.7%	4.5%	2.9%	2.5%	3.0%
Use Tax - Consumer	12.9%	5.2%	-16.4%	28.0%	25.0%	29.1%	-5.4%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Use Tax - Auto	36.5%	-14.6%	-12.5%	19.0%	5.3%	-3.4%	-19.8%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%
Use Tax - Building Materials	24.6%	-8.1%	-18.4%	43.3%	-1.2%	-15.8%	-33.9%	33.8%	-2.3%	-6.1%	12.4%	0.0%	0.0%
Franchise Taxes	-0.4%	-1.8%	-4.1%	12.4%	6.0%	3.9%	-13.3%	22.9%	3.9%	1.5%	1.6%	1.6%	1.6%
Lodging Tax	-8.6%	-3.8%	-59.9%	48.3%	8.8%	41.2%	-3.1%	10.0%	7.5%	5.0%	5.0%	5.0%	5.0%
Licenses & Permits:													
Sales & Use Tax Licenses	1.1%	20.0%	1.0%	4.7%	-78.9%	368.5%	-88.3%	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%
Construction Permits	-37.2%	40.0%	-15.3%	47.0%	119.9%	17.8%	-59.6%	-23.2%	-0.4%	-5.1%	11.5%	32.2%	-1.1%
Minor Building-Related Permits	657.6%	-57.8%	-52.2%	-14.2%	95.2%	-27.9%	-52.4%	33.9%	3.0%	3.0%	3.0%	3.0%	3.0%
Intergovernmental Revenue:													
Highway Users Tax	23.9%	-4.1%	-25.6%	19.9%	-7.1%	-3.9%	1.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
State Lottery	-0.7%	26.9%	-13.3%	15.5%	7.2%	8.3%	-15.2%	3.0%	3.0%	2.0%	2.0%	2.0%	2.0%
Marijuana Tax	-3.4%	3.4%	27.3%	26.5%	-1.1%	-12.7%	14.3%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
IGA - Superior Library	10.3%	1.1%	7.8%	-0.9%	14.4%	-11.9%	0.7%	7.7%	-7.9%	0.0%	0.0%	0.0%	0.0%
Charges for Services:													
Water User Fees	9.7%	-12.6%	20.6%	-8.0%	-1.5%	-17.8%	27.5%	7.5%	7.0%	7.4%	6.4%	4.9%	4.0%
Water Tap Fees	-64.6%	73.2%	-24.7%	37.7%	-35.7%	-9.9%	-31.4%	21.0%	230.0%	-14.9%	-58.0%	15.5%	-6.2%
Wastewater User Fees	6.4%	3.0%	10.4%	3.6%	-12.1%	10.5%	18.0%	9.1%	12.5%	6.1%	2.0%	2.0%	2.0%
Wastewater Tap Fees	-80.3%	53.8%	-1.0%	-31.9%	-14.4%	29.6%	7.3%	22.7%	-39.5%	27.4%	-9.8%	22.1%	-8.2%
Storm Water User Fees	6.8%	17.3%	7.2%	3.8%	-6.2%	19.8%	-0.1%	22.4%	13.8%	14.1%	13.1%	13.1%	1.9%
Solid Waste User Fees	3.8%	1.5%	-3.1%	-5.8%	4.6%	5.0%	5.4%	5.2%	3.5%	3.5%	3.5%	3.6%	3.6%
Recreation Center Fees	-8.3%	67.3%	-58.4%	85.9%	21.6%	23.9%	-11.6%	19.5%	3.1%	-0.3%	3.0%	2.9%	2.9%
Golf Course User Fees	4.1%	0.8%	20.0%	19.4%	3.3%	21.5%	-8.6%	14.7%	3.4%	3.4%	3.5%	3.5%	3.6%
Developer Impact Fees	15.9%	-44.9%	57.7%	-55.7%	83.0%	-81.1%	234.7%	9.6%	-36.0%	71.8%	-10.3%	0.0%	0.0%
Fines & Forfeitures:													
Court Fines	-14.0%	-9.4%	-33.6%	-19.1%	-23.4%	64.1%	-30.8%	66.7%	0.0%	0.0%	0.0%	0.0%	0.0%

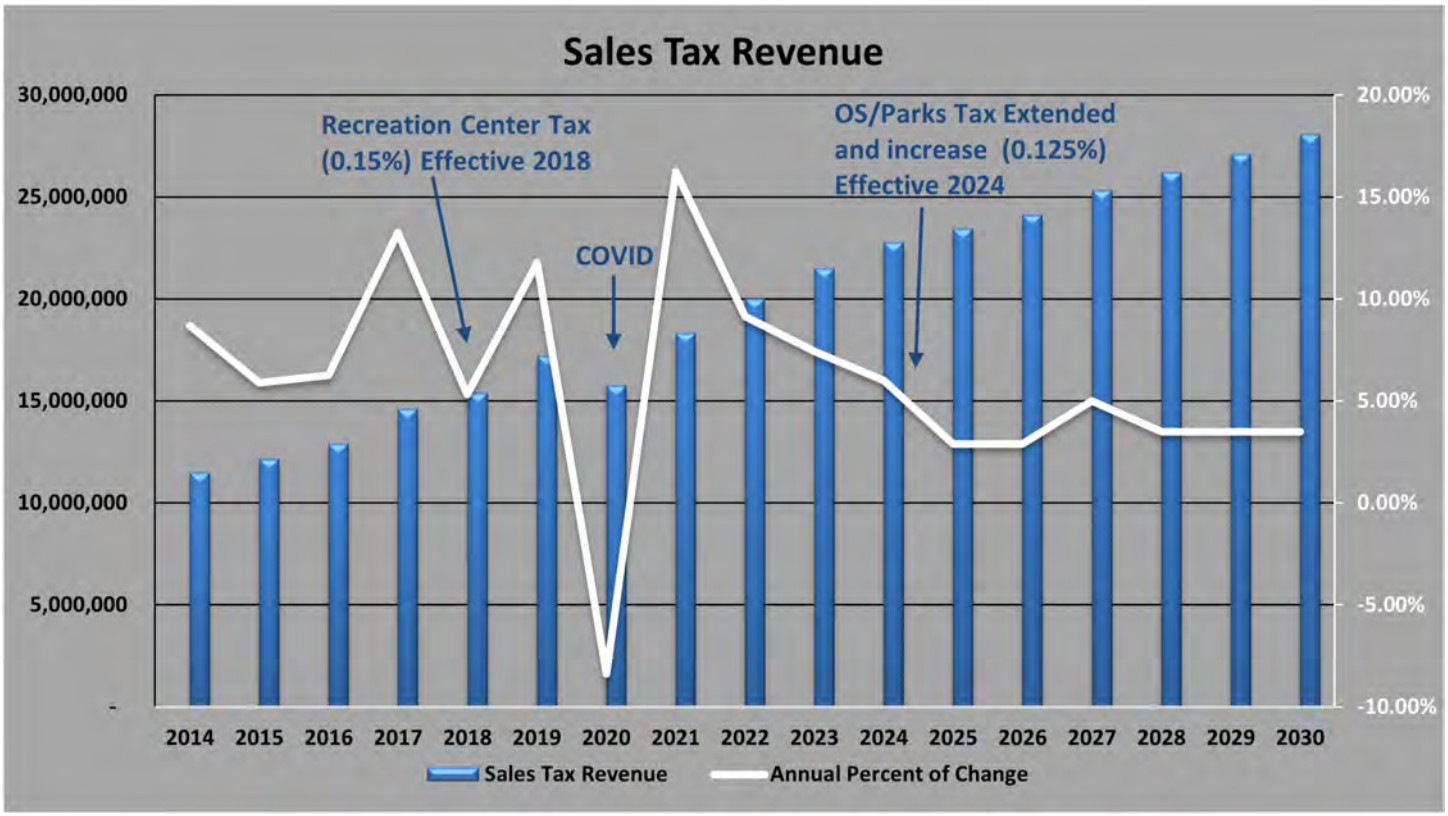
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Sales Tax Revenue

Sales tax is a significant revenue source for the City and the projections/assumptions affect the City's main operating and capital funds:

- General Fund
- Open Space
- Parks Fund
- Historic Preservation Fund
- Recreation Fund
- Capital Project Fund

The following table summarizes sales tax revenue history and projections from 2014 through 2030.



Assessed Valuation, Projected Mil Levy, & Property Tax Revenue

On August 22nd the City received its Preliminary 2024 assessed valuation amounts from the Boulder County Assessor. While Preliminary values have been received, only the Final assessed valuations, multiplied by the mill levies, determine the amount of property tax revenue that will be received by the City in 2025.

The Assessor reported that the City of Louisville's preliminary gross assessed valuation increased by 2.1%, from $1,000,975,223 in 2024 to $1,022,010,629 in 2025. The City of Louisville's total preliminary net assessed valuation, which is the City's gross valuation less the Urban Revitalization District's incremental assessed valuation, also increased by approximately 2.2%, from $973,385,100 in 2024 to $994,841,440 in 2025.

Letter of Transmittal

The City currently levies a total of 6.559 mills with two separate levies:

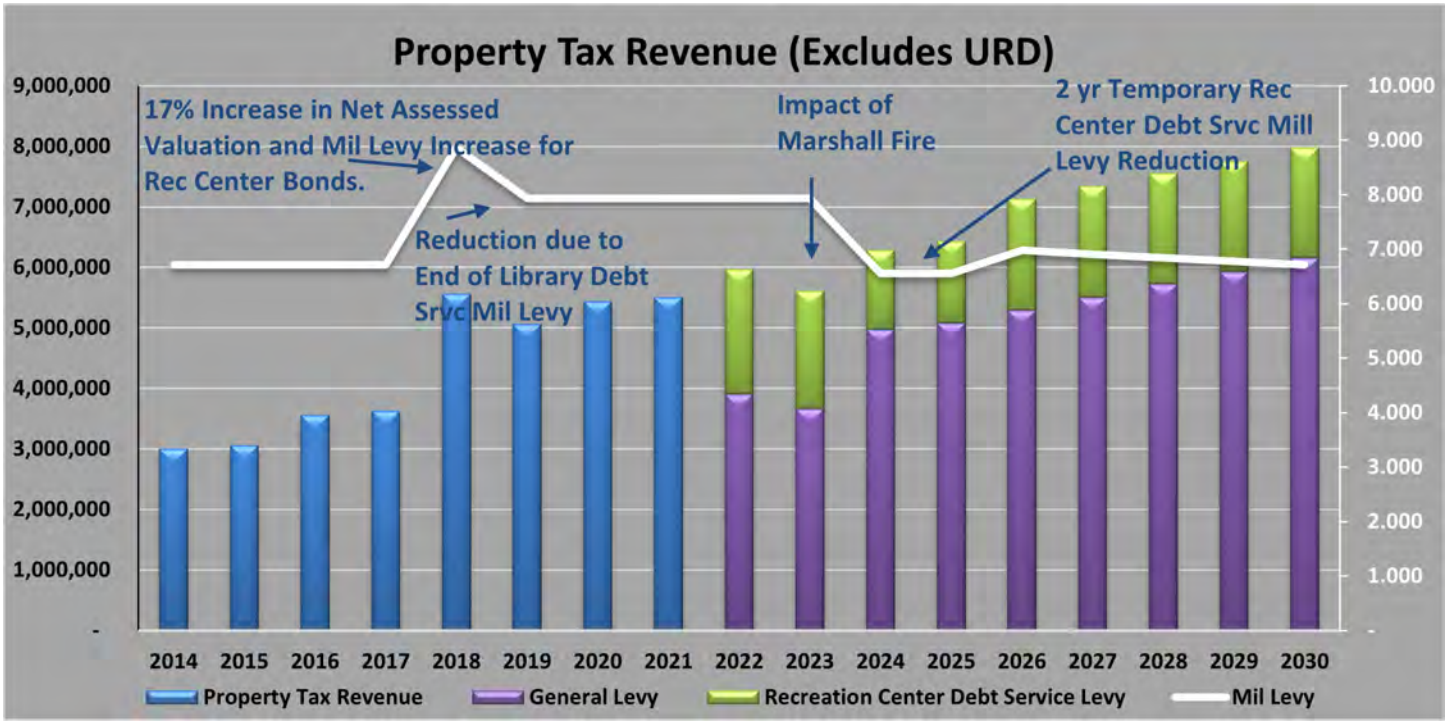
1. A 5.184 mill General Levy; and
2. A 1.375 mill Recreation Center Debt Service Levy.

Again in 2025, the proposal is to extend the temporary mill levy credit totaling to help offset the impact of increases to assessed values of property within City jurisdiction.

For Calendar Year 2025, The City will levy a total of 6.559 mill levies, net of temporary mill levy credits, the two separate levies are as follows:

1. A 5.184 mill General Levy; and
2. A 1.375 mill Recreation Center Debt Service Levy.

Extending the temporary Recreation Center Debt Service Levy credit at 1.375 mills would require the use of fund balance. In 2026 and beyond Staff will recommend a mill levy appropriate for future debt service payments.



OPERATING EXPENDITURE PROJECTIONS

The next table summarizes the operational expenditure estimates and targets by major expenditure category for 2025 through 2030. These estimates and targets are incorporated into the 2025 and 2026 Operating & Capital Budget and 2025-2030 Long-Term Financial Plan.

City of Louisville, Colorado
Summary of Expenditure Actuals, Estimates, and Targets for Major Expenditure Categories
Year-Over-Year Percent of Change
2018 - 2030

	Percent of Change												
Expenditure Category	**2018**	**2019**	**2020**	**2021**	**2022**	**2023**	**2024**	**2025**	**2026**	**2027**	**2028**	**2029**	**2030**
Regional Consumer Price Index	2.7%	1.9%	2.0%	3.5%	8.0%	5.2%	1.9%	2.9%	2.9%	3.0%	3.0%	3.0%	3.0%
Salaries & Wages:													
Regular Wages	3.0%	10.2%	2.2%	4.6%	9.6%	7.1%	16.6%	5.7%	5.2%	5.0%	5.0%	4.0%	4.0%
Variable & Seasonal Wages	6.0%	22.9%	-32.9%	34.0%	38.3%	7.7%	16.7%	10.2%	3.8%	4.1%	3.9%	3.9%	3.9%
Overtime	21.8%	2.7%	2.0%	-4.3%	33.0%	-11.5%	-7.8%	5.4%	0.0%	2.5%	2.5%	2.5%	2.5%
Employee Benefits:													
Employee Insurance	-1.6%	8.6%	3.2%	0.0%	6.4%	3.2%	30.8%	0.4%	8.7%	5.0%	5.0%	5.0%	5.0%
FICA Expense	4.4%	11.1%	-2.8%	7.7%	12.5%	7.9%	11.8%	6.5%	4.4%	11.1%	4.8%	3.9%	3.9%
Retirement Contribution	1.1%	10.0%	2.0%	5.6%	28.3%	17.3%	12.1%	8.0%	4.9%	5.4%	4.9%	4.0%	4.0%
All Employee Compensation	3.1%	11.1%	-1.1%	5.7%	13.0%	6.8%	16.3%	6.0%	5.3%	5.2%	4.8%	4.0%	4.0%
Supplies:													
Chemicals	-7.9%	41.7%	-4.9%	3.5%	28.6%	20.0%	4.7%	-5.1%	1.7%	3.0%	3.0%	3.0%	3.0%
Vehicle Maintenance Supplies	33.2%	-4.7%	-9.5%	9.4%	44.2%	-6.6%	-11.9%	4.6%	1.3%	3.0%	3.0%	3.0%	3.0%
Street Supplies	17.7%	-13.0%	1.1%	-17.6%	22.8%	38.8%	0.9%	-4.2%	0.0%	3.0%	3.0%	3.0%	3.0%
Uniforms & Clothing	-1.2%	-3.0%	9.3%	-7.8%	1.8%	15.1%	5.9%	11.4%	1.2%	3.0%	3.0%	3.0%	3.0%
Library Books & Media	5.5%	3.9%	-22.5%	0.6%	52.4%	9.9%	1.9%	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%
All Supplies	5.7%	10.3%	-4.2%	-2.8%	90.9%	-24.0%	15.4%	2.3%	0.1%	2.9%	3.0%	3.0%	3.0%
Purchased/Contracted Services:													
Professional Services	-2.4%	11.1%	-4.9%	10.2%	25.8%	18.6%	-5.9%	2.9%	-4.6%	-2.8%	5.8%	4.0%	5.7%
Utilities	19.6%	3.3%	6.9%	1.8%	16.9%	-13.0%	14.7%	1.3%	1.0%	3.5%	3.5%	3.5%	3.5%
Solid Waste Hauling	2.2%	1.2%	-7.0%	3.9%	-3.0%	6.6%	6.5%	5.5%	4.0%	4.0%	4.0%	4.0%	4.0%
Parts, Repairs, & Maintenance	65.5%	6.3%	-18.2%	17.5%	11.3%	3.1%	6.2%	13.8%	1.0%	3.6%	3.6%	3.6%	3.6%
Legal Services	-20.2%	41.7%	-0.5%	9.5%	-13.5%	6.3%	1.8%	2.5%	3.1%	5.0%	5.0%	5.0%	5.0%
Insurance Premiums & Deductibles	2.2%	28.1%	34.3%	12.6%	18.7%	12.4%	24.5%	16.8%	10.8%	7.0%	7.0%	7.0%	7.0%
Boulder Dispatch Services	1.9%	0.8%	1.5%	12.6%	2.3%	9.6%	-13.2%	9.1%	5.0%	3.5%	3.5%	3.5%	3.5%
All Purchased/Contracted Services	10.0%	8.6%	4.8%	3.5%	34.9%	-6.6%	9.7%	1.1%	0.8%	1.0%	4.5%	4.0%	4.5%

Notes:
The All Supplies line is a consolidation of all supply categores, not just those shown above it.
Professional Services includes all professional services, less Solid Waste Hauling and Legal Services
The All Purchased/Contracted Services line a consolidation of all service categores, not just those shown above it.

Letter of Transmittal

Wage & Benefit Projections

The 2025 and 2026 wage and benefit projections were developed by staff using the Tyler-Munis Salary projection tool. These projections are reflected in the 2025 and 2026 Operating & Capital Budget and are the basis for projecting wages and benefits in the Long-Term Financial Plan for 2025 through 2030.

The 2025 wage and benefit projections include merit increases not to exceed 4% and a market adjustment of 2% for all employees. Together, these inclusions account for an approximate $1.2 million increase in the City's employee compensation budget for 2025. These investments help support the City by maintaining an experienced and stable workforce, including the retention and attraction of employees, which is necessary to fulfill the level of service desired by Council and the community. In addition, these investments help reduce the costs and operational impacts of employee turnover.

Recommended Adjustments to Full-Time Benefitted Positions (Regular Wages)

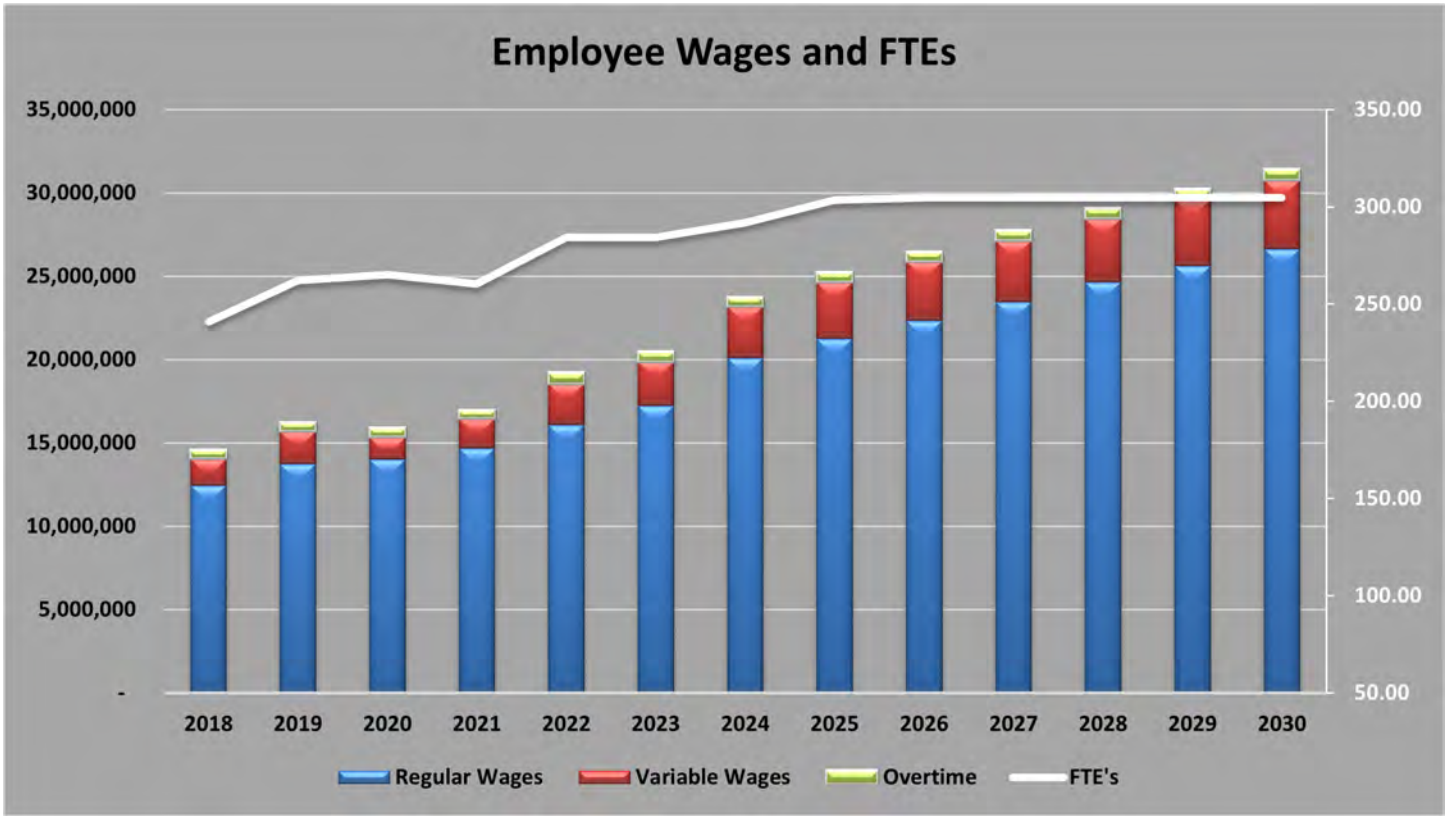
Below is a summary of the recommended adjustments to full-time wages and benefits.

	2025 Percent Increase	2026 Percent Increase
Market Adjustments	2%	2%
Merit Adjustments — General	4%	4%
Merit Adjustments — Police	5%	5%
Health Insurance	0%	10%
Dental Insurance	0%	2%
Vision Insurance	0%	2%

Recommended Adjustments to Part-Time Non-Benefitted Hours (Variable Wages)

The City manages its part-time, non-benefitted wages by managing hours, rather than individual positions. The hours are categorized by job class. This type of budgetary control allows departments the most flexibility for managing part-time, seasonal and temporary positions. The 2025 Recommended Budget includes an additional 4.5 full-time equivalents (FTEs), the increase is largely within the Recreation Fund. The 2026 Recommended Budget includes an increase of 1.12 FTEs within the Recreation Fund. A 4% market adjustment for both 2025 and 2026 for all variable positions has been included within the salary projection model.

Employee wages and benefits are the City's largest operational cost category. The following chart summarizes a history and projection of full-time equivalents (FTEs) and total wage costs.



Office Space Needs

The steady growth of City programs and services, and staff necessary to support those services, has resulted in a shortage of adequate staff workspace. At this time, most City facilities are at capacity, and in some facilities (including City Hall and the Library) numerous remodels have occurred in the past few years to incrementally expand available offices. In 2017, staff brought forward a proposal to complete a redesign of City Hall, incorporating more office space, which was not advanced. Subsequently, the City had planned to complete a space needs assessment/study, which was delayed for various reasons. Staff is still exploring the best solutions to address these needs, including the possibility of office space reconfiguration, teleworking and office sharing, relocating staff to other facilities, and temporary office space rentals and will return to Council in the near future on potential options. The 2025-2026 Operating & Capital Budget includes $100,000 for office space rental, which is carried forward through 2030 in the fund financial forecasts.

CAPITAL IMPROVEMENTS PLAN UPDATE

Section 5.5 of the City's Financial Policies states:

> *A Six-Year Capital Improvement Plan will be presented to the City Council for consideration during the biennial budget development process. The annual capital budget will be based on the first year of the approved CIP.*

Included within this document is a CIP Summary Table that includes adjustments and represents the 2025-2030 CIP. Also included is a list of Unfunded projects that were requested by Departments for consideration, but were removed from the final CIP Plan.

Letter of Transmittal

INTERFUND TRANSFERS

The following table summarizes the transfers between funds that are included in the 2025 and 2026 Operating & Capital Budget.

2025 Recommended Inter-Fund Transfers

City of Louisville, Colorado
Inter-Fund Transfers Matrix
2025 Recommended Budget

	Transfers In						
Transfers Out	General Fund	Open Space Fund	Parks Fund	Cemetery Fund	Recreation Fund	Capital Projects Fund	Total
General Fund	$ -	$ -	$ 1,048,400 *a*	$ 125,900 *a*	$ 1,306,700 *a*	$ - *c*	$ 2,481,000
Cemetery Perpetual Care Fund	-	-	-	$ 17,300 *b*	-	-	17,300
Historic Preservation	$ 208,900 *d*	-	-	-	-	-	208,900
Capital Projects Fund	-	-	-	-	$ 158,200 *e*	-	158,200
Impact Fee Fund	-	72,600 *f*	-	-	-	267,100 *f*	339,700
Total	$ 208,900	$ 72,600	$ 1,048,400	$ 143,200	$ 1,464,900	$ 267,100	$ 3,205,100

a Annual subsidy transfer.
b Annual transfer of interest earned in the Cemetery Perpetual Care Fund for cemetery operations and maintenance.
c One-Time Transfer for Capital Improvement Program
d Annual transfer to fund Museum Services.
e Annual subsidy transfer for capital projects.
f Transfer of impact fee revenue to fund costs eligible for impact fee revenue funding.

2026 Recommended Inter-Fund Transfers

City of Louisville, Colorado
Inter-Fund Transfers Matrix
2026 Recommended Budget

	Transfers In						
Transfers Out	General Fund	Open Space Fund	Parks Fund	Cemetery Fund	Recreation Fund	Capital Projects Fund	Total
General Fund	$ -	$ -	$ 1,079,900 *a*	$ 129,700 *a*	$ 1,345,900 *a*	$ - *c*	$ 2,555,500
Cemetery Perpetual Care Fund	-	-	-	17,800 *b*	-	-	17,800
Historic Preservation	215,200 *d*	-	-	-	-	-	215,200
Capital Projects Fund	-	-	-	-	162,900 *e*	-	162,900
Impact Fee Fund	-	36,300 *f*	-	-	-	181,600 *f*	217,900
Total	$ 215,200	$ 36,300	$ 1,079,900	$ 147,500	$ 1,508,800	$ 181,600	$ 3,169,300

a Annual subsidy transfer.
b Annual transfer of interest earned in the Cemetery Perpetual Care Fund for cemetery operations and maintenance.
c One-Time Transfer for Capital Improvement Program
d Annual transfer to fund Museum Services.
e Annual subsidy transfer for capital projects.
f Transfer of impact fee revenue to fund costs eligible for impact fee revenue funding.

CITY-WIDE 2025 AND 2026 BUDGET SUMMARY

The following tables summarize the projected fiscal impact of the 2025 and 2026 Operating & Capital Budget on each fund's revenue, expenditures, and fund balances.

City of Louisville, Colorado
Summary of Revenue, Expenditures, and Changes to Fund Balances
All Funds
2025 Projection

Fund Number	Fund Description	Beginning Fund Balance	Revenue & Other Sources	Expenditures & Other Uses		Ending Fund Balance	Amount of Change	Percent of Change
101	**General**	**$ 13,948,579**	**$ 27,097,420**	**$ 27,780,263**	*[1]*	**$ 13,265,737**	**$ (682,843)**	**-5%**
	Special Revenue Funds:							
202	Conservation Trust - Lottery	**452,704**	283,344	300,100		**435,948**	(16,756)	-4%
203	Cemetery Perpetual Care	**824,991**	61,331	17,600		**868,722**	43,731	5%
204	Cemetery	**175,208**	228,143	280,372		**122,979**	(52,229)	-30%
205	PEG Fees	**17,427**	16,225	20,050		**13,602**	(3,825)	-22%
206	Parking Improvement	**98,216**	3,034	50		**101,200**	2,984	3%
207	Historic Preservation	**3,647,914**	1,117,061	966,343		**3,798,632**	150,718	4%
208	Recreation	**3,592,354**	6,532,489	6,654,537	*[2]*	**3,470,306**	(122,048)	-3%
209	Amercian Rescue Plan Act	**-**	-	-		**-**	-	
210	Open Space	**697,275**	2,673,001	2,425,216	*[7]*	**945,060**	247,785	36%
211	Parks	**567,730**	2,647,199	2,616,004	*[8]*	**598,925**	31,195	5%
	Total Special Revenue Funds	**10,073,819**	**13,561,827**	**13,280,272**		**10,355,373**	**281,555**	**3%**
	Capital Project Funds:							
301	Capital Projects	**12,499,926**	18,858,107	20,917,113		**10,440,921**	(2,059,006)	-16%
302	Impact Fee	**222,199**	352,429	267,400		**307,228**	85,029	38%
303	Recreation Center Construction	**-**	99	-		**99**	99	
	Total Capital Project Funds	**12,722,125**	**19,210,635**	**21,184,513**		**10,748,248**	**(1,973,878)**	**-16%**
	Debt Service Funds:							
402	Recreation Center Debt Service	**800,772**	1,413,484	1,742,600		**471,656**	(329,116)	-41%
	Total Debt Service Funds	**800,772**	**1,413,484**	**1,742,600**		**471,656**	**(329,116)**	**-41%**
	Enterprise Funds (WC Basis):							
501	Water Utility	**4,459,174**	9,050,675	10,558,505	*[3]*	**2,951,344**	(1,507,830)	-34%
502	Wastewater Utility	**1,718,345**	5,784,035	5,924,501	*[4]*	**1,577,879**	(140,466)	-8%
503	Stormwater Utility	**1,757,228**	1,708,622	1,348,186	*[5]*	**2,117,664**	360,436	21%
510	Solid Waste & Recycling Utility	**350,347**	1,903,631	1,927,823		**326,155**	(24,192)	-7%
520	Golf Course	**1,227,478**	3,089,321	3,743,833	*[6]*	**572,966**	(654,512)	-53%
	Total Enterprise Funds	**9,512,572**	**21,536,284**	**23,502,848**		**7,546,008**	**(1,966,564)**	**-21%**
	Internal Service Funds (WC Basis):							
602	Technology Management	**43,388**	146,255	146,300		**43,343**	(45)	0%
603	Fleet Management	**375,916**	27,835	169,700		**234,051**	(141,865)	-38%
	Total Internal Service Funds	**419,303**	**174,090**	**316,000**		**277,393**	**(141,910)**	**-34%**
	Total All Funds	**$ 47,477,171**	**$ 82,993,740**	**$ 87,806,496**		**$ 42,664,415**	**$ (4,812,756)**	**-10%**

[1] Projected Expenditures Include a Projected Operational "Turnback" of	***5.5% , which =***	***1,472,440***
[2] Projected Expenditures Include a Projected Operational "Turnback" of	***5.0% , which =***	***304,980***
[3] Projected Expenditures Include a Projected Operational "Turnback" of	***7.0% , which =***	***385,500***
[4] Projected Expenditures Include a Projected Operational "Turnback" of	***7.0% , which =***	***237,290***
[5] Projected Expenditures Include a Projected Operational "Turnback" of	***7.0% , which =***	***39,210***
[6] Projected Expenditures Include a Projected Operational "Turnback" of	***4.0% , which =***	***111,200***
[7] Projected Expenditures Include a Projected Operational "Turnback" of	***6.0% , which =***	***114,960***
[8] Projected Expenditures Include a Projected Operational "Turnback" of	***6.0% , which =***	***166,980***

Letter of Transmittal

City of Louisville, Colorado
Summary of Revenue, Expenditures, and Changes to Fund Balances
All Funds
2026 Projection

Fund Number	Fund Description	Beginning Fund Balance	Revenue & Other Sources	Expenditures & Other Uses		Ending Fund Balance	Amount of Change	Percent of Change
101	**General**	**$ 13,265,737**	**$ 28,435,977**	**$ 28,454,941**	*[1]*	**$ 13,246,773**	**$ (18,964)**	**0%**
	Special Revenue Funds:							
202	Conservation Trust - Lottery	**435,948**	286,941	205,600		**517,289**	81,341	19%
203	Cemetery Perpetual Care	**868,722**	58,696	18,100		**909,318**	40,596	5%
204	Cemetery	**122,979**	233,525	294,299		**62,205**	(60,774)	-49%
205	PEG Fees	**13,602**	14,700	20,050		**8,252**	(5,350)	-39%
206	Parking Improvement	**101,200**	2,579	50		**103,729**	2,529	
207	Historic Preservation	**3,798,632**	1,127,772	1,223,081		**3,703,323**	(95,309)	-3%
208	Recreation	**3,470,306**	6,697,655	6,809,045	*[2]*	**3,358,916**	(111,390)	-3%
209	Amercian Rescue Plan Act	**-**	-	-		**-**	-	
210	Open Space	**945,060**	2,696,130	2,924,906	*[7]*	**716,284**	(228,776)	-24%
211	Parks	**598,925**	2,709,975	2,728,005	*[8]*	**580,895**	(18,030)	-3%
	Total Special Revenue Funds	**10,355,373**	**13,827,973**	**14,223,136**		**9,960,211**	**(395,163)**	**-4%**
	Capital Project Funds:							
301	Capital Projects	**10,440,921**	15,792,292	21,711,022		**4,522,190**	(5,918,730)	-57%
302	Impact Fee	**307,228**	227,600	181,900		**352,928**	45,700	15%
303	Recreation Center Construction	**99**	-	-		**99**	-	
	Total Capital Project Funds	**10,748,248**	**16,019,892**	**21,892,922**		**4,875,217**	**(5,873,030)**	**-55%**
	Debt Service Funds:							
402	Recreation Center Debt Service	**471,656**	1,838,022	1,743,200		**566,478**	94,822	20%
	Total Debt Service Funds	**471,656**	**1,838,022**	**1,743,200**		**566,478**	**94,822**	**20%**
	Enterprise Funds (WC Basis):							
501	Water Utility	**2,951,344**	12,720,815	10,620,241	*[3]*	**5,051,918**	2,100,574	71%
502	Wastewater Utility	**1,577,879**	6,320,728	5,996,072	*[4]*	**1,902,535**	324,656	21%
503	Stormwater Utility	**2,117,664**	1,892,814	2,104,671	*[5]*	**1,905,807**	(211,857)	-10%
510	Solid Waste & Recycling Utility	**326,155**	1,968,907	2,000,073		**294,989**	(31,166)	-10%
520	Golf Course	**572,966**	3,185,395	3,320,376	*[6]*	**437,985**	(134,981)	-24%
	Total Enterprise Funds	**7,546,008**	**26,088,659**	**24,041,433**		**9,593,234**	**2,047,226**	**27%**
	Internal Service Funds (WC Basis):							
602	Technology Management	**43,343**	145,700	146,300		**42,743**	(600)	
603	Fleet Management	**234,051**	-	-		**234,051**	-	0%
	Total Internal Service Funds	**277,393**	**145,700**	**146,300**		**276,793**	**(600)**	**0%**
	Total All Funds	**$ 42,664,415**	**$ 86,356,223**	**$ 90,501,932**		**$ 38,518,706**	**$ (4,145,709)**	**-10%**

[1]	***Projected Expenditures Include a Projected Operational "Turnback" of***	***5.5%***	***, which = 1,507,380***
[2]	***Projected Expenditures Include a Projected Operational "Turnback" of***	***5.0%***	***, which = 317,590***
[3]	***Projected Expenditures Include a Projected Operational "Turnback" of***	***7.0%***	***, which = 397,740***
[4]	***Projected Expenditures Include a Projected Operational "Turnback" of***	***7.0%***	***, which = 250,070***
[5]	***Projected Expenditures Include a Projected Operational "Turnback" of***	***7.0%***	***, which = 40,840***
[6]	***Projected Expenditures Include a Projected Operational "Turnback" of***	***4.0%***	***, which = 114,700***
[7]	***Projected Expenditures Include a Projected Operational "Turnback" of***	***6.0%***	***, which = 121,140***
[8]	***Projected Expenditures Include a Projected Operational "Turnback" of***	***6.0%***	***, which = 174,130***

Note that eight funds include a “turnback” and, therefore, those fund’s Expenditures & Other Uses are less than the fund’s total appropriations. As a reminder, “turnback” refers to a positive actual-to-budget variance at year end. Applying a turnback percentage accounts for the recognition that, due to budgetary limitations and controls, the main operating funds typically spend less than their total budget.

A history and projection of turnback for the City’s main operating funds is summarized in the following table.

OPERATIONAL TURNBACK

City of Louisville, Colorado
Summary of Actual and Targeted Operational Turnback
Selected Operating Funds

Fund Description	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Target	2025 Target	2026 Target	2027 Target	2028 Target	2029 Target	2030 Target
General	9.7%	10.4%	4.3%	11.3%	20.8%	7.8%	5.5%	5.5%	5.5%	5.5%	5.5%	5.5%	5.5%
Open Space & Parks	11.7%	6.9%	6.6%	9.9%	2.8%	16.2%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
Recreation	N/A	-2.1%	3.6%	8.1%	-0.8%	-3.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Water Utility	21.4%	20.4%	4.2%	-1.1%	-12.2%	6.5%	7.0%	7.0%	7.0%	7.0%	7.0%	7.0%	7.0%
Wastewater Utility	12.6%	15.4%	3.5%	5.3%	-11.1%	3.5%	7.0%	7.0%	7.0%	7.0%	7.0%	7.0%	7.0%
Stormwater Utility	21.4%	7.8%	11.0%	2.0%	-9.7%	11.0%	7.0%	7.0%	7.0%	7.0%	7.0%	7.0%	7.0%
Golf Course	-16.3%	11.9%	0.0%	-7.4%	-23.1%	2.6%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%

For a more detailed review of the proposed operating and capital budgets, attached to this transmittal is a presentation of the following:

1. 2025-2026 Biennial Operating and Capital Budget by Fund, Division, and Account; and
2. 2025-2026 Biennial Operating and Capital Budget by Program and Sub-Program

LONG-TERM FINANCIAL PLAN SUMMARY

Section 5.6 of the City’s Financial Policies states:

> *Six-year financial forecasts for each of the City’s major operating funds will be presented to the City Council for consideration during budget development.*

Staff have updated forecasts of revenue, expenditures, and reserves for all funds. However, staff has performed a more detailed review and has made more detailed forecasts for the major operating and capital funds, defined as the:

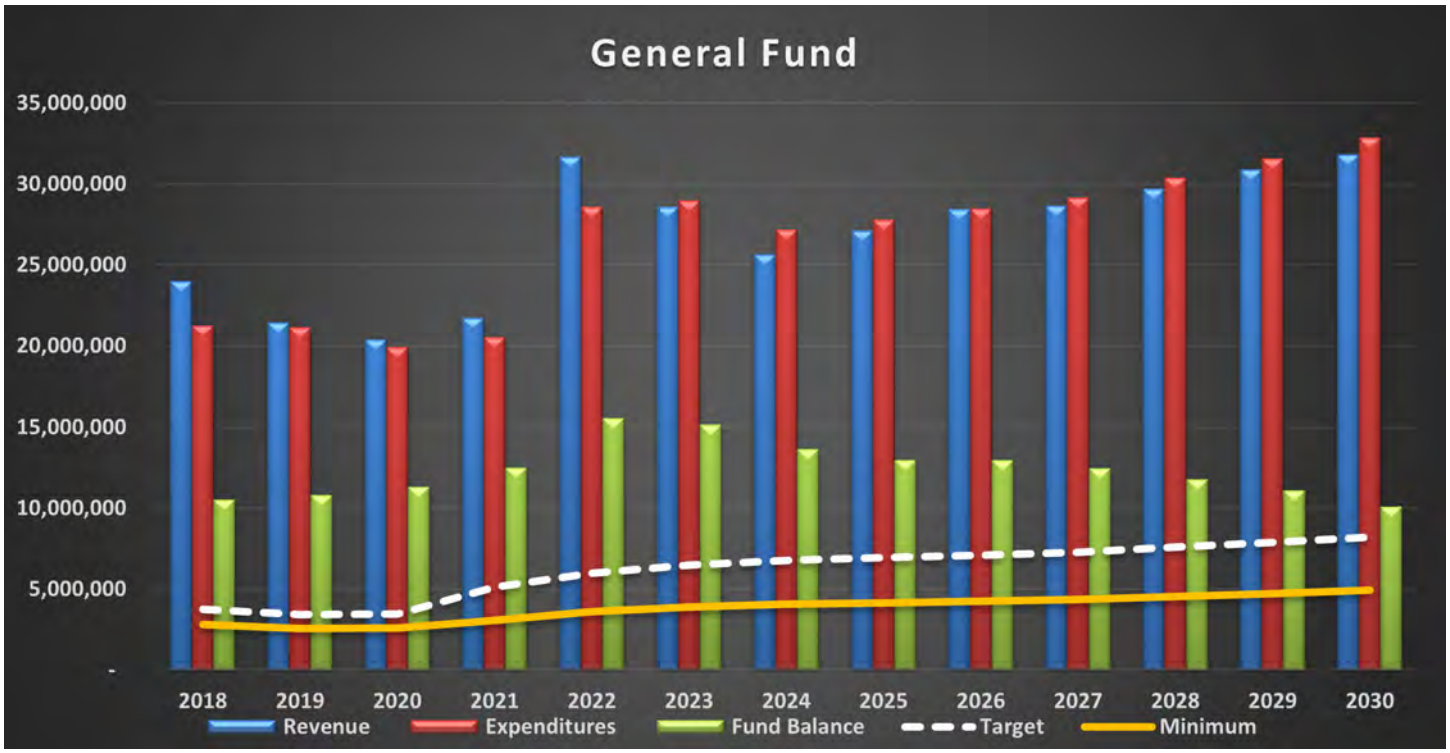
- General Fund;
- Open Space Fund;
- Parks Fund;
- Recreation Fund;
- Capital Projects Fund;
- Utility Funds; and
- Golf Course Fund.

Letter of Transmittal

The forecasting model uses the 2024 budget as the base year and then applies the revenue assumptions, operating expenditure targets, proposed interfund transfers, and the updated Capital Improvements Plan to project revenue, expenditures, and fund balances (or working capital for proprietary funds) for years 2025 through 2030.

General Fund Long-Term Forecast

Incorporating the revenue assumptions, the operating expenditure targets, and the proposed interfund transfers outlined in the preceding discussion, the following chart summarizes a history and projection of revenue, expenditures, and fund balances for the General Fund.



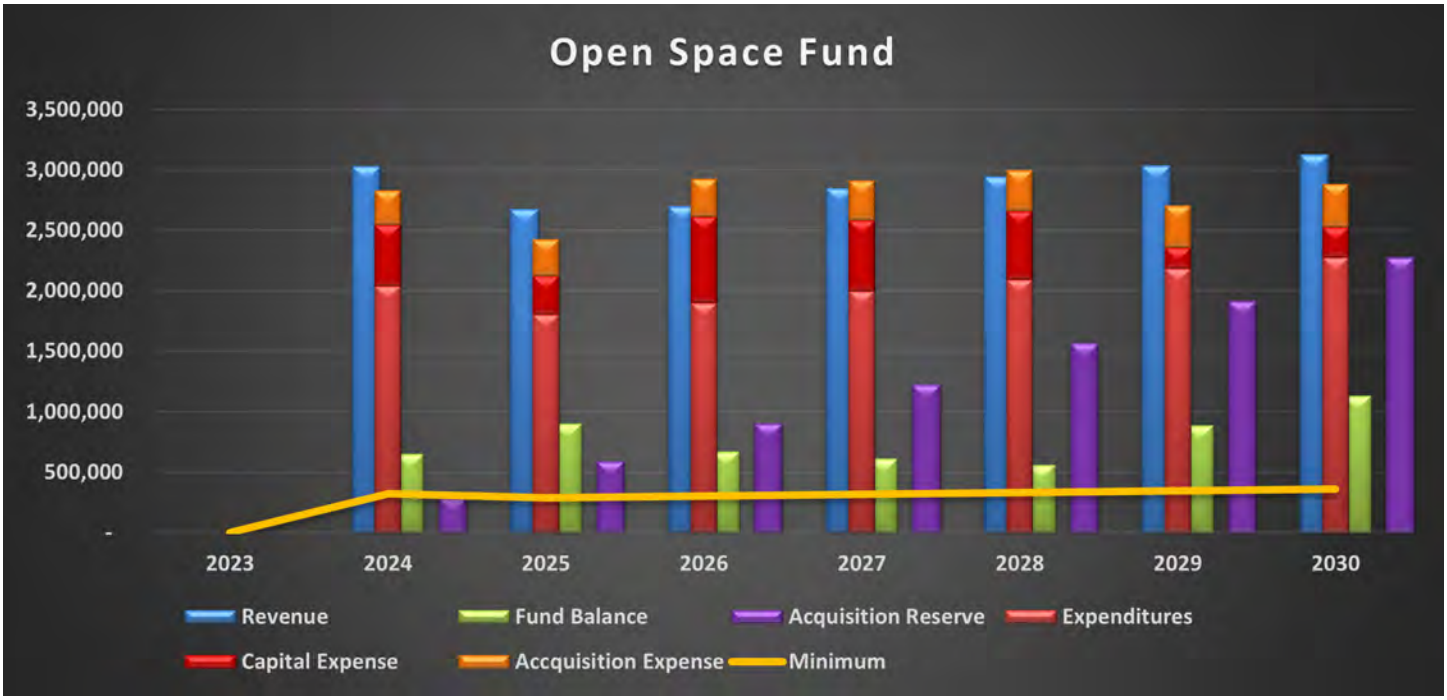
The City's current Reserve Policy for the General Fund states,

> *The minimum unrestricted fund balance of the General Fund shall be maintained at or above 15% of current operating expenditures. For purpose of this policy, operating expenditures are defined as all expenditures less any one-time, non-recurring transfers to other funds. Annual, recurring support transfers to other funds will be included in the definition of current operating expenditures.*
>
> *While the minimum unrestricted fund balance is set at 15% of current operating expenditures, the targeted unrestricted fund balance will be at or above 25% of current operating expenditures.*

The General Fund fund balance is projected to end 2030 with approximately $10.0 million, while remaining in compliance with both reserve policies, minimum and target.

Open Space Fund Long-Term Forecast

Incorporating the revenue assumptions, the operating expenditure targets, and the updated CIP projections outlined in the preceding discussion, the following chart summarizes a history and projection of revenue, expenditures, and fund balances for the Open Space Fund.



Note: Prior to 2024, Open Space and Parks operated within a single shared Fund. Approval of Ballot Measure 2C in November 2023, defined how future Sales and Use Tax revenues were to be split, as well as requiring each division to operate within its own separate and distinct fund.

The City's Reserve Policy for the Open Space Fund states,

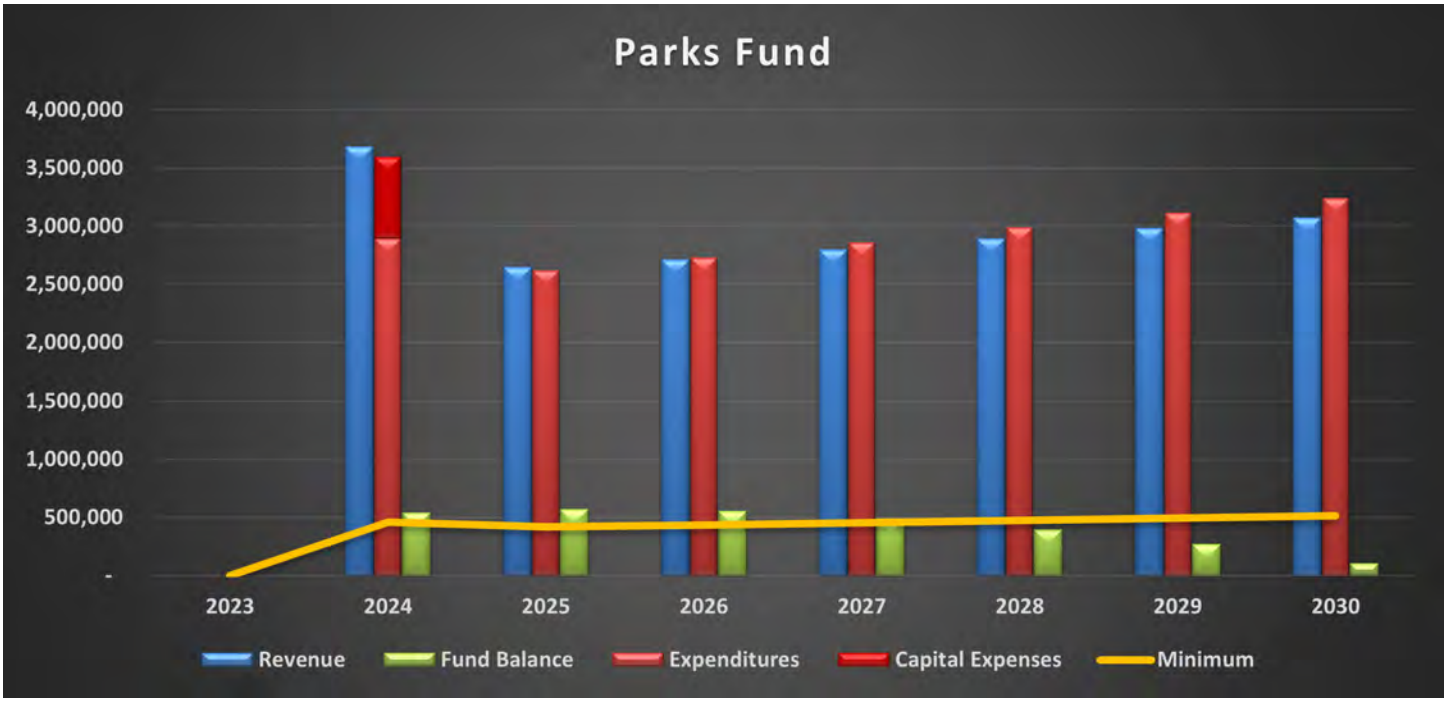
> *The minimum fund balance of the Open Space Fund shall be maintained at or above 15% of current operating expenditures. For purpose of this policy, operating expenditures include only open space operations and exclude all interfund transfers and capital outlay.*
>
> *Within the Open Space Fund, separate and apart from the minimum fund balance, an acquisition reserve is established to fund future open space acquisitions. A minimum of 30% of the annual budgeted sales and use tax revenue proceeds from the tax established in Section 3.20.200(A)(3) of the Louisville Municipal Code shall be encumbered for acquisition of open space land in and around the city, until a target reserve is achieved.*

The Open Space fund balance is projected to end 2030 with approximately $3.4 million, while remaining in compliance with both reserve policies, minimum and acquisition.

Parks Fund Long-Term Forecast

Incorporating the revenue assumptions, the operating expenditure targets, the proposed interfund transfers, and the updated CIP projections outlined in the preceding discussion, the following chart summarizes a history and projection of revenue, expenditures, and fund balances for the Parks Fund.

Note: Prior to 2024, Open Space and Parks operated within a single shared Fund. Approval of Ballot Measure 2C in November 2023, defined how future Sales and Use Tax revenues were to be split, as well as requiring each division to operate within its own separate and distinct fund.



The City's Reserve Policy for the Parks Fund states,

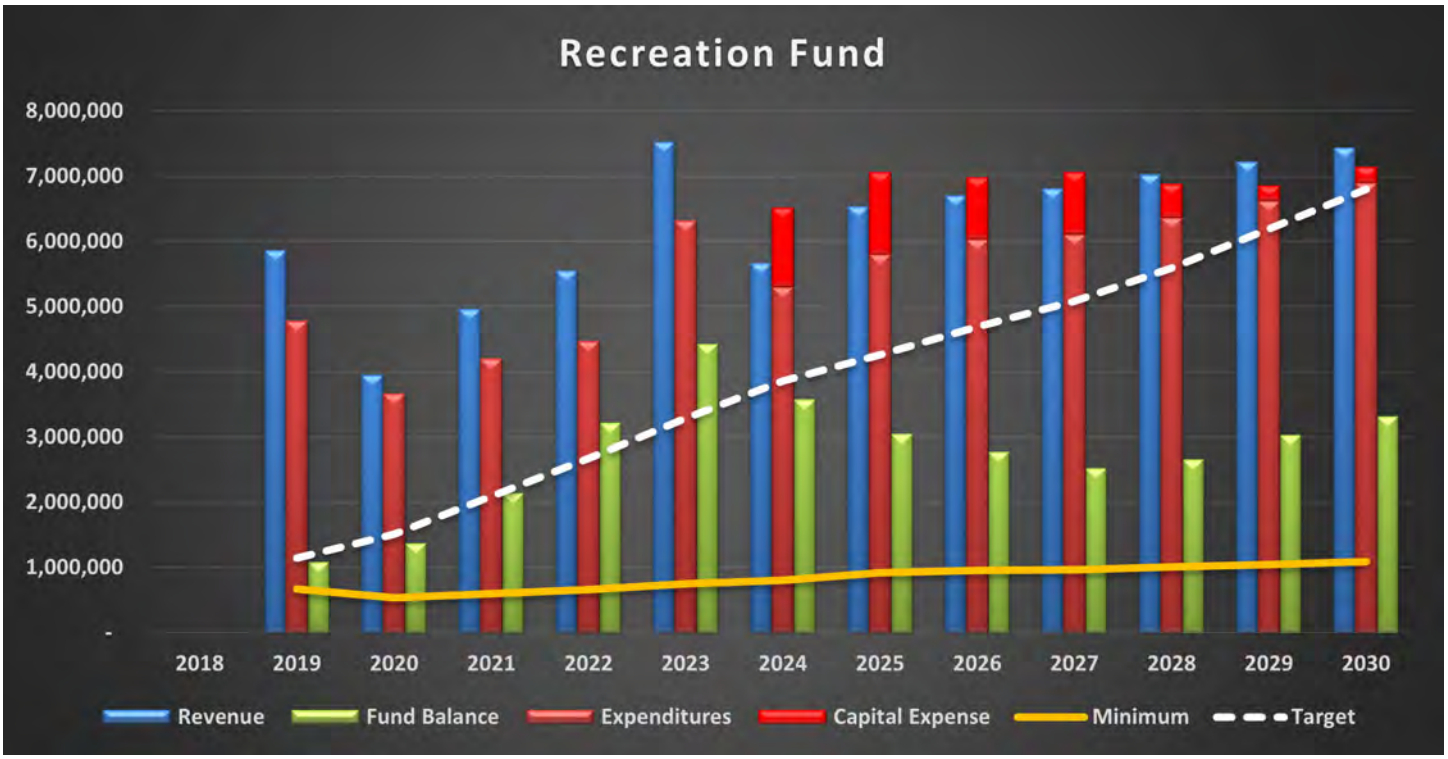
> *The minimum fund balance of the Parks Fund shall be maintained at or above 15% of current operating expenditures. For purpose of this policy, operating expenditures include only parks operations and exclude all interfund transfers and capital outlay.*
>
> *The Parks Fund requires a recurring annual transfer from the General Fund to fund its operating deficit. This annual transfer will be calculated by taking the amount of funding provided by the General Fund for Parks in 2007 ($626,900) and inflating that amount on an annual basis by the regional Consumer Price Index for All Urban Consumers. The 2007 funding level for Parks is the starting point for the calculation, since that was the last year that Parks was funded within the General Fund. In 2024, the budgeted annual transfer from the General Fund amount was $1,017,900.*

Beginning in 2025, all Parks capital projects have been shifted to the Capital Fund.

The Park Fund fund balance is projected to end 2030 with approximately $101,000, this is below the minimum reserve policy. Staff will work towards structurally balancing this fund in 2025.

Recreation Fund Long-Term Forecast

Incorporating the revenue assumptions, the operating expenditure targets, the proposed interfund transfers, and the updated CIP projections outlined in the preceding discussion, the following chart summarizes a history and projection of revenue, expenditures, and fund balances for the Recreation Fund.



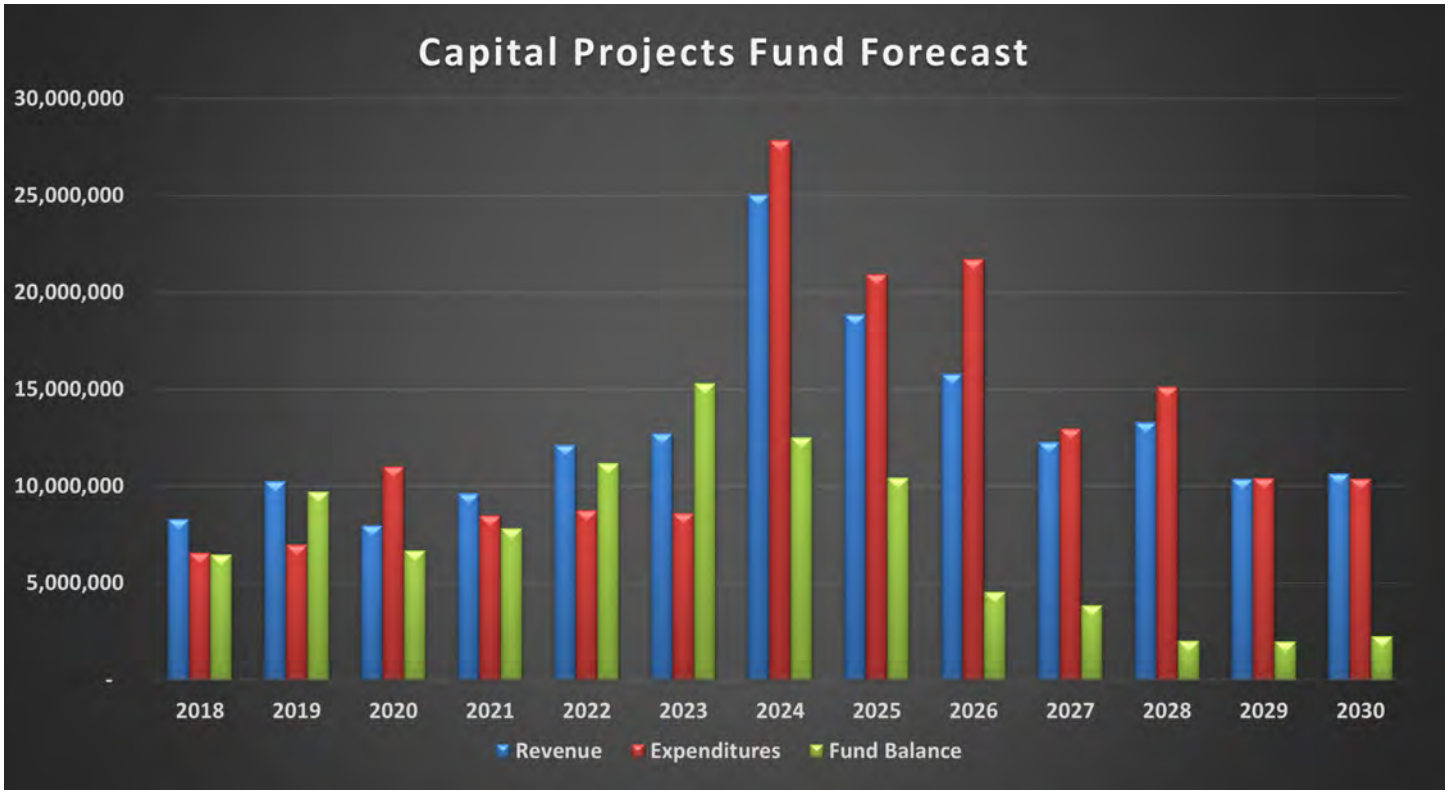
The City's Reserve Policy for the Recreation Fund states,

> *The minimum fund balance of the Recreation Fund shall be maintained at or above 15% of current operating expenditures. For purpose of this policy, operating expenditures are defined as all expenditures, excluding interfund transfers and capital outlay.*
>
> *In addition to maintaining an operating reserve, the Recreation Fund will also maintain a capital asset renewal and replacement reserve. The purpose of this reserve is to accumulate funds for the timely renewal and replacement of Recreation Center and Memory Square Pool assets. The methodology for calculating this reserve will be approved by the Finance Committee.*
>
> *The City Council recognizes that the dedicated sales tax and user fee revenues may not be sufficient and the Recreation Fund may also need to rely on annual General Fund transfers. The annual General Fund transfer will be calculated by taking the General Fund subsidy for the Recreation Center/Memory Square Pool in 2017 ($986,300) and inflating that amount on an annual basis by the regional Consumer Price Index for All Urban Consumers. The 2017 General Fund subsidy level is the starting point for the calculation, since that is the last year that the Recreation Center and Memory Square Pool were funded within the General Fund.*
>
> *In addition to the annual General Fund transfer towards the annual operating costs, minimum fund balance requirements, and capital asset renewal and replacement reserves, this policy also authorizes an annual transfer from the Capital Projects Fund to the Recreation Fund in the amount of $125,000 for 2019 and each year thereafter inflated on an annual basis by the regional Consumer Price Index for All Urban Consumers. This transfer is restricted for capital outlay.*

The projected Recreation Fund balance at the end of 2024 is $3.6 million, which is below the capital asset renewal and replacement target by approximately $200,000. The projected Recreation Fund balance at the end of 2030 is $3.3 million. This is well above the minimum fund balance but below the capital asset renewal and replacement target.

Capital Projects Fund Long-Term Forecast

Incorporating the revenue assumptions, the operating expenditure targets, the proposed interfund transfers, and the updated CIP projections outlined in the preceding discussion, the following chart summarizes a history and projection of revenue, expenditures, and fund balances for the Capital Projects Fund.



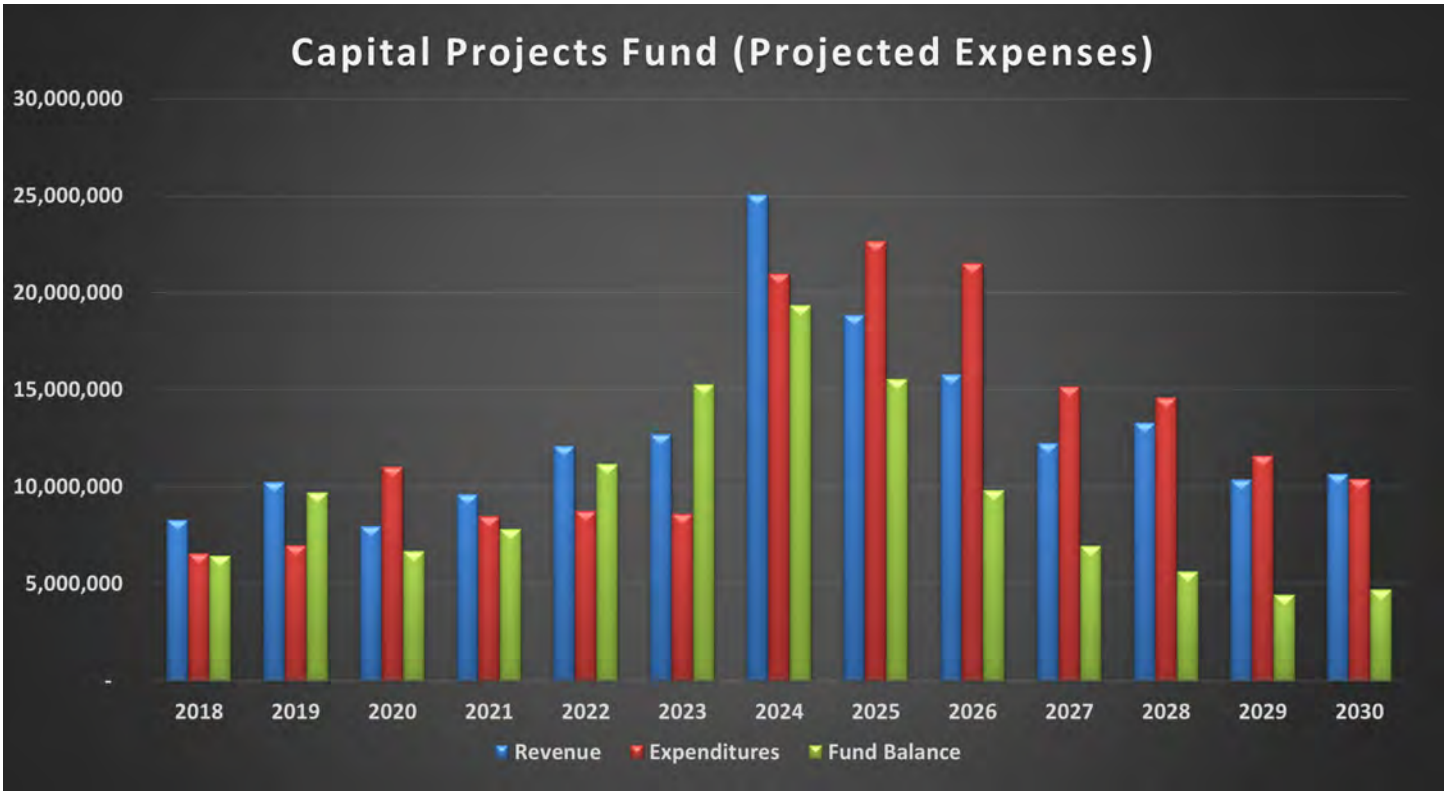
Large fluctuations in revenue, expenditures and fund balances within capital project funds are typical. The City does not have a formal reserve policy for its Capital Projects Fund. However, the City has historically attempted to maintain enough reserves to mitigate current and future risks (revenue shortfalls, unanticipated expenditures, etc.).

The projected fund balance at the end of 2030 is approximately $2.2 million.

Letter of Transmittal

In the following chart, we push 25% of appropriations into the subsequent year, beginning with 2024, to better align with anticipated spending.

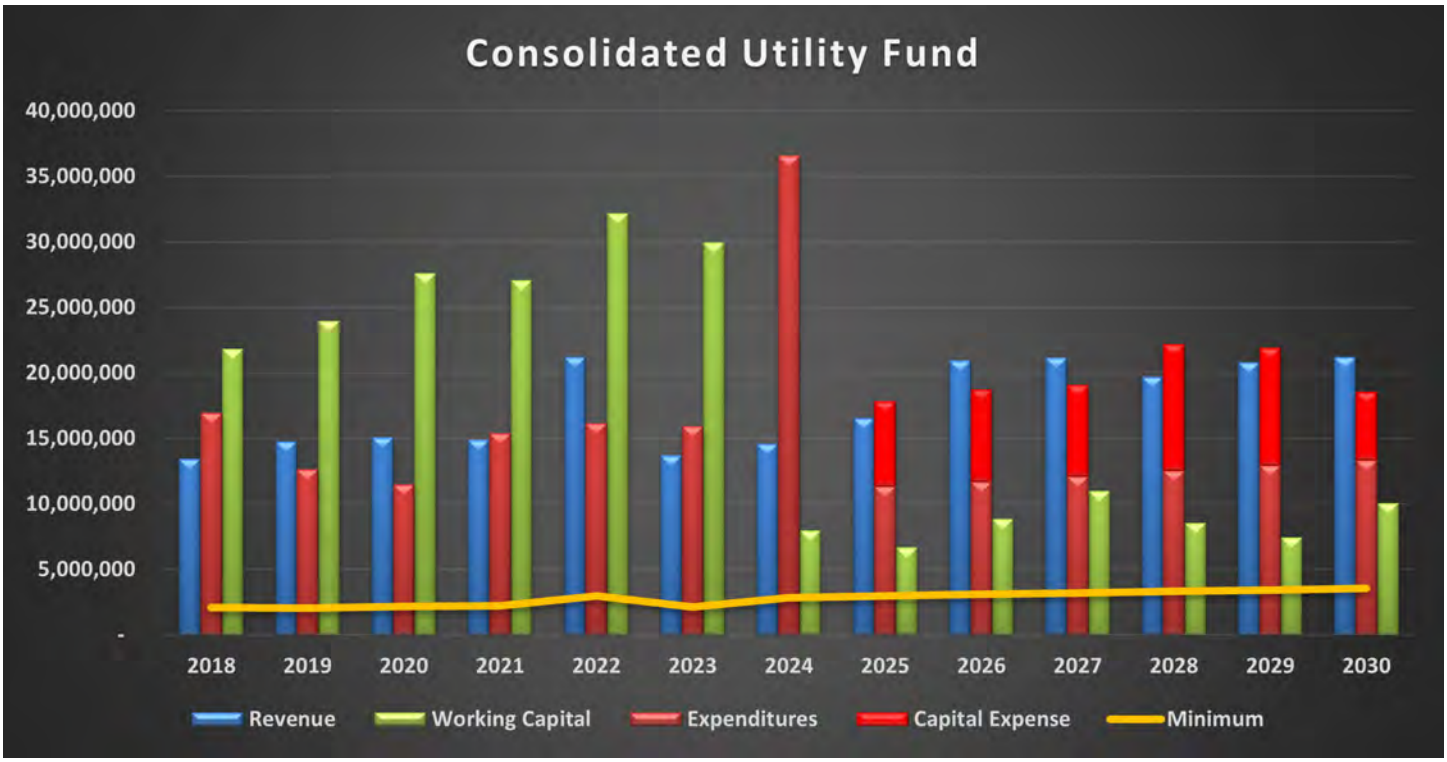
In this scenario, projected fund balance at the end of 2030 is approximately $4.7 million dollars.



Consolidated Utility Fund Long-Term Forecast

The Consolidated Utility Fund consists of the Water Utility Fund, the Wastewater Utility Fund, and the Storm Water Utility Fund.

Incorporating the revenue assumptions, the operating expenditure targets, and the updated CIP projections outlined in the preceding discussion, the following chart summarizes a history and projection of revenue, expenditures, and reserves (defined as working capital) for the Consolidated Utility Fund.



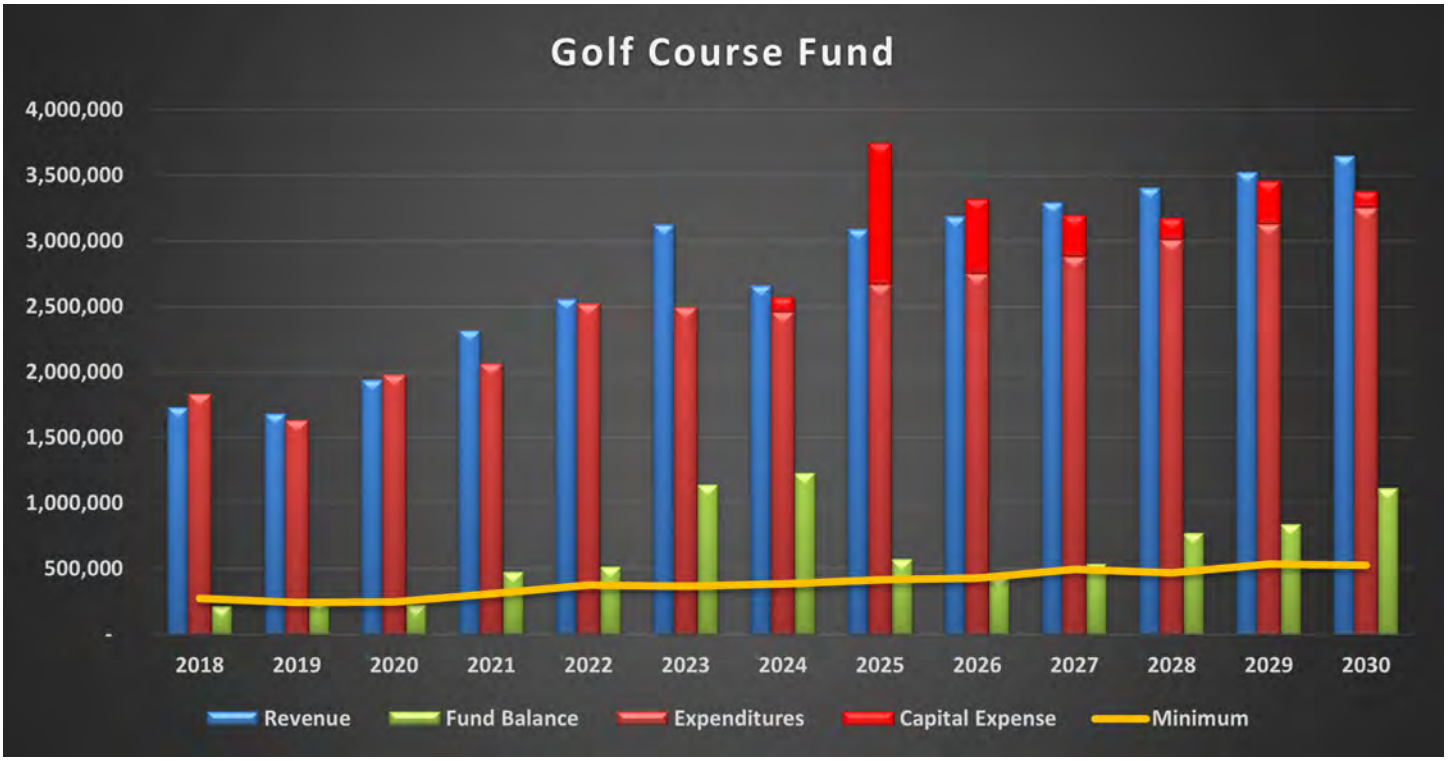
The City's Reserve Policy for the Utility Funds states,

> *The minimum working capital for the Water, Wastewater, and Storm Water Utility Funds shall be maintained at or above 25% of current operating expenses, as measured on the City's budgetary basis. For purpose of this policy, operating expenses are defined as all budgetary-basis expenses, excluding interfund transfers and capital outlay.*

The Consolidated Utility Fund reserves are expected to remain above the 25% minimum level as defined in the Reserve Policy. All the individual utility funds are also expected to remain in full compliance with the reserve policy.

Golf Course Fund Long-Term Forecast

Incorporating the revenue assumptions, the operating expenditure targets, and the updated CIP projections outlined in the preceding discussion, the following chart summarizes a history and projection of revenue, expenditures, and reserves (defined as working capital) for the Golf Course Fund.



The City's Reserve Policy for the Golf Course Fund states,

> *The minimum working capital balance of the Golf Course Fund shall be maintained at or above 15% of current operating expenditures. For purpose of this policy, operating expenditures are defined as all expenditures, excluding interfund transfers and capital outlay.*

The projected Golf Course Fund balance at the end of 2030 is $1.1 million.

Letter of Transmittal

AWARDS AND ACKNOWLEDGEMENTS

Awards

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the City of Louisville for its 2023-2024 biennial budget. In order to receive this award a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication medium. The award is valid for one biennium only. We believe our current budget continues to conform to program requirements, and we will be submitting it to GFOA to determine its eligibility for another award.

Acknowledgements

I want to thank the residents who participated in the community survey, contributed ideas, commented on and helped the City refine the 2025-2026 budget, Mayor Leh and City Council Members for their clear direction and strong support, and the terrific staff throughout the City. A special thank you to the leadership team who stepped in through a City Manager transition to support this process and to the finance team, including the Finance Director and Interim Finance Director. I'd also like to thank our Communications Team for their great work in updating the Budget document format. It's made a real difference in its clarity and presentation. Without everyone's hard work and good advice, the development and passage of the 2025-2026 Biennial Operating and Capital Budget would not have been possible.

BUDGET DOCUMENT FORMAT

Following this budget message are the following Attachments:

- 2025 and 2026 Operating & Capital Budget presented by Fund, Division and Account;
- 2025 and 2026 Operating & Capital Budget presented by Program and Sub-Program; and
- The 2025-2030 Capital Improvements Plan

Respectfully submitted,

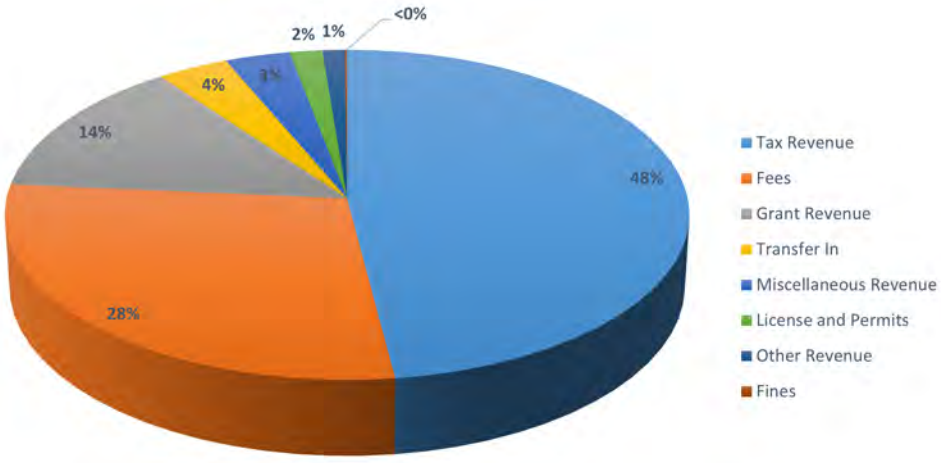


Samma Fox
Interim City Manager

Budget in Brief

The City of Louisville encourages all residents to know your government's budget and see how your tax dollars work! This document provides information on annual City revenues, expenditures and new investments while showing how the City invests its resources to improve the lives of residents.

2025 REVENUE SOURCES AND TRENDS



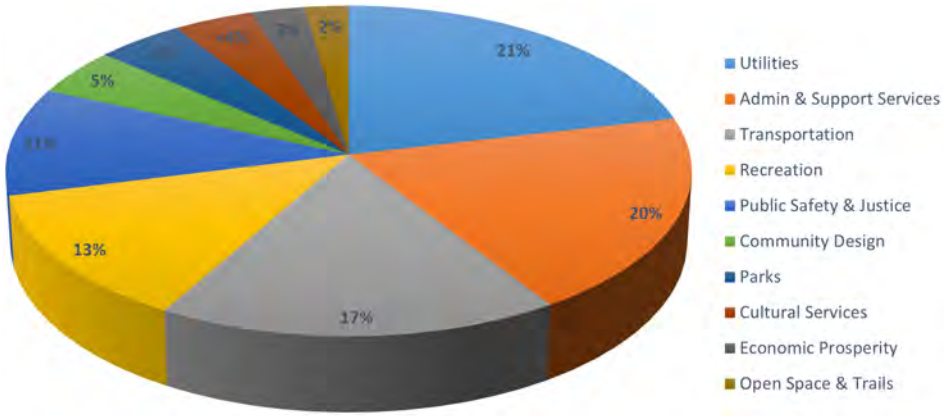
Total Revenues	2025 Adopted
Tax Revenue	$41,407,093
Fees	$24,533,541
Grant Revenue	$11,683,766
Transfer In	$3,205,100
Miscellaneous Revenue	$2,925,915
Licenses & Permits	$1,460,580
Other Revenue	$1,000,000
Fines	$104,000
Total Revenue	**$86,319,995**

REVENUE TRENDS

The City is in good fiscal health. The General Fund reserve is projected to be above a target of 25% of operational expenditures through 2028. The minimum unrestricted fund balance is set at 15% of current operating expenditures.

In 2024, the municipal sales tax rate was increased from 3.65% to 3.775% due to the passage of Ballot Issue 2C, which renewed and increased the Open Space and Parks sales tax.

2025 BUDGETED EXPENDITURES BY PROGRAM



Total Expenditures	2025 Adopted
Utilities	$17,997,015
Administration & Support Services*	$16,427,355
Transportation	$14,556,645
Recreation	$10,814,550
Public Safety & Justice	$8,920,010
Community Design	$3,876,126
Parks	$3,824,140
Cultural Services	$3,443,045
Economic Prosperity	$2,390,757
Open Space & Trails	$1,913,726
Total Expenditures	**$84,163,370**

Expenditures by program exclude interfund transfers, debt service, and certain central fund-wide charges

** includes decarbonization efforts*

CAPITAL IMPROVEMENT PROGRAM (CIP)

The City's CIP includes expenditures for buildings, land, parks, water and sewer plants, and other commodities of a significant value that have a useful life of several years. The planning period for the City's CIP is 6 years. The expenditures for the first year of the program are incorporated into the current year's budget.

The City will invest **$39 million** in capital projects during the current CIP cycle, including $6.4 million toward the City's decarbonization efforts.



City of Louisville

Strategic Planning Framework 2025–2026

City of Louisville Strategic Planning Framework



Introduction

The Strategic Plan serves as a comprehensive internal guiding framework developed by city staff in collaboration with a consultant in 2018. It was subsequently reviewed and updated every two years, with the most recent revision and City Council approval completed in 2023. The plan is designed to steer staff's broader objectives and key strategic initiatives, providing the organization with a clear roadmap for achieving long-term success.

As an internal, guiding document, the Strategic Plan outlines our operating guidelines for the organization as a whole — our Vision, Mission and Values, as well as our Critical Success Factors — and will help align our organizational culture with the work that we do. In addition, the Strategic Plan includes Priority Initiatives that capture the City's key priorities for the next one to two years (aligned with the biennial budget process) in each of the Critical Success Factor areas. The City has many initiatives ongoing throughout the year, in addition to the daily operations required to run the City. The Priority Initiatives represent those projects or initiatives occurring in the next one to two years that are above and beyond our daily operations, which represent an increased level of service, have new or additional dedicated resources and funding, and help advance the City's vision. Together, these elements demonstrate to our residents what we plan to accomplish, and the manner in which we commit to doing our work.

The Strategic Plan serves as a singular, guiding document that aligns with the City's Comprehensive Plan, program-based budget, Home Rule Charter and other planning documents to reflect one unified vision for the organization. Existing plans are still relevant, and continue to provide direction in key areas of our work.

The City continues to move forward with its program-based budget structure, which includes program areas with specific goals, and sub-programs with detailed objectives. Our progress in meeting these goals and objectives is measured on an annual basis through our Key Performance Indicators (KPIs), and the Strategic Plan reflects how our Priority Initiatives are aligned with these program areas. In essence, the program/sub-program areas reflect all the work of the City that is performed on a day to day basis, the Priority Initiatives reflect those high-priority efforts that represent an increased financial and resource investment over a period of time, and the Strategic Plan reflects how we accomplish our work.

Thank you for reading this document. We hope it is a useful tool that continues to be an integral part of our organizational operations, and which also serves to inform our residents about the work we do.

Vision

The City of Louisville — dedicated to providing a vibrant, healthy community with the best small town atmosphere.

Mission

Our commitment is to protect, preserve, and enhance the quality of life in our community.

Values

Innovation

Leading and embracing change and transformation through creative thinking, diverse perspectives, learning, and continuous improvement.

Collaboration

Proactively engaging colleagues and other stakeholders in developing solutions through open communication. Fostering a culture where every employee feels valued, supported and inspired to achieve both common and individual goals.

Accountability

Fulfilling our responsibilities, owning our actions, and learning from our mistakes.

Respect

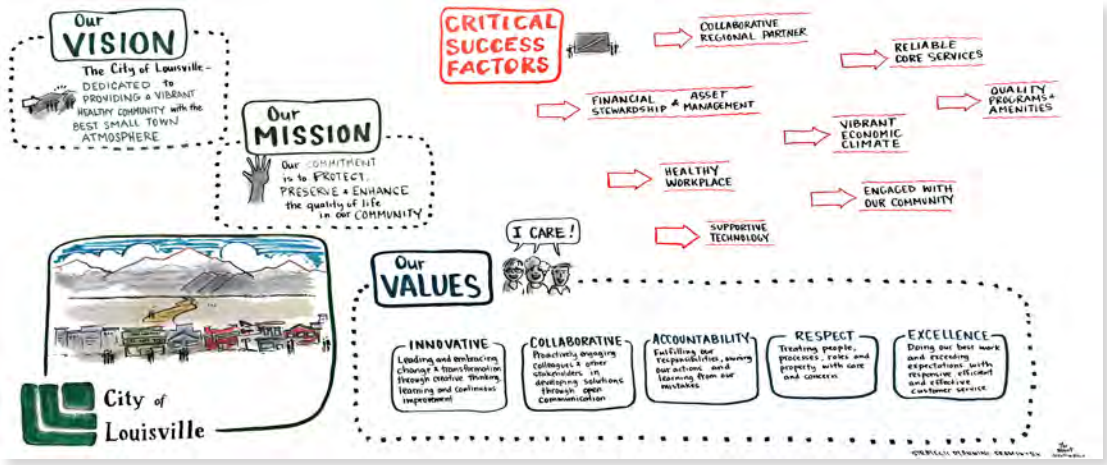
Treating people, processes, roles, and property with care and consideration. Celebrating differences and encouraging authenticity.

Excellence

Doing our best work by building on our individual and collective strengths. Exceeding expectations with responsive, efficient, and effective customer service.

Critical Success Factors

- Financial Stewardship and Asset Management
- Reliable Core Services
- Vibrant Economic Climate
- Quality Programs and Amenities
- Supportive Technology
- Healthy Workforce
- Engaged Community
- Collaborative Regional Partner



Critical Success Factors and 2025–2026 Priority Initiatives



Financial Stewardship and Asset Management

The City of Louisville has established financial policies and internal controls to ensure financial sustainability and resiliency, and to safeguard the City's assets. The City's recurring revenues are sufficient to support desired service levels and proactively maintain critical infrastructure and facilities. The City practices long-term financial planning through a comprehensive budget process to proactively adjust for changes in financial forecasts. City employees are trusted stewards of the public's money and assets.

2025–2026 Priority Initiatives:

- *Adjust finances, fees and budget in response to Marshall Fire related economic impacts. Respond to economic impacts with necessary budgetary and organizational changes. (Administration & Support Services)* **IN PROGRESS**



Reliable Core Services

Louisville is a safe community that takes comfort in knowing core services, such as police, roads, water and basic maintenance, are fair, effective, consistent, and reliable. Excellent customer service is provided in the delivery of all City services. The City is prepared for emergencies and offers residents peace of mind knowing basic municipal services are planned for and carried out.

2025–2026 Priority Initiatives:

- *Complete all repairs to City infrastructure and property damaged by Marshall Fire, including roads, sidewalks, water meters, fire hydrants, traffic signs/signals, playground equipment, fencing and landscaping. (Parks, Open Space & Trails, Utilities, Transportation)* **IN PROGRESS**
- *Conduct Marshall Fire post-disaster planning to reduce future risk, identify opportunities for disaster mitigation and preparedness, and increase community resilience in an effort to support long-term recovery. (Administration & Support Services)* **IN PROGRESS**
- *Pursue funding for Colorado 42 corridor improvements and implement Future 42 plan. (Transportation, Administration & Support Services)* **IN PROGRESS**
- *Continue installation of transportation infrastructure improvements that foster mobility for all ages and abilities and reduce safety impacts, consistent with the Transportation Master Plan. (Transportation)* **IN PROGRESS**
- *Complete and implement Internal De-carbonization Plan for City facilities, fleet and equipment in an effort to support the City's renewable energy and carbon emissions reduction goals and to serve as a role model for the community. (Utilities, Administration & Support Services)* **IN PROGRESS**
- *Continue work on raw water supply projects such as SWSP Capacity Upgrade, Windy Gap Firming and Water Acquisition and complete preventative maintenance for existing infrastructure. (Utilities)* **IN PROGRESS**

**The City of Louisville has a program based budget and Key Performance Indicators that reflect progress on all program goals. This denotes the program area with which these priority initiatives are associated.*



Vibrant Economic Climate

Louisville promotes a thriving business climate that provides job opportunities, facilitates investment, and produces reliable revenue to support City services. Our unique assets enhance the City's competitive advantage to attract new enterprises, and Louisville is a place people and businesses want to call home.

2025–2026 Priority Initiatives:

- *Update and continue implementing the Economic Vitality Strategic Plan. (Economic Prosperity)* **IN PROGRESS**
- *Work with the Louisville Revitalization Commission to make lasting investments in the Urban Renewal Areas through URA revenues. (Economic Prosperity)* **IN PROGRESS**



Quality Programs and Amenities

Excellent programs and amenities sustain the unique experience of living in Louisville. The community enjoys quality facilities and public spaces as well as cultural and educational services that reflect our heritage and are accessible for all. Program performance is evaluated on a regular basis. The City and community are focused on protecting the environment and our natural resources. Opportunities exist to support a healthy mind, healthy body, and healthy community.

2025–2026 Priority Initiatives:

- *Implement recommendations from the General Maintenance and Management Plan for City parks on maintenance best practices and asset management for Parks and Streetscapes. (Parks)* **IN PROGRESS**
- *Continue replacement of playground facilities, including Joe Carnival, Enclave, Meadows Parks and revitalization of Sunflower Park and City medians. (Parks)* **COMPLETED**
- *Implement recommendations of the 2021 Equity, Diversity & Inclusion (EDI) Task Force and internal EDI blueprint to help employees and residents thrive and improve the health and well-being of the organization and community by closing equity gaps. (Administration & Support Services)* **IN PROGRESS**



Supportive Technology

Louisville utilizes stable, proven, and relevant technology to enhance and automate City services and to improve the overall customer experience when possible. The use of technology allows the City to make decisions based on accurate and supportable datasets. Supportive technology fosters a culture of learning and innovation.

2025–2026 Priority Initiatives:

- *Continue enhancements to the City's middle mile infrastructure to improve capacity and resilience. (Administration & Support Services)* **IN PROGRESS**
- *Continue to increase staff awareness of malware and how to identify and mitigate attacks and protect data in an effort to protect the resources and assets of the City and community. (Administration & Support Services)* **IN PROGRESS**

Healthy Workforce

Louisville employees are high-performing public servants characterized as dedicated, diverse, and engaged self-starters who embody established organizational values and excel in their roles and responsibilities. The City is a healthy workplace that provides competitive compensation and benefits and offers professional development and lifelong learning opportunities for its employees. City employees know they are valued, and they are recognized and rewarded for excellence. Louisville is a place where employees can have a voice in decisions, so collective success is ensured through diverse and inclusive perspectives.

2025–2026 Priority Initiatives:

- *Continue to grow the Learning and Development program in key areas, including the launch of the City's leadership program and additional training around diversity, inclusion and racial equity. (Administration & Support Services)* **IN PROGRESS**
- *Continue to improve employee satisfaction for full and part-time staff and develop proactive strategies to attract and retain quality staff, including reviewing compensation, wages, benefits and other strategies. (Administration & Support Services)* **IN PROGRESS**



Engaged Community

Louisville residents are informed, involved, engaged, and inspired to be active in community life. The City provides formal and informal opportunities to participate in civic life and transparently shares information using a variety of inclusive, efficient and accessible approaches.

2025–2026 Priority Initiatives:

- *Continue to share critical information with City staff and the community related to Marshall Fire recovery and rebuilding. (Administration & Support Services)* **IN PROGRESS**
- *Continue to advance equity, diversity and inclusion measures within the community, as recommended by the 2021 EDI Task Force. (Administration & Support Services)* **IN PROGRESS**
- *Complete a housing study that provides strategies for improving policies and investments in affordable housing. (Community Design)* **COMPLETED**
- *Conduct the 10-year Comprehensive Plan update, including a robust public engagement process that encourages diverse viewpoints and perspectives, directly engages harder to reach segments of the community, and is fully inclusive of all members of our community. (Community Design)* **IN PROGRESS**



Collaborative Regional Partner

Louisville is recognized as a regional leader on collaborative issues that cross jurisdictional lines. The City partners with neighboring communities to solve regional problems and to further leverage resources. Louisville cultivates and maintains strong relationships with regional entities and organizations, leads and participates in collective efforts to address issues of mutual interest, and shares ideas and best practices to improve services.

2025–2026 Priority Initiatives:

- *Continue to work with Federal, State and local partner agencies to ensure the health, safety and well-being of the individuals impacted by Marshall Fire and secure necessary resources. (Administration & Support Services)* **IN PROGRESS**
- *Leverage regional partnerships to support transportation, economic, housing and human services investments and improvements for City residents. (Administration & Support Services)* **IN PROGRESS**
- *Engage with the Regional Transportation District and other transportation partners to explore ways to restore and improve transit access in the community. Continue to support and advocate for funding and completion of all RTD FastTracks commitments, including Northwest Rail. (Transportation, Administration & Support Services)* **IN PROGRESS**



City of Louisville

Fund Balance Changes

City of Louisville, Colorado
Summary of Revenue, Expenditures, and Changes to Fund Balances
All Funds
2025 Projection

Fund Number	Fund Description	Beginning Fund Balance	Revenue & Other Sources	Expenditures & Other Uses		Ending Fund Balance	Amount of Change	Percent of Change
101	**General**	**$ 13,948,579**	**$ 27,097,420**	**$ 27,780,263**	*[1]*	**$ 13,265,737**	**$ (682,843)**	**-5%**
	Special Revenue Funds:							
202	Conservation Trust - Lottery	**452,704**	283,344	300,100		**435,948**	(16,756)	-4%
203	Cemetery Perpetual Care	**824,991**	61,331	17,600		**868,722**	43,731	5%
204	Cemetery	**175,208**	228,143	280,372		**122,979**	(52,229)	-30%
205	PEG Fees	**17,427**	16,225	20,050		**13,602**	(3,825)	-22%
206	Parking Improvement	**98,216**	3,034	50		**101,200**	2,984	3%
207	Historic Preservation	**3,647,914**	1,117,061	966,343		**3,798,632**	150,718	4%
208	Recreation	**3,592,354**	6,532,489	6,654,537	*[2]*	**3,470,306**	(122,048)	-3%
209	Amercian Rescue Plan Act	**-**	-	-		**-**	-	
210	Open Space	**697,275**	2,673,001	2,425,216	*[7]*	**945,060**	247,785	36%
211	Parks	**567,730**	2,647,199	2,616,004	*[8]*	**598,925**	31,195	5%
	Total Special Revenue Funds	**10,073,819**	**13,561,827**	**13,280,272**		**10,355,373**	**281,555**	**3%**
	Capital Project Funds:							
301	Capital Projects	**12,499,926**	18,858,107	20,917,113		**10,440,921**	(2,059,006)	-16%
302	Impact Fee	**222,199**	352,429	267,400		**307,228**	85,029	38%
303	Recreation Center Construction	**-**	99	-		**99**	99	
	Total Capital Project Funds	**12,722,125**	**19,210,635**	**21,184,513**		**10,748,248**	**(1,973,878)**	**-16%**
	Debt Service Funds:							
402	Recreation Center Debt Service	**800,772**	1,413,484	1,742,600		**471,656**	(329,116)	-41%
	Total Debt Service Funds	**800,772**	**1,413,484**	**1,742,600**		**471,656**	**(329,116)**	**-41%**
	Enterprise Funds (WC Basis):							
501	Water Utility	**4,459,174**	9,050,675	10,558,505	*[3]*	**2,951,344**	(1,507,830)	-34%
502	Wastewater Utility	**1,718,345**	5,784,035	5,924,501	*[4]*	**1,577,879**	(140,466)	-8%
503	Stormwater Utility	**1,757,228**	1,708,622	1,348,186	*[5]*	**2,117,664**	360,436	21%
510	Solid Waste & Recycling Utility	**350,347**	1,903,631	1,927,823		**326,155**	(24,192)	-7%
520	Golf Course	**1,227,478**	3,089,321	3,743,833	*[6]*	**572,966**	(654,512)	-53%
	Total Enterprise Funds	**9,512,572**	**21,536,284**	**23,502,848**		**7,546,008**	**(1,966,564)**	**-21%**
	Internal Service Funds (WC Basis):							
602	Technology Management	**43,388**	146,255	146,300		**43,343**	(45)	0%
603	Fleet Management	**375,916**	27,835	169,700		**234,051**	(141,865)	-38%
	Total Internal Service Funds	**419,303**	**174,090**	**316,000**		**277,393**	**(141,910)**	**-34%**
	Total All Funds	**$ 47,477,171**	**$ 82,993,740**	**$ 87,806,496**		**$ 42,664,415**	**$ (4,812,756)**	**-10%**

[1] Projected Expenditures Include a Projected Operational "Turnback" of 5.5% , which = 1,472,440
[2] Projected Expenditures Include a Projected Operational "Turnback" of 5.0% , which = 304,980
[3] Projected Expenditures Include a Projected Operational "Turnback" of 7.0% , which = 385,500
[4] Projected Expenditures Include a Projected Operational "Turnback" of 7.0% , which = 237,290
[5] Projected Expenditures Include a Projected Operational "Turnback" of 7.0% , which = 39,210
[6] Projected Expenditures Include a Projected Operational "Turnback" of 4.0% , which = 111,200
[7] Projected Expenditures Include a Projected Operational "Turnback" of 6.0% , which = 114,960
[8] Projected Expenditures Include a Projected Operational "Turnback" of 6.0% , which = 166,980

Fund Balance Changes

City of Louisville, Colorado
Summary of Revenue, Expenditures, and Changes to Fund Balances
All Funds
2026 Projection

Fund Number	Fund Description	Beginning Fund Balance	Revenue & Other Sources	Expenditures & Other Uses		Ending Fund Balance	Amount of Change	Percent of Change
101	**General**	**$ 13,265,737**	**$ 28,435,977**	**$ 28,454,941**	*[1]*	**$ 13,246,773**	**$ (18,964)**	**0%**
	Special Revenue Funds:							
202	Conservation Trust - Lottery	**435,948**	286,941	205,600		**517,289**	81,341	19%
203	Cemetery Perpetual Care	**868,722**	58,696	18,100		**909,318**	40,596	5%
204	Cemetery	**122,979**	233,525	294,299		**62,205**	(60,774)	-49%
205	PEG Fees	**13,602**	14,700	20,050		**8,252**	(5,350)	-39%
206	Parking Improvement	**101,200**	2,579	50		**103,729**	2,529	
207	Historic Preservation	**3,798,632**	1,127,772	1,223,081		**3,703,323**	(95,309)	-3%
208	Recreation	**3,470,306**	6,697,655	6,809,045	*[2]*	**3,358,916**	(111,390)	-3%
209	Amercian Rescue Plan Act	**-**	-	-		**-**	-	
210	Open Space	**945,060**	2,696,130	2,924,906	*[7]*	**716,284**	(228,776)	-24%
211	Parks	**598,925**	2,709,975	2,728,005	*[8]*	**580,895**	(18,030)	-3%
	Total Special Revenue Funds	**10,355,373**	**13,827,973**	**14,223,136**		**9,960,211**	**(395,163)**	**-4%**
	Capital Project Funds:							
301	Capital Projects	**10,440,921**	15,792,292	21,711,022		**4,522,190**	(5,918,730)	-57%
302	Impact Fee	**307,228**	227,600	181,900		**352,928**	45,700	15%
303	Recreation Center Construction	**99**	-	-		**99**	-	
	Total Capital Project Funds	**10,748,248**	**16,019,892**	**21,892,922**		**4,875,217**	**(5,873,030)**	**-55%**
	Debt Service Funds:							
402	Recreation Center Debt Service	**471,656**	1,838,022	1,743,200		**566,478**	94,822	20%
	Total Debt Service Funds	**471,656**	**1,838,022**	**1,743,200**		**566,478**	**94,822**	**20%**
	Enterprise Funds (WC Basis):							
501	Water Utility	**2,951,344**	12,720,815	10,620,241	*[3]*	**5,051,918**	2,100,574	71%
502	Wastewater Utility	**1,577,879**	6,320,728	5,996,072	*[4]*	**1,902,535**	324,656	21%
503	Stormwater Utility	**2,117,664**	1,892,814	2,104,671	*[5]*	**1,905,807**	(211,857)	-10%
510	Solid Waste & Recycling Utility	**326,155**	1,968,907	2,000,073		**294,989**	(31,166)	-10%
520	Golf Course	**572,966**	3,185,395	3,320,376	*[6]*	**437,985**	(134,981)	-24%
	Total Enterprise Funds	**7,546,008**	**26,088,659**	**24,041,433**		**9,593,234**	**2,047,226**	**27%**
	Internal Service Funds (WC Basis):							
602	Technology Management	**43,343**	145,700	146,300		**42,743**	(600)	
603	Fleet Management	**234,051**	-	-		**234,051**	-	0%
	Total Internal Service Funds	**277,393**	**145,700**	**146,300**		**276,793**	**(600)**	**0%**
	Total All Funds	**$ 42,664,415**	**$ 86,356,223**	**$ 90,501,932**		**$ 38,518,706**	**$ (4,145,709)**	**-10%**

[1] Projected Expenditures Include a Projected Operational "Turnback" of 5.5% , which = 1,507,380
[2] Projected Expenditures Include a Projected Operational "Turnback" of 5.0% , which = 317,590
[3] Projected Expenditures Include a Projected Operational "Turnback" of 7.0% , which = 397,740
[4] Projected Expenditures Include a Projected Operational "Turnback" of 7.0% , which = 250,070
[5] Projected Expenditures Include a Projected Operational "Turnback" of 7.0% , which = 40,840
[6] Projected Expenditures Include a Projected Operational "Turnback" of 4.0% , which = 114,700
[7] Projected Expenditures Include a Projected Operational "Turnback" of 6.0% , which = 121,140
[8] Projected Expenditures Include a Projected Operational "Turnback" of 6.0% , which = 174,130

City Overview

History



In 1878 Louis Nawatny, a Polish immigrant, bought forty acres of homestead land for ninety dollars, under a grant signed by President Rutherford B. Hayes. He platted the land, named the area Louisville after himself, and proceeded to sell lots to incoming coal miners. The new town of Louisville grew to a population of two hundred by 1879.

Those who had bought Louisville lots from Nawatny built modest homes as soon as they had saved enough from their wages at the Welch Louisville coal mine. Incorporation for Louisville was a slow process because some of the residents feared it, but the first mayor was elected in 1882.

Louisville greeted the twentieth century with more streetlights, ice cream cones, and soda pop. The forty-four streetlights in Louisville gave the town a settled look despite its dusty, unpaved roads. The height of sophistication, telephone service, came to Louisville in 1903. Three years later, 119 Louisville residents had telephones.



Life in the early days of Louisville was not always characteristic of quiet, small town living. A violent mine strike and one mine explosion added a tragic sequel to the town's history.

During the Long Strike (so-called because it lasted from 1910 to 1915), the Hecla mine on the northeast edge of Louisville was the scene of a miniature battle, resulting in several injuries and one death. Due to violent conditions erupting at various mines, 128 state militia arrived in Louisville to keep the peace. They were replaced by the Twelfth United States Cavalry and were well accepted by the battle-weary residents. At the end of 1914, President Wilson called for federal mediation and the union movement was thwarted. This weakened the force of the miners' demands to the coal operators.



In the early morning hours of January 20, 1936 ten miners were completing the graveyard shift at the Monarch mine when an explosion occurred. Eight miners lost their lives. It was later determined that the coal dust which lay five and six inches thick on the mine floor, had combined with a pocket of methane gas and was touched off by a spark, perhaps from a trolley. The operators were found negligent.

Louisville's colorful past has now transitioned into the age of technology. Manufacturing and hightech industry have provided a solid economic base for Louisville, bringing with it stores, restaurants and other amenities for residents to enjoy.

Resources from: "Once a Coal Miner..." by Phyllis Smith. Photos courtesy of Louisville Historical Museum and Louisville Public Library

City Overview

About our City

POPULATION
20,390

MEDIAN AGE
41.7

MEDIAN HOME VALUE
$822,284

MEDIAN HOUSEHOLD INCOME
$149,159

Nearly 70% of Louisville residents possess a college degree, and the community is continuously ranked amongst the best places in the country to live and raise a family. With approximately 1,900 acres of open space, 28 parks, and more than 32 miles of interconnecting trails for biking and hiking, Louisville residents enjoy a myriad of opportunities to enjoy the natural beauty of Northern Colorado.

In addition to abundant recreational opportunities, Louisville residents also have convenient access to arts and culture amenities, excellent dining and shopping destinations, and the state's third-highest ranked school district. In the City's 2024 Community Survey, 93% of survey respondents rated Louisville as a place to live as excellent or good, and 92% rated its quality of life as excellent or good. Our residents continue to rate their community higher than other residents across the country.

Louisville's authentic Main Street contributes to the city's small-town feel and hosts outdoor dining, craft breweries, galleries, boutiques, a library, and more. World-class medical care includes the Avista Adventist Hospital in Louisville, the Boulder Medical Center, and several hospitals in Denver, including Children's Hospital Colorado and the Anschutz Medical Campus. A robust transit system, the Regional Transportation District (RTD), connects the city to the region.

The city's proximity to the University of Colorado, the Colorado School of Mines, and several national laboratories including NOAA, NIST, and NCAR, has helped foster a robust high-tech business and manufacturing presence in Louisville's Colorado Tech Center, a master-planned business park.

As Money magazine noted, "Add in dry, clear weather, little crime, good healthcare, low taxes, and Louisville is pretty tough to beat.

The Marshall Fire

On December 30, 2021, Louisville was devastated by the Marshall Fire, which burned more than 6,000 acres in Louisville, Superior, and unincorporated Boulder County. Some 550 Louisville homes and businesses were destroyed, and the City suffered damage to facilities, parks, landscaping, and other infrastructure.

More than two years later, Louisville's recovery from the Marshall Fire is still underway. As of March 2024, 292 households have finished rebuilding and moved home to Louisville. However, many impacted families are still working to navigate the challenges associated with the recovery and rebuilding process.

The ongoing recovery from the Marshall Fire represents a major focus for the City of Louisville and continues to impact the City's annual budget, necessitating in many cases the reevaluation of long-planned projects and priorities.



TOTAL DAMAGE*
$2+ BILLION
includes Louisville, Superior, and unincorporated Boulder County



HOMES LOST
550



DAMAGE TO CITY INFRASTRUCTURE
$10 MILLION

City Overview

Organization & Services

The City of Louisville is a home rule municipality operating under the council-manager form of government. The seven-member city council consists of the mayor, elected at large, and six councilmembers elected from three wards, all of whom are elected on a nonpartisan basis. The mayor and councilmembers serve four year terms and are limited to two consecutive terms. Ward representative elections are staggered, with elections happening in odd-numbered years.

The city council sets policy, enacts ordinances, adopts the biennial budget, and hires the city manager, who oversees day-to-day operations, as well as the city attorney, municipal judge, and prosecuting attorney.

The City's structure and operations have been designed to ensure an open and responsive government that integrates a highly dedicated staff, thoughtful elected officials, an involved citizenry, diverse businesses, and regional cooperation to provide high-quality and cost-effective services.

Louisville provides a wide range of services to residents and businesses, including water and sewer; police protection; planning, zoning, and building safety; street and road maintenance; parks, open space, and recreation; a library; a historical museum; and a golf course.



CITY STAFF

217 FULL-TIME
348 PART-TIME & SEASONAL

VISION*

Louisville is committed to being an equitable, resilient, and sustainable community where everyone has the opportunity to thrive — now and for future generations. We strive for a vibrant future where Louisville will evolve and adapt to change in ways that respect our past and support our high quality of life.

VALUES*

Community Character
Community Connectivity
Environmental Sustainability
Vibrant Economy
Community Places
Civic Leadership

**These are draft vision and values that not been formally adopted by Council and are subject to change.*

Principal Property Tax Payers & Employers

Principal Property Tax Payers

Taxpayer	Type of Business	2023 Assessed Valuation	Rank	Percentage of Total Assessed Valuation
WSRE CP Centennial Investors LLX	Distribution Warehouse	$ 58,600,000	1	5.1%
SREIT 2000 Taylor Avenue LLC	Ind Flex	30,831,600	2	2.7%
RREF IV P Infinite Drive LLX	Engineering	30,500,000	3	2.6%
SREIT 633 CTC Boulevard LLC	Ind Flex	25,800,000	4	2.2%
Boulder Road LLC ET AL	Office	25,509,100	5	2.2%
SREIT 1886 Prarie Way LLC	Manufacturing	24,174,000	6	2.1%
SREIT 725 Tech Court LLC	Ind Flex	24,050,000	7	2.1%
CTC Properties LLLP	Ind Flex	24,000,000	8	2.1%
SREIT 1900 Taylro Avenue LLC	Ind Flex	23,900,000	9	2.1%
SREIT 2035 Taylor Avenue LLC	Distrubution Warehours	23,774,700	10	2.1%
Total		**$ 291,139,400**		**25.1%**

Source: Boulder County Assessor's Office

Principal Employers

Company	2022 Estimated Number of Employees	Rank	Percentage of Total City Employment
Balfour Senior Living	729	1	4.1%
Avista Adventist Hospital	614	2	3.5%
Sierra Nevada Corporation	578	3	3.3%
City of Louisville	357	4	2.0%
Fresca Foods	351	5	2.0%
Design Mechanical Inc.	302	6(t)	1.7%
Global Healthcare Exchange	302	6(t)	1.7%
Centennial Peaks Hospital	292	8	1.7%
Medtronic Navigation Inc	243	9	1.4%
Jumpcloud Inc.	226	10	1.3%
Total	**3,994**		**22.7%**

Notes: Represents full-time, part-time, and temporary employees

City of Louisville
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ORGANIZATIONAL CHART

Boards & Commissions
Board of Adjustment
Building Code Board of Appeals
Cultural Advisory Board
Historical Museum Advisory Board
Historic Preservation Commission
Library Board of Trustees
Local Licensing Authority
Open Space Advisory Board
Parks & Public Landscaping Advisory Board
Planning Commission
Recreation Advisory Board
Revitalization Commission
Sustainability Advisory Board
Youth Advisory Board

Residents

Mayor & City Council

City Attorney
Judge
Prosecutor

City Manager

Deputy City Manager

Parks, Recreation & Open Space	Public Works & Utilities	Police	Community Development	Finance	Human Resources	Information Technology	Cultural Services	City Clerk	City Manager's Office
Parks	Engineering	Code Enforcement	Building Safety	Budgeting	Benefits	IT Help Desk	Historical Museum	Elections	Communications
Recreation	Operations & Fleet	Patrol and Investigations	Economic Vitality	Accounts Payable & Receivable	Compensation	Network/Telecom	Library	Records Maintenance and Management	Equity, Diversity & Inclusion
Open Space	Facilities	Services	Planning	Sales Tax & Licensing	HRIS & Payroll	GIS	Public Art	Liquor/Marijuana Licensing	Recovery & Resilience
Golf	Environmental Compliance		Community Resources	Utility Billing	Learning & Development	Application Support	Special Events	Municipal Court	Risk Management
	Water Treatment		Code Enforcement		Performance Management	Technology Purchasing Support		City Council Meeting Management	Sustainability
	Wastewater Treatment				Recruiting & Onboarding	Server Administration		Board and Commission Governance	
						Technology Planning/ Visioning			

Administration and Support Services	Transportation	Utilities	Public Safety & Justice	Parks	Open Space & Trails	Recreation	Cultural Services	Community Design	Economic Prosperity
Governance & Administration	Planning & Engineering	Water	Patrol & Investigation	Parks & Recreation Administration	Acquisition	Recreation Center Management	Library Services	Community Design	Business Retention & Development
Public Information & Involvement	Transportation Infrastructure Maintenance	Wastewater	Code Enforcement	Parks	Maintenance & Management	Youth Activities	Museum Services	Development Review	
City Clerk & Public Records	Streetscapes	Stormwater	Municipal Court	Cemetery	Education & Outreach	Adult Activities	Cultural Events & Special Events	Historic Preservation	
Legal Support	Snow & Ice Removal	Solid Waste Recycling & Composting	Police Department Building Maintenance		New Trails	Senior Activities & Services			
Human Resources & Organizational Development	Public Works Administration				Trail Maintenance	Aquatics			
Finance, Accounting & Tax Administration						Golf Course			
Information Technology						Athletic Field Maintenance			
Sustainability						Recreation Center Building Maintenance			
Fleet Maintenance									
Facilities Maintenance									

City of Louisville
COLORADO • SINCE 1878

ORGANIZATIONAL CHART
BY PROGRAM

Full-Time Equivalents by Year

Program and Sub-Program Descriptions	Initial Budget 2024	Adopted Budget 2025	Budget Plan 2026	Diff 24-25		Diff 25-26	
Transportation							
Planning & Engineering	3.5272	2.7485	2.7485	(0.78)		-	
Infrastructure Maintenance	5.1834	5.4634	5.4634	0.28		-	
Streetscapes	3.8300	3.5200	3.5200	(0.31)		-	
Snow & Ice Removal	2.9700	3.0700	3.0700	0.10		-	
Total Transportation	15.5106	14.8019	14.8019	(0.7087)		-	
Utilies							
Water	21.2106	24.2466	24.2466	3.04		-	
Wastewater	15.0913	16.9233	16.9233	1.83		-	
Storm Water	3.1723	3.5833	3.5833	0.41		-	
Solid Waste, Recycling & Composting	0.7275	0.7300	0.7300	0.00		-	
Total Utilties	40.2017	45.4832	45.4832	5.28	(a)	-	
Public Safety & Justice							
Patrol & Investigations	43.3820	43.6520	43.6520	0.27		-	
Code Enforcement	1.5880	1.5880	1.5880	-		-	
Municipal Court	1.5200	1.5200	1.5200	-		-	
Police Dept Building Maintenance	0.4400	0.4400	0.4400	-		-	
Total Public Safety & Justice	46.9300	47.2000	47.2000	0.27		-	
Parks							
Parks & Recreation Administration	0.0600	0.7900	0.7900	0.73		-	
Parks	22.7176	20.4163	20.4163	(2.30)		-	
Cemetery	0.7340	1.2490	1.2490	0.52		-	
Total Parks	23.5116	22.4553	22.4553	(1.06)		-	
Open Space & Trails							
Acquisition	0.0400	0.0500	0.0500	0.01		-	
Maintenance & Management	5.6500	6.7963	6.7963	1.15		-	
Education & Outreach	3.1500	3.4000	3.4000	0.25		-	
New Trails & Maintenance	1.3600	3.4200	3.4200	2.06		-	
Total Open Space & Trails	10.2000	13.6663	13.6663	3.47	(b)	-	
Recreation							
Recreation Center Management	10.2400	12.5600	13.7200	2.32		1.1600	
Youth Activities	7.5300	7.8200	7.8200	0.29		-	
Adult Activities	5.6100	6.6700	6.6700	1.06		-	
Senior Activities & Services	3.2600	3.5600	3.5700	0.30		0.0100	
Aquatics	17.7200	18.9800	18.9800	1.26		-	
Golf Course	21.9600	23.7100	23.7100	1.75		-	
Athletic Field Maintenance	0.9675	0.8225	0.8225	(0.15)		-	
Recreation Center Building Maintenance	1.3800	1.3800	1.3800	-		-	
Total Recreation	68.6675	75.5025	76.6725	6.84	(c)	1.17	(c)
Cultural Services							
Library Services	22.0400	22.7400	22.7400	0.70	(d)	-	
Museum Services	2.8850	2.8850	2.8850	-		-	
Cultural Arts & Special Events	1.2800	1.2800	1.2800	-		-	
Total Cultural Services	26.2050	26.9050	26.9050	0.70		-	

Full-Time Equivalents by Year

Program and Sub-Program Descriptions	Initial Budget 2024	Adopted Budget 2025	Budget Plan 2026	Diff 24-25	Diff 25-26
Community Design					
Community Design	4.7912	4.9274	4.9274	0.14	-
Development Review	12.2150	10.4850	10.4850	(1.73) (e)	-
Historic Preservation	1.3008	1.3068	1.3068	0.01	-
Total Community Design	18.3070	16.7192	16.7192	(1.59)	-
Economic Prosperity					
Business Retention	2.0000	2.0000	2.0000	-	-
Total Economic Prosperity	2.0000	2.0000	2.0000	-	-
Administration & Support Services					
Governance & Administration	9.4590	9.2290	9.2290	(0.23)	-
Public Information & Involvement	4.1400	4.1300	4.1300	(0.01)	-
Sustainability	2.1600	2.1600	2.1600	-	-
City Clerk & Public Records	3.2500	3.2500	3.2500	-	-
Legal Support	-	-	-	-	-
Human Resources & Organizational Development	6.1220	6.1120	6.1120	(0.01)	-
Finance, Accounting & Tax Administration	7.2456	6.7656	6.7656	(0.48) (f)	-
Information Technology	6.1600	5.3900	5.3900	(0.77) (g)	-
Fleet Maintenance	0.0200	0.0200	0.0200	-	-
Facilities Maintenance	1.6900	1.6900	1.6900	-	-
Total Administration & Support Services	40.2466	38.7466	38.7466	(1.50)	-
Total for All Programs	291.7800	303.4800	304.6500	11.7000	1.1700
Amount of Change		11.7000	1.1700		

(a) Addition of Utility and Operation positions, Civil Engineer III, Utility Superintendent, and Utility Control Application Support Specialist Position
(b) Measure 2C funded new Open Space postions, Open Space Manager and Open Space Technician
(c) Addition of various Variable / Seasonal hours
(d) Increase in variable Library Clerk hours
(e) Reduction of Marshall Fire Plan Examiner and variable Permit Technician
(f) Elimination of the Junior Finance Associate program
(g) Utility Controls Application Support Specialist Position shifted to Utility Funds

Budget Process

Basis of Budgeting

The City of Louisville uses a "modified accrual basis" of budgeting for all fund types. This means that the City budget is based on expected cash receipts, disbursements, and related year-end accruals. Encumbrances and depreciation are not budgeted. City expenditures may not exceed the amounts appropriated by fund. In the case of an emergency or a contingency, which was not reasonably foreseeable, a budget amendment is required.

The City's budget is constructed on a calendar year basis as required by 29-1-101, et seq., C.R.S. The budget must present a complete financial plan for the City; setting forth all estimated expenditures, revenues, and other financing sources for the ensuing budget year, together with the corresponding figures for the previous fiscal year. In estimating the anticipated revenues, consideration must be given to any unexpected surpluses and the historical percentage of tax collections. Further, the budget must show a balanced relationship between the total proposed expenditures and the total anticipated revenues with the inclusion of beginning funds.

Basis of Accounting

All governmental fund types use the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred. Principal and interest on general long-term debt are recorded as fund liabilities when due. Those revenues susceptible to accrual include sales and use taxes, property taxes, and franchise tax.

Proprietary fund types utilize the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

Bridging the Basis of Budgeting and Accounting

Some of the differences between the budget basis and the accrual basis of accounting are:

Debt payment for principal – budgeted as an expense item, adjusted at year-end as a reduction in the liability.

Capital acquisition – budgeted as an expense item, adjusted at year-end as an increase in assets.

Depreciation – recorded for proprietary funds on a GAAP basis, eliminated for budget purposes.

Compensated absences – adjust annually using the accrual method, not budgeted but absorbed by turnover and usage.

Budget Amendment Policy

In the case of emergency or a contingency, which was not reasonably foreseeable, the City Council may authorize the expenditure of funds in excess of the budget by a resolution adopted by a two-thirds vote of the City Council following proper notice. If the City receives revenues which were unanticipated at the time of adoption of the budget, the City Council may authorize the expenditure thereof by adopting a supplemental budget appropriation resolution after proper notice and a hearing thereon.

Budget Process

Budget Adoption Process and Resolutions

The City typically begins the budget process in early spring with goal-setting sessions and discussions with boards and commissions. Numerous public hearings are held during the budget development process with opportunities for public input. The City Manager presents the recommended biennial budget to City Council by the second meeting in September. Due to Charter provisions, the Council must adopt an annual budget each year. The annual budget is formally adopted by the end of November. The City Council actually implements the City's budget by approving a series of resolutions to adopt the budget, establish appropriations, and set tax levies.

Each resolution adopted to implement the 2025 Annual Operating & Capital Budget is summarized below.

Resolution 52, Series 2024

Summarizes expenditures and revenues for each fund and adopts a budget for the City for the calendar year beginning on the first day of January 2025 and ending on the last day of December 2025.

Resolution 53, Series 2024

Appropriates the total budget by fund, setting the 2025 spending limits for each fund according to the spending program within the Resolution.

Resolution 54, Series 2024

Establishes the City's property tax mill levy for collection year 2025 (tax year 2024). A similar resolution is adopted every year as part of the budget process. Property tax rates do not carry over automatically from one year to the next. The general operating levy for budget year 2025 is 5.184 mills. The bonded indebtedness levy for budget year 2025 is 1.375 mills.

Budget Calendar

2025-2026 Biennial Budget Process

March 29, 2024	Departments submit project requests to the Finance Department for six-year Capital Improvements Plan (CIP)
May 1, 2024	Departments submit personnel requests for 2025-2026
May 15, 2024	Departments submit revenue estimates
June 12, 2024	Departments submit their biennial operating budget requests to Finance Department
July 5, 2024	Finance submits preliminary recommended CIP document to City Manager and departments for review
July 24, 2024	City Council budget retreat: 2024 year-end review, 2025 revenue update, preliminary CIP review, long-term financial plan review
August 6, 2024	City Manager issues final decisions on recommended biennial budget to Finance Department
September 3, 2024	City Manager's recommended biennial budget presented to City Council at a regular meeting; public hearing set.
October 1, 2024	City Council reviews and discusses recommended budget at Study Session (Special Meeting)
October 15, 2024	City Council conducts public hearing on revised recommended biennial budget
November 4, 2024	City Council is presented with resolutions to adopt an annual budget, appropriate funds, and levy taxes

Other Planning Processes

Some of the other planning processes and their impact on the budget are:

Louisville Downtown Vision Plan (2024)

The Louisville Downtown Vision Plan for Streetscapes and Public Places (LDVP) is a strategic roadmap for shaping the future of Louisville's vibrant downtown area. The plan focuses on the improvement of hardscapes, parking, landscaping, wayfinding, and more throughout downtown Louisville, with a focus on Main Street, Front Street, and the Steinbaugh Pavilion.

The Louisville Revitalization Commission, an urban renewal authority with which the LDVP was developed in cooperation, has committed up to $9,000,000 in funding toward design and construction of the improvements outlined in the LDVP.

Police Master Plan (2016)

The Police Master Plan will be the City of Louisville's five to-seven year plan to support police services by building on the Louisville Police Department's strengths, and defining a future course that ensures continued high-quality and cost-effective law enforcement services.

The Police Master Plan is intended to guide police service that meets the community's standards.

Comprehensive Plan (2012–2013)

The City completed an update of the 1989 Comprehensive Plan in 2009 and again in 2012–2013. A planned 2023 update of the Comprehensive Plan was delayed until 2024–2025 due to the Marshall Fire and associated recovery and is currently underway.

The Comprehensive Plan provides a framework to guide development in a way that is consistent with the community vision for the City.

The Plan:

- addresses the entire geographic area of Louisville,
- encompasses all of the functions and subject matter related to the physical growth of the City, and
- is long range (20 years).

The 2012 and 2013 budget includes funding to update and strengthen the Comprehensive Plan in three key ways:

- Better meet today's unique challenges that were not factors in 2005 and 2009
- Better clarify the Community's Vision of community character and physical design to provide staff with a tool to review redevelopment requests
- Better align principles and policies to support the Community Vision.

Comprehensive Parks, Recreation Open Space and Trails Master Plan (2011)

In 2010 the City of Louisville was awarded a Great Outdoors Colorado (GOCO) planning grant to fund 70% of the cost to develop a Comprehensive Parks, Recreation, Open Space and Trails Master Plan. This plan replaced a 19-year old plan and included the following steps to insure a solid foundation for the planning effort:

- Community needs assessment including the public, focus groups, stakeholders, boards and commissions meetings, staff interviews, City Council questionnaire, and e-mailed input

- Statistically valid, City-wide survey
- Inventory and assessment of existing assets, programs, and services
- Analysis of programs and services
- Open Space benchmarking
- Fiscal analysis
- Development of recommendations
- Presentation of findings and recommendations
- Adoption

In addition to the preceding steps, a consulting team did an extensive amount of research into existing plans, reports, contracts, financial data, intergovernmental agreements (IGA's), City standards, procedures, maintenance and management practices to minimize duplication and conflict and to complement existing plans and or recommend new avenues for efficiencies and effectiveness.

The plan was implemented beginning in 2012 and serves as a guiding document for the City's oversight of Parks, Recreation, Open Space, Trails, Cemetery, Golf Course, Horticulture, Forestry and Senior Services.

Downtown Parking and Pedestrian Action Plan (2010)

The Downtown Louisville Parking and Pedestrian Action Plan was developed to better manage on-street parking resources and better utilize off-street parking supply, using both short and long term solutions focused on creating a vibrant, walkable, and economically vital Downtown. The plan outline specific actions which recognize on-street parking in the core of downtown are experiencing high levels of utilization while off-street spaces maintain low utilization rates. In order for downtown to continue to be successful, the Plan identifies projects which better manage on-street parking resources and better utilize off street parking supply by extending the reach of the pedestrian through specific urban design actions.

Highway 42 Revitalization Area Comprehensive Plan (2003 & 2012)

This area is bordered by Highway 42 on the east, South Boulder Road on the north, the BNSF railroad on the west and Pine Street to the south. The Plan capitalizes on the potential presence of regional transportation facilities to capture high quality mixed-use development, strengthen and enhance adjacent residential neighborhoods and downtown, and address required access and parking. The 2012 and 2013 budgets includes funding for the City to partner with the Colorado Department of Transportation (CDOT), Boulder County, and the Regional Transportation District (RTD) to complete an Integrated Infrastructure Implementation Plan for the Louisville FasTracks Station Area and Highway 42 Corridor.

Transportation Master Plan (2019)

The City adopted its first Transportation Master Plan (TMP) in 2019. The TMP represents a long-range planning effort that describes baseline conditions of the City's transportation network, establishes eight overarching transportation Goals, and specific transportation Policies, Projects, and Programs for implementation. The TMP is intended to inform capital project planning and coordinated investments throughout the City, with a focus on a balanced, multimodal transportation system that provides safe and efficient transportation networks for all ages and abilities. The TMP is coordinated with the Comprehensive Plan that envisions a transportation network that contributes to the economic prosperity, public health, and quality of life in Louisville. The TMP also describes multiple funding scenarios to implement the projects identified in the plan, including what could be accomplished with current Capital Improvement Plan (CIP) funding levels, increased CIP funding levels, and if additional local revenue sources are established.

Fund Structure

Governmental Funds

- General Fund
- Capital Projects Fund

Special Revenue Funds

- Conservation Trust Fund
- Cemetery Endowment Fund
- Cemetery Fund
- PEG Fee Fund
- Parking Improvement Fund
- Historic Preservation Fund
- Recreation Fund
- Open Space Fund
- Parks Fund
- Impact Fee Fund
- Recreation Center Debt Service Fund

Enterprise Funds

- Water Fund
- Waste Water Fund
- Stormwater Fund
- Solid Waste & Recycling Fund
- Golf Course Fund

Internal Service Funds

- Technology Management Fund
- Fleet Fund

Relationship Between Program and Fund

Transportation	General Fund, Parking Improvement, Parks, Open Space, Capital Projects, Impact Fee, Fleet
Utilities	Water, Waste Water, Stormwater, Solid Waste & Recycling
Public Safety & Justice	General Fund, Capital Projects, Fleet
Parks	General Fund, Conservation Trust, Cemetery Perpetual Care, Cemetery, Parks, Capital Projects, Fleet
Open Space	Open Space, Capital Projects, Conservation Trust, Impact Fee
Recreation	Recreation, Capital Projects, Recreation Center Debt Service, Golf Course
Cultural Services	General Fund, Capital Projects, Impact Fee
Community Design	Recreation, Capital Projects, Recreation Center Debt Service, Golf Course
Economic Prosperity	General Fund, Capital Projects
Administration & Support Services	General Fund, PEG Fee, Capital Projects, Impact Fee, Technology Management, Fleet

Description of Funds and Fund Types

For accounting purposes, a state or local government is not treated as a single, integral entity. Rather, a government is viewed instead as a collection of smaller, separate entities known as "funds." The Governmental Accounting Standards Board's (GASB) 2019–2020 Codification of Governmental Accounting and Financial Reporting (Codification), Section 1100, defines a fund as:

"A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations."

All of the funds used by a government are classified into three broad "categories," which contain eleven fund "types." The three broad fund categories are Governmental, Proprietary, and Fiduciary.

Governmental Funds

Governmental Fund types include the General Fund, Special Revenue Funds, Debt Service Funds, Capital Project Funds, and Permanent Funds. The City uses the following fund types to account for governmental-type activities.

General Fund

The General Fund is the City's main operating fund and is used to account for most of the day-to-day operations that are financed from the general sales tax, property tax, charges for services, and other general revenues. Activities financed by the General Fund include all those that are not financed in other funds, including general administration, public safety public works administration, library and museum services, cultural services, and recreation administration.

Special Revenue Funds

Special Revenue Funds account for specific revenue sources that are restricted or committed to expenditure for specified purposes other than for debt service or general capital projects.

The City has the following Special Revenue Funds:

Open Space Fund

This fund was created in 2024 as a result of Ballot 2C Parks and Open Space Funding. The ballot approved to extend the dedicated sales tax of 3/8% by 10 years (through 2033), which voters initially approved in 1993, and increased the tax by an additional 1/8% to 1/2%. Revenues would be used for development, construction, operation and maintenance of open space land. The additional 1/8% funding would be dedicated only to Open Space to acquire, improve, restore, preserve, protect, and maintain open space land and mitigate wildfire risks within open space areas.

Parks Fund

This fund was created in 2024 as a result of Ballot 2C Parks and Open Space Funding. The ballot approved to extend the dedicated sales tax of 3/8% by 10 years (through 2033), which voters initially approved in 1993, increased the tax by an additional 1/8% to 1/2%. The original 3/8% was split with the Open Space Fund. This fund is used for development, acquisition, construction, operation, and maintenance of parks.

Description of Funds and Fund Types

Conservation Trust — Lottery Fund

The City of Louisville, through Resolution 14, dated July 16, 1974, established a Conservation Trust Fund. The City receives an annual distribution from the State of Colorado from the proceeds of the Colorado State Lottery. State law mandates that a Conservation Trust Fund be established to record revenues and expenditures and that these funds be restricted for the use in the acquisition, development, and maintenance of "new conservation sites" or for capital improvements or maintenance for recreational purposes on any public site.

Cemetery Fund

The Cemetery Fund was created on November 3, 2008 by Ordinance 1542. Unlike the Cemetery Perpetual Care Fund, the revenue in the Cemetery Fund can be used for both cemetery maintenance and capital improvements. Beginning in 2009, all the interest revenue earned in the Cemetery Perpetual Care Fund has been transferred to the Cemetery Fund for maintenance of the lots. The General Fund transfers the remaining funds necessary to operate the Cemetery.

PEG Fees Fund

The PEG Fees Fund (formerly the Public Access Television Fund) was created in 2006 in response to Resolution 22, Series 2006, that approved an agreement between the City of Louisville and Citizens Community Access Cable Television Management. Originally used to account for PEG grants, effective July 2009, the City's cable provider began collecting and remitting to the City a $0.50 per account per month PEG Fee that is split evenly between the City and CCTV for capital outlay. Beginning with the third quarter 2011, the City began keeping the entire $0.50 per account per month for capital outlay.

Parking Improvement Fund

This fund was created in 2000 to account for the downtown parking improvement fees. This fee is to be used for the purchase or lease of real and personal property for the construction, improvement, or provision of additional on-street and off-street public parking space to serve Downtown Louisville and other improvements associated with downtown parking.

Historic Preservation Fund

On November 4, 2008, Louisville voters approved a temporary sales tax increase of 1/8% for ten years, beginning January 1, 2009. Revenue from this increase is restricted for historic preservation purposes within Historic Old Town Louisville. The Historic Preservation Fund was created by Ordinance 1544, Series 2008. Resolution 20, Series 2009, enacted additional provisions regarding the administration, structure, and uses of the Historic Preservation Fund. On November 7, 2017, voters extended the sales tax for another ten years (through 2028), authorized expenditure of funds outside the boundaries of Historic Old Town Louisville, and authorized up to 20% of annual sales tax revenue to be spent for operating and maintaining the Louisville Museum Campus.

Recreation Fund

On November 8, 2016, Louisville voters approved a permanent sales tax increase of 0.15%, beginning January 1, 2018. Revenue from this increase is restricted for operating and maintaining the Louisville Recreation/Senior Center and pool facilities at Memory Square Park. The Recreation Fund was created to account for the receipt and expenditure of these funds and other funds necessary to operate the facilities.

Description of Funds and Fund Types

Capital Project Funds

Capital Project Funds are used to account for financial resources that are restricted, committed, or assigned to expenditure for capital outlays including the acquisition or construction of capital facilities and other capital assets.

The City has the following Capital Project Funds:

Capital Projects Fund

The Capital Projects Fund was created in 1989 to account for monies received as a result of an additional one-percent (1%) sales tax that was effective July 1, 1989. The Capital Projects Fund finances various capital improvements throughout the City including street reconstruction, sidewalks, traffic improvements, facility improvements, etc. The Capital Projects Fund also accounts for salaries and benefits costs for staff allocated to capital projects.

Impact Fee Fund

The Impact Fee Fund was created in 2004 as a result of Ordinance 1436, Series 2003. This ordinance established various development impact fees impact fees to fund municipal facilities, parks and trails, recreation, and transportation improvements. The City is required to conduct an Impact Fee Study every five years. Impact Fee Studies were completed in 2006, 2011, and 2016. The next Impact Fee Study is scheduled for 2021.

Debt Service Funds

Debt Service Funds are created to account for resources that are restricted, committed, or assigned to expenditure for principal and interest.

The City has the following Debt Service Funds:

Recreation Debt Service Fund

In 2016, the Louisville voters approved a $27,215,000 bond issue for upgrades to the Recreation/Senior Center and Memory Square Park. In addition, the voters approved an increase in the City's property tax levy not to exceed 3.350 mills to pay debt service on the bonds. The current mill levy has been certified at 2.750. The Recreation Debt Service Fund accounts for the resulting property tax revenue and the payment of principal and interest on the bonds.

Description of Funds and Fund Types

Permanent Funds

Permanent Funds are used to account for resources legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the government's programs.

The City has the following Permanent Funds:

Cemetery Perpetual Care Fund

The Cemetery Perpetual Care Fund was created in 1974 through Ordinance 436. Fees derived from the sale of lots and opening of graves are collected and restricted for the "Cemetery Perpetual Care Fund". Through 2008, the interest revenue from this fund was transferred to the General Fund to pay for the operations and maintenance of caring for the lots. Beginning in 2009, all unrestricted burial permits and general maintenance of the cemetery have been accounted for in the Cemetery Fund, a new fund created by Ordinance 1542, Series 2008. Therefore, beginning in 2009, the interest revenue from the Cemetery Perpetual Care Fund has been transferred to the Cemetery Fund.

Proprietary Funds

Two fund types are used to account for a government's business-type activities (activities that receive a significant portion of their funding through user fees). These are the Enterprise Funds and the Internal Service Funds.

Enterprise Funds — Generally Accepted Accounting Principles (GAAP) state that Enterprise Funds may be used to report activities for which a fee is charged to external users for goods and services. Enterprise funds must be used to account for activities that meet any of the following criteria:

- There is outstanding debt that is backed solely by fees and charges;
- Laws/regulations require that fees and charges be set to recover costs, including capital costs; or
- There is a pricing policy that fees and charges be set to recover costs, including capital costs.

The proper accounting for Enterprise Funds is on an economic resources measurement focus, rather than a current financial resources measurement focus, used by Governmental Funds. However, the City's budgets for the Enterprise Funds are produced in a manner similar to those of the Governmental Funds. This allows certain transactions, such as asset purchases and principal payments on debt, to be recorded as expenses and to be subject to appropriation. The City of Louisville currently operates a combined utility enterprise fund (which accounts for water, wastewater, and storm water services), a solid waste utility fund, and a municipal golf course fund.

Water, Wastewater, & Storm Water Funds (Consolidated Utility Fund)

The Water Utility Fund accounts for the resources generated and the costs incurred to provide water service. The Wastewater Utility Fund accounts for the resources generated and the costs incurred to provide wastewater service. The Storm Water Utility Fund was created in 2007 to account for the resources generated and the costs incurred to provide storm water services. Combined, these three funds comprise the Consolidated Utility Fund.

Description of Funds and Fund Types

Solid Waste & Recycling Utility Fund

The Solid Waste & Recycling Utility Fund was created by Ordinance 1554, Series 2009, to account for the resources generated and the costs incurred to provide solid waste pickup and recycling services. The City contracts with a third party to perform the pickup and recycling services.

Golf Course Fund

The Golf Course Fund accounts for the activities of the Coal Creek Golf Course. Prior to April 1, 2010, the City contracted with a golf course management company to operate the facility, supervise collection and disbursement of City funds, employ all personnel, and purchase/sell all food, beverages, and merchandise. Effective April 1, 2010, the City executed a License Agreement with the management company whereby it not only operated the facility but paid for all costs and retained all revenue. The Golf Course closed in September 2013 due to a flood. It was reopened in June 2015 and is now operated, managed, and maintained solely by the City.

Internal Service Funds — Internal Service Funds are used to account for activities that provide goods or services to other funds, departments, agencies of the primary government and its component units, or to other governments on a cost reimbursement basis. The City has the following Internal Service Funds:

Technology Management Fund

In 1999, the City of Louisville established the Technology Management Fund for the purpose of accumulating funds for the replacement of computers (both hardware and software) and peripherals.

Fleet Management Fund

In 1991, the City of Louisville established the Fleet Management Fund for the purpose of accumulating funds for the replacement of large machinery, heavy equipment, and vehicles.

Debt Service & Financial Obligations

The following pages detail the City's financial obligations, highlighting 2025 expenditures and debt service amortization schedules.

The City's obligations can be categorized as facility improvements and utility improvements. The utility improvements are funded through utility revenue, which is maintained at a level that provides adequate debt service coverage. The facility improvements debt is for the upgrade of the Recreation & Senior Center and Memory Square Pool, approved by the voters at the November 2016 election. The bond issue to fund this project was issued in 2017.

The City Council, subject to TABOR restrictions, has the power to contract indebtedness on behalf of the City by borrowing money or issuing bonds to carry out the objectives or purposes of the City. Pursuant to the City's Charter, no debt can be created which at any time exceeds three percent (3%) of the City's statutory actual value, as determined by the County Assessor, except for debt incurred for supplying water.

The City's current legal debt limit and debt margin are as follows:

Calculation of Legal Debt Limit & Debt Margin

2023 Actual Value	$8,743,507,560
Debt Limit = 3% of Actual Value	$262,305,227
Outstanding Debt Applicable to Debt Limit at December 31, 2023	$24,199,291
Debt Margin	$238,105,936

Debt Schedules

Repayment Fund	Description	Purpose		2025	2026	2027	2028	2029	Outstanding as of 12/31/2024 *
Recreation Center Debt Service	2017 GO Recreation Center Bonds, Series 2017, Final Maturity 2042	Improvements to Recreation/Senior Center and Memory Square Pool	Principal	$ 860,000	$ 895,000	$ 930,000	$ 965,000	$ 1,005,000	$ 22,045,000
			Interest	881,800	847,400	811,600	774,400	735,800	9,301,000
			Total	1,741,800	1,742,400	1,741,600	1,739,400	1,740,800	31,346,000
General	2016 Solar Lease, Final Payment 2030	Purchase Portions of Community Panel Solar Array	Principal	7,068	7,319	7,579	7,849	8,128	43,708
			Interest	1,435	1,184	924	654	375	4,664
			Total	8,503	8,503	8,503	8,503	8,503	48,372
General	2022 Building Lease, Final Payment 2029	1805 Highway 42 Office Space Lease	Principal	51,656	54,830	58,138	61,588	53,939	280,151
			Interest	6,836	5,422	3,922	2,343	649	19,172
			Total	58,492	60,252	62,060	63,931	54,588	299,323
General	2023 Software Leases, Final Payment 2025	Subscription Based Information Technology Arrangements	Principal	161,996	-	-	-	-	161,996
			Interest	5,590	-	-	-	-	5,590
			Total	167,586	-	-	-	-	167,586
Wastewater and Stormwater	2015 CWRPDA Loan, Final Payment Due in 2035	WWTP Upgrades and City-Wide Storm Water Outfall Improvements	Principal	1,933,106	1,965,720	1,991,722	2,012,263	2,032,966	13,077,820
			Interest	240,525	204,775	177,375	157,575	138,375	426,869
			Total	2,173,631	2,170,495	2,169,097	2,169,838	2,171,341	13,504,689
Water	2015 Solar Lease, Final Payment 2031	Purchase Portions of Community Panel Solar Array	Principal	78,289	81,729	85,326	89,086	93,015	561,910
			Interest	23,110	19,667	16,069	12,310	8,381	84,800
			Total	101,399	101,396	101,395	101,396	101,396	646,710

***** Certain obligations extend beyond 2029, amounts in this column represent outstanding amounts through the final maturity.

* Standard & Poor's assigned a rating of AA+.

Community Indicators & Programs/Sub-Programs

Transportation

A safe, well-maintained, effective and efficient multi-modal transportation system at a reasonable cost.

Planning and Engineering

Design infrastructure to adopted standards that meets the transportation needs of the City. Collaborate with partner agencies (RTD, CDOT) to ensure residents have adequate multimodal transportation options. Proactively redesign the street network as regulations and technology change our transportation needs over time.

Transportation Infrastructure Maintenance

Conserve natural resources by maintaining streets costeffectively before they reach a point of rapid failure. To ensure a high quality of life and to provide services equitably, no street will be in poor condition. Streets and intersections are monitored, maintained, and adequately lit to move people, bikes and cars safely and efficiently. All arterial and collector streets have marked bicycle lanes. All streets have well maintained sidewalks.

Streetscapes

Safe, visually appealing, appropriately lit and inviting streets, sidewalks and publicly owned areas adjacent to streets and sidewalks.

Snow & Ice Removal

Safe traveling conditions for pedestrians and motorists; cost effective snow and ice control services; assist Police, Fire and Emergency Medical Services in fulfilling their duties; safe, passable streets, school bus routes and hard surface trails; safe access to City facilities; and snow cleared within 24 hours from sidewalks that are the City's responsibility.

Public Works Administration

Utilities

Ensure safe, reliable, great tasting water; properly treated wastewater; effective stormwater control; successfully managed solid waste; and competitive prices for all services.

Water

Consistently provide safe and great tasting water, routinely testing quality for compliance with State and Federal Standards. Operate and maintain facilities efficiently, allowing for reasonable and equitable rates while maintaining optimal quality.

Wastewater

Protect public health and the environment by collecting and treating wastewater in compliance with Federal, State, and Local laws.

Stormwater

Maintain our storm water system to protect Coal Creek specifically and the natural and built environment generally. Proactively reduce pollutants in the water by educating the public, sweeping the streets, maintaining an efficient & effective storm water system and leveraging intergovernmental partnerships.

Community Indicators & Programs/Sub-Programs

Solid Waste, Recycling and Composting

Enable residents to dispose of their solid waste in a convenient, environmentally responsible, cost-effective manner.

Public Safety & Justice

Police and other City staff working with the community to help ensure safety; satisfy residents' expectations that individuals observe the City's Municipal Code and State Law and that the justice system is fair, effective, and efficient.

Patrol and Investigation

Maintain community safety and a low crime rate through community engagement, effective patrol and efficient response times. Emphasize prevention-oriented police services by engaging community groups in effective partnerships.

Code Enforcement

Judiciously enforce the municipal code; including parking, junked vehicles, uncontrolled weeds, and stray dogs. Work with residents and the business community to achieve compliance with City ordinances. Emphasize education and voluntary compliance over punitive enforcement through the Courtesy Notice program.

Municipal Court

Maintain accurate permanent records of citations and payments, administer fair and competent hearings, treat all citizens fairly and equally.

Police Department Building Maintenance

Parks

Provide well-maintained parks and landscaped areas that are easy to walk to and enjoyable to visit or see; sports facilities that are fully used and properly maintained; and a suitable final resting place that meets community needs.

Parks

Well maintained, popular parks and facilities that provide multiple outdoor opportunities for residents of and visitors to Louisville to enjoy.

Cemetery

Provide a suitable final resting place that meets community needs.

Open Space & Trails

Acquire candidate properties as they become available and preserve, enhance and maintain native plants, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

Community Indicators & Programs/Sub-Programs

Acquisition

Maintain an up-to-date list of high-priority candidate parcels for acquisition. Contact each property owner and based on the owner's expressed interests, determine the most effective strategy for voluntary acquisition of or easement on each candidate parcel. Maintain contact with each property owner consistent with their expressed interests. Voluntarily acquire candidate parcels at a price that reflects the current market value for comparable property (considering all development restrictions, size, location, existing development, and other relevant factors). Maintain funding for acquisition consistent with adopted Council policy.

Maintenance and Management

Manage the City's Open Space properties in a manner consistent with good stewardship and sound ecological principles that benefits citizens of Louisville by promoting native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

Education and Outreach

To inform and educate residents and visitors about the City's diverse Open Space properties and the many benefits associated with these lands. To involve residents and visitors in activities that encourage understanding and stewardship of these lands.

New Trails and Trails Maintenance

Construct the highest priority new trails and trail connections to enhance the trail system in a manner consistent with City Council adopted plans. Maintain all trails to a satisfactory level to encourage recreation and to enable safe walking, running and bike riding around Louisville.

Recreation

Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people all ages, interests and ability levels.

Youth Activities

Provide programs which stimulate physical, social, and cognitive skills for the youth of Louisville. Encourage community responsibility through volunteer service that supports the well-being of the community. Provide an individualized learning environment in which each child may grow and learn at their own pace.

Adult Activities

Encourage physical activity, intellectual stimulation, and social well-being by offering adult sports leagues, adult educational programs, and other events.

Senior Activities and Services

Encourage physical activity, intellectual stimulation, and social well-being through programs and services for persons 60 and older.

Aquatics

Provide comprehensive aquatics programming that meets the needs of the community through highly accessible, enjoyable, and varied opportunities for learning and recreation. Offer a safe, responsive and welcoming aquatics environment that promotes the health and well-being of residents and visitors.

Community Indicators & Programs/Sub-Programs

Recreation Center Management

Athletic Field Maintenance

Recreation Center Building Maintenance

Golf Course

Provide an enjoyable, yet challenging course for residents and visitors of all skill levels. Attract and retain golfers by offering competitive rates and amenities, continuous maintenance and professional management. Operate as an Enterprise by generating sufficient revenue to cover operations, debt service and capital replacement.

Cultural Services

Provide services, facilities and activities that inform, involve, engage and inspire the community and preserve the community heritage.

Library Services

Provide information and technology to all members of the community, with assistance from an approachable, knowledgeable staff. Foster lifelong learning by delivering wide-ranging, handson learning activities and programs to all ages. Practice and reinforce the skills needed for reading readiness with young children so that they are poised to be successful learners when they enter school.

Museum Services

Promote, collect, preserve, and interpret the history of Louisville, with emphasis on the coal mining period from 1877-1955. Make historical artifacts and documents accessible both physically and virtually. Educate children and adults about Louisville's past through programs, displays, and publications.

Cultural Arts & Special Events

High-quality, diverse community-wide special events, public art, cultural arts programming for residents of and visitors to Louisville. Provide facilities for community cultural arts programming.

Community Design

Sustain an inclusive, family-friendly community with a small-town atmosphere; effective and efficient building services; and effective preservation of the City's historic structures through a voluntary system.

Community Design

A well-connected and safe community that is easy for all people to walk, bike, or drive in. Neighborhoods that are rated highly by residents and thriving commercial areas. An open and inclusive long-range planning process with significant public participation.

Development Review

Review development applications and enforce the building, zoning and subdivision laws of the city to promote public health, safety, comfort, convenience, prosperity, general welfare and consumer protection.

Community Indicators & Programs/Sub-Programs

Historic Preservation

Provide incentives to preserve the historic character of old town to encourage the promotion and preservation of Louisville's history and cultural heritage. Provide incentives and processes to preserve historic buildings.

Economic Prosperity

Promote a thriving business climate that provides job opportunities and facilitates investment and produces reliable revenue to support City services.

Business Retention and Development

Maintain positive business relationships throughout the community and assist property owners, brokers, and companies in finding locations and/ or constructing new buildings in the City. Attract and retain a diverse mix of businesses that provide good employment opportunities for Louisville residents.

Administration & Support Services

Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration and support.

Governance & Administration

Governance based on thorough understanding of the community's diverse interests executed through clear and effective policy direction. Administration that supports informed policy making, ensures the City has the financial capacity to sustain Council adopted levels of service, monitors and manages service delivery to maintain effectiveness and efficiency, and promotes a healthy organizational culture.

Public Information & Involvement

Easy and timely access to all relevant information about City programs and services. Processes that give anyone interested opportunities to get involved and influence decision-making.

City Clerk/Public Records

Provide efficient and transparent processes for residents to access public documents and notice of public hearings/events. Transparent, consistent and responsive management of the licensing authority and special events permits.

Legal Support

Effective, cost efficient and responsive legal advice for City Council, Management, and Staff in legal matters pertaining to their official powers and duties. Represent the City in all legal proceedings, finalize all legal documents for the City.

Human Resources & Organizational Development

Be an employer of choice, with low employee turnover and high morale. Attract and retain highly qualified and dedicated employees by providing competitive compensation and benefits, effective employee training, and ongoing career and professional development opportunities. Maintain a positive work environment through regular position classification and review, workforce planning, salary administration and employee relations. Maintain a safe workplace through employee safety training.

Community Indicators & Programs/Sub-Programs

Finance, Accounting & Tax Administration

Provide financial services in an efficient and effective manner and financial reporting that is accurate, timely, relevant, and transparent. Develop, maintain, and monitor financial policies and internal controls to ensure the safeguarding of public assets and organizational compliance with laws, regulations, and Council directives. Provide an efficient, effective, and transparent budget developing, reporting, and monitoring process. Provide other financial services, such as long-term financial planning, debt administration, cash and investment management, cash disbursements, cash collections, and front counter services.

Information Technology

Maintain a secure and connected network ensuring all users have appropriate technological resources to effectively perform their jobs. Provide outstanding internal customer service to efficiently resolve employee help desk issues.

Sustainability

Use environmental, economic, and human resources to meet present and future needs without compromising the ecosystems on which we depend. Actively pursue energy efficient upgrades to realize cost savings and reduce environmental impacts.

Facilities Maintenance

Provide and manage facilities that maintain efficient and effective operations and promote environmental and economic sustainability.

Fleet Maintenance

Provide and manage vehicles that maintain efficient and effective operations.

Community Indicators & Programs/Sub-Programs

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Transportation	700,760	878,810	860,884	811,229
Utilities	16,631,080	16,373,660	18,377,553	23,346,784
Public Safety & Justice	86,661	290,872	279,336	100,000
Parks	2,054,590	2,094,235	2,176,943	2,137,651
Open Space & Trails	2,608,373	2,573,908	2,672,348	2,695,460
Recreation	9,283,646	6,976,750	8,156,601	8,373,933
Cultural Services	408,069	454,946	485,150	465,550
Community Design	4,726,642	2,724,940	2,584,957	2,605,450
Economic Prosperity	50,000	60,000	60,000	60,000
Administration & Support Services	834,163	514,990	261,087	232,330
Total Revenue	37,383,984	32,943,111	35,914,859	40,828,387
Transportation	9,560,210	21,333,585	14,725,845	20,714,656
Utilities	17,040,672	36,450,244	17,997,015	18,988,907
Public Safety & Justice	7,722,584	9,382,029	8,920,011	9,110,416
Parks	2,628,676	7,570,165	3,824,140	5,595,860
Open Space & Trails	2,376,254	2,242,652	1,913,727	2,391,180
Recreation	9,595,727	10,120,647	10,814,550	10,561,711
Cultural Services	2,848,918	3,390,108	3,443,045	3,475,678
Community Design	3,585,883	3,669,780	3,876,126	3,790,236
Economic Prosperity	321,633	423,407	417,427	433,620
Administration & Support Services	7,718,492	18,538,885	16,574,155	10,191,544
Total Expenditures	63,399,049	113,121,502	82,506,041	85,253,808
Transportation	(8,859,450)	(20,454,775)	(13,864,961)	(19,903,427)
Utilities	(409,592)	(20,076,584)	380,538	4,357,877
Public Safety & Justice	(7,635,923)	(9,091,157)	(8,640,675)	(9,010,416)
Parks	(574,086)	(5,475,930)	(1,647,197)	(3,458,209)
Open Space & Trails	232,119	331,256	758,621	304,280
Recreation	(312,081)	(3,143,897)	(2,657,949)	(2,187,778)
Cultural Services	(2,440,849)	(2,935,162)	(2,957,895)	(3,010,128)
Community Design	1,140,759	(944,840)	(1,291,169)	(1,184,786)
Economic Prosperity	(271,633)	(363,407)	(357,427)	(373,620)
Administration & Support Services	(6,884,329)	(18,023,895)	(16,313,068)	(9,959,214)
Total Surplus (Deficiency)	(26,015,065)	(80,178,391)	(46,591,182)	(44,425,421)

Community Indicators & Programs/Sub-Programs

Community Indicators

Purpose

The purpose of the Community Indicators is to evaluate the City's progress towards achieving the goals in the Strategic Plan and our Critical Success Factors. Critical Success Factors are items that the City must achieve for the organization's vision of being 'dedicated to providing a vibrant, healthy community with the best small town atmosphere'. These measures focus on community outcomes and align with each Critical Success Factor. Some of these measures may not be in the City's direct control but will show progress and changes experienced by those who live, work and visit Louisville.

INDICATOR	UNIT	2023 ACTUAL	2024 ESTIMATED	2025 PROJECTED	2026 PROJECTED
Financial Stewardship & Asset Management					
Debt Service Ratio (Debt Service Expenditures/Total Operating Expenditures)	%	4%	5%	5%	5%
Capital Spending as a Percentage of Total Expenditures	%	15%	15%	15%	15%
Bond Rating	Rating	AA+	AA+	AA+	AA+
Reliable Core Services					
Crime Rate for Part 1 and Part 2 Crimes	#	5,651.2	5,769	6,500	6,500
Response Time for Emergency Response Services from Initial Call	Minutes	2.23	3	3	3
Average Commute Time to Work for Residents	Minutes	24.5	25.0	25.5	26.0
Community Survey Question: Rating of Overall Appearance of Louisville[1]	% Excellent or Good	N/A	83% (2024 actual)	N/A	N/A
Community Survey Question: Rating of Ease of Walking in Louisville[1]	% Excellent or Good	N/A	84% (2024 actual)	N/A	N/A
Miles of Bicycle Paths and Lanes	#	72.6	72.6	72.6	74
Percentage of Residential Waste Diverted[2]	%	41	40	40	40
Percentage of Commercial Waste Diverted[3]	%	9	9	10	10
Community Greenhouse Gas (GHG) Emissions	MTCO2e	215,500	210,000	200,000	190,000
Community Water Use per Capita	Gallons	119	154	147	147
Vibrant Economic Climate					
City's Unemployment Rate	Rate	2.5	3.5	3.5	3.5
Percentage of City Population Living Below the National Poverty Line	%	5.4 (actual)	5	5	5
Regional Area Median Income (AMI) Compared to National AMI	#	$124,459 (154% of national)	$141,000	$147,000	$152,895
Jobs/Housing Ratio[5]	#/#	2.3/1	N/A	N/A	N/A
In-City Sales Tax per Capita	$	539	600	618	637

Community Indicators & Programs/Sub-Programs

INDICATOR	UNIT	2023 ACTUAL	2024 ESTIMATED	2025 PROJECTED	2026 PROJECTED
Vacancy Rate by Sector	Retail Rate	16.3	5.6	6.0	5.9
	Industrial Rate	6.79	6.96	6.00	5.10
Quality Programs & Amenities					
Number of Cultural Institutions and Sporting Facilities	#	53	53	53	53
Square Feet of Public Indoor Recreation Space per Capita	Sq. ft./Capita	104,000	104,000	104,000	104,000
Engaged Community					
Voter Participation in Last Municipal Election as a Percentage of Registered Voters	%	54.7	60	50	50
Percentage of Households with Internet Connections	%	93.6	94	94	95
Healthy Workforce					
Percentage of Employees with a Performance Review of Exceeds or Higher	%	91.6	93	94	94
Full-Time Employee Attrition Rate	%	27.4	12	10	9
Percentage of Diverse Candidates in Total Applicant Pool for City Jobs[6]	%	26	30	32	35
Marshall Fire Recovery					
Percentage of Homes Rebuilt	%	23	70	90	100

Notes:

[1]The Community Survey occurs every four years. The most recent was 2024.

[2]Residential waste diversion rate includes all residential waste (single-family city contract, single-family non-city contract, multi-family) reported through Boulder County's ReTRAC database, including solid waste, recycling, compost and reuse.

[3]Commercial waste diversion rate includes all solid waste, recycling, compost and reuse materials reported through Boulder County's ReTRAC database.

[4]Based on 2022 Xcel Community Energy Report, which is pending. Measure in MTCO2e includes both residential and commercial/industrial electricity and natural gas usage. Significant decrease likely due to homes lost in the Marshall Fire.

[5]Metric impacted by Marshall Fire and recent legislation, such as HB24-1313

[6]New metric related to Equity, Diversity & Inclusion. Staff will start compiling data in 2023 for reporting starting in 2024.

Community Indicators & Programs/Sub-Programs

Transportation Key Indicators

Goals

A safe, well-maintained, effective and efficient multi-modal transportation system at a reasonable cost.

INDICATOR		UNIT	2023 ACTUAL	2024 ESTIMATED	2025 PROJECTED	2026 PROJECTED
Efficiency						
Average Cost per Snow Event		$	11,245	12,000	12,000	12,000
Cost per Square Foot Maintained of Streetscape		$	$3.42	$3.47	$3.50	$3.55
Effectiveness						
Overall Pavement Condition Index (PCI)	Target = 75	#	72.6	73	69.1	72.6
Percentage of Street Miles with PCI Score Lower than 35	Target = Less than 1	%	1	1	1	1
Percentage of Arterials & Collectors with Marked Bicycle Lanes	Target = N/A	%	60	60	60	61
Percentage of Streets with Sidewalks	Target = 100	%	95	95	95	96
Community Survey Question: Rating of Street Maintenance in Louisville[1]	Target = 100	% Excellent or Good	N/A	67 (2024 actual)	N/A	N/A
Average Response Time per Snow Event	Target = 1 HR	Hours	1HR	1HR	1HR	1HR
Community Survey Question: Rating of Snow Removal/Street Sanding[1]	Target = 100	% Excellent or Good	N/A	56 (2024 actual)	N/A	N/A
Community Survey Question: Rating of Maintenance of Medians & Street Landscaping[1]	Target = 100	% Excellent or Good	N/A	78 (2024 actual)	N/A	N/A

Notes:
[1]The community survey occurs every four years. The most recent was 2024.

Program 31: Transportation

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Grant Revenue	664,780	663,350	663,350	663,350	-	0%	-	0%
Fees	31,569	215,410	194,500	145,300	(20,910)	-10%	(49,200)	-25%
Miscellaneous Revenue	4,411	50	3,034	2,579	2,984	5968%	(455)	-15%
Total Program Revenue	700,760	878,810	860,884	811,229	(17,926)	-2%	(49,655)	-6%
Personnel	1,350,134	1,655,698	1,624,424	1,711,587	(31,274)	-2%	87,163	5%
Supplies	303,498	345,175	351,975	357,975	6,800	2%	6,000	2%
Services	1,591,342	1,258,925	1,220,620	1,244,620	(38,305)	-3%	24,000	2%
Capital Outlay	6,315,236	18,073,787	11,528,826	17,400,474	(6,544,961)	-36%	5,871,648	51%
Total Program Expenditures	9,560,210	21,333,585	14,725,845	20,714,656	(6,607,740)	-31%	5,988,811	41%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(8,859,450)	(20,454,775)	(13,864,961)	(19,903,427)	6,589,814		(6,038,466)	
Expenditures per resident	475.63	1,061.37	732.63	1,030.58	(328.74)	-31%	297.95	41%
Full-time equivalents (FTE's)	15.14	15.51	14.80	14.80	(0.71)	-5%	-	0%

Sub-Program 311: Planning & Engineering

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Total Sub-Program Revenue	-	-	-	-	-		-	
Personnel	396,832	512,954	423,105	443,481	(89,849)	-18%	20,376	5%
Supplies	10,837	8,250	8,550	8,550	300	4%	-	0%
Services	27,229	17,380	30,870	30,870	13,490	78%	-	0%
Capital Outlay	2,950	7,050	2,025,000	-	2,017,950	28623%	(2,025,000)	-100%
Total Sub-Program Expenditures	437,848	545,634	2,487,525	482,901	1,941,891	356%	(2,004,624)	-81%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(437,848)	(545,634)	(2,487,525)	(482,901)	(1,941,891)		2,004,624	
Expenditures per resident	21.78	27.15	123.76	24.02	96.61	356%	(99.73)	-81%
Full-time equivalents (FTE's)	3.48	3.53	2.75	2.75	(0.78)	-22%	-	0%

Sub-Program 312: Infrastructure Maintenance

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Grant Revenue	664,780	663,350	663,350	663,350	-	0%	-	0%
Fees	31,569	215,410	194,500	145,300	(20,910)	-10%	(49,200)	-25%
Miscellaneous Revenue	4,411	50	3,034	2,579	2,984	5968%	(455)	-15%
Total Sub-Program Revenue	700,760	878,810	860,884	811,229	(17,926)	-2%	(49,655)	-6%
Personnel	400,540	489,299	538,366	568,635	49,067	10%	30,269	6%
Supplies	153,920	188,475	188,475	188,475	-	0%	-	0%
Services	1,306,391	952,455	903,080	921,080	(49,375)	-5%	18,000	2%
Capital Outlay	5,302,630	15,191,272	8,231,326	14,980,128	(6,959,946)	-46%	6,748,802	82%
Total Sub-Program Expenditures	7,163,481	16,821,501	9,861,247	16,658,318	(6,960,254)	-41%	6,797,071	69%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(6,462,721)	(15,942,691)	(9,000,363)	(15,847,089)	6,942,328		(6,846,726)	
Expenditures per resident	356.39	836.89	490.61	828.77	(346.28)	-41%	338.16	69%
Full-time equivalents (FTE's)	5.08	5.18	5.46	5.46	0.28	5%	-	0%

Sub-Program 313: Streetscapes

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Total Sub-Program Revenue	-	-	-	-	-		-	
Personnel	312,190	365,831	352,518	371,788	(13,313)	-4%	19,270	5%
Supplies	20,437	24,850	31,350	37,350	6,500	26%	6,000	19%
Services	168,488	247,390	224,950	229,950	(22,440)	-9%	5,000	2%
Capital Outlay	986,402	2,770,845	1,000,000	2,400,000	(1,770,845)	-64%	1,400,000	140%
Total Sub-Program Expenditures	1,487,517	3,408,916	1,608,818	3,039,088	(1,800,098)	-53%	1,430,270	89%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(1,487,517)	(3,408,916)	(1,608,818)	(3,039,088)	1,800,098		(1,430,270)	
Expenditures per resident	74.01	169.60	80.04	151.20	(89.56)	-53%	71.16	89%
Full-time equivalents (FTE's)	3.56	3.83	3.52	3.52	(0.31)	-8%	-	0%

Sub-Program 314: Snow & Ice Removal

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Total Sub-Program Revenue	-	-	-	-	-		-	
Personnel	240,573	287,614	310,435	327,683	22,821	8%	17,248	6%
Supplies	115,169	123,250	123,250	123,250	-	0%	-	0%
Services	56,945	28,760	38,760	39,760	10,000	35%	1,000	3%
Capital Outlay	23,254	104,620	272,500	-	167,880	160%	(272,500)	-100%
Total Sub-Program Expenditures	435,941	544,244	744,945	490,693	200,701	37%	(254,252)	-34%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(435,941)	(544,244)	(744,945)	(490,693)	(200,701)		254,252	
Expenditures per resident	21.69	27.08	37.06	24.41	9.99	37%	(12.65)	-34%
Full-time equivalents (FTE's)	3.02	2.97	3.07	3.07	0.10	3%	-	0%

Sub-Program 320: Public Works Administration

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Total Sub-Program Revenue	-	-	-	-	-		-	
Personnel	3,136	350	350	350	-	0%	-	0%
Supplies	25,625	6,250	7,250	7,250	1,000	16%	-	0%
Services	6,620	6,640	15,660	15,660	9,020	136%	-	0%
Capital Outlay	-	-	-	-	-		-	
Total Sub-Program Expenditures	35,381	13,240	23,260	23,260	10,020	76%	-	0%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(35,381)	(13,240)	(23,260)	(23,260)	(10,020)		-	
Expenditures per resident	1.76	0.66	1.16	1.16	0.50	76%	-	0%
Full-time equivalents (FTE's)	-	-	-	-	-		-	

Community Indicators & Programs/Sub-Programs

Utilities Key Indicators

Goals

Ensure safe, reliable, great tasting water; properly treated wastewater; effective stormwater control; successfully managed solid waste; and competitive prices for all services.

INDICATOR		UNIT	2023 ACTUAL	2024 ESTIMATED	2025 PROJECTED	2026 PROJECTED
Workload						
Annual Potable Water Produced		Gallons	1,054,830,000	1,200,000,000	1,200,000,000	1,200,000,000
Efficiency						
Cost per Ton Sent to Landfill		$	426	443	461	479
Treatment Cost per 1,000 Gallons of Wastewater		$	1.54	1.76	1.77	1.82
Energy Cost per Million Gallons per Day Billed		$	138.18	124.03	133.33	138.00
Effectiveness						
Community Survey Question: Rating of Solid Waste/Trash Services[1]	Target = 100	% Excellent or Good	N/A	80 (2024 actual)	N/A	N/A
Community Survey Question: Rating of Fees for Water/Sewer/Trash[1]	Target = 100	% Excellent or Good	N/A	63 (2024 actual)	N/A	N/A
Community Survey Question: Rating of Storm Drainage (Flooding Management)[1]	Target = 100	% Excellent or Good	N/A	87 (2024 actual)	N/A	N/A
Community Survey Question: Rating of Wastewater (Sewage System)[1]	Target = 100	% Excellent or Good	N/A	93 (2024 actual)	N/A	N/A
Community Survey Question: Rating of Quality of Louisville Water[1]	Target = 100	% Excellent or Good	N/A	88 (2024 actual)	N/A	N/A

Notes:
[1]The community survey occurs every four years. The most recent was 2024.

Program 32: Utilities

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
License and Permits	600	2,000	2,000	2,000	-	0%	-	0%
Grant Revenue	1,462,318	250,000	250,000	250,000	-	0%	-	0%
Fees	13,925,231	15,599,480	17,109,270	22,200,880	1,509,790	10%	5,091,610	30%
Miscellaneous Revenue	1,228,779	522,180	1,016,283	893,904	494,103	95%	(122,379)	-12%
Other Revenue	14,152	-	-	-	-		-	
Total Program Revenue	16,631,080	16,373,660	18,377,553	23,346,784	2,003,893	12%	4,969,231	27%
Personnel	3,756,535	4,304,069	5,082,412	5,362,110	778,343	18%	279,698	6%
Supplies	678,745	833,801	909,091	918,991	75,290	9%	9,900	1%
Services	5,213,127	5,436,913	5,498,370	5,661,856	61,457	1%	163,486	3%
Capital Outlay	7,392,265	25,875,461	6,507,142	7,045,950	(19,368,319)	-75%	538,808	8%
Total Program Expenditures	17,040,672	36,450,244	17,997,015	18,988,907	(18,453,229)	-51%	991,892	6%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(409,592)	(20,076,584)	380,538	4,357,877	20,457,122		3,977,339	
Expenditures per resident	847.79	1,813.44	895.37	944.72	(918.07)	-51%	49.35	6%
Full-time equivalents (FTE's)	34.56	40.20	45.48	45.48	5.28	13%	-	0%

Sub-Program 321: Water [1]

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Grant Revenue	1,212,318	-	-	-	-		-	
Fees	6,728,086	7,570,520	8,297,520	12,053,520	727,000	10%	3,756,000	45%
Miscellaneous Revenue	528,230	393,940	752,985	667,535	359,045	91%	(85,450)	-11%
Total Sub-Program Revenue	8,468,634	7,964,460	9,050,505	12,721,055	1,086,045	14%	3,670,550	41%
Personnel	1,976,992	2,240,368	2,646,975	2,792,798	406,607	18%	145,823	6%
Supplies	502,108	605,031	625,131	635,131	20,100	3%	10,000	2%
Services	2,362,198	2,218,273	2,290,050	2,309,102	71,777	3%	19,052	1%
Capital Outlay	5,290,753	17,380,085	5,334,849	5,233,950	(12,045,236)		(100,899)	
Total Sub-Program Expenditures	10,132,051	22,443,757	10,897,005	10,970,981	(11,546,752)	-51%	73,976	1%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(1,663,417)	(14,479,297)	(1,846,500)	1,750,074	12,632,797		3,596,574	
Expenditures per resident	504.08	1,116.60	542.14	545.82	(574.47)	-51%	3.68	1%
Full-time equivalents (FTE's)	18.53	21.21	24.25	24.25	3.04	14%	-	0%

Note:
[1] Revenue and expenditures are presented on the City's budgetary basis.

Sub-Program 322: Wastewater [1]

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Fees	4,313,498	5,051,000	5,483,000	6,559,000	432,000	9%	1,076,000	20%
Miscellaneous Revenue	435,073	139,760	231,795	205,008	92,035	66%	(26,787)	-12%
Total Sub-Program Revenue	4,748,571	5,190,760	5,714,795	6,764,008	524,035	10%	1,049,213	18%
Personnel	1,367,568	1,595,582	1,905,433	2,011,143	309,851	19%	105,710	6%
Supplies	169,380	217,305	247,055	246,955	29,750	14%	(100)	0%
Services	1,143,195	1,238,030	1,262,310	1,339,344	24,280	2%	77,034	6%
Capital Outlay	1,739,632	6,327,688	757,693	662,000	(5,569,995)		(95,693)	
Total Sub-Program Expenditures	4,419,775	9,378,605	4,172,491	4,259,442	(5,206,114)	-56%	86,951	2%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	328,796	(4,187,845)	1,542,304	2,504,566	5,730,149		962,262	
Expenditures per resident	219.89	466.60	207.59	211.91	(259.01)	-56%	4.33	2%
Full-time equivalents (FTE's)	12.63	15.09	16.92	16.92	1.83	12%	-	0%

Note:
[1] Revenue and expenditures are presented on the City's budgetary basis.

Sub-Program 323: Storm Water [1]

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
License and Permits	600	2,000	2,000	2,000	-	0%	-	0%
Grant Revenue	250,000	250,000	250,000	250,000	-	0%	-	0%
Fees	1,143,014	1,141,900	1,397,900	1,590,900	256,000	22%	193,000	14%
Miscellaneous Revenue	300,756	19,550	58,722	49,914	39,172	200%	(8,808)	-15%
Total Sub-Program Revenue	1,694,370	1,413,450	1,708,622	1,892,814	295,172	21%	184,192	11%
Personnel	329,932	372,085	431,581	454,896	59,496	16%	23,315	5%
Supplies	7,248	5,465	30,905	30,905	25,440	466%	-	0%
Services	91,201	285,060	122,610	122,610	(162,450)	-57%	-	0%
Capital Outlay	361,880	2,167,688	414,600	1,150,000	(1,753,088)		735,400	
Total Sub-Program Expenditures	790,261	2,830,298	999,696	1,758,411	(1,830,602)	-65%	758,715	76%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	904,109	(1,416,848)	708,926	134,403	2,125,774		(574,523)	
Expenditures per resident	39.32	140.81	49.74	87.48	(91.07)	-65%	37.75	76%
Full-time equivalents (FTE's)	2.77	3.17	3.58	3.58	0.41	13%	-	0%

Note:
[1] Revenue and expenditures are presented on the City's budgetary basis.

Sub-Program 324: Solid Waste, Recycling & Composting

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Fees	1,708,405	1,800,950	1,894,740	1,961,350	93,790	5%	66,610	4%
Miscellaneous Revenue	11,103	4,040	8,891	7,557	4,851	120%	(1,334)	-15%
Total Sub-Program Revenue	1,719,508	1,804,990	1,903,631	1,968,907	98,641	5%	65,276	3%
Personnel	82,043	96,034	98,423	103,273	2,389	2%	4,850	5%
Supplies	9	6,000	6,000	6,000	-	0%	-	0%
Services	1,616,533	1,695,550	1,823,400	1,890,800	127,850	8%	67,400	4%
Capital Outlay	-	-	-	-	-		-	
Total Sub-Program Expenditures	1,698,585	1,797,584	1,927,823	2,000,073	130,239	7%	72,250	4%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	20,923	7,406	(24,192)	(31,166)	(31,598)		(6,974)	
Expenditures per resident	84.51	89.43	95.91	99.51	6.48	7%	3.59	4%
Full-time equivalents (FTE's)	0.63	0.73	0.73	0.73	-	0%	-	0%

Community Indicators & Programs/Sub-Programs

Public Safety Key Indicators

Goals

Police and other City staff working with the community to help ensure safety, satisfy residents' expectations that individuals observe the City's Municipal Code and State Law, and a justice system that is fair, effective, and efficient.

INDICATOR		UNIT	2023 ACTUAL	2024 ESTIMATED	2025 PROJECTED	2026 PROJECTED
Workload						
Number of Calls for Service and Officer-Initiated Activity		#	14,523	15,000	16,000	17,000
Efficiency						
Percentage of Code Enforcement Cases Brought into Voluntary		%	99.2	90	90	90
Average Time for Resolution of Cases at Municipal Court		Days	40	35	35	35
Effectiveness						
Community Survey Question: Rating of Municipal Code Enforcement Issues[1]	Target = 100	% Excellent or Good	N/A	65 (2024 actual)	N/A	N/A
Customer Rating Survey Question: Satisfaction with Municipal Court[1]	Target = 5	Rating 1 to 5	4	4	4	4
Community Survey Question: Rating of Communication Regularly with Community Members[1]	Target = 100	% Excellent or Good	N/A	60 (2024 actual)	N/A	N/A
Community Survey Question: Rating of Overall Performance of Louisville Police Department[1]	Target = 100	% Excellent or Good	N/A	87 (2024 actual)	N/A	N/A
Community Survey Question: Rating of Visibility of Patrol Cars[1]	Target = 100	% Excellent or Good	N/A	77 (2024 actual)	N/A	N/A

Notes:
[1]The community survey occurs every four years. The most recent was 2024.

Program 21: Public Safety & Justice

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Grant Revenue	-	230,872	179,336	-	(51,536)	-22%	(179,336)	-100%
Fines	12	-	-	-	-		-	
Fees	86,649	60,000	100,000	100,000	40,000	67%	-	0%
Total Program Revenue	86,661	290,872	279,336	100,000	(11,536)	-4%	(179,336)	-64%
Personnel	5,353,421	6,358,014	6,641,007	6,976,218	282,993	4%	335,211	5%
Supplies	301,238	400,530	393,300	399,851	(7,230)	-2%	6,551	2%
Services	1,484,296	1,362,279	1,347,804	1,374,502	(14,475)	-1%	26,698	2%
Capital Outlay	583,629	1,261,206	537,900	359,845	(723,306)	-57%	(178,055)	-33%
Total Program Expenditures	7,722,584	9,382,029	8,920,011	9,110,416	(462,018)	-5%	190,405	2%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(7,635,923)	(9,091,157)	(8,640,675)	(9,010,416)	450,482		(369,741)	
Expenditures per resident	384.21	466.77	443.78	453.25	(22.99)	-5%	9.47	2%
Full-time equivalents (FTE's)	50.03	46.93	47.20	47.20	0.27	1%	-	0%

Sub-Program 211: Patrol & Investigations

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Grant Revenue	-	230,872	179,336	-	(51,536)	-22%	(179,336)	-100%
Fees	12	-	-	-	-		-	
Total Sub-Program Revenue	12	230,872	179,336	-	(51,536)	-22%	(179,336)	-100%
Personnel	4,998,831	5,976,292	6,236,558	6,555,511	260,266	4%	318,953	5%
Supplies	278,155	366,940	359,620	366,171	(7,320)	-2%	6,551	2%
Services	1,242,323	1,076,186	1,064,364	1,092,062	(11,822)	-1%	27,698	3%
Capital Outlay	560,967	667,123	537,900	359,845	(129,223)		(178,055)	
Total Sub-Program Expenditures	7,080,276	8,086,541	8,198,442	8,373,589	111,901	1%	175,147	2%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(7,080,264)	(7,855,669)	(8,019,106)	(8,373,589)	(163,437)		(354,483)	
Expenditures per resident	352.25	402.32	407.88	416.60	5.57	1%	8.71	2%
Full-time equivalents (FTE's)	45.73	43.38	43.65	43.65	0.27	1%	-	0%

Sub-Program 212: Code Enforcement

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Total Sub-Program Revenue	-	-	-	-	-		-	
Personnel	134,308	153,599	162,277	172,365	8,678	6%	10,088	6%
Supplies	7,087	12,350	12,440	12,440	90	1%	-	0%
Services	24,439	27,146	19,880	19,880	(7,266)	-27%	-	0%
Capital Outlay	-	-	-	-	-		-	
Total Sub-Program Expenditures	165,834	193,095	194,597	204,685	1,502	1%	10,088	5%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(165,834)	(193,095)	(194,597)	(204,685)	(1,502)		(10,088)	
Expenditures per resident	8.25	9.61	9.68	10.18	0.07	1%	0.50	5%
Full-time equivalents (FTE's)	2.42	1.59	1.59	1.59	-	0%	-	0%

Sub-Program 216: Municipal Court

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Fines	86,649	60,000	100,000	100,000	40,000	67%	-	0%
Total Sub-Program Revenue	86,649	60,000	100,000	100,000	40,000	67%	-	0%
Personnel	173,836	181,148	192,039	195,569	10,891	6%	3,530	2%
Supplies	11,092	16,370	16,370	16,370	-	0%	-	0%
Services	96,011	100,810	83,610	84,110	(17,200)	-17%	500	1%
Capital Outlay	22,662	-	-	-	-		-	
Total Sub-Program Expenditures	303,601	298,328	292,019	296,049	(6,309)	-2%	4,030	1%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(216,952)	(238,328)	(192,019)	(196,049)	46,309		(4,030)	
Expenditures per resident	15.10	14.84	14.53	14.73	(0.31)	-2%	0.20	1%
Full-time equivalents (FTE's)	1.52	1.52	1.52	1.52	-	0%	-	0%

Sub-Program 219: Police Department Building Maintenance

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Total Sub-Program Revenue	-	-	-	-	-		-	
Personnel	46,446	46,975	50,133	52,773	3,158	7%	2,640	5%
Supplies	4,904	4,870	4,870	4,870	-	0%	-	0%
Services	121,523	158,137	179,950	178,450	21,813	14%	(1,500)	-1%
Capital Outlay	-	594,083	-	-	(594,083)		-	
Total Sub-Program Expenditures	172,873	804,065	234,953	236,093	(569,112)	-71%	1,140	0%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(172,873)	(804,065)	(234,953)	(236,093)	569,112		(1,140)	
Expenditures per resident	8.60	40.00	11.69	11.75	(28.31)	-71%	0.06	0%
Full-time equivalents (FTE's)	0.36	0.44	0.44	0.44	-	0%	-	0%

Community Indicators & Programs/Sub-Programs

Parks Key Indicators

Goals

Provide well-maintained parks and landscaped areas that are easy to walk to and enjoyable to visit or see; sports facilities that are fully used and properly maintained.

INDICATOR		UNIT	2023 ACTUAL	2024 ESTIMATED	2025 PROJECTED	2026 PROJECTED
Workload						
Acres of Park per Capita		#	17	17	17	17
Efficiency						
Average Cost to Inter at Cemetery		$	1,330	1,330	1,330	1,330
Parks Expenditures per Acre		$	4,314	4,446	4,682	4,939
Effectiveness						
Community Survey Question: Rating of Maintenance of Louisville Cemetery[1]	Target = 100	% Excellent or Good	N/A	91 (2024 actual)	N/A	N/A
Community Survey Question: Rating of Overall Performance of Parks Division[1]	Target = 100	% Excellent or Good	N/A	89 (2024 actual)	N/A	N/A

Notes:
[1]The community survey occurs every four years. The most recent was 2024.

Program 51: Parks

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Tax Revenue	1,479,181	1,520,630	1,520,719	1,560,127	89	0%	39,408	3%
License and Permits	104,194	71,240	76,720	78,900	5,480	8%	2,180	3%
Grant Revenue	293,243	311,160	259,410	267,090	(51,750)	-17%	7,680	3%
Fees	98,554	139,090	185,520	114,130	46,430	33%	(71,390)	-38%
Miscellaneous Revenue	79,418	52,115	134,574	117,404	82,459	158%	(17,170)	-13%
Total Program Revenue [1]	2,054,590	2,094,235	2,176,943	2,137,651	82,708	4%	(39,292)	-2%
Personnel	1,164,783	1,578,380	1,642,160	1,717,570	63,780	4%	75,410	5%
Supplies	121,376	154,080	161,480	164,230	7,400	5%	2,750	2%
Services	813,646	1,148,579	990,500	1,022,960	(158,079)	-14%	32,460	3%
Capital Outlay	528,871	4,689,126	1,030,000	2,691,100	(3,659,126)	-78%	1,661,100	161%
Total Program Expenditures	2,628,676	7,570,165	3,824,140	5,595,860	(3,746,025)	-49%	1,771,720	46%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(574,086)	(5,475,930)	(1,647,197)	(3,458,209)	3,828,733		(1,811,012)	
Expenditures per resident	130.78	376.63	190.26	278.40	(186.37)	-49%	88.15	46%
Full-time equivalents (FTE's)	23.85	23.51	22.46	22.46	(1.05)	-4%	-	0%

Notes:

[1] Program Revenue excludes recurring interfund transfers from the General Fund.

Sub-Program 510: Parks & Recreation Administration

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Total Sub-Program Revenue	-	-	-	-	-		-	
Personnel	13,449	45,801	58,776	60,345	12,975	28%	1,569	3%
Supplies	1,850	2,930	3,180	3,180	250	9%	-	0%
Services	24,956	23,090	28,260	28,260	5,170	22%	-	0%
Capital Outlay	-	-	-	-	-		-	
Total Sub-Program Expenditures	40,255	71,821	90,216	91,785	18,395	26%	1,569	2%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(40,255)	(71,821)	(90,216)	(91,785)	(18,395)		(1,569)	
Expenditures per resident	2.00	3.57	4.49	4.57	0.92	26%	0.08	2%
Full-time equivalents (FTE's)	0.06	0.06	0.79	0.79	0.73	1217%	-	0%

Sub-Program 511: Parks

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Tax Revenue	1,479,181	1,520,630	1,520,719	1,560,127	89	0%	39,408	3%
License and Permits	4,222	3,720	3,720	3,720	-	0%	-	0%
Grant Revenue	293,243	311,160	259,410	267,090	(51,750)	-17%	7,680	3%
Fees	60,681	97,330	72,600	36,300	(24,730)	-25%	(36,300)	-50%
Miscellaneous Revenue	57,692	39,465	101,620	89,393	89,393	227%	(12,227)	-12%
Total Sub-Program Revenue	1,895,019	1,972,305	1,958,069	1,956,630	13,002	1%	(1,439)	0%
Personnel	1,075,504	1,458,701	1,469,362	1,536,486	10,661	1%	67,124	5%
Supplies	114,157	142,400	147,900	149,900	5,500	4%	2,000	1%
Services	685,960	993,339	821,990	850,490	(171,349)	-17%	28,500	3%
Capital Outlay	518,871	4,679,126	1,014,000	2,672,600	(3,665,126)	-78%	1,658,600	164%
Total Sub-Program Expenditures	2,394,492	7,273,566	3,453,252	5,209,476	(3,820,314)	-53%	1,756,224	51%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(499,473)	(5,301,261)	(1,495,183)	(3,252,846)	3,833,316		(1,757,663)	
Expenditures per resident	119.13	361.87	171.80	259.18	(190.07)	-53%	87.37	51%
Full-time equivalents (FTE's)	22.54	22.72	20.42	20.42	(2.30)	-10%	-	0%

Sub-Program 515: Cemetery

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
License and Permits	99,972	67,520	73,000	75,180	5,480	8%	2,180	3%
Fees	37,873	41,760	40,320	41,530	(1,440)	-3%	1,210	3%
Miscellaneous Revenue	43,296	12,650	32,954	28,011	20,304	161%	(4,943)	-15%
Total Sub-Program Revenue [1]	181,141	121,930	146,274	144,721	24,344	20%	(1,553)	-1%
Personnel	75,830	73,878	114,022	120,739	40,144	54%	6,717	6%
Supplies	5,370	8,750	10,400	11,150	1,650	19%	750	7%
Services	102,729	132,150	140,250	144,210	8,100	6%	3,960	3%
Capital Outlay	10,000	10,000	16,000	18,500	6,000	60%	2,500	16%
Total Sub-Program Expenditures	193,929	224,778	280,672	294,599	55,894	25%	13,927	5%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(12,788)	(102,848)	(134,398)	(149,878)	(31,550)		(15,480)	
Expenditures per resident	9.65	11.18	13.96	14.66	2.78	25%	0.69	5%
Full-time equivalents (FTE's)	1.25	0.73	1.25	1.25	0.52	71%	-	0%

Note:
[1] This Sub-Program table excludes recurring interfund transfers from the General Fund.

Open Space & Trails Key Indicators

Goals

Acquire candidate properties as they become available and preserve, enhance and maintain native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

INDICATOR		UNIT	2023 ACTUAL	2024 ESTIMATED	2025 PROJECTED	2026 PROJECTED
Effectiveness						
Number of Acres/Parcels Acquired[1]	Target = N/A	#	1919.81	1919.81	1919.81	1919.81
Average Number of Participants per Education Program	Target = 20	#	32	25	25	25
Volunteer Hours Donated	Target = 950	#	1,082	1,000	1,000	1,000
Percentage of Acres with Active Weed Management[2]	Target = 25	%	23.5	25	25	25
Community Survey Question: Rating of Maintenance of Open Space[3]	Target = 70	% Excellent or Good	N/A	89 (2024 actual)	N/A	N/A
Community Survey Question: Rating of Maintenance of Trail System[3]	Target = 95	% Excellent or Good	N/A	92 (2024 actual)	N/A	N/A

Notes:
[1]Target is less geared towards specific acreage and more around evaluation and prospective property prioritization, available parcels, funding, etc.
[2]Acres of active weed management includes chemical and mechanical (including grazing) control efforts. Additional management efforts including monitoring, cultural, and biological control have not been captured in this acreage.
[3]The community survey occurs every four years. The most recent was 2024.

Program 52: Open Space & Trails

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Tax Revenue	1,479,182	2,534,382	2,534,518	2,600,205	136	0%	65,687	3%
Grant Revenue	1,129,191	2,500	3,290	3,290	790	32%	-	0%
Fees	-	-	72,600	36,300	72,600		(36,300)	-50%
Miscellaneous Revenue	-	37,026	61,940	55,665	24,914	67%	(6,275)	-10%
Total Program Revenue	2,608,373	2,573,908	2,672,348	2,695,460	98,440	4%	23,112	1%
Personnel	775,296	1,171,430	1,176,840	1,246,523	5,410	0%	69,683	6%
Supplies	22,672	49,730	30,706	29,746	(19,024)	-38%	(960)	-3%
Services	212,163	483,089	386,181	399,911	(96,908)	-20%	13,730	4%
Capital Outlay	1,366,123	538,403	320,000	715,000	(218,403)	-41%	395,000	123%
Total Program Expenditures	2,376,254	2,242,652	1,913,727	2,391,180	(328,925)	-15%	477,453	25%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	232,119	331,256	758,621	304,280	427,365		(454,341)	
Expenditures per resident	118.22	111.57	95.21	118.96	(16.36)	-15%	23.75	25%
Full-time equivalents (FTE's)	10.13	10.20	13.67	13.67	3.47	34%	-	0%

Sub-Program 521: Acquisition

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Tax Revenue	5,479	45,713	47,636	48,111	1,923	4%	475	1%
Fees	-	-	72,600	36,300	72,600		(36,300)	-50%
Total Sub-Program Revenue	5,479	45,713	120,236	84,411	74,523	163%	(35,825)	-30%
Personnel	5,449	5,703	7,626	8,101	1,923	34%	475	6%
Supplies	-	-	-	-	-		-	
Services	30	40,010	40,010	40,010	-	0%	-	0%
Capital Outlay	-	-	-	-	-		-	
Total Sub-Program Expenditures	5,479	45,713	47,636	48,111	1,923	4%	475	1%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	-	-	72,600	36,300	72,600		(36,300)	
Expenditures per resident	0.27	2.27	2.37	2.39	0.10	4%	0.02	1%
Full-time equivalents (FTE's)	0.03	0.04	0.05	0.05	0.01	25%	-	0%

Sub-Program 522: Maintenance & Management

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Tax Revenue	635,201	1,221,790	1,259,524	1,299,975	37,734	3%	40,451	3%
Total Sub-Program Revenue	635,201	1,221,790	1,259,524	1,299,975	37,734	3%	40,451	3%
Personnel	378,537	744,541	627,431	663,050	(117,110)	-16%	35,619	6%
Supplies	18,164	44,704	24,350	23,390	(20,354)	-46%	(960)	-4%
Services	200,424	412,545	307,743	318,535	(104,802)	-25%	10,792	4%
Capital Outlay	38,076	20,000	300,000	295,000	280,000	1400%	(5,000)	-2%
Total Sub-Program Expenditures	635,201	1,221,790	1,259,524	1,299,975	37,734	3%	40,451	3%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	-	-	-	-	-		-	
Expenditures per resident	31.60	60.79	62.66	64.68	1.88	3%	2.01	3%
Full-time equivalents (FTE's)	5.49	5.65	6.80	6.80	1.15	20%	-	0%

Sub-Program 523: Education & Outreach

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Tax Revenue	262,746	295,719	330,727	350,079	35,008	12%	19,352	6%
Total Sub-Program Revenue	262,746	295,719	330,727	350,079	35,008	12%	19,352	6%
Personnel	255,499	274,989	318,667	338,019	43,678	16%	19,352	6%
Supplies	3,422	3,690	5,020	5,020	1,330	36%	-	0%
Services	3,825	17,040	7,040	7,040	(10,000)	-59%	-	0%
Capital Outlay	-	-	-	-	-		-	
Total Sub-Program Expenditures	262,746	295,719	330,727	350,079	35,008	12%	19,352	6%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	-	-	-	-	-		-	
Expenditures per resident	13.07	14.71	16.45	17.42	1.74	12%	0.96	6%
Full-time equivalents (FTE's)	3.00	3.15	3.40	3.40	0.25	8%	-	0%

Sub-Program 524 & 528 (consolidated): New Trails & Trail Maintenance

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Tax Revenue	-	679,430	275,840	693,015	(403,590)	-59%	417,175	151%
Grant Revenue	1,129,191	-	-	-	-		-	
Total Sub-Program Revenue	1,129,191	679,430	275,840	693,015	(403,590)	-59%	417,175	151%
Personnel	135,811	146,197	223,116	237,353	76,919	53%	14,237	6%
Supplies	1,087	1,336	1,336	1,336	-	0%	-	0%
Services	7,884	13,494	31,388	34,326	17,894	133%	2,938	9%
Capital Outlay	1,328,046	518,403	20,000	420,000	(498,403)	-96%	400,000	2000%
Total Sub-Program Expenditures	1,472,828	679,430	275,840	693,015	(403,590)	-59%	417,175	151%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(343,637)	-	-	-	-		-	
Expenditures per resident	73.28	33.80	13.72	34.48	(20.08)	-59%	20.75	151%
Full-time equivalents (FTE's)	1.61	1.36	3.42	3.42	2.06	151%	-	0%

Community Indicators & Programs/Sub-Programs

Recreation Key Indicators

Goals

Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

INDICATOR		UNIT	2023 ACTUAL	2024 ESTIMATED	2025 PROJECTED	2026 PROJECTED
Efficiency						
Average Cost Recovery Rate for Youth Classes & Programs		$/Class or Program	107% Sports 70% Youth Activities	98% Sports 69% Youth Activities	98% Youth Sports 69% Youth Activities	90% Youth Sports 70% Youth Activities
Cost Recovery Rate per Round of Golf		$/Round	63.54	74	75	76
Effectiveness						
Community Survey Question: Rating of Current Recreation Programs for Youth[1]	Target = 95	% Excellent or Good	N/A	91 (2024 actual)	N/A	N/A
Rounds of Golf per Playable Day	Target = 150	#	154	134	140	144
Community Survey Question: Overall Satisfaction of the Course[2]	Target = 5	Rating 1 to 5	N/A	82 (2024 actual)	N/A	N/A

Notes:
[1]The community survey occurs every four years. The most recent was 2024.
[2]Formerly a different survey measure, now tied to the community survey.

Program 53: Recreation

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Tax Revenue	1,183,375	1,217,980	1,217,291	1,248,844	(689)	0%	31,553	3%
Grant Revenue	218,092	55,000	85,000	85,000	30,000	55%	-	0%
Fees	6,201,431	5,644,290	6,597,213	6,815,060	952,923	17%	217,847	3%
Miscellaneous Revenue	1,595,748	59,480	257,097	225,029	197,617	332%	(32,068)	-12%
Other Revenue	85,000	-	-	-	-		-	
Total Program Revenue [1], [2]	9,283,646	6,976,750	8,156,601	8,373,933	1,179,851	17%	217,332	3%
Personnel	4,606,441	4,808,485	5,376,171	5,634,736	567,686	12%	258,565	5%
Supplies	520,740	630,594	608,652	605,037	(21,942)	-3%	(3,615)	-1%
Services	2,289,357	2,686,475	2,894,912	2,979,586	208,437	8%	84,674	3%
Capital Outlay	2,179,189	1,995,093	1,934,815	1,342,352	(60,278)	-3%	(592,463)	-31%
Total Program Expenditures [1]	9,595,727	10,120,647	10,814,550	10,561,711	693,903	7%	(252,839)	-2%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(312,081)	(3,143,897)	(2,657,949)	(2,187,778)	485,948		470,171	

Sub-Program 530: Recreation Center Management

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Total Sub-Program Revenue	-	-	-	-	-		-	
Personnel	455,363	535,110	667,034	731,370	131,924	25%	64,336	10%
Supplies	15,693	27,400	26,900	28,650	(500)	-2%	1,750	7%
Services	231,123	283,290	333,390	352,880	50,100	18%	19,490	6%
Capital Outlay	-	-	-	-	-		-	
Total Sub-Program Expenditures	702,179	845,800	1,027,324	1,112,900	181,524	21%	85,576	8%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(702,179)	(845,800)	(1,027,324)	(1,112,900)	(181,524)		(85,576)	
Expenditures per resident	34.93	42.08	51.11	55.37	9.03	21%	4.26	8%
Full-time equivalents (FTE's)	9.80	10.24	12.56	13.72	2.32	23%	1.16	9%

Sub-Program 531: Youth Activities

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Fees	655,101	561,720	665,800	685,780	89,393	16%	19,980	3%
Total Sub-Program Revenue	655,101	561,720	665,800	685,780	89,393	16%	19,980	3%
Personnel	490,871	546,860	582,995	598,764	36,135	7%	15,769	3%
Supplies	55,884	59,640	37,560	38,295	(22,080)	-37%	735	2%
Services	120,236	94,292	110,218	115,323	15,926	17%	5,105	5%
Capital Outlay	-	-	-	-	-		-	
Total Sub-Program Expenditures	666,991	700,792	730,773	752,382	29,981	4%	21,609	3%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(11,890)	(139,072)	(64,973)	(66,602)	59,412		(1,629)	
Expenditures per resident	33.18	34.87	36.36	37.43	1.49	4%	1.08	3%
Full-time equivalents (FTE's)	7.53	7.53	7.82	7.82	0.29	4%	-	0%

Sub-Program 532: Adult Activities

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Fees	329,204	267,790	271,550	279,680	3,760	1%	8,130	3%
Total Sub-Program Revenue	329,204	267,790	271,550	279,680	3,760	1%	8,130	3%
Personnel	435,634	444,158	520,779	539,144	76,621	17%	18,365	4%
Supplies	11,712	10,400	10,200	10,200	(200)	-2%	-	0%
Services	93,233	53,520	282,980	292,980	229,460	429%	10,000	4%
Capital Outlay	-	-	-	-	-		-	
Total Sub-Program Expenditures	540,579	508,078	813,959	842,324	305,881	60%	28,365	3%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(211,375)	(240,288)	(542,409)	(562,644)	(302,121)		(20,235)	
Expenditures per resident	26.89	25.28	40.50	41.91	15.22	60%	1.41	3%
Full-time equivalents (FTE's)	5.61	5.61	6.67	6.67	1.06	19%	-	0%

Sub-Program 533: Senior Activities & Services

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Grant Revenue	6,176	5,000	5,000	5,000	-	0%	-	0%
Fees	239,228	101,480	166,540	169,140	65,060	64%	2,600	2%
Total Sub-Program Revenue	245,404	106,480	171,540	174,140	65,060	61%	2,600	2%
Personnel	336,534	341,440	374,466	392,712	33,026	10%	18,246	5%
Supplies	33,085	34,960	45,305	45,305	10,345	30%	-	0%
Services	292,067	382,654	348,290	358,790	(34,364)	-9%	10,500	3%
Capital Outlay	-	-	-	75,000	-		75,000	
Total Sub-Program Expenditures	661,686	759,054	768,061	871,807	9,007	1%	103,746	14%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(416,282)	(652,574)	(596,521)	(697,667)	56,053		(101,146)	
Expenditures per resident	32.92	37.76	38.21	43.37	0.45	1%	5.16	14%

Sub-Program 535: Aquatics

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Fees	292,001	178,990	240,500	252,700	61,510	34%	12,200	5%
Total Sub-Program Revenue	292,001	178,990	240,500	252,700	61,510	34%	12,200	5%
Personnel	1,047,800	1,056,104	1,152,777	1,192,811	96,673	9%	40,034	3%
Supplies	83,591	114,941	117,660	117,660	2,719	2%	-	0%
Services	92,247	97,020	115,550	117,550	18,530	19%	2,000	2%
Capital Outlay	76,790	55,000	273,500	333,500	218,500	397%	60,000	22%
Total Sub-Program Expenditures	1,300,428	1,323,065	1,659,487	1,761,521	336,422	25%	102,034	6%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(1,008,427)	(1,144,075)	(1,418,987)	(1,508,821)	(274,912)		(89,834)	
Expenditures per resident	64.70	65.82	82.56	87.64	16.74	25%	5.08	6%
Full-time equivalents (FTE's)	16.97	17.72	18.98	18.98	1.26	7%	-	0%

Sub-Program 537: Golf Course [1]

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Grant Revenue	5,359	-	-	-	-		-	
Fees	2,896,255	2,645,800	3,034,570	3,137,610	388,770	15%	103,040	3%
Miscellaneous Revenue	226,391	11,420	54,751	47,785	43,331	379%	(6,966)	-13%
Total Sub-Program Revenue	3,128,005	2,657,220	3,089,321	3,185,395	432,101	16%	96,074	3%
Personnel	1,616,380	1,647,715	1,838,347	1,926,960	190,632	12%	88,613	5%
Supplies	268,022	321,373	306,747	299,397	(14,626)	-5%	(7,350)	-2%
Services	549,975	591,535	635,024	641,103	43,489	7%	6,079	1%
Capital Outlay	841,233	774,993	1,074,915	567,616	299,922	39%	(507,299)	-47%
Total Sub-Program Expenditures	3,275,610	3,335,616	3,855,033	3,435,076	519,417	16%	(419,957)	-11%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(147,605)	(678,396)	(765,712)	(249,681)	(87,316)		516,031	
Expenditures per resident	162.97	165.95	191.79	170.90	25.84	16%	(20.89)	-11%
Full-time equivalents (FTE's)	23.36	21.96	23.71	23.71	1.75	8%	-	0%

Note:
[1] Revenue and expenditures are presented on the City's budgetary basis.

Sub-Program 538: Athletic Field Maintenance

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Total Sub-Program Revenue	-	-	-	-	-		-	
Personnel	78,326	91,706	84,089	88,789	(7,617)	-8%	4,700	6%
Supplies	13,403	17,950	20,100	21,350	2,150	12%	1,250	6%
Services	79,598	115,000	113,000	119,500	(2,000)	-2%	6,500	6%
Capital Outlay	10,000	10,000	136,000	57,500	126,000	1260%	(78,500)	-58%
Total Sub-Program Expenditures	181,327	234,656	353,189	287,139	118,533	51%	(66,050)	-19%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(181,327)	(234,656)	(353,189)	(287,139)	(118,533)		66,050	
Expenditures per resident	9.02	11.67	17.57	14.29	5.90	51%	(3.29)	-19%
Full-time equivalents (FTE's)	0.86	0.97	0.82	0.82	(0.15)	-15%	-	0%

Sub-Program 539: Recreation Center Building Maintenance

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Total Sub-Program Revenue	-	-	-	-	-		-	
Personnel	145,533	145,392	155,684	164,186	10,292	7%	8,502	5%
Supplies	39,350	43,930	44,180	44,180	250	1%	-	0%
Services	830,795	1,069,164	956,460	981,460	(112,704)	-11%	25,000	3%
Capital Outlay	1,251,166	1,155,100	450,400	308,736	(704,700)	-61%	(141,664)	-31%
Total Sub-Program Expenditures	2,266,844	2,413,586	1,606,724	1,498,562	(806,862)	-33%	(108,162)	-7%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(2,266,844)	(2,413,586)	(1,606,724)	(1,498,562)	806,862		108,162	
Expenditures per resident	112.78	120.08	79.94	74.56	(40.14)	-33%	(5.38)	-7%
Full-time equivalents (FTE's)	2.11	1.38	1.38	1.38	-	0%	-	0%

Community Indicators & Programs/Sub-Programs

Cultural Services Key Indicators

Goals

Provide services, facilities and activities that inform, involve, engage and inspire the community and preserve the community heritage. Continue City sponsored events.

INDICATOR		UNIT	2023 ACTUAL	2024 ESTIMATED	2025 PROJECTED	2026 PROJECTED
Workload						
Total Library Circulation (Number of Checkouts & Renewals)[1]		#	576,234	585,000	590,000	595,000
Library Visits per Capita[2]		#	5.9	6.2	6.5	6.5
Effectiveness						
Average Number of Attendees per Outdoor Event	Target = 6,000	#	2,000	5,000	5,000	5,000
Average Number of Attendees per Indoor Event[3]	Target = 70	#	60	60	60	60
Community Survey Question: Rating of Opportunities to Attend Cultural Activities[4]	Target = 80	% Excellent or Good	N/A	66 (2024 actual)	N/A	N/A
Average Number of Attendees per Library Program	Target = 35	#	33	30	35	35
Community Survey Question: Rating of Overall Performance of Louisville Public Library[4]	Target = 98	% Excellent or Good	N/A	97 (2024 actual)	N/A	N/A
Average Number of Attendees per Museum Program	Target = 70	#	83	83	85	85
Percentage Change in Number of Museum Visitors	Target = 10	%	30	15	10	10
Community Survey Question: Rating of Overall Performance of Louisville Historical Museum[4]	Target = 95	% Excellent or Good	N/A	97 (2024 actual)	N/A	N/A

Notes:

[1]Now includes both physical and digital circulation.

[2]Population reduced due to homes lost in fire. 32,000 in service area.

[3]Number changed to reflect more accurate counts and expectations of attendance at local events.

[4]Last Community Survey conducted in 2020.

Program 55: Cultural Services

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
License and Permits	4,868	7,000	7,500	7,500	500	7%	-	0%
Grant Revenue	368,004	385,916	431,500	411,500	45,584	12%	(20,000)	-5%
Fees	31,308	45,030	42,150	42,550	(2,880)	-6%	400	1%
Fines	3,908	17,000	4,000	4,000	(13,000)	-76%	-	0%
Miscellaneous Revenue	(19)	-	-	-	-		-	
Total Program Revenue	408,069	454,946	485,150	465,550	30,204	7%	(19,600)	-4%
Personnel	1,896,440	1,998,534	2,142,275	2,236,503	143,741	7%	94,228	4%
Supplies	188,729	157,470	165,020	156,920	7,550	5%	(8,100)	-5%
Services	704,024	885,504	907,000	905,730	21,496	2%	(1,270)	0%
Capital Outlay	59,725	348,600	228,750	176,525	(119,850)	-34%	(52,225)	-23%
Total Program Expenditures	2,848,918	3,390,108	3,443,045	3,475,678	52,937	2%	32,633	1%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(2,440,849)	(2,935,162)	(2,957,895)	(3,010,128)	(22,733)		(52,233)	
Expenditures per resident	141.74	168.66	171.30	172.92	2.63	2%	1.62	1%
Full-time equivalents (FTE's)	21.27	26.20	26.91	26.91	0.71	3%	-	0%

Sub-Program 551: Library Services

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Grant Revenue	362,004	352,830	391,500	361,500	38,670	11%	(30,000)	-8%
Fees	5,402	6,800	10,950	9,350	4,150	61%	(1,600)	-15%
Fines	3,908	17,000	4,000	4,000	(13,000)	-76%	-	0%
Total Sub-Program Revenue	371,314	376,630	406,450	374,850	29,820	8%	(31,600)	-8%
Personnel	1,638,619	1,714,786	1,839,891	1,921,726	125,105	7%	81,835	4%
Supplies	180,828	141,320	149,620	141,520	8,300	6%	(8,100)	-5%
Services	380,726	440,178	478,340	478,340	38,162	9%	-	0%
Capital Outlay	59,725	302,840	200,000	176,525	(102,840)	-34%	(23,475)	-12%
Total Sub-Program Expenditures	2,259,898	2,599,124	2,667,851	2,718,111	68,727	3%	50,260	2%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(1,888,584)	(2,222,494)	(2,261,401)	(2,343,261)	(38,907)		(81,860)	
Expenditures per resident	112.43	129.31	132.73	135.23	3.42	3%	2.50	2%
Full-time equivalents (FTE's)	17.89	22.04	22.74	22.74	0.70	3%	-	0%

Sub-Program 552: Museum Services

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Grant Revenue	6,000	33,086	40,000	50,000	6,914	21%	10,000	25%
Fees	14,392	-	14,500	14,500	14,500		-	0%
Total Sub-Program Revenue	20,392	33,086	54,500	64,500	21,414	65%	10,000	18%
Personnel	188,926	187,165	203,644	211,317	16,479	9%	7,673	4%
Supplies	5,464	10,070	9,320	9,320	(750)	-7%	-	0%
Services	43,526	83,476	69,700	61,630	(13,776)	-17%	(8,070)	-12%
Capital Outlay	-	15,760	28,750	-	12,990	82%	(28,750)	-100%
Total Sub-Program Expenditures	237,916	296,471	311,414	282,267	14,943	5%	(29,147)	-9%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(217,524)	(263,385)	(256,914)	(217,767)	6,471		39,147	
Expenditures per resident	11.84	14.75	15.49	14.04	0.74	5%	(1.45)	-9%
Full-time equivalents (FTE's)	2.76	2.88	2.89	2.89	0.01	0%	-	0%

Sub-Program 553: Cultural Arts & Special Events

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
License & Permits	4,868	7,000	7,500	7,500	500	7%	-	0%
Fees	2,550	22,320	8,700	8,700	(13,620)	-61%	-	0%
Miscellaneous Revenue	8,945	15,910	8,000	10,000	(7,910)	-50%	2,000	25%
Total Sub-Program Revenue	16,363	45,230	24,200	26,200	(21,030)	-46%	2,000	8%
Personnel	68,895	96,583	98,740	103,460	2,157	2%	4,720	5%
Supplies	2,437	6,080	6,080	6,080	-	0%	-	0%
Services	279,771	361,850	358,960	365,760	(2,890)	-1%	6,800	2%
Capital Outlay	-	30,000	-	-	(30,000)		-	
Total Sub-Program Expenditures	351,103	494,513	463,780	475,300	(30,733)	-6%	11,520	2%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(334,740)	(449,283)	(439,580)	(449,100)	9,703		(9,520)	
Expenditures per resident	17.47	24.60	23.07	23.65	(1.53)	-6%	0.57	2%
Full-time equivalents (FTE's)	0.62	1.28	1.28	1.28	-	0%	-	0%

Community Indicators & Programs/Sub-Programs

Community Design Key Indicators

Goals

Sustain an inclusive, family-friendly community with a small-town atmosphere, effective and efficient building services and effective preservation of the City's historic structures through a voluntary system.

INDICATOR		UNIT	2023 ACTUAL	2024 ESTIMATED	2025 PROJECTED	2026 PROJECTED
Efficiency						
Average Time from Submittal to City Council Public Hearing		Days	230	200	200	200
Percentage of Staff Comments Provided within 10 Business Days for Building Permits		%	87	90	90	90
Effectiveness						
Community Survey Question: Rating of Planning & Building Department[1]	Target = 90	% Excellent or Good	N/A	63 (2024 actual)	N/A	N/A
Community Survey Question: Rating of Preservation of Historic Character of Old Town[1]	Target = 90	% Excellent or Good	N/A	76 (2024 actual)	N/A	N/A
Percentage of Historic Assessments that Result in Landmarking	Target = 50	%	10	15	20	20

Notes:
[1]The community survey occurs every four years. The most recent was 2024.

Program 16: Community Design

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Tax Revenue	986,119	1,012,750	1,013,119	1,039,378	369	0%	26,259	3%
License and Permits	3,544,367	1,545,220	1,328,588	1,335,987	(216,632)	-14%	7,399	1%
Fees	40,716	120,370	139,568	141,955	19,198	16%	2,387	2%
Miscellaneous Revenue	155,440	46,600	103,682	88,130	57,082	122%	(15,552)	-15%
Total Program Revenue	4,726,642	2,724,940	2,584,957	2,605,450	(139,983)	-5%	20,493	1%
Personnel	2,201,466	2,313,171	2,389,746	2,513,406	76,575	3%	123,660	5%
Supplies	25,413	45,060	46,050	46,050	990	2%	-	0%
Services	1,317,053	1,200,699	1,425,330	974,330	224,631	19%	(451,000)	-32%
Capital Outlay	41,951	110,850	15,000	256,450	(95,850)	-86%	241,450	1610%
Total Program Expenditures	3,585,883	3,669,780	3,876,126	3,790,236	206,346	6%	(85,890)	-2%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	1,140,759	(944,840)	(1,291,169)	(1,184,786)	(346,329)		106,383	
Expenditures per resident	178.40	182.58	192.84	188.57	10.27	6%	(4.27)	-2%
Full-time equivalents (FTE's)	18.36	18.31	16.73	16.73	(1.58)	-9%	-	0%

Sub-Program 161: Community Design

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Total Sub-Program Revenue	-	-	-	-	-		-	
Personnel	600,101	661,980	738,184	771,353	76,204	12%	33,169	4%
Supplies	9,237	10,500	10,500	10,500	-	0%	-	0%
Services	268,576	489,060	488,440	38,440	(620)	0%	(450,000)	-92%
Capital Outlay	41,951	50,000	-	-	(50,000)	-100%	-	
Total Sub-Program Expenditures	919,865	1,211,540	1,237,124	820,293	25,584	2%	(416,831)	-34%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(919,865)	(1,211,540)	(1,237,124)	(820,293)	(25,584)		416,831	
Expenditures per resident	45.76	60.28	61.55	40.81	1.27	2%	(20.74)	-34%
Full-time equivalents (FTE's)	4.79	4.79	4.93	4.93	0.14	3%	-	0%

Sub-Program 162/163: Development Review

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Licenses and Permits	3,544,367	1,545,220	1,328,588	1,335,987	(216,632)	-14%	7,399	1%
Fees	40,716	120,370	139,568	141,955	19,198	16%	2,387	2%
Total Sub-Program Revenue	3,585,083	1,665,590	1,468,156	1,477,942	(197,434)	-12%	9,786	1%
Personnel	1,452,879	1,484,128	1,474,419	1,555,922	(9,709)	-1%	81,503	6%
Supplies	15,553	32,410	33,400	33,400	990	3%	-	0%
Services	260,008	423,489	373,740	372,740	(49,749)	-12%	(1,000)	0%
Capital Outlay	-	-	-	-	-		-	
Total Sub-Program Expenditures	1,728,440	1,940,027	1,881,559	1,962,062	(58,468)	-3%	80,503	4%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	1,856,643	(274,437)	(413,403)	(484,120)	(138,966)		(70,717)	
Expenditures per resident	85.99	96.52	93.61	97.62	(2.91)	-3%	4.01	4%
Full-time equivalents (FTE's)	12.29	12.22	10.49	10.49	(1.73)	-14%	-	0%

Sub-Program 165: Historic Preservation

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Tax Revenue	986,119	1,012,750	1,013,119	1,039,378	369	0%	26,259	3%
Miscellaneous Revenue	155,440	46,600	103,682	88,130	57,082	122%	(15,552)	-15%
Total Sub-Program Revenue	1,141,559	1,059,350	1,116,801	1,127,508	57,451	5%	10,707	1%
Personnel	148,486	167,063	177,143	186,131	10,080	6%	8,988	5%
Supplies	624	2,150	2,150	2,150	-	0%	-	0%
Services	788,469	288,150	563,150	563,150	275,000	95%	-	0%
Capital Outlay	-	60,850	15,000	256,450	(45,850)		241,450	
Total Sub-Program Expenditures	937,579	518,213	757,443	1,007,881	239,230	46%	250,438	33%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	203,980	541,137	359,358	119,627	(181,779)		(239,731)	
Expenditures per resident	46.65	25.78	37.68	50.14	11.90	46%	12.46	33%
Full-time equivalents (FTE's)	1.28	1.30	1.31	1.31	0.01	1%	-	0%

Community Indicators & Programs/Sub-Programs

Economic Prosperity Key Indicators

Goals

Promote a thriving business climate that provides job opportunities, facilitates investment, and produces reliable revenue to support City services.

INDICATOR		UNIT	2023 ACTUAL	2024 ESTIMATED	2025 PROJECTED	2026 PROJECTED
Effectiveness						
Community Survey Question: Rating of Overall Economic Health of Louisville[1]	Target = 90	% Excellent or Good	N/A	65 (2024 actual)	N/A	N/A
Business Satisfaction Survey Rating[2]	Target = 60	% Business Friendly Community	N/A	N/A	60	60

Notes:
[1]The community survey occurs every four years. The most recent was 2024.
[2]The business survey is being retooled and anticipated to be re-deployed in 2025.

Program 65: Economic Prosperity [1]

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Fees	50,000	60,000	60,000	60,000	-		-	
Total Program Revenue	50,000	60,000	60,000	60,000	-	0%	-	0%
Personnel	187,536	264,677	257,297	273,490	(7,380)	-3%	16,193	6%
Supplies	1,543	800	1,500	1,500	700	88%	-	0%
Services	132,554	145,930	158,630	158,630	12,700	9%	-	0%
Capital Outlay	-	12,000	-	-	(12,000)	-100%	-	
Total Program Expenditures	321,633	423,407	417,427	433,620	(5,980)	-1%	16,193	4%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(271,633)	(363,407)	(357,427)	(373,620)	5,980		(16,193)	
Expenditures per resident	16.00	21.07	20.77	21.57	(0.30)	-1%	0.81	4%
Full-time equivalents (FTE's)	2.00	2.00	2.00	2.00	-	0%	-	0%

Note:
[1] Excludes all revenue and expenditures from the Urban Revitalization District Fund.

Sub-Program 651: Business Retention & Development [1]

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Fees	50,000	60,000	60,000	60,000	-		-	
Total Sub-Program Revenue	50,000	60,000	60,000	60,000	-		-	
Personnel	187,536	264,677	257,297	273,490	(7,380)	-3%	16,193	6%
Supplies	1,543	800	1,500	1,500	700	88%	-	0%
Services	132,554	145,930	158,630	158,630	12,700	9%	-	0%
Capital Outlay	-	12,000	-	-	(12,000)	-100%	-	
Total Sub-Program Expenditures	321,633	423,407	417,427	433,620	(5,980)	-1%	16,193	4%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(271,633)	(363,407)	(357,427)	(373,620)	5,980		(16,193)	
Expenditures per resident	16.00	21.07	20.77	21.57	(0.30)	-1%	0.81	4%
Full-time equivalents (FTE's)	2.00	2.00	2.00	2.00	-	0%	-	0%

Note:
[1] Excludes all revenue and expenditures from the Urban Revitalization District Fund.

Community Indicators & Programs/Sub-Programs

Administration & Support Services Key Indicators

Goals

Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration, and support.

INDICATOR		UNIT	2023 ACTUAL	2024 ESTIMATED	2025 PROJECTED	2026 PROJECTED
Workload						
Percentage Change in Number of Licenses and Permits Processed by City Clerk's Office		%	-12	-20	-10	-10
Percentage Change in Number of IT Tickets Addressed		%	16.2	6.2	6.0	6.0
Number of IT Devices Supported		#	N/A	3,000	3,100	3,150
Efficiency						
Percentage of Public Record Requests Responded to within 24 Hours of Filing Request		%	40	40	40	40
Overall Energy Used for City Facilities		kBTU	55,467,692	57,000,000	59,000,000	61,000,000
Percentage Change in Water Usage for all City Facilities		%	-37	-5	-5	-5
Percentage Change in Fuel Consumption by City Fleet Vehicles		%	-13	-5	-5	-5
Percentage Change in Greenhouse Gas (GHG) Emissions for All City Facilities		%	-7	-5	-5	-5
City-Wide Revenue Forecast Accuracy Percentage		%	100	100	100	100
City-Wide Expenditure Forecast Accuracy Percentage		%	73	80	80	80
Effectiveness						
Employee Satisfaction Survey Question: Rating of City Leadership[1]	Target = 5	Rating 1 to 5	3.42	N/A	3.5	N/A
Community Survey Question: Rating of Overall Performance of City Government[2]	Target = 100	% Excellent or Good	N/A	67% (2024 actual)	N/A	N/A
Annual Training Hours per Full-Time Employee	Target = 20	#	n/a	10	20	20
Worker's Compensation Rating	Target = >1	#	1	0.81	>1	>1
Employee Satisfaction Survey Question: Rating of Overall Workplace Climate[1]	Target = 3.5	Rating 1 to 5	3.89	N/A	3.9	N/A
Internal Survey Question: Overall Performance Rating of IT Services/Support[3]	Target = 10	Rating 1 to 10	N/A	9.5	9.6	9.6
Internal Survey Question: Customer Service Satisfaction with Legal Services	Target = 5	Rating 1 to 5	4	4	4	4

Community Indicators & Programs/Sub-Programs

INDICATOR		UNIT	2023 ACTUAL	2024 ESTIMATED	2025 PROJECTED	2026 PROJECTED
Number of Monthly Website Visitors	Target = 50,000	#	31,141	52,531	62,000	70,000
Number of Social Media Followers	Target = 30,000	#	N/A	43,424	50,000	55,000
Community Survey Question: Rating of City Response to Citizen Complaints or Concerns[2]	Target = 100	% Excellent or Good	N/A	56 (2024 actual)	N/A	N/A
Digital Content Accessibility Rating[4]	Target = TBD	TBD	TBD	TBD	TBD	TBD
Percentage of Councilmembers and Executive Leadership Team Completed City Implicit Bias Course[5]	Target = 100	%	N/A	50%	100%	100%
Percentage of Employees Who Have Completed City Implicit Bias Course[5]	Target = 100	%	N/A	60	70	80

Notes:
[1]The employee survey occurs every other year.
[2]The community survey occurs every four years. The most recent was 2024.
[3]Previously measured using different rating scale.
[4]New metric related to Digital Content Accessibility rating. Staff will start compiling data in 2023 and 2024, due to new legislation, for reporting in 2025.
[5]New metric related to Equity, Diversity & Inclusion. Staff will start compiling data in 2023 for reporting starting in 2024.

Program 10: Administration & Support Services

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
License and Permits	118,170	43,000	45,772	46,930	2,772	6%	1,158	3%
Grant Revenue	41,285	50,000	25,000	25,000	(25,000)	-50%	-	0%
Fees	594,465	411,230	157,140	155,860	(254,090)	-62%	(1,280)	-1%
Miscellaneous Revenue	59,363	10,760	33,175	4,540	22,415	208%	(28,635)	-86%
Other Revenue	20,880	-	-	-	-		-	
Total Program Revenue	834,163	514,990	261,087	232,330	(253,903)	-49%	(28,757)	-11%
Personnel	4,129,993	5,169,831	5,098,987	5,405,826	(70,844)	-1%	306,839	6%
Supplies	387,050	534,865	644,062	635,667	109,197	20%	(8,395)	-1%
Services	2,681,965	3,042,737	3,165,006	3,351,001	122,269	4%	185,995	6%
Capital Outlay	519,484	9,791,452	7,666,100	799,050	(2,125,352)	-22%	(6,867,050)	-90%
Total Program Expenditures	7,718,492	18,538,885	16,574,155	10,191,544	(1,964,730)	-11%	(6,382,611)	-39%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(6,884,329)	(18,023,895)	(16,313,068)	(9,959,214)	1,710,827		6,353,854	
Expenditures per resident	384.00	922.33	824.58	507.04	(97.75)	-11%	(317.54)	-39%
Full-time equivalents (FTE's)	35.62	40.25	38.75	38.75	(1.50)	-4%	-	0%

Sub-Program 101: Governance & Administration

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Total Sub-Program Revenue	-	-	-	-	-		-	
Personnel	1,102,461	1,492,751	1,422,530	1,492,448	(70,221)	-5%	69,918	5%
Supplies	21,485	5,650	37,500	22,555	31,850	564%	(14,945)	-40%
Services	1,036,002	1,302,727	1,372,724	1,452,838	69,997	5%	80,114	6%
Capital Outlay	-	-	20,000	20,000	20,000		-	0%
Total Sub-Program Expenditures	2,159,948	2,801,128	2,852,754	2,987,841	51,626	2%	135,087	5%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(2,159,948)	(2,801,128)	(2,852,754)	(2,987,841)	(51,626)		(135,087)	
Expenditures per resident	107.46	139.36	141.93	148.65	2.57	2%	6.72	5%
Full-time equivalents (FTE's)	7.07	9.46	9.23	9.23	(0.23)	-2%	-	0%

Sub-Program 102: Public Information & Involvement

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Total Sub-Program Revenue	-	-	-	-	-		-	
Personnel	443,368	498,831	477,940	507,597	(20,891)	-4%	29,657	6%
Supplies	4,641	7,750	20,350	17,425	12,600	163%	(2,925)	-14%
Services	142,540	183,350	284,552	175,883	101,202	55%	(108,669)	-38%
Capital Outlay	-	-	-	-	-		-	
Total Sub-Program Expenditures	590,549	689,931	782,842	700,905	92,911	13%	(81,937)	-10%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(590,549)	(689,931)	(782,842)	(700,905)	(92,911)		81,937	
Expenditures per resident	29.38	34.32	38.95	34.87	4.62	13%	(4.08)	-10%
Full-time equivalents (FTE's)	4.24	4.14	4.13	4.13	(0.01)	0%	-	0%

Sub-Program 103: Sustainability

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Grant Revenue	41,285	50,000	25,000	25,000	(25,000)	-50%	-	0%
Total Sub-Program Revenue	41,285	50,000	25,000	25,000	(25,000)	-50%	-	0%
Personnel	185,275	233,856	278,414	295,406	44,558	19%	16,992	6%
Supplies	1,375	13,400	13,400	13,400	-	0%	-	0%
Services	316,126	175,350	137,350	337,350	(38,000)	-22%	200,000	146%
Capital Outlay	90,168	3,975,503	632,500	-	(3,343,003)	-84%	(632,500)	-100%
Total Sub-Program Expenditures	592,944	4,398,109	1,061,664	646,156	(3,336,445)	-76%	(415,508)	-39%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(551,659)	(4,348,109)	(1,036,664)	(621,156)	3,311,445		415,508	
Expenditures per resident	29.50	218.81	52.82	32.15	(165.99)	-76%	(20.67)	-39%
Full-time equivalents (FTE's)	1.16	2.16	2.16	2.16	-	0%	-	0%

Sub-Program 111: City Clerk & Public Records

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
License and Permits	32,895	33,000	34,616	36,930	1,616	5%	2,314	7%
Total Sub-Program Revenue	32,895	33,000	34,616	36,930	1,616	5%	2,314	7%
Personnel	297,208	306,206	328,742	343,576	22,536	7%	14,834	5%
Supplies	10,263	15,100	5,600	5,600	(9,500)	-63%	-	0%
Services	120,697	139,300	120,540	125,540	(18,760)	-13%	5,000	4%
Capital Outlay	-	-	-	-	-		-	
Total Sub-Program Expenditures	428,168	460,606	454,882	474,716	(5,724)	-1%	19,834	4%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(395,273)	(427,606)	(420,266)	(437,786)	7,340		(17,520)	
Expenditures per resident	21.30	22.92	22.63	23.62	(0.28)	-1%	0.99	4%
Full-time equivalents (FTE's)	3.25	3.25	3.25	3.25	-	0%	-	0%

Sub-Program 121: Legal Support

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Total Sub-Program Revenue	-	-	-	-	-		-	
Personnel	-	-	-	-	-		-	
Supplies	-	-	-	-	-		-	
Services	235,336	300,000	330,000	346,500	30,000	10%	16,500	5%
Capital Outlay	-	-	-	-	-		-	
Total Sub-Program Expenditures	235,336	300,000	330,000	346,500	30,000	10%	16,500	5%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(235,336)	(300,000)	(330,000)	(346,500)	(30,000)		(16,500)	
Expenditures per resident	11.71	14.93	16.42	17.24	1.49	10%	0.82	5%
Full-time equivalents (FTE's)	-	-	-	-	-		-	

Sub-Program 131: Human Resources & Organizational Development

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Total Sub-Program Revenue	-	-	-	-	-		-	
Personnel	677,662	754,938	772,329	821,809	17,391	2%	49,480	6%
Supplies	33,518	55,100	67,100	77,575	12,000	22%	10,475	16%
Services	250,926	288,500	212,450	235,000	(76,050)	-26%	22,550	11%
Capital Outlay	-	-	-	-	-		-	
Total Sub-Program Expenditures	962,106	1,098,538	1,051,879	1,134,384	(46,659)	-4%	82,505	8%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(962,106)	(1,098,538)	(1,051,879)	(1,134,384)	46,659		(82,505)	
Expenditures per resident	47.87	54.65	52.33	56.44	(2.32)	-4%	4.10	8%
Full-time equivalents (FTE's)	6.12	6.12	6.11	6.11	(0.01)	0%	-	0%

Sub-Program 151: Finance, Accounting, & Tax Administration

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
License and Permits	86,375	18,200	30,830	10,000	12,630	69%	(20,830)	-68%
Total Sub-Program Revenue	86,375	18,200	30,830	10,000	12,630	69%	(20,830)	-68%
Personnel	619,644	814,963	789,424	854,802	(25,539)	-3%	65,378	8%
Supplies	7,729	4,250	5,000	5,000	750	18%	-	0%
Services	219,766	181,540	133,950	133,950	(47,590)	-26%	-	0%
Capital Outlay	-	-	-	-	-		-	
Total Sub-Program Expenditures	847,139	1,000,753	928,374	993,752	(72,379)	-7%	65,378	7%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(760,764)	(982,553)	(897,544)	(983,752)	85,009		(86,208)	
Expenditures per resident	42.15	49.79	46.19	49.44	(3.60)	-7%	3.25	7%
Full-time equivalents (FTE's)	6.21	7.25	6.77	6.77	(0.48)	-7%	-	0%

Sub-Program 171: Information Technology

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Total Sub-Program Revenue	-	-	-	-	-		-	
Personnel	618,381	880,593	829,305	878,708	(51,288)	-6%	49,403	6%
Supplies	272,065	387,300	447,427	446,427	60,127	16%	(1,000)	0%
Services	65,874	148,997	178,830	168,830	29,833	20%	(10,000)	-6%
Capital Outlay	310,822	449,393	794,650	744,050	345,257	77%	(50,600)	-6%
Total Sub-Program Expenditures	1,267,142	1,866,283	2,250,212	2,238,015	383,929	21%	(12,197)	-1%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(1,267,142)	(1,866,283)	(2,250,212)	(2,238,015)	(383,929)		12,197	
Expenditures per resident	63.04	92.85	111.95	111.34	19.10	21%	(0.61)	-1%
Full-time equivalents (FTE's)	6.16	6.16	5.39	5.39	(0.77)	-13%	-	0%

Sub-Program 181: Fleet Maintenance

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Total Sub-Program Revenue	-	-	-	-	-		-	
Personnel	1,866	2,205	2,117	2,246	(88)	-4%	129	6%
Supplies	4,515	6,165	6,165	6,165	-	0%	-	0%
Services	6,634	7,930	7,930	7,430	-	0%	(500)	-6%
Capital Outlay	115	-	-	-	-		-	
Total Sub-Program Expenditures	13,130	16,300	16,212	15,841	(88)	-1%	(371)	-2%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(13,130)	(16,300)	(16,212)	(15,841)	88		371	
Expenditures per resident	0.65	0.81	0.81	0.79	(0.00)	-1%	(0.02)	-2%
Full-time equivalents (FTE's)	0.02	0.02	0.02	0.02	-	0%	-	0%

Sub-Program 191: Facility Maintenance

Description	2023 Actual	2024 Budget	2025 Budget	2026 Budget	2024/2025 Change	% Change	2025/2026 Change	% Change
Total Sub-Program Revenue	-	-	-	-	-		-	
Personnel	184,128	185,488	198,186	209,234	12,698	7%	11,048	6%
Supplies	31,459	40,150	41,520	41,520	1,370	3%	-	0%
Services	288,064	315,043	386,680	367,680	71,637	23%	(19,000)	-5%
Capital Outlay	118,379	5,366,556	6,218,950	35,000	852,394	16%	(6,183,950)	-99%
Total Sub-Program Expenditures	622,030	5,907,237	6,845,336	653,434	938,099	16%	(6,191,902)	-90%
Surplus (Deficiency) of Revenue Over (Under) Expenditures	(622,030)	(5,907,237)	(6,845,336)	(653,434)	(938,099)		6,191,902	
Expenditures per resident	30.95	293.89	340.56	32.51	46.67	16%	(308.05)	-90%
Full-time equivalents (FTE's)	1.39	1.69	1.69	1.69	-	0%	-	0%

Budget by Fund

General Fund Budget Summary

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Tax Revenue	19,924,264	20,747,649	22,159,315	22,818,802	23,388,624
License and Permits	3,266,311	3,671,627	1,598,940	1,385,580	1,394,137
Grant Revenue	1,653,758	2,218,521	1,915,578	1,815,066	2,560,770
Fees	183,357	207,557	247,000	261,698	269,755
Fines	57,456	90,557	77,000	104,000	104,000
Miscellaneous Revenue	785,735	894,201	324,140	499,195	433,385
Other Revenue	383,668	540,328	-	-	-
Total Revenue	26,254,549	28,370,440	26,321,973	26,884,341	28,150,671
Personnel	13,756,755	14,557,310	17,098,948	17,445,626	18,366,015
Supplies	1,064,018	1,205,754	1,472,680	1,590,937	1,586,993
Services	7,346,926	7,125,238	7,613,154	7,662,640	7,446,563
Debt Service	21,635	149,938	8,480	8,600	8,600
Capital Outlay	383,668	539,192	-	63,900	-
Total Expenditures	22,573,002	23,577,432	26,193,262	26,771,703	27,408,171
Transfer In	5,416,658	190,190	322,790	208,900	215,200
Transfer Out	(6,016,186)	(5,379,080)	(2,408,770)	(2,481,000)	(2,555,500)
Net Transfers	(599,528)	(5,188,890)	(2,085,980)	(2,272,100)	(2,340,300)
Net Change in Fund Balance	3,082,019	(395,882)	(1,957,269)	(2,159,462)	(1,597,800)

Conservation Trust-Lottery Fund Budget Summary

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Grant Revenue	270,769	293,243	308,660	256,120	263,800
Miscellaneous Revenue	(2,655)	36,122	2,440	27,224	23,141
Total Revenue	268,114	329,365	311,100	283,344	286,941
Services	190	314	100	100	100
Capital Outlay	-	-	715,000	300,000	205,500
Total Expenditures	190	314	715,100	300,100	205,600
Net Change in Fund Balance	267,924	329,051	(404,000)	(16,756)	81,341

Cemetery Perpetual Care Fund Budget Summary

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
License and Permits	67,394	49,986	33,760	36,500	37,590
Miscellaneous Revenue	(1,950)	35,412	12,010	24,831	21,106
Total Revenue	65,444	85,398	45,770	61,331	58,696
Services	347	300	300	300	300
Total Expenditures	347	300	300	300	300
Transfer Out	(8,640)	(12,480)	(16,780)	(17,300)	(17,800)
Net Transfers	(8,640)	(12,480)	(16,780)	(17,300)	(17,800)
Net Change in Fund Balance	56,457	72,618	28,690	43,731	40,596

Budget by Fund

Cemetery Fund Budget Summary

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
License and Permits	67,394	49,986	33,760	36,500	37,590
Fees	39,200	37,873	41,760	40,320	41,530
Miscellaneous Revenue	(630)	7,883	640	8,123	6,905
Total Revenue	105,964	95,742	76,160	84,943	86,025
Personnel	97,777	75,832	73,878	114,022	120,739
Supplies	2,138	5,370	8,750	10,400	11,150
Services	104,817	102,429	131,850	139,950	143,910
Capital Outlay	4,210	10,000	10,000	16,000	18,500
Total Expenditures	208,942	193,631	224,478	280,372	294,299
Transfer In	174,677	182,330	139,000	143,200	147,500
Net Transfers	174,677	182,330	139,000	143,200	147,500
Net Change in Fund Balance	71,699	84,441	(9,318)	(52,229)	(60,774)

Budget by Fund

PEG Fee Fund Budget Summary

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Fees	19,320	15,265	16,000	14,590	13,310
Miscellaneous Revenue	(183)	2,059	240	1,635	1,390
Total Revenue	19,137	17,324	16,240	16,225	14,700
Services	10	18	50	50	50
Total Expenditures	10	18	50	20,050	20,050
Transfer Out	-	-	(50,000)	-	-
Net Transfers	-	-	(50,000)	-	-
Net Change in Fund Balance	19,127	17,306	(33,810)	(3,825)	(5,350)

Budget by Fund

Parking Improvement Fund Budget Summary

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Miscellaneous Revenue	(223)	4,411	50	3,034	2,579
Total Revenue	(223)	4,411	50	3,034	2,579
Services	47	44	50	50	50
Total Expenditures	47	44	50	50	50
Net Change in Fund Balance	(270)	4,367	-	2,984	2,529

Budget by Fund

Historic Preservation Fund Budget Summary

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Tax Revenue	922,808	986,119	1,012,750	1,013,119	1,039,378
Miscellaneous Revenue	(4,993)	155,440	46,600	103,682	88,130
Total Revenue	917,815	1,141,559	1,059,350	1,116,801	1,127,508
Personnel	139,556	148,486	167,063	177,143	186,131
Supplies	1,296	624	2,150	2,150	2,150
Services	85,597	788,469	288,150	563,150	563,150
Capital Outlay	145,531	-	60,850	15,000	256,450
Total Expenditures	371,980	937,579	518,213	757,443	1,007,881
Transfer Out	(184,562)	(190,190)	(202,790)	(208,900)	(215,200)
Net Transfers	(184,562)	(190,190)	(202,790)	(208,900)	(215,200)
Net Change in Fund Balance	361,273	13,790	338,347	150,458	(95,573)

Budget by Fund

Recreation Fund Budget Summary

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Tax Revenue	1,108,412	1,183,377	1,217,980	1,217,291	1,248,844
Grant Revenue	471,860	212,733	55,000	85,000	85,000
Fees	2,635,000	3,305,175	2,998,490	3,562,643	3,677,450
Miscellaneous Revenue	73,086	1,450,760	48,060	202,346	177,244
Total Revenue	4,288,358	6,152,045	4,319,530	5,067,280	5,188,538
Personnel	2,619,187	2,990,075	3,160,770	3,537,824	3,707,776
Supplies	182,890	252,718	309,221	301,905	305,640
Services	1,610,320	1,739,300	1,894,940	2,259,888	2,338,483
Capital Outlay	56,163	1,337,956	1,220,100	859,900	774,736
Total Expenditures	4,468,560	6,320,049	6,585,031	6,959,517	7,126,635
Transfer In	1,258,280	1,374,110	1,422,200	1,464,900	1,508,800
Transfer Out	-	-	(200,000)	-	-
Net Transfers	1,258,280	1,374,110	1,222,200	1,464,900	1,508,800
Net Change in Fund Balance	1,078,078	1,206,106	(1,043,301)	(427,337)	(429,297)

Budget by Fund

Open Space Fund Budget Summary*

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Tax Revenue	1,385,945	1,479,182	2,534,382	2,534,518	2,600,205
Grant Revenue	-	1,486,597	2,500	3,290	3,290
Miscellaneous Revenue	78,364	-	37,026	61,940	55,665
Total Revenue	1,464,309	2,965,779	2,573,908	2,599,748	2,659,160
Personnel	906,561	997,593	1,438,395	1,444,951	1,530,148
Supplies	73,031	23,835	50,135	31,111	30,151
Services	182,136	403,934	678,439	439,894	458,642
Capital Outlay	1,358,376	1,207,303	506,029	320,000	715,000
Total Expenditures	2,520,104	2,632,665	2,672,998	2,235,956	2,733,941
Transfer In	88,048	30,341	612,844	72,600	36,300
Net Transfers	88,048	30,341	612,844	72,600	36,300
Net Change in Fund Balance	(967,747)	363,455	513,754	436,392	(38,481)

** Open Space and Parks were reported as a consolidated fund in 2022 and 2023. Per a voter approved tax change effective January 1, 2024, they are reported as separate funds in 2024 and future years. Revenue shown for 2022 and 2023 is split among the two new funds, except for grants. Central Fund-Wide Charges and Snow and Ice Removal expenditures are also split among the two funds for the years 2022 and 2023.*

Budget by Fund

Parks Fund Budget Summary*

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Tax Revenue	1,385,944	1,479,181	1,520,630	1,520,719	1,560,127
Grant Revenue	-	293,243	2,500	3,290	3,290
Miscellaneous Revenue	78,364	244,198	37,025	74,396	66,252
Total Revenue	1,464,308	2,016,622	1,560,155	1,598,405	1,629,669
Personnel	1,170,269	1,297,808	1,725,666	1,737,476	1,820,109
Supplies	163,365	118,263	154,805	160,305	162,305
Services	1,066,059	888,224	1,196,189	885,203	919,721
Capital Outlay	1,235,152	156,061	699,286	-	-
Total Expenditures	3,634,845	2,460,356	3,775,946	2,782,984	2,902,135
Transfer In	988,618	1,013,821	2,215,792	1,048,400	1,079,900
Net Transfers	988,618	1,013,821	2,215,792	1,048,400	1,079,900
Net Change in Fund Balance	(1,181,919)	570,087	1	(136,179)	(192,566)

** Open Space and Parks were reported as a consolidated fund in 2022 and 2023. Per a voter approved tax change effective January 1, 2024, they are reported as separate funds in 2024 and future years. Revenue shown for 2022 and 2023 is split among the two new funds, except for grants. Central Fund-Wide Charges and Snow and Ice Removal expenditures are also split among the two funds for the years 2022 and 2023.*

Budget by Fund

Capital Projects Fund Budget Summary

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Tax Revenue	8,173,827	8,341,607	8,418,050	8,684,890	8,853,688
Grant Revenue	502,329	182,002	13,681,417	9,271,000	6,200,000
Fees	32,000	32,000	25,000	25,000	25,000
Miscellaneous Revenue	79,936	1,114,507	1,106,290	608,023	529,850
Total Revenue	8,788,092	9,670,116	23,230,757	18,588,913	15,608,538
Personnel	370,088	321,600	421,445	466,377	495,068
Services	7,662	7,542	8,610	12,610	12,610
Capital Outlay	8,228,249	8,115,607	32,745,559	20,279,926	21,040,444
Total Expenditures	8,605,999	8,444,749	33,175,614	20,758,913	21,548,122
Transfer In	3,316,881	3,031,569	465,410	267,100	181,600
Transfer Out	(135,860)	(148,360)	(153,550)	(158,200)	(162,900)
Net Transfers	3,181,021	2,883,209	311,860	108,900	18,700
Net Change in Fund Balance	3,363,114	4,108,576	(9,632,997)	(2,061,100)	(5,920,884)

Budget by Fund

Impact Fee Fund Budget Summary

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Fees	495,043	93,442	312,740	342,900	219,500
Miscellaneous Revenue	(2,566)	13,455	13,300	9,529	8,100
Total Revenue	492,477	106,897	326,040	352,429	227,600
Services	290	159	300	300	300
Total Expenditures	290	159	300	300	300
Transfer Out	(492,977)	(92,250)	(312,740)	(339,700)	(217,900)
Net Transfers	(492,977)	(92,250)	(312,740)	(339,700)	(217,900)
Net Change in Fund Balance	(790)	14,488	13,000	12,429	9,400

Recreation Center Debt Service Fund Budget Summary

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Tax Revenue	2,077,373	1,954,006	1,300,000	1,368,000	1,799,360
Miscellaneous Revenue	26,209	69,890	36,670	45,484	38,662
Total Revenue	2,103,582	2,023,896	1,336,670	1,413,484	1,838,022
Services	985	1,088	800	800	800
Debt Service	1,742,200	1,741,600	1,739,800	1,741,800	1,742,400
Total Expenditures	1,743,185	1,742,688	1,740,600	1,742,600	1,743,200
Transfer In	-	180,000	5,000	-	-
Net Transfers	-	180,000	5,000	-	-
Net Change in Fund Balance	360,397	461,208	(398,930)	(329,116)	94,822

Budget by Fund

Water Utility Fund Budget Summary

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Grant Revenue	285	1,212,318	-	-	-
Fees	8,036,368	6,753,882	7,601,630	8,328,630	12,084,630
Miscellaneous Revenue	1,601,529	488,281	362,830	721,875	636,425
Other Revenue	5,868,314	14,152	-	-	-
Total Revenue	15,506,496	8,468,633	7,964,460	9,050,505	12,721,055
Personnel	1,996,401	1,975,906	2,240,368	2,646,975	2,792,798
Supplies	1,393,491	502,108	605,031	625,131	635,131
Services	3,732,432	2,362,561	2,218,773	2,290,550	2,309,602
Debt Service	981,955	981,660	987,550	101,500	101,500
Capital Outlay	2,725,016	5,290,752	17,380,085	5,334,849	5,233,950
Total Expenditures	10,829,295	11,112,987	23,431,807	10,999,005	11,072,981
Net Change in Fund Balance	4,677,201	(2,644,354)	(15,467,347)	(1,948,500)	1,648,074

Budget by Fund

Waste Water Utility Fund Budget Summary

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Fees	3,934,259	4,319,933	5,055,000	5,488,000	6,564,000
Miscellaneous Revenue	99,112	428,638	135,760	226,795	200,008
Total Revenue	4,033,371	4,748,571	5,190,760	5,714,795	6,764,008
Personnel	1,231,813	1,367,568	1,595,582	1,905,433	2,011,143
Supplies	169,244	169,380	217,305	247,055	246,955
Services	1,197,256	1,143,195	1,238,030	1,262,310	1,339,344
Debt Service	1,272,151	1,270,583	1,285,190	2,014,300	2,011,700
Capital Outlay	328,451	1,739,632	6,327,688	757,693	662,000
Total Expenditures	4,198,915	5,690,358	10,663,795	6,186,791	6,271,142
Net Change in Fund Balance	(165,544)	(941,787)	(5,473,035)	(471,996)	492,866

Budget by Fund

Stormwater Utility Fund Budget Summary

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
License and Permits	600	600	2,000	2,000	2,000
Grant Revenue	-	250,000	250,000	250,000	250,000
Fees	953,799	1,143,013	1,141,900	1,397,900	1,590,900
Miscellaneous Revenue	11,471	300,757	19,550	58,722	49,914
Total Revenue	965,870	1,694,370	1,413,450	1,708,622	1,892,814
Personnel	327,235	329,932	372,085	431,581	454,896
Supplies	10,349	7,248	5,465	30,905	30,905
Services	119,792	91,201	285,060	122,610	122,610
Debt Service	260,561	260,240	263,230	412,700	412,100
Capital Outlay	235,357	361,880	2,167,688	414,600	1,150,000
Total Expenditures	953,294	1,050,501	3,093,528	1,412,396	2,170,511
Net Change in Fund Balance	12,576	643,869	(1,680,078)	296,226	(277,697)

Solid Waste & Recycling Utility Fund Budget Summary

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Fees	1,627,555	1,708,405	1,800,950	1,894,740	1,961,350
Miscellaneous Revenue	(1,367)	11,103	4,040	8,891	7,557
Total Revenue	1,626,188	1,719,508	1,804,990	1,903,631	1,968,907
Personnel	71,335	82,043	96,034	98,423	103,273
Supplies	9	9	6,000	6,000	6,000
Services	1,491,112	1,616,533	1,695,550	1,823,400	1,890,800
Total Expenditures	1,562,456	1,698,585	1,797,584	1,927,823	2,000,073
Transfer In	141,933	-	-	-	-
Net Transfers	141,933	-	-	-	-
Net Change in Fund Balance	205,665	20,923	7,406	(24,192)	(31,166)

Budget by Fund

Golf Course Fund Budget Summary

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Grant Revenue	-	5,359	-	-	-
Fees	2,384,016	2,896,254	2,645,800	3,034,570	3,137,610
Miscellaneous Revenue	171,252	141,391	11,420	54,751	47,785
Other Revenue	50	85,000	-	-	-
Total Revenue	2,555,318	3,128,004	2,657,220	3,089,321	3,185,395
Personnel	1,444,814	1,615,905	1,647,715	1,838,347	1,926,960
Supplies	298,588	268,022	321,373	306,747	299,397
Services	775,298	549,975	591,535	635,024	641,103
Capital Outlay	-	46,072	112,850	1,074,915	567,616
Total Expenditures	2,518,700	2,479,974	2,673,473	3,855,033	3,435,076
Net Change in Fund Balance	36,618	648,030	(16,253)	(765,712)	(249,681)

Technology Management Fund Budget Summary

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Fees	53,030	53,010	53,030	142,550	142,550
Miscellaneous Revenue	(508)	4,139	3,980	3,705	3,150
Total Revenue	52,522	57,149	57,010	146,255	145,700
Services	428	3,498	750	3,750	3,750
Capital Outlay	73,661	91,786	91,849	142,550	142,550
Total Expenditures	74,089	95,284	92,599	146,300	146,300
Net Change in Fund Balance	(21,567)	(38,135)	(35,589)	(45)	(600)

Fleet Management Fund Budget Summary

Description	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Fees	350,800	526,190	342,200	-	-
Miscellaneous Revenue	16,854	53,165	6,540	27,835	-
Other Revenue	-	20,880	-	-	-
Total Revenue	367,654	600,235	348,740	27,835	-
Services	290	413	500	500	-
Capital Outlay	81,999	629,422	658,994	169,200	-
Total Expenditures	82,289	629,835	659,494	169,700	-
Net Change in Fund Balance	285,365	(29,600)	(310,754)	(141,865)	-

Appendix I

Capital Improvement Plan (CIP)

Capital Improvement Program

Capital Improvement Program (CIP)

A Capital Improvement Program (CIP) is a planning process that identifies the capital investments a local government intends to make over a period of time. Capital, for a local government, constitutes the facilities and materials needed to perform the jurisdiction's functions and to produce and deliver the services expected of it. Generally speaking, capital improvements are assets that are unique, fixed in place (relatively), permanent or which have long useful lives, and are (relatively) expensive. The City's capitalization threshold is $10,000.

While a CIP does not cover routine maintenance, it does include renovation, major repair, or reconstruction of damaged or deteriorated facilities. While capital improvements do not usually include furniture and equipment, capital project may include the furniture and equipment clearly associated with a newly constructed or renovated facility or furniture and equipment that is significant in cost.

The City of Louisville's CIP includes expenditures for buildings, land, parks, water and sewer facilities, acquisition of water rights, sidewalks, streets, and other transportation infrastructure, storm drains, major equipment and other commodities, which are of significant value and have a useful life of several years.

The planning period for the City's CIP is six years. The expenditures proposed for the two years of the program are incorporated into the Biennial Budget and are assigned as account number.

Funds Included in the CIP

Open Space Fund

The capital improvements within the Open Space Fund are for the acquisition or improvement of land for open space, trails, buffer zones, wetlands and wildlife habitats.

Conservation Trust – Lottery Fund

The capital improvements within the Conservation Trust – Lottery Fund are for improvements on open space land, trails, parks, buffer zones, wetlands and wildlife habitats.

Cemetery Fund

The capital improvements within the Cemetery Fund are for general improvements and expansion projects.

Recreation Fund

The capital improvements within the Recreation Fund are for equipment and improvements for the Recreation/Senior Center and the Memory Square Park.

Capital Projects Fund

The capital improvements within the Capital Projects Fund include improvements and equipment for general governmental purposes, large public works projects on streets, alleys, and sidewalks, improvements to building and other facilities, improvements for parks and trails facilities, building facilities, and the acquisition capital equipment.

Capital Improvement Program

Water Utility Fund

The capital improvements within the Water Utility Fund include water rights acquisition, major water system improvements, water storage facilities, raw water pipe lines, water lines, meters, lab equipment, and major capital equipment.

Wastewater Utility Fund

The capital improvements within the Wastewater Utility Fund include lab plant equipment, major capital equipment, and sewer lines.

Storm Water Utility Fund

The capital improvements within the Storm Water Utility Fund include improvements to drainage systems.

Technology Management Fund

The capital improvements within the Technology Management Fund are for computer hardware replacement (workstations, servers, etc).

Fleet Management Fund

The capital improvements within the Fleet Management Fund are for vehicle and heavy equipment replacement for the Police Department, Public Works Department (excluding utilities) and Parks & Recreation Department.

Benefits of Preparing a CIP

Several traditionally recognized benefits accrue to the community as the result of preparing and maintaining a sound capital improvement program. These include:

1. The CIP shows citizens where and when projects are expected. This information is useful in coordinating public projects with each other and with the Comprehensive Plan.
2. The CIP establishes a reasonable multi-year spending plan that can help keep the expectations for public improvements within the City's ability to pay. Accordingly, the financial agencies that issue bond ratings, consider it very important for the City to have a well-considered capital improvement programming process, and to adopt and follow the program closely.
3. The CIP process is a means for reviewing all projects that are competing for the same funds against each other and against a central set of priorities. In this way, road projects are not only judged against other roads, but against parks, libraries, etc. This comprehensive approach ensures not only that proper priorities are maintained but also that the desired mix of projects is maintained.

Assumptions

Several assumptions are made in creating the City's CIP. These assumptions are, as follows:

1. The CIP is based principally on projected future revenues from existing funding sources. While the City Council may consider new funding sources in the future, no assumption has been made that these will be used.
2. Project cost estimates are based on information developed by internal City departments.

3. A “balanced” CIP is presented. A balanced CIP is one in which projects are included only to the extent that funds are expected to be available in the future to support these projects. This required that many important projects be delayed for either a year or two or deferred to years beyond the six-year horizon of the program. Beyond the necessity to balance the budgeted first two years, it is important to balance the CIP for the entire six years.

The CIP Process

1. The City Council gives direction to staff for prioritizing capital projects.
2. Each department submits a “Project Request Form” for each capital project requested.
3. The projects are summarized and matched with the projected revenue, by program and by fund.
4. The City Council, City Manager, and staff review, adjust, reevaluate, and reprioritize projects, bringing the projected costs in balance with projected revenue.

The summary pages that follow outline the revenues, projects, and other expenses in the CIP. In order to provide the project details and impact on current and future operating budgets, the “Project Request Forms” are included for projects scheduled between 2025 and 2030.

Note: Many Public Works projects (specifically road and drainage improvements) do not identify operating budget impact due to the difficulty in determining the offsetting reduction in required maintenance.

City of Louisville, Colorado
Six-Year Capital Improvement Plan
2025 - 2030

Open Space

Request No.	Project Account	Project Description	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	2030 Planned	6-Year Totals
1	210522-600026	Open Space Planning Documents		150,000	255,000				405,000
2	210522-630178	Open Space Parking Lot Maintenance	70,000	65,000		40,000		40,000	215,000
3	210522-640000	Open Space New Vehicles	120,000						120,000
4	210522-660303	Open Space Signs	10,000		40,000				50,000
5	210522-660304	Open Space Amenity Maintenance	100,000	80,000	100,000		25,000	60,000	365,000
6	210524-640001	Open Space Equipment	20,000	120,000		50,000			190,000
7	210524-660305	Soft Surface Trail Maintenance & Design		300,000	150,000	150,000	150,000	150,000	900,000
8	Future Year Req	Warembourg Property and Fishing Pond Plan			44,000	325,000			369,000
		Total Open Space Fund	**320,000**	**715,000**	**589,000**	**565,000**	**175,000**	**250,000**	**2,614,000**

Conservation Trust - Lottery Fund

Request No.	Project Account	Project Description	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	2030 Planned	6-Year Totals
9	202511-630048	Park and Playground Improvements (%)		187,500	200,000	200,000	212,500	212,500	1,012,500
10	202511-660015	Park Signs		18,000	18,000		18,000		54,000
11	202511-660306	Trail Wayfinding Signage Implementation	300,000					150,000	450,000
		Total Conservation Trust - Lottery Fund	**300,000**	**205,500**	**218,000**	**200,000**	**230,500**	**362,500**	**1,516,500**

Cemetery Fund

Request No.	Project Account	Project Description	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	2030 Planned	6-Year Totals
12	204799-640001	Park Division Equipment Replacements (%)	16,000	18,500	22,500	24,500	25,000	25,500	132,000
13	Future Year Req	Cemetery Long Range Plan			100,000				100,000
		Total Cemetery Fund	**16,000**	**18,500**	**122,500**	**24,500**	**25,000**	**25,500**	**232,000**

PEG Fee Fund

Request No.	Project Account	Project Description	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	2030 Planned	6-Year Totals
	205120-600008	PEG Capital	20,000	20,000	10,000	10,000	10,000	10,000	80,000
		Total PEG Fee Fund	**20,000**	**20,000**	**10,000**	**10,000**	**10,000**	**10,000**	**80,000**

City of Louisville, Colorado
Six-Year Capital Improvement Plan
2025 - 2030

Historic Preservation Fund

Request No.	Project Account	Project Description	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	2030 Planned	6-Year Totals
14	207542-620098	Austin Niehoff Improvements	15,000	256,450					271,450
		Total Historic Preservation Fund	**15,000**	**256,450**	**-**	**-**	**-**	**-**	**271,450**

Recreation Fund

Request No.	Project Account	Project Description	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	2030 Planned	6-Year Totals
15	208533-640000	Mini Van Replacement		75,000					75,000
16	208535-620128	Aquatics Amenity Update	75,000						75,000
17	208535-620139	Miracote Deck	170,000						170,000
18	208535-620154	Sauna & Steam area expansion		278,000					278,000
19	208535-620156	Drinking Fountain & Shower		12,000					12,000
20	208535-640144	Pool Pump Replacements	15,000					15,000	30,000
21	208535-650124	LRC Pool Furniture	13,500	13,500					27,000
22	208535-650125	Memory Square Pool Furniture		30,000	15,000				45,000
23	Future Year Req	Indoor pool replaster				220,000			220,000
24	Future Year Req	Memory Return Line Replacement			600,000				600,000
25	208538-620153	Upgrade Restroom Faciities (%)		25,000	26,000	26,000	27,500	29,000	133,500
26	208538-630179	Infield Renovations- Miners, Heritage, Cleo (%)		14,000	15,000	15,000	17,500	17,500	79,000
12	208538-640001	Park Division Equipment Replacements (%)	16,000	18,500	22,500	24,500	25,000	25,500	132,000
27	208538-660307	Convert Inline Rink to Pickelball (%)	120,000						120,000
28	208539-600027	CPTED Assesment Recommendations (%)	13,800						13,800
29	208539-620155	LRC - Family Locker Room Floor Tile Replacement	176,000						176,000
30	208539-620178	Studio Upgrades for Hybrid Fitness Classes	80,000						80,000
31	208539-630181	Turf Gym Shade Structure		47,736					47,736
32	208539-640123	Fitness Equipment Replacement	125,000	152,000	152,000	152,000	160,000	160,000	901,000
33	208539-640168	Weight Plate Replacement		45,000					45,000
34	208539-640169	TechnoGym Selectorized Replacement		39,000					39,000
35	208539-640170	Stereo Replacement in 3 studios	27,000						27,000
36	208539-650122	Furniture Replacement		25,000					25,000
37	208539-650123	Mirrors & Barre in Mt. Elbert	28,600						28,600
38	Future Year Req	Weight Benches Replacement			20,000				20,000
39	Future Year Req	Hoist Selectorized Replacement			39,000				39,000
40	Future Year Req	Samson Rigs Replacement			60,000				60,000
41	Future Year Req	Cybex Selectorized Replacement				21,000			21,000
42	Future Year Req	Shade replacement in Weight & Cardio rooms				39,600			39,600
43	Future Year Req	Washer & Dryer Replacement				20,000			20,000
44	Future Year Req	TV Replacement in Facility			10,000				10,000
		Total Recreation Fund	**859,900**	**774,736**	**959,500**	**518,100**	**230,000**	**247,000**	**3,589,236**

City of Louisville, Colorado
Six-Year Capital Improvement Plan
2025 - 2030

Capital Projects Fund

Request No.	Project Account	Project Description	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	2030 Planned	6-Year Totals
45	301103-640030	City Wide Decarbonization - EV Charging	632,500						632,500
46	301173-600030	Access Control	374,000	374,000	374,000				1,122,000
47	301173-640000	IT Vehicle	45,000						45,000
48	301173-640171	NetAlly Tester	17,000						17,000
49	301173-640172	Printer Replacement & Manage Print	50,000	50,000					100,000
50	301173-640173	IT UPS Modernization Project	38,600	45,000	45,000				128,600
51	301173-650103	Camera & DVR Replacement	27,500	32,500	55,500				115,500
52	301173-660258	Middle Mile Fiber Enhancements	100,000	100,000					200,000
53	Future Year Req	Firewall Replacement			10,000				10,000
54	Future Year Req	Extreme Switch Replacement				60,000	60,000		120,000
55	Future Year Req	Server Replacement			175,000			175,000	350,000
56	Future Year Req	Wifi Access Point Replacement					175,000		175,000
28	301191-600027	CPTED Assesment Recommendations (%)	66,700						66,700
57	301191-620161	Police/Court Roof Replacement	315,100						315,100
58	301191-620162	Police/Court Decarbonization	1,446,000				900,000		2,346,000
59	301191-620163	Recreation Center Decarbonization	2,484,000			86,250			2,570,250
60	301191-620164	City Services Decarbonization (incl Solar)	1,000					1,105,150	1,106,150
61	301191-620165	Library Decarbonization	1,841,150				475,000		2,316,150
62	301191-650126	City Services Office Workstations	65,000	35,000					100,000
63	Future Year Req	Austin Niehoff Decarbonization				46,000			46,000
64	Future Year Req	City Hall Interior Finishes and Decarbonization			25,000	2,070,000			2,095,000
65	Future Year Req	CS - Boom Lift Overhaul				17,250			17,250
66	Future Year Req	City Services - 13 Yr Check/ Equipment Upgrade				17,250			17,250
67	Future Year Req	City Services Interior Finishes Refresh				74,750			74,750
68	Future Year Req	Police/Court Elevator 20 yr Maintenance					28,750		28,750
69	Future Year Req	Police/Court - 13 Yr Fire Alarm Check/Upgrade						23,000	23,000
70	Future Year Req	Police Court Interior Refresh			172,500				172,500
71	Future Year Req	Arts Center Decarbonization			60,200				60,200
72	301211-600031	MDT Refresh & Equipment Initiative	125,000						125,000
73	301211-640000	Police Fleet Plan	274,000	282,220	290,687	299,407	308,389	317,641	1,772,344
74	301211-640153	FLOCK CAMERAS	75,000	77,625	80,342	83,153	86,063	89,075	491,258
75	301311-600034	Citywide Traffic Counts	25,000			25,000			50,000
76	301311-610011	Affordable Housing Development/Purchase	2,000,000						2,000,000
77	301312-600032	Annual Traffic Calming Program	50,000	50,000	50,000	50,000	50,000	50,000	300,000
78	301312-600033	ADA Transition Plan	240,000						240,000
79	301312-640000	Sign Truck Replacement (Unit 3212)	70,000						70,000
80	301312-660012	Annual Resurfacing Program (MF Impacts)	5,000,000	5,150,000	5,304,500	5,463,635	5,627,544	5,796,370	32,342,049
81	301312-660022	Concrete Replacement	115,000	120,750	132,300	144,703	150,491	158,016	821,260
82	301312-660074	Traffic Signal Maintenace	1,094,500		110,000	110,000	110,000		1,424,500
83	301312-660308	Via Appia Pedestrian Improvements	110,000	540,000					650,000
84	301312-660309	South Street Underpass	1,163,876	9,119,378					10,283,254
85	301312-660311	Pavement Marking Program	218,750		230,000		241,250		690,000
86	Future Year Req	School Zone Flashing Beacon Replacement				87,120			87,120
87	Future Year Req	3202 Snowplow / Dump Truck Replacement (%)						378,000	378,000
88	Future Year Req	3204 Snowplow / Dump Truck Replacement (%)						378,000	378,000
89	Future Year Req	3424 Snowplow / Dump Truck Replacement (%)				340,000			340,000

(continued)

City of Louisville, Colorado
Six-Year Capital Improvement Plan
2025 - 2030

Capital Projects Fund cont.

Request No.	Project Account	Project Description	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	2030 Planned	6-Year Totals
90	Future Year Req	Operations Tablet Replacement (%)					3,750		3,750
91	Future Year Req	Traffic Signal Timing			15,000		15,000		30,000
92	Future Year Req	3216 F550 Plow Truck Replacement				95,000			95,000
93	Future Year Req	3260 Sweeper Replacement (%)					345,675		345,675
94	Future Year Req	3403 Meter Truck Replacement (%)					15,000		15,000
95	Future Year Req	3409 Replacement (%)						33,000	33,000
96	301313-660310	Downtown Vision CIP	1,000,000	2,400,000	2,400,000	3,200,000			9,000,000
97	301314-640135	Loader Box Plow	60,000						60,000
98	301433-640175	Replacement Snowplow / Dump truck (Unit 3208) (%)	212,500						212,500
99	301450-640176	Fleet Tire Changer and Balancer		20,346					20,346
100	Future Year Req	Fleet Floor Cleaner Replacement				14,599			14,599
101	301511-600028	Technology Improvements	20,000	22,000	22,000	25,000	28,000	30,000	147,000
102	301511-600029	Park Division Equipment Tracking		28,000	30,000	32,500	35,000	38,000	163,500
25	301511-620153	Upgrade Restroom Faciities (%)		25,000	26,000	26,000	27,500	29,000	133,500
103	301511-620157	Sports Complex Restrooms		200,000					200,000
104	301511-620158	Indoor Batting Cage	16,000						16,000
105	301511-630036	Concrete Replacement at Sports Complex	150,000						150,000
9	301511-630048	Park and Playground Improvements (%)		187,500	200,000	200,000	212,500	212,500	1,012,500
106	301511-630049	Playground Replacement Parts / Features	15,000	18,000	20,000	22,000	25,000	27,000	127,000
107	301511-630101	Irrigation Upgrades	100,000	108,000	111,000	115,000	118,000	121,000	673,000
108	301511-630143	Median Renovations		700,000	700,000	700,000			2,100,000
109	301511-630157	Park Furnishing Replacements	15,000	18,000	20,000	22,000	25,000	25,000	125,000
110	301511-630176	Court Resurfacing		95,000	100,000	110,000	120,000	130,000	555,000
26	301511-630179	Infield Renovations- Miners, Heritage, Cleo (%)		14,000	15,000	15,000	17,500	17,500	79,000
111	301511-630180	Centennial Tennis Court Projects		350,000					350,000
112	301511-630182	Drainage improvements and Infield Replacement		150,000					150,000
113	301511-630183	Miners Fence backstop extension		150,000					150,000
114	301511-640000	Vehicle (Parks)	70,000	72,100	74,263	76,491	78,786	81,149	452,789
12	301511-640001	Park Division Equipment Replacements (%)	128,000	148,000	180,000	196,000	200,000	204,000	1,056,000
115	301511-640001	Park Division Equipment New Requests	80,000	85,000	116,000	92,500	95,000	95,000	563,500
116	301511-660099	Renovation of Arboretum		50,000	52,500	55,000			157,500
117	301511-660292	Landscaping Improvements	15,000	18,000	20,000	23,000	25,000	28,000	129,000
118	301511-660301	Surfacing Materials- Playground, Dog Park, Crusher	25,000	28,500	30,000	31,500	33,000	35,000	183,000
27	301511-660307	Convert Inline Rink to Pickelball (%)	80,000						80,000
119	Future Year Req	Feasbility Study Cleo Mudrock Park- MU Fields			150,000				150,000
120	Future Year Req	Sports Complex Parking lot Surfacing				350,000			350,000
121	Future Year Req	Splash Pad and Playground Replacement at Commu			650,000				650,000
122	301551-620159	Library Lighting Controls		176,525					176,525
123	301551-640174	AMH Replacement	200,000						200,000
124	Future Year Req	Library Millwork Refresh			57,500				57,500
125	Future Year Req	Library Snow Melt System 20yr Maintenance				23,000			23,000
126	301552-620160	Museum Fire Panel	28,750						28,750
127	Future Year Req	Museum Improvements			28,750				28,750
128	Future Year Req	Museum Building Improvements			113,850				113,850
		Total Capital Projects Fund	**20,279,926**	**21,040,444**	**12,246,892**	**14,399,108**	**9,632,198**	**9,576,402**	**87,174,969**

City of Louisville, Colorado
Six-Year Capital Improvement Plan
2025 - 2030

Water Utility Fund

Request No.	Project Account	Project Description	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	2030 Planned	6-Year Totals
129	501498-600035	Water Efficiency Plan Update	50,000						50,000
130	501498-620166	North Water Plant Decarbonization	21,850	14,950		1,463,550			1,500,350
131	501498-620167	NWTP-Pre Treatment Building Roof Replacement	44,850						44,850
132	501498-620168	South Water Treatment Plant Decarbonization	10,500			862,500			873,000
133	501498-620169	NWTP - Roof Replacements	307,599						307,599
98	501498-640000	Replacement Snowplow / Dump truck (Unit 3208) (%)	127,500						127,500
134	501498-640000	Excavator and Flatbed Truck (%)	260,000						260,000
135	501498-640000	Operations - Locate Vehicle (%)	42,500						42,500
136	501498-640000	Engineering Vehicles Replacement (%)	39,600						39,600
137	501498-640045	Meter Replacement	1,900,000	1,900,000					3,800,000
138	501498-640167	Water Plant Chlorine Dioxide Replacement	150,000	500,000					650,000
139	501498-640178	Telemetry Site Refresh (%)		45,000					45,000
140	501498-640180	WTP Control System Replacement		420,000					420,000
141	501498-640181	South Water Plant HVAC for Pre-Treatment Bldg.	43,750						43,750
142	501498-660181	Water Pipeline Replacement	1,398,000	492,000	812,650	1,208,500	1,250,500	1,550,500	6,712,150
143	501498-660312	Northern Pump Station Improvements		550,000					550,000
87	Future Year Req	3202 Snowplow / Dump Truck Replacement (%)						42,000	42,000
88	Future Year Req	3204 Snowplow / Dump Truck Replacement (%)						42,000	42,000
89	Future Year Req	3424 Snowplow / Dump Truck Replacement (%)				85,000			85,000
144	Future Year Req	Louisville Reservoir Outlet Repairs			500,000				500,000
145	Future Year Req	Security Replacement and Upgrades (%)					136,500		136,500
146	Future Year Req	Water Valve Replacements				635,000			635,000
94	Future Year Req	3403 Meter Truck Replacement (%)					60,000		60,000
90	Future Year Req	Operations Tablet Replacement (%)					18,750		18,750
147	Future Year Req	NWTP Backwash Building Roof Replacement					28,750		28,750
95	Future Year Req	3409 Replacement (%)						77,000	77,000
28	501499-600027	CPTED Assesment Recommendations (%)	20,700						20,700
148	501499-640179	Utility Redundant Autodialer (%)	40,000						40,000
149	501499-660190	Windy Gap Firming Project	818,000	1,312,000	1,312,000	1,312,000	1,313,000	1,313,000	7,380,000
150	501499-660210	High Zone Tank Security	60,000						60,000
151	501499-670000	Water Rights Acquisition			1,100,000	1,100,000			2,200,000
152	Future Year Req	Water loop for NE Louisville			780,000				780,000
153	Future Year Req	Big Dry Creek Augmentation Station			500,000				500,000
154	Future Year Req	Filter Media Replacement HBWTP				398,000			398,000
155	Future Year Req	HBWTP Recycle System			560,000				560,000
156	Future Year Req	Raw Water Integration Project (RIP)				440,000	4,840,000		5,280,000
157	Future Year Req	Utility Fiber (%)			325,000				325,000
158	Future Year Req	Water Quality Algae Mitigation System						590,000	590,000
159	Future Year Req	WTP Instrumentation Upgrades					280,000		280,000
		Total Water Utility Fund	**5,334,849**	**5,233,950**	**5,889,650**	**7,504,550**	**7,927,500**	**3,614,500**	**35,504,999**

City of Louisville, Colorado
Six-Year Capital Improvement Plan
2025 - 2030

Wastewater Utility Fund

Request No.	Project Account	Project Description	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	2030 Planned	6-Year Totals
145	Future Year Req	Security Replacement and Upgrades (%)					73,500		73,500
157	Future Year Req	Utility Fiber (%)			325,000				325,000
160	502499-640182	Lift Station Communication Upgrade	55,000						55,000
148	502499-640179	Utility Redundant Autodialer (%)	40,000						40,000
161	502499-620171	Waste Water Plant Decarbonization	15,843			1,026,000			1,041,843
90	Future Year Req	Operations Tablet Replacement (%)					11,250		11,250
162	Future Year Req	WWTP -Centrifuge Building Roof Replacement					74,750		74,750
163	502498-660313	Sanitary Sewer Rehab - Replacement	467,000	617,000	740,500	428,500	838,000	875,500	3,966,500
139	502498-640178	Telemetry Site Refresh (%)		45,000					45,000
135	502498-640000	Operations - Locate Vehicle (%)	42,500						42,500
136	502498-640000	Engineering Vehicles Replacement (%)	39,600						39,600
164	502498-620172	WWTP Operation Building Roof Replacement	74,750						74,750
165	502498-620170	WWTP - Admin Building Roof Replacement	23,000						23,000
		Total Wastewater Utility Fund	**757,693**	**662,000**	**1,065,500**	**1,454,500**	**997,500**	**875,500**	**5,812,693**

Storm Water Utility Fund

Request No.	Project Account	Project Description	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	2030 Planned	6-Year Totals
98	503499-640000	Replacement Snowplow / Dump truck (Unit 3208) (%)	85,000						85,000
134	503499-640000	Excavator and Flatbed Truck (%)	65,000						65,000
136	503499-640000	Engineering Vehicle Replacement (%)	39,600						39,600
166	503499-640183	Storm Sewer CCTV Software/Implementation		650,000					650,000
167	503499-660314	SBR Lining - Slipline	225,000						225,000
168	503499-660315	Storm System Maintenance		500,000		672,500		706,500	1,879,000
90	Future Year Req	Operations Tablet Replacement (%)					3,750		3,750
93	Future Year Req	3260 Sweeper Replacement (%)					61,001		61,001
		Total Storm Water Utility Fund	**414,600**	**1,150,000**	**-**	**672,500**	**64,751**	**706,500**	**3,008,351**

City of Louisville, Colorado
Six-Year Capital Improvement Plan
2025 - 2030

Golf Course Fund

Request No.	Project Account	Project Description	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	2030 Planned	6-Year Totals
28	520799-600027	CPTED Assesment Recommendations (%)	13,800						13,800
169	520799-620173	Clubhouse Exterior - Decking & Pergola		29,000					29,000
170	520799-620174	Maintenance Facility Storage Building	400,000						400,000
171	520799-620175	Golf Clubhouse - Basement Improvements	47,150						47,150
172	520799-620176	Golf Clubhouse - Interior Improvements	173,650						173,650
173	520799-620177	Golf Clubhouse Exterior Improvements	59,800						59,800
174	520799-630115	Cart Path Repairs	25,000	25,000					50,000
175	520799-630184	Pond Liner Replacement - Hole 11		309,241					309,241
176	520799-630184	Golf Clubhouse Parking Lot Lighting	37,375						37,375
177	520799-630185	Sunshade for Starter Station		22,000					22,000
178	520799-630186	Bunker Renovation		167,375	167,375				334,750
179	520799-640001	Electric for Robotic Mower	32,000						32,000
180	520799-640141	Golf Cart Fleet Replacement	270,140						270,140
181	520799-650127	Golf Operations Office Furniture	16,000						16,000
182	520799-660100	Tree Planting		15,000		15,000		15,000	45,000
183	Future Year Req	Golf Operations Office Furniture						50,000	50,000
184	Future Year Req	Maintenance Facility Paving Improvements					227,000	25,000	252,000
185	Future Year Req	Foley 673 Bedknife Grinder			46,465				46,465
186	Future Year Req	Foley 653 Accu-Master Reel Grinder				83,664			83,664
187	Future Year Req	175 Gallon Sprayer Replacement			49,515				49,515
188	Future Year Req	Echo Robotic Ball Picker				28,700			28,700
189	Future Year Req	Driving Range Porous Pave					65,000		65,000
190	Future Year Req	Cart Path Repairs			50,000	35,000	35,000	35,000	155,000
		Total Golf Course Fund	**1,074,915**	**567,616**	**313,355**	**162,364**	**327,000**	**125,000**	**2,570,250**

Technology Management Fund

Request No.	Project Account	Project Description	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	2030 Planned	6-Year Totals
191	602120-650015	Computer-Hardware	142,550	142,550	142,550	142,550	142,550	142,550	855,300
		Total Technology Management Fund	**142,550**	**142,550**	**142,550**	**142,550**	**142,550**	**142,550**	**855,300**

Fleet Management Fund

Request No.	Project Account	Project Description	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	2030 Planned	6-Year Totals
192	603312-640000	3213 F550 Plow Truck Replacement	90,000						90,000
136	603312-640000	Engineering Vehicles Replacement (%)	79,200						79,200
		Total Fleet Management Fund	**169,200**	**-**	**-**	**-**	**-**	**-**	**169,200**

City of Louisville, Colorado
Six-Year Capital Improvement Plan
2025 - 2030

All Funds

Fund Description	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	2030 Planned	6-Year Totals
Open Space Fund	320,000	715,000	589,000	565,000	175,000	250,000	2,614,000
Conservation Trust - Lottery Fund	300,000	205,500	218,000	200,000	230,500	362,500	1,516,500
Cemetery Fund	16,000	18,500	122,500	24,500	25,000	25,500	232,000
PEG Fee Fund	20,000	20,000	10,000	10,000	10,000	10,000	80,000
Historic Preservation Fund	15,000	256,450	-	-	-	-	271,450
Recreation Fund	859,900	774,736	959,500	518,100	230,000	247,000	3,589,236
Capital Projects Fund	20,279,926	21,040,444	12,246,892	14,399,108	9,632,198	9,576,402	87,174,969
Water Utility Fund	5,334,849	5,233,950	5,889,650	7,504,550	7,927,500	3,614,500	35,504,999
Wastewater Utility Fund	757,693	662,000	1,065,500	1,454,500	997,500	875,500	5,812,693
Storm Water Utility Fund	414,600	1,150,000	-	672,500	64,751	706,500	3,008,351
Golf Course Fund	1,074,915	567,616	313,355	162,364	327,000	125,000	2,570,250
Technology Management Fund	142,550	142,550	142,550	142,550	142,550	142,550	855,300
Fleet Management Fund	169,200	-	-	-	-	-	169,200
Total for All Funds	**29,704,633**	**30,786,746**	**21,556,947**	**25,653,172**	**19,761,999**	**15,935,452**	**143,398,948**

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	
Project Name:	Open Space Planning Documents	Submitted By: Parks & Recreation	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Open Space & Trails	Maintenance & Management	Open Space Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	150,000	255,000	-	-	-	405,000
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	150,000	255,000	-	-	-	405,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



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Description & Proposed Funding:

Equipment/Project Description:

2026 - Open Space Master Plan comprehensive master plan for COL Open Space portfolio. 2027 - Wildlife Plan Covering best practices for managing wildlife conservation, prairie dog management, and habitat enhancement. 2028 - in-house Prairie Res. & Weed Management Plan: Review and updates to in-house planning documents with consultants. 2029 - Riparian Restoration Plan**- stream analysis of Coal Creek, outlining restoration areas and scope of work. *Pricing subject to change with finalization of scope. OSAB medium priority.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Project planning meets the objectives of the "Maintenance & Management" sub-program as the project is consistent with good stewardship, promoting best management practices, and enhancing the health and resilience of the COL Open Space portfolio. These plans would continue planning efforts of the Comprehensive Plan and PROST Long Range plan by addressing Open Space topics and needs in more specificity than is possible at higher-level planning efforts. Division specific plans will help staff in effective decision making related to the on-going management of City resources.

Department Priority Ranking:	Highest	Request Number:	(Finance Use

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Open Space Parking Lot Maintenance	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Open Space & Trails	Maintenance & Management	Open Space Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	5,000	5,000	-	-	-	-	10,000
Construction	65,000	60,000		40,000		40,000	205,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	70,000	65,000	-	40,000	-	40,000	215,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The 2025 funds are to repair and resurface the parking lot and structures in the Daughenbaugh parking lot. The funds for 2026 are to maintain the Aquarius parking by using crusher fines mixed with tackifier/stabilizer to increase the longevity of the lot surface and to design and build two drainage culvert/speed bump in the parking lot. 2028 and 2030 funds are to maintain and repair parking lots. OSAB low priority.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The goals are to refurbish the existing parking lots to a state of quality and convenience for people who use and frequent them. The projects meet the objectives of the "Maintenance & Management" Sub Program in that it is consistent with good stewardship and enhance passive recreation experiences.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Open Space New Vehicles	Submitted By: Parks & Recreation	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Open Space & Trails	Maintenance & Management	Open Space Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	120,000		-	-	-	-	120,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	120,000		-	-	-	-	120,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	2,000	-	-	-	-	-	2,000

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

2025: Vehicle request for increased staffing. Open Space is requesting two new vehicles in 2025 to accommodate the two new full time positions hired in 2024. One truck is a Ford F-150 Hybrid full duty work truck the second is a lite duty work truck either a Chevy Colorado or Ford Maverick (or similar based on availability). OSAB medium priority.

Project revenue or grants that will support the project and the impacts to the operating budget:

This project is listed in the May 2024 Budget Amendment for City Council review.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Meets the objectives of the "Maintenance & Management" Sub Program in that the equipment will aid staff in general system maintenance and natural resource work that is consistent with good land stewardship and enhances passive recreation experiences. New staff positions will not have vehicles to drive for work duties unless the OS fleet size is increased.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing	Is this grant funded?	
Project Name:	Open Space Signs	Submitted By: Parks & Recreation	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Open Space & Trails	Education & Outreach	Open Space Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	4,000	-	-	-	-	-	4,000
Other Prof Services	-	-	40,000		-	-	40,000
Construction	6,000	-	-	-	-	-	6,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	10,000	-	40,000	-	-	-	50,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

2025: Three interpretive education signs. 2027: Multiple property sign replacement as the existing property signs are weathered and faded due to the elements. OSAB low priority.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The projects meet the objectives of the "Maintenance & Management" Sub Program in that it is consistent with good stewardship and enhance passive recreation experiences.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Check box if grant funded:	☐ Check
Project Name:	Open Space Amenity Maintenance	Submitted By: Parks & Recreation	Version: 3/26/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Open Space & Trails	Maintenance & Management	Open Space	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	30,000	7,000	10,000	-	-	-	47,000
Other Prof Services	-	-	-	-	25,000	-	25,000
Construction	70,000	70,000	90,000	-	-	-	230,000
Other Equip/Project Costs	-	3,000	-	-	-	60,000	63,000
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	100,000	80,000	100,000	-	25,000	60,000	365,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification









Description & Proposed Funding:

Equipment/Project Description:

2025: Ditch Stabilization at North Open Space. 2026: Vault Restroom at Aquarius Open Space trail head. 2027: The replacement of retaining walls at North Open due to hazardous and deteriorating conditions of the existing structure. 2029: Bench Replacement. 2030: Trashcan Replacement.
OSAB medium priortiy.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Meets the objectives of the "Maintenance & Management" Sub Program in that it is consistent with good stewardship and enhance passive recreation experiences.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing	Is this grant funded?	No

Project Name: Open Space Equipment Submitted By: Parks & Recreation Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Open Space & Trails	Trail Maintenance	Open Space Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	20,000	120,000	-	50,000	-	-	190,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	20,000	120,000	-	50,000	-	-	190,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

2025 Equipment for restoration & trails maintenance: Drill seeder attachment for ventrac for grassland restoration; plate compactor for compacting trails; tommy gate for moving equipment into truck bed; trailer to transport equipment. 2025 request pending 2024 Budget Amendment review by City Council. OSAB high priority. 2026: Tracked skid steer for the Open Space division. The purchase will include approximately 5 attachments identified as a box grader, bucket, grapple bucket miller and auger. 2028: Ventrac purchase for increased maintenance. OSAB medium priority.

Project revenue or grants that will support the project and the impacts to the operating budget:

This project is listed in the May 2024 Budget Amendment for City Council review.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Meets the objectives of the "Maintenance & Management" Sub Program in that the equipment will aid staff in general system maintenance and natural resource work that is consistent with good land stewardship and enhances passive recreation experiences. Equipment will increase efficiency and effectiveness of staff and alleviate need to hire outside contractors to perform tasks solely because equipment is not available to perform certain tasks.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing	Is this grant funded?	Yes

Project Name: Soft Surface Trail Maintenance & Design

Submitted By: Parks & Recreation

Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Open Space & Trails	Trail Maintenance	Open Space Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	100,000	-	50,000	-	50,000	200,000
Other Prof Services	-	-	-	-	-	-	-
Construction	-	200,000	150,000	100,000	150,000	100,000	700,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	300,000	150,000	150,000	150,000	150,000	900,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Routine trail maintenance and design for aging soft surface trail systems. Trails will be more compact decreasing seasonal erosion issues, enhancing safety, and creating an enjoyable experience for trail users. Projects as follows: 2025 Aquarius; 2026 Coal Creek Trail Empire to Roosevelt Ave Dutch Creek; 2027 Dutch Creek to Augusta Lane; 2028 Warembourg/Daughenbaugh; 2029 Dillon Underpass to US-36 underpass; 2030 Davidson Mesa. OSAB medium priority.

Project revenue or grants that will support the project and the impacts to the operating budget:

There is a possibility for grant funding, but none are identified at this time.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This project aligns with the objectives of the "New Trails & Trail Maintenance" Sub Program by maintaining all trails to a satisfactory level to encourage recreation and to enable safe walking, running, and biking experiences in Louisville. This project also aligns with the "Maintenance and Management" Sub Program by providing appropriate passive recreation opportunities.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing	Is this grant funded?	No
Project Name:	Warembourg Property and Fishing Pond Plan	Submitted By: Parks & Recreation	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Open Space & Trails	Maintenance & Management	Open Space Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services		-	44,000	-	-	-	44,000
Construction	-		-	325,000	-	-	325,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	44,000	325,000	-	-	369,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Development of a Property Plan to determine necessary improvements at the Warembourg fishing pond for water retention, aquatic habitat, fishing/nature experiences, and other passive recreational opportunities. Construction costs include mapping sediment to determine depth and dredging to remove excess sediment if proposed in the plan. OSAB high priority.

Project revenue or grants that will support the project and the impacts to the operating budget:

GOCO and other grants may be available to leverage funding. GOCO has two grant options under which this could fall. Planning and Capacity (Applications due: March 6, 2024
Grants awarded: June 2024) and Generation Wild (Applications due June 6, 2024 Grants awarded: October 11, 2024)--Possible application during 2025 windows?

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Construction of improvements meets the objectives of the "Maintenance & Management" sub program as the project is consistent with good stewardhip, promotes wildlife habitat, and enhances passive recreation experiences such as fishing. Meets the objectives of the "Education & Outreach" sub program.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Park and Playground Improvements	Submitted By: Parks & Recreation	Version: 2/27/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Capital Projects Fund	50%
		Conservation Trust - Lottery Fund	50%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	375,000	400,000	400,000	425,000	425,000	2,025,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	375,000	400,000	400,000	425,000	425,000	2,025,000
Grants or Other Off-Setting Revenue		250,000	-	250,000	250,000	200,000	950,000
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replacement of playground equipment and amenities to support continuous park improvements and playground renovations. Needs to be prioritized based on asset assessment list (current condition and age of the unit), PPLAB and staff input and known levels of usage.

Project revenue or grants that will support the project and the impacts to the operating budget:

Staff to research GoCo and other grants to support the improvements. Partial funding from Conservation Trust Fund (lottery) in certain years to offest capital funding requested.

Reference to Plan being implemented (i.e., Master Plan):

PROST Long Range Plan and General Maintenance Management Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Replace identified park amenities to provide enhanced spaces, updated playgrounds, and user experiences. Replacing and adding features(PPLAB suggested meditative spaces) to support the community's request for park improvements and updated playgrounds. Opportunity for grant funding as determined by improvement(s) and location. Goal to replace 1-2 playgrounds per year to develop an equipment replacement cycle not to exceed 15 years in length.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing	Is this grant funded?	No
Project Name:	Park Signs	Submitted By: Parks & Recreation	Version: 1/17/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Streetscapes	Conservation Trust - Lottery Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	18,000	18,000	-	18,000	-	54,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	18,000	18,000	18,000	18,000	18,000	54,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

2 signs every other year to continue to replace outdated park property signs as determined by parks leadership and PPLAB.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

N/A

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Replace 1-2 Park signs every other year. Highest needs to be identified at time of replacement by park leadership, PPLAB, and residents to replace and upgrade signs throughout the system

Department Priority Ranking:	Low	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New			Is this grant funded?	No
Project Name:	Trail Wayfinding Signage Implementation		Submitted By:	Parks & Recreation	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Open Space & Trails	Trail Maintenance	Conservation Trust - Lottery Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	300,000	-	-	-	-	150,000	450,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	300,000	-	-	-	-	150,000	450,000
Grants or Other Off-Setting Revenue	300,000	-	-	-	-	50,000	350,000
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Continued implementation of Wayfinding and signage improvements across the City's trail network. The city has 7 primary trail corridors identified for wayfinding signage and desires to execute designed improvements as soon as possible. 2030 Funding to begin maintenance, as needed. OSAB high priority.

Project revenue or grants that will support the project and the impacts to the operating budget:

Supported by $350,000 funds from Conservation Trust Fund (Lottery).

Reference to Plan being implemented (i.e., Master Plan):

PROST Long Range Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Implementation of wayfinding signage throughout the City's trail system supports objectives of the "Maintenance & Management" sub-program as the effort is consistent with good stewardship, promoting best management practices, and enhancing the trail user experience which promotes recreation. Wayfinding signage is a consistent request from community members, advisory board and advocate groups.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing	Is this grant funded?	No
Project Name:	Park Division Equipment Replacements	Submitted By: Parks & Recreation	Version: 1/16/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Horticulture (Temp)	Capital Projects Fund	80%
Parks	Cemetery	Cemetery Fund	10%
Recreation	Athletic Field Maintenance	Recreation Center Fund	10%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	160,000	185,000	225,000	245,000	250,000	255,000	1,320,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	160,000	185,000	225,000	245,000	250,000	255,000	1,320,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification









Description & Proposed Funding:

Equipment/Project Description:

Equipment replacement for the Parks Division with electrified units as market has equivalent units. Using work orders, mileage/ hours, and use within the maintenance and operations, and 5 year (rolling) replacement program to identify replacements. Electrified units will be more costly until market has availability. Replacements to include plow blades for snow removal on walks and trails.

Project revenue or grants that will support the project and the impacts to the operating budget:

Equipment supporting the decarbonization program and multiple sub-programs.

Reference to Plan being implemented (i.e., Master Plan):

N/A

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Replacing equipment in support of year round maintenance and operations for delivering services to our community.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Cemetery Long Range Plan	Submitted By: Parks & Recreation	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Cemetery	Cemetery Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	100,000	-	-	-	100,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	100,000	-	-	-	100,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification





Description & Proposed Funding:

Equipment/Project Description:

Implementation of the Cemetery Long Range plan, updating the current plan from 2008. To evaluate general upkeep of the property, the capacity of the land, and historic structures within.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

N/A

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Current Cemetery Long Range plan states we will be at land capacity in under 15 years. Review costs assoicated with Cemetery services.

Department Priority Ranking:	Low	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New			Check box if grant funded:	☐ Check
Project Name:	Austin Niehoff Improvements		Submitted By:	Public Works	Version: 3/26/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Historic Preservation	Historic Preservation Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	15,000	-	-	-	-	-	15,000
Other Prof Services	-	-	-	-	-	-	-
Construction	-	223,000	-	-	-	-	223,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	33,450	-	-	-	-	33,450
Total Costs (Gross)	15,000	256,450	-	-	-	-	271,450
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Structural and exterior improvements to the White House (Austin Neihoff building) to include recommended items from 2014 HSA Report. This includes, but not limited to, reinforcing floor loads, removing soil in contact with wood bearing walls, inspecting framing for damage, installing a wireless fire alarm, repair or replace damaged shingle siding materials, installation of Low-E windows and resealing of openings..

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The White House (Austin Neihoff building) had a Historical Structural Assesment in 2014. Some items were completed from the report, and this request is to complete recommended tasks from the Historical Structural Assesment Report to further preserve the structure this historic building and restore its exterior.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Mini Van Replacement	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Senior Activities & Services	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	75,000	-	-	-	-	75,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	75,000	-	-	-	-	75,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The existing gasoline powered minivan would be replaced with a new hybrid powered minivan.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The division currently has a 2013 gas minivan and uses it for programs and travel to meetings, conferences and miscellaneous needs around the city. The van is offered to and used by mulitple city departments. The new van will be a hybrid and have increased safety features such as hands free technology and a back up camera.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing	Is this grant funded?	No

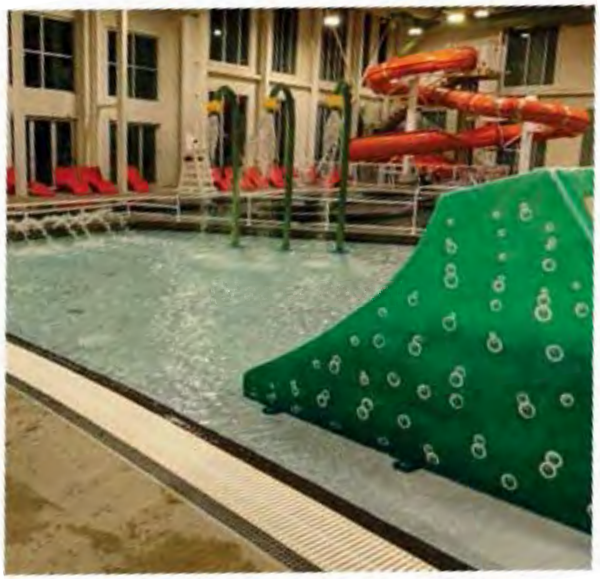
Project Name: Aquatics Amenity Update Submitted By: Parks & Recreation Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Aquatics	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	60,000	-	-	-	-	-	60,000
Contingency	15,000	-	-	-	-	-	15,000
Total Costs (Gross)	75,000	-	-	-	-	-	75,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Add arches, activator button, dumping bucket, and other features to outdoor splash pad. Replace tot slide inside and zero depth sprayers with new features

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

By adding additional features and changing out slides and sprays it will keep the pool area fresh and interesting over time. This will help to attract and retain members to the facility.

Department Priority Ranking: High Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing	Is this grant funded?	No
Project Name:	Miracote Deck	Submitted By: Parks & Recreation	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Aquatics	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	170,000	-	-	-	-	-	170,000
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	170,000	-	-	-	-	-	170,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Apply a 'Miracote' top coating to the recreation center concrete pool deck for maintenance, safety and aesthetic purposes.

Project revenue or grants that will support the project and the impacts to the operating budget:

Narrative …

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

During the renovation not all of the pool area was budgeted to have the pool deck covered and sealed with Miracote. This protective coating is a non-slip decorative sealant. The Aquatics pool deck shows wear because of general use and the use of heavy equipment. This coating will eliminate those areas of wear. For the CIP project we will have the entire surface shot blasted, all cracks will be repaired and a micro topping will be placed over the existing concrete.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Sauna & Steam area expansion

Submitted By: Parks & Recreation

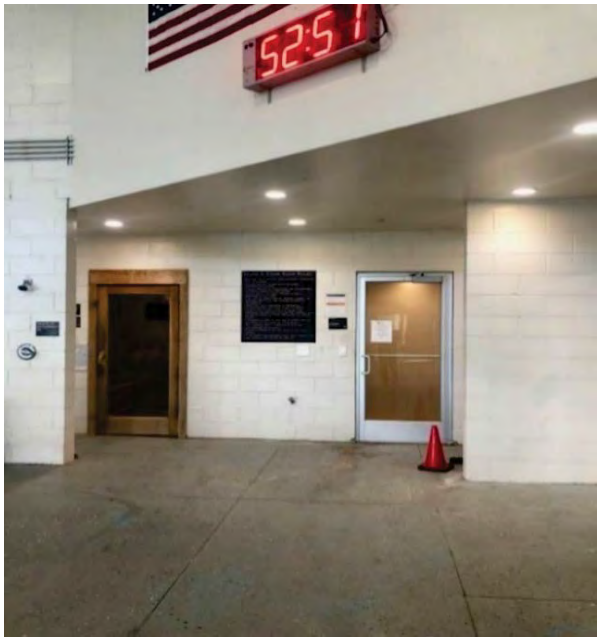
Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Aquatics	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	278,000	-	-	-	-	278,000
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	278,000	-	-	-	-	278,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The walls will be expanded, along with heating and steam generator replacement and rebuild. New tile and wood will be used to increase the size and seating capacity.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

During the design phase of the 2018 expansion the Steam and Sauna were identified as amenities that needed to be expanded. With this project, the rooms will be expanded to accommodate more patrons. The wood heating element will be replaced in the sauna. The tile will be replaced the steam generator will be refurbished and resized to accommodate.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Drinking Fountain & Shower

Submitted By: Parks & Recreation

Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Aquatics	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	12,000	-	-	-	-	12,000
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	12,000	-	-	-	-	12,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Plumbing and instalation of a shower and drinking fountain close to the hot tub.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

After the expansion of the facility it was identified that a drinking fountain and shower would increase sanitation and safety. With this project a shower will be placed on the pool deck close to the hot tub for rinsing before and after use. A drinking fountain will be added to help with dehydrated or over heated patrons.

Department Priority Ranking: Medium

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

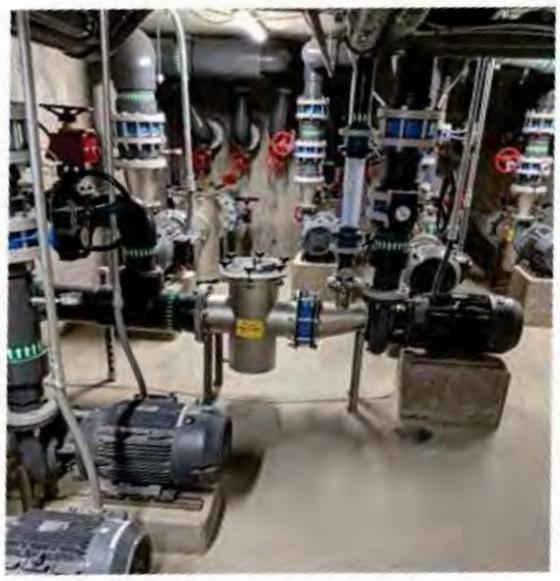
Is this a new or existing CIP?	Existing	Is this grant funded?	No
Project Name:	Pool Pump Replacements	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Aquatics	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	15,000	-	-	-	-	15,000	30,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	15,000	-	-	-	-	15,000	30,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Plan for replacement and repair of pumps. A 4-year schedule cycle to purchase 1-2 pumps a year, to be shelved until needed.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The pool circulation pumps are the heartbeat of the pool. To reduce downtime due to pump failure staff will purchase and store replacements so that they are on-hand when needed. The pumps will systematically be replaced during scheduled maintenance. If a catastrophic failure occurs staff will have a replacement ready for a quick repair. When pumps are replaced due to failure, if possible, they will be rebuilt and kept to achieve future savings.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

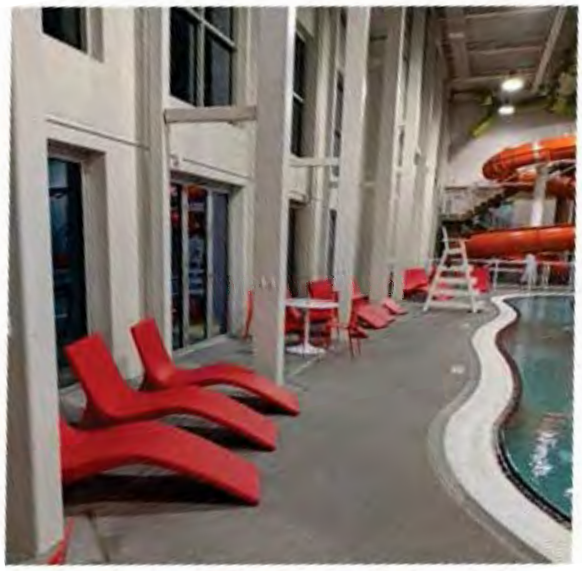
Is this a new or existing CIP?	Existing	Is this grant funded?	No
Project Name:	LRC Pool Furniture	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Aquatics	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	13,500	13,500	-	-	-	-	27,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	13,500	13,500	-	-	-	-	27,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Interior deck furniture is supplemented by exterior furniture over the Fall, Winter, and Spring. Additional dedicated furnishings for interior use would allow for year-round consistency. Additional cubbies are needed for pool deck storage.

Project revenue or grants that will support the project and the impacts to the operating budget:

Narrative …

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Now that staff have observed pool operations for numerous years following the 2018 renovation, the benefit of additional furniture and storage is well recognized. Purchased furniture will add seating and storage around the deck, which will give patrons more functional and enjoyable use of the spaces.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing	Is this grant funded?	No
Project Name:	Memory Square Pool Furniture	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Aquatics	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	30,000	15,000	-	-	-	45,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	30,000	15,000	-	-	-	45,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This will be replacement furniture for the pool deck at Memory Square pool.

Project revenue or grants that will support the project and the impacts to the operating budget:

Narrative …

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The Memory Square deck furniture was last purchsed in 2015. With this CIP staff will add seating and storage around the deck which gives patrons a more functional space along with replacing dated and/or damaged furniture.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

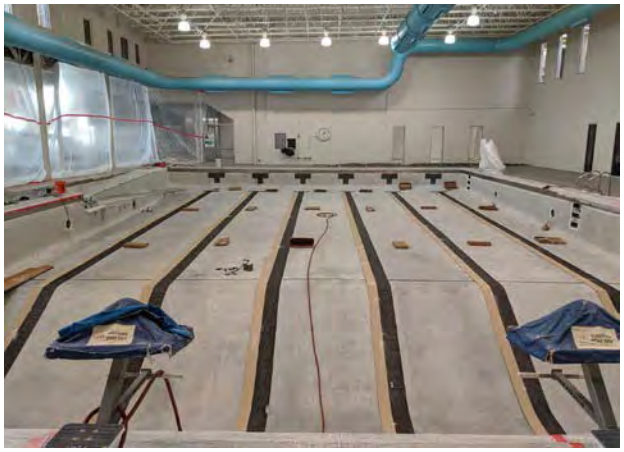
Is this a new or existing CIP?	Existing	Is this grant funded?	No
Project Name:	Indoor pool replaster	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Aquatics	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-		-	210,000	-	-	210,000
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	10,000	-	-	10,000
Total Costs (Gross)	-	-	-	220,000	-	-	220,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Removal and replacement of the pool plaster and gutters in the Program Pool, Splash pool and hot tub.

Project revenue or grants that will support the project and the impacts to the operating budget:

Narrative …

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The life expectancy of the pool plaster is approximately 10 years. The constant chemical exposure and treatment to keep it white cause breakdowns and cracks. The Program and Splash pool were originally put into place with the renovation of in 2018. The pool gutters become brittle over time and break; staff replace as needed but will need to also be completely replaced during the plaster replacement.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Memory Square Pool Return Line Replacement

Submitted By: Parks & Recreation

Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Aquatics	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	600,000	-	-	-	600,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	600,000	-	-	-	600,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Memory Square pool main pool filter return pipe replacement.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Memory Square has operated with the same filtration return pipes for over 50 years. During the renovation of 2017 the funds were not available to demo and replace the return pipes. This project would remove the old return pipes, and relocate new pipes to current code. This will increase water filtration and more importantly it will significantly diminish the possibility of catastrophic failure causing massive water loss and possible pool closure.

Department Priority Ranking: Medium

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Upgrade Restroom Faciities	Submitted By: Parks & Recreation	Version: 1/17/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Capital Projects Fund	50%
Recreation	Athletic Field Maintenance	Recreation Center Fund	50%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch		50,000	52,000	52,000	55,000	58,000	267,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	50,000	52,000	52,000	55,000	58,000	267,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Contractor renovations to improve and provide restroom upgrades at Miners, Heritage, Cottonwood, Arboretum as determined by staff, data from work order, advisory boards, and leadership.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

General Maintenance Management Plan (GMMP) to support the on-

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Contracted renovations to improve customer experience, efficient features, and supporting potential vandalism. Prioritized through advisory board input, park long range plan, staff, work order data, staff and permitted use.

Department Priority Ranking: Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Infield Renovations- Miners, Heritage, Cleo	Submitted By:	Parks & Recreation
Version:	1/17/2024		

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Capital Projects Fund	50%
Recreation	Athletic Field Maintenance	Recreation Center Fund	50%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch		28,000	30,000	30,000	35,000	35,000	158,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	28,000	30,000	30,000	35,000	35,000	158,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Contractor renovations to improve and provide level infield surfaces at Miners, Heritage, Cleo Mudrock, and the Sports Complex

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

General Maintenance Management Plan (GMMP) to support ongoing

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Contracted laser grading, infield renovations to provide improved infield surfacing for baseball fields. Prioritized with Recreation staff and permitted use. 1-2 infield renovations per year as budget allows and each infield is assessed by staff and contractor to determine total depth of infield materials needed to properly renovate infield.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Convert Inline Rink to Pickelball	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks & Recreation Administration	Capital Projects Fund	40%
Recreation	Parks & Recreation Administration	Rec Fund	60%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	200,000						200,000
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	200,000	-	-	-	-	-	200,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification





Description & Proposed Funding:

Equipment/Project Description:

Convert the in-line hockey skating rink to 6 pickleball courts. Remove existing dasher boards and install new overlay surfacing, painted court lines, chain link fencing to divide and surround the courts. Permanent posts and nets for pickle ball. Include a ~16'x 24' shade shelter with picnic tables.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

N/A

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Convert underutilized in-line skating rink to 6 pickle ball courts. Remove hockey dasher boards and install overlay surfacing (1 coat - resurface, 2 coats acrylic color), paint pickle ball lines, install posts and nets, install black vinyl chain-link fence and gates (as determined by space). Install 16ft x 24 ft shelter with picnic tables. Relocate existing bleachers to open court space remaining as feasible.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

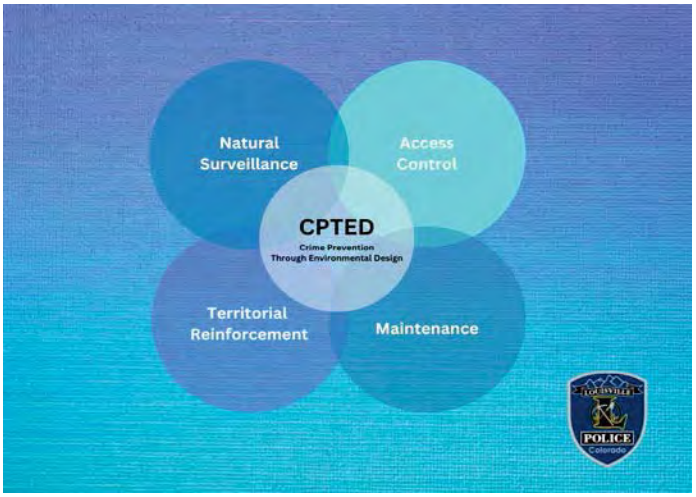
Is this a new or existing CIP?	New	Check box if grant funded:	☐ Check
Project Name:	CPTED Assesment Recommendations	Submitted By:	Public Works
Version:	3/29/2024		

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Facilities Maintenance	Water Utility Fund	18%
Recreation	Facilities Maintenance	Recreation Center Fund	12%
Recreation	Facilities Maintenance	Golf Course Fund	12%
Cultural Services	Facilities Maintenance	Capital Projects Fund	58%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	100,000	-	-	-	-	-	100,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	15,000	-	-	-	-	-	15,000
Total Costs (Gross)	115,000	-	-	-	-	-	115,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Budget requested to make corrections to Safety issues noted in CPTED (Crime Prevention through Environmental Design) reports for all City Facilities. Assesments are being conducted during CIP request period.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

CPTED (Crime Prevention through Environmental Design) assesments are being conducted to assess the safety and security of City buildings. Any Safety concerns on the reports will be addressed with this requested budget.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: LRC - Family Locker Room Floor Tile Replacement

Submitted By: Public Works

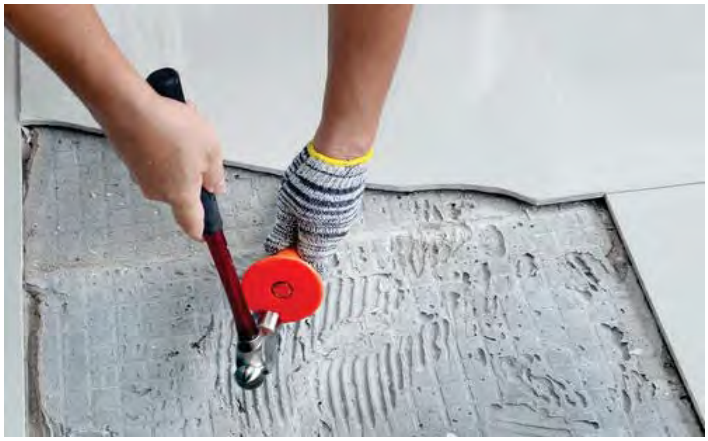
Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Facilities Maintenance	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	15,000	-	-	-	-	-	15,000
Other Prof Services	-	-	-	-	-	-	-
Construction	140,000	-	-	-	-	-	140,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	21,000	-	-	-	-	-	21,000
Total Costs (Gross)	176,000	-	-	-	-	-	176,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Remove and replace floor tiles in the Family Locker Room. Water has been a problem since the locker room was installed and is causing tiles to separate from the floor substrate. This project incudes, removal of tiles, investigation of water penetration from the slab, and replacement of tiles after water problem has been resolved.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The Family Locker Room is used by many guest of the recreation center. When tile problems happen, it is required that staff shut down up to half of the locker room area for repairs. Investigating and correcting this problem will allow the Locker room to be 100% utilized by guests, and small repairs that close large areas of the locker room should no longer be necessary.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Studio Upgrades for Hybrid Fitness Classes

Submitted By: Parks & Recreation

Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Adult Activities	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	80,000	-	-	-	-	-	80,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	80,000	-	-	-	-	-	80,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This budget will be used for renovations and technology upgrades to two fitness studios to accommodate the delivery of hybrid in-person / online fitness classes.

Project revenue or grants that will support the project and the impacts to the operating budget:

Hybrid classes require a Recreation & Senior Center membership pass. The adult fitness classes receive $2/person/class from membership revenue to adult fitness revenue. The operating budget will be impacted by on-going costs for maintaining equipment and software licensing.

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Studio renovation to enable hybrid instruction supports the Recreation program goal of promoting the physical, mental, and social well being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Department Priority Ranking: Medium

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Turf Gym Shade Structure	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Youth Activities	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	43,396	-	-	-	-	43,396
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	4,340	-	-	-	-	4,340
Total Costs (Gross)	-	47,736	-	-	-	-	47,736
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification





Description & Proposed Funding:

Equipment/Project Description:

Installation of 16 x 20 ft metal shade structure on the exterior, south side of the turf gym to provide sun protection and heat relief for outside programs like Summer Day Camp.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Sun & Heat Safety: The asphalt area outside the turf gym is utlized by Summer Day Camp for nine weeks each summer, 3-5 hours per day. With the southern exposure, this area receives the hottest sun on the day, during the warmest months of the year. A shade structure would support the physical, mental and social well-being of the program participants and staff by providing a sheltered space to socialize, eat, and play out of the harmful rays of the sun, while still allowing participants to enjoy the fresh air, views and nauture.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing	Is this grant funded?	No
Project Name:	Fitness Equipment Replacement	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Adult Activities	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	125,000	152,000	152,000	152,000	160,000	160,000	901,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	125,000	152,000	152,000	152,000	160,000	160,000	901,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This budget will be used for the ongoing repalcement of the cardiovascular, stretching circuit and free weight equipment throughout the facility & studios. 2026 earmarks the first year to start replacing circuit weight machines.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Fitness equipment attracts & retains guests who use the facility for exercise. Keeping this equipment up to date is crucial to our facility operations and keeping revenue streams consistent.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Weight Plate Replacement	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Adult Activities	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	45,000	-	-	-	-	45,000
Capital Equipment Purch							-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	45,000	-	-	-	-	45,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This budget will be used for replacement of the various sizes of weight plates in the weight room.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Fitness equipment attracts & retains guests who use the facility for exercise. Keeping this equipment up to date is crucial to our facility operations and keeping revenue streams consistent.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

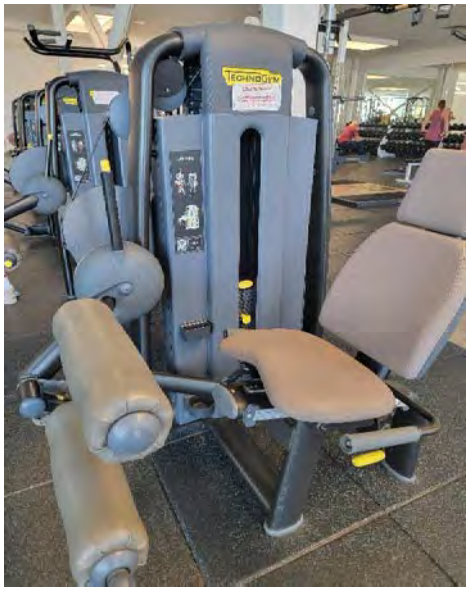
Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	TechnoGym Selectorized Replacement	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Adult Activities	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs		39,000	-	-	-	-	39,000
Capital Equipment Purch							-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	39,000	-	-	-	-	39,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This budget will be used for the ongoing repalcement of the cardiovascular, stretching circuit and free weight equipment throughout the facility & studios. 2026 earmarks the first year to start replacing circuit weight machines.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Fitness equipment attracts & retains guests who use the facility for exercise. Keeping this equipment up to date is crucial to our facility operations and keeping revenue streams consistent.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Stereo Replacement in 3 studios	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Adult Activities	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	27,000	-		-	-	-	27,000
Capital Equipment Purch							-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	27,000	-	-	-	-	-	27,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification





Description & Proposed Funding:

Equipment/Project Description:

Replace speakers, amps, subs, mixers, Blue Tooth in 3 fitness studios.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

End of life. Used for 115 weekly fitness classes and is important for class quality to have a good sound system.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Furniture Replacement	Submitted By:	Parks & Recreation
Version:			

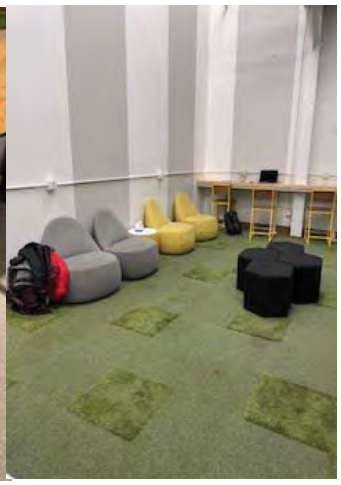
Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Recreation Center Management	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	25,000	-	-	-	-	25,000
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	25,000	-	-	-	-	25,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification





Description & Proposed Funding:

Equipment/Project Description:

Replace plastic chairs in the Turf Gym and Pool Party rooms. Replace seating in the lobby area outside of the Gymnasium (Kayla's Korner). Furniture in public spaces was purchased in 2019 and is due for replacement due to wear and tear.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This expense is included in the R&R for the Recreation & Senior Center. The furniture is getting worn out, dirty and out of date.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

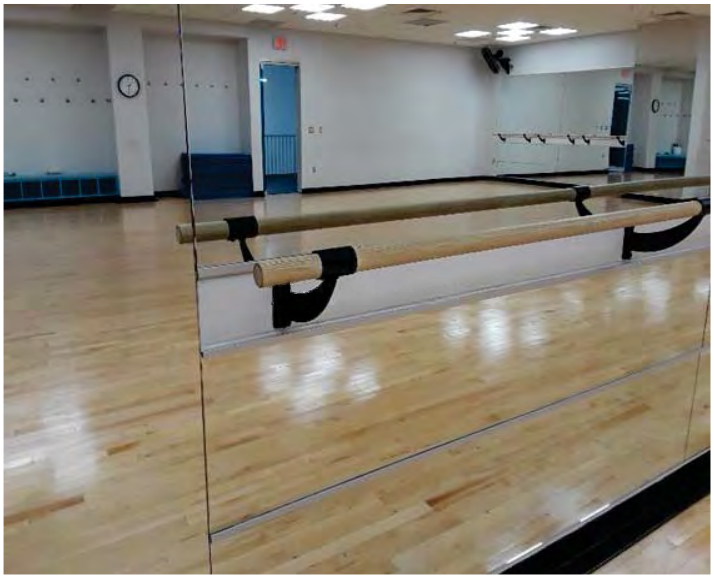
Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Mirrors & Barre in Mt. Elbert	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Adult Activities	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	26,000	-	-	-	-	-	26,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	2,600	-	-	-	-	-	2,600
Total Costs (Gross)	28,600	-	-	-	-	-	28,600
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Extend barre the full length of the front wall and closing the gap between the mirrors and the wall. As well as install a dual barre.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

From a safety standpoint it is important that the participants be able to see the instructor at all times with no gaps in the mirrors. It would increase the overall quality of the classes and would accommodate participants of all heights.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Weight Benches Replacement	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Adult Activities	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	20,000	-	-	-	20,000
Capital Equipment Purch							-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	20,000	-	-	-	20,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This budget will be used for replacement of the various different weight benches in the weight room. Flat benches, Olympic bench, Olympic incline bench, preacher curl, Roman's chair, multi adjustable benches

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Fitness equipment attracts & retains guests who use the facility for exercise. Keeping this equipment up to date is crucial to our facility operations and keeping revenue streams consistent.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Hoist Selectorized Replacement	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Adult Activities	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	39,000	-	-	-	39,000
Capital Equipment Purch							-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	39,000	-	-	-	39,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This budget will be used for the ongoing repalcement of the cardiovascular, stretching circuit and free weight equipment throughout the facility & studios. 2026 earmarks the first year to start replacing circuit weight machines.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Fitness equipment attracts & retains guests who use the facility for exercise. Keeping this equipment up to date is crucial to our facility operations and keeping revenue streams consistent.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Samson Rigs Replacement	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Adult Activities	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	60,000	-	-	-	60,000
Capital Equipment Purch							-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	60,000	-	-	-	60,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This budget will be used for the ongoing repalcement of the cardiovascular, stretching circuit and free weight equipment throughout the facility & studios.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Fitness equipment attracts & retains guests who use the facility for exercise. Keeping this equipment up to date is crucial to our facility operations and keeping revenue streams consistent.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

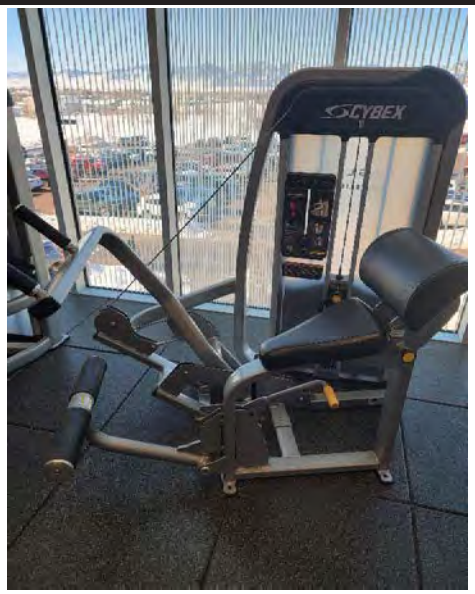
Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Cybex Selectorized Replacement	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Adult Activities	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-		21,000	-	-	21,000
Capital Equipment Purch							-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	-	21,000	-	-	21,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This budget will be used for the ongoing repalcement of the cardiovascular, stretching circuit and free weight equipment throughout the facility & studios. 2026 earmarks the first year to start replacing circuit weight machines.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Fitness equipment attracts & retains guests who use the facility for exercise. Keeping this equipment up to date is crucial to our facility operations and keeping revenue streams consistent.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Shade replacement in Weight & Cardio rooms	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Adult Activities	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-		-	33,000	-	-	33,000
Capital Equipment Purch							-
Contingency	-	-	-	6,600	-	-	6,600
Total Costs (Gross)	-		-	39,600	-	-	39,600
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This budget will be used for replacement of the motorized shades in the weight & cardio room.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

End of life. Weight room & Cardio room are west facing so when the sun is setting it is very bright for users.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Washer & Dryer Replacement	Submitted By: Parks & Recreation	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Senior Activities & Services	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	20,000	-	-	20,000
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	-	20,000	-	-	20,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This budget will be used for the replacement of the commercial washer and dryer. This equipment is used daily to launder towels used by guests to wipe down equipment and also by the custodial company to launder their rags and towels used for cleaning.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This is for replacement of the commercial washer and dryer that was origianally purchased in 2016.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	TV Replacement in Facility	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Adult Activities	Recreation Center Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	10,000	-	-	-	10,000
Capital Equipment Purch							-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	10,000	-	-	-	10,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replacing 20 TV's throught out the facility. TV sizes range from 50"-80" depending on the room/area. 50"- need 7- Insignia is $230 each. 55"- need 4- $249 each. 60" (only finding 65")- need 6- Insignia $379. 80" (only finding 75" or 80") need 3- LG 75" $646 & 85" Sony is &1098.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

End of life. Also used for enterainment, rental revenue and staff trainings.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☑ Check

Project Name: City Wide Decarbonization - EV Charging

Submitted By: Public Works

Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	550,000	-	-	-	-	-	550,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	82,500	-	-	-	-	-	82,500
Total Costs (Gross)	632,500	-	-	-	-	-	632,500
Grants or Other Off-Setting Revenue	409,000	-	-	-	-	-	409,000
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Install five - Level 2 Public Chargers, Six Level 2 Fleet, Two Level 3 Public and Three Level 3 Fleet Charging Stations. These will be located at the following facilities: Library, Police/Municipal, NWTP and Recreation Center.

Project revenue or grants that will support the project and the impacts to the operating budget:

Grants are available and have been applied for with Colorado Energy Office and Xcel Energy.

Reference to Plan being implemented (i.e., Master Plan):

Decarbonization Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This project alligns with the Citys Near Term Scope in the Decarbonization Plan.

Department Priority Ranking: Medium

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New			Is this grant funded?	No
Project Name:	Access Control		Submitted By:	Information Technol	Version: 1/1/1900

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Information Technology	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	340,000	340,000	340,000	-	-	-	1,020,000
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	34,000	34,000	34,000	-	-	-	102,000
Total Costs (Gross)	374,000	374,000	374,000	-	-	-	1,122,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	20,000	20,000	20,000	20,000	20,000	20,000	120,000

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replacement of door hardware where needed (many doors will reuse the existing equipment) and installation of the Access Control system and hardware for all buildings throughout The City of Louisville

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Critical City Infrastructure

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The city currently faces significant challenges with its access control systems. There are three outdated systems in use: Alarm Lock, Schlage, and Continental scattered throughout various locations. Due to their outdated nature, these systems often fail to connect to the network, resulting in issues with building access, difficulty in changing door codes, and managing door schedules. Because of these outdated systems, the city is facing serious security concerns. There are very few vendors that can work on our system and because our system is so outdated many times the vendors that can work on the systems can only do limited troubleshooting. The objective of this project is to strengthen safety and security within our organization and mitigate risk associated with unauthorized access.

Department Priority Ranking:	Highest	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New			Is this grant funded?	No
Project Name:	IT Vehicle		Submitted By:	Information Technol	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Information Technology	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	45,000	-	-	-	-	-	45,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	45,000	-	-	-	-	-	45,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	3,000	3,000	3,000	3,000	3,000	3,000	18,000

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The IT department in partnership with Fleet will purchase a work truck/van

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Reliable Core Services

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The city IT team faces a challenge with transportation as we currently lack a dedicated department vehicle. Instead, we rely on a shared pool vehicle that doesn't adequately meet our needs. Given our frequent fieldwork across 15 different sites, it's crucial to have a vehicle that can accommodate our equipment and tools. Unfortunately, the existing pool vehicle is too small, forcing employees to use their own vehicles to transport necessary devices and tools. Having a dedicated department vehicle tailored to our requirements would significantly improve our ability to perform our duties efficiently and effectively in the field.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	NetAlly Tester	Submitted By:	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Information Technology	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	17,000	-	-	-	-	-	17,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	17,000	-	-	-	-	-	17,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	2,100	2,100	2,100	2,100	2,100	10,500

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

We would like to purchase a NetAlly network tester. This tester will streamline troubleshooting and reduce our reliance on vendors and save time on troubleshooting

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Supporting Core IT Infrastructure

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

IT would like to invest in our own troubleshooting tools. By purchasing this tool we will reduce the amount of support/service calls to vendors and reduce downtime when we have network issues. This will allow us to troubleshoot and diagnose issues immidiately and save the IT team about 100 hours per year in troubleshooting.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Printer Replacement and Manage Print

Submitted By: Information Technol

Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Information Technology	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	40,000	40,000	-	-	-	-	80,000
Contingency	10,000	10,000	-	-	-	-	20,000
Total Costs (Gross)	50,000	50,000	-	-	-	-	100,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

We have several Multi Function Printers throughout the city that will be replaced and we will implement a software solution like papercut to implement a managed print solution.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The city currently faces numerous challenges with its print devices, many of which have reached their end of life and lack vendor support. The excessive number of printers, coupled with the absence of a print management solution, poses environmental sustainability concerns, incurs high support and maintenance costs, and leads to inefficiencies. This project aims to address these issues by replacing printers and implementing a managed print solution. The managed print solution will introduce print job queuing to prevent automatic printing errors. Provide outstanding internal customer service to efficiently resolve employee help desk issues.

Department Priority Ranking: Medium

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New			Is this grant funded?	No
Project Name:	IT UPS Modernization Project		Submitted By:	Information Technol	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Information Technology	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	38,600	45,000	45,000	-	-	-	128,600
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	38,600	45,000	45,000	-	-	-	128,600
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The goal of this project is to replace the Uninterruptible Power Supplys (UPS) at all city buildings.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Core IT Infrastructure

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

UPS is a device that provides emergency power to connected equipment in the event of a power outage or disruption. These provide backup power to our servers, networking equipment, and other sensitive devices in our data center and IT rooms throughout the city. UPS plays a critical role in ensuring the avalibility, reliability and safety of the City IT equipment. These devices are end of life and should be replaced. The IT Staff's sub-program goal is to maintain a secure and connected network ensuring all users have appropriate technological resources to effectively perform their jobs.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New			Is this grant funded?	No
Project Name:	Camera & DVR Replacement		Submitted By:	Information Technol	Version: 1/1/1900

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Information Technology	Capital Projects Fund	100%
	Facilities Maintenance		
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	25,500	30,000	50,000	-	-	-	105,500
Contingency	2,000	2,500	5,500	-	-	-	10,000
Total Costs (Gross)	27,500	32,500	55,500	-	-	-	115,500
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



milestone

Description & Proposed Funding:

Equipment/Project Description:

Upgrade and modernize the city's surveillance system by replacing outdated cameras and rightsizing the milestone servers for storing and streaming live footage. This initiative focuses solely on the replacement of existing cameras and servers, and does not include any new cameras.

Project revenue or grants that will support the project and the impacts to the operating budget:

NA

Reference to Plan being implemented (i.e., Master Plan):

Critical Core Infrastructure

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The city has approximately 30 cameras and 2 milestone servers that have reached end of life and require replacement. Failure to upgrade our infrastructure will result in camera malfunctions and inadequate storage capacity on the servers. Presently, the servers are insufficient in size. It is imperative that we replace and rightsize the servers to accommodate additional cameras and comply with our footage retention standards. This proactive approach will ensure the reliability and effectiveness of our surveillance system going forward. IT Staff's sub-program goals are to maintain a secure and connected network ensuring all users have appropriate technological resources to effectively perform their jobs.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing			Is this grant funded?	No
Project Name:	Middle Mile Fiber Enhancements		Submitted By:	Information Technol	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Information Technology	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	100,000	100,000	-	-	-	-	200,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	100,000	100,000	-	-	-	-	200,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

IT Staff are working to provide fiber improvements and enhancements that will provide redundancy and integrity to the City's fiber backbone and enhance middle mile capabilities between City sites. These enhancements include upgrades fiber between Library and WWTP, and WWTP to City Services, as well as improvements and enhancements to a few other leteral fiber runs.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Critical Core IT Infrastructure

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

IT is in the final stages of completing the cities fiber ring. By completeing this last portion of our ring and partnering with Intrepid Fiber we will compelte our fiber ring for the city. Creating these fiber links will allow the City to have a fully redundant fiber ring, ensuring that all locations stay operational 24-7-365 in the event of a fiber cut. IT Staff's sub-program goal is to maintain a secure and connected network ensuring all users have appropriate technological resources to effectively perform their jobs. This would include network redundancy.

Department Priority Ranking:	Highest	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

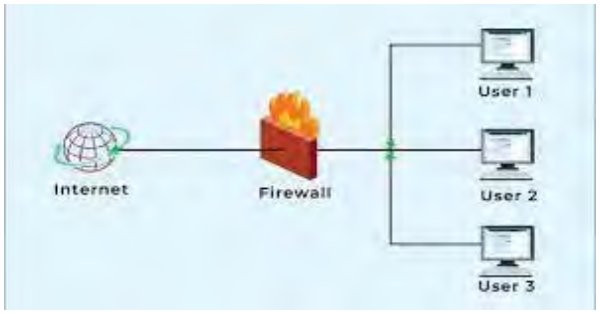
Is this a new or existing CIP?	New			Is this grant funded?	No
Project Name:	Firewall Replacement		Submitted By:	Information Technol	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Information Technology	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	10,000	-	-	-	10,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	10,000	-	-	-	10,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

We will need to replace our 10 year old city firewall with a new one

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Core IT Infrastructure

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Firewalls last roughly 10 years. We will replace our existing firewall with a new one. This effort aligns with: maintain a secure and connected network ensuring all users have appropriate technological resources to effectively perform their jobs.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New			Is this grant funded?	No
Project Name:	Extreme Switch Replacement		Submitted By:	Information Technol	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Information Technology	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	60,000	60,000	-	120,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	-	60,000	60,000	-	120,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replacing aging Gen 2 extreme switches at least 25 switches would be replaced.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Critical Core Infrastructure

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Once switches get beyond about 7 years old the chances for failure and downtime significantly increase. These switches would be around 8 years old at this point. They will also be nearing end of support by extreme around this time. Lifetime warranty only lasts as long as extreme has stock to replace a failed unit. If these are end of support, it can be questionable to get a replacement. Potentially extending any outages. IT Staff's sub-program goal is to maintain a secure and connected network ensuring all users have appropriate technological resources to effectively perform their jobs.

Department Priority Ranking:	Highest	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New			Is this grant funded?	No
Project Name:	Server Replacement		Submitted By:	Information Technol	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Information Technology	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	175,000	-	-	175,000	350,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	175,000	-	-	175,000	350,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This will replace the production Dell servers and storage with 4 new dell servers running Vmware VSAN. It will also purchase additional Microsoft Server 2021 Datacenter core licenses for the new servers. Current production servers will be moved into a disaster recovery and business continuity position.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Critical Core IT Infrastructure

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Production server hardware is the heart of IT services and runs all critical applications and operations. Staff refreshes production servers every 3 years and moves the current production servers into a backup position for redundancy. IT Staff's sub-program goals are to maintain a secure and connected network ensuring all users have appropriate technological resources to effectively perform their jobs.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New			Is this grant funded?	No
Project Name:	Wifi Access Point Replacement		Submitted By:	Information Technol	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Information Technology	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	175,000	-	175,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	-	-	175,000	-	175,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The goal of this project is to replace all wireless access points throughout the city that are end of life and not longer supported.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Core IT Infrastructure

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Replacing these older access points will provide a better end user experience and increase our security posture. IT Staff's sub-program goal is to maintain a secure and connected network ensuring all users have appropriate technological resources to effectively perform their jobs.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Police/Court Roof Replacement

Submitted By: Public Works

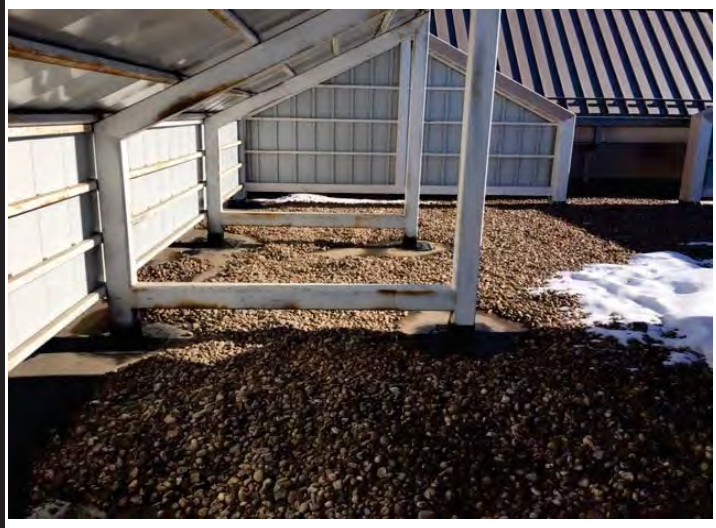
Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Public Safety & Justice	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	274,000	-	-	-	-	-	274,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	41,100	-	-	-	-	-	41,100
Total Costs (Gross)	315,100	-	-	-	-	-	315,100
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Remove and replace ballasted EPDM roof membrane with TPO. Project includes flashing and parapet membrane

Project revenue or grants that will support the project and the impacts to the operating budget:

Maintenance costs may decrease due to less roof repairs

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The roof has had multiple repairs and is in need of replacement. The expected life of an EPDM roof is 15-20 yrs. Additional roofing insulation may be required per current code when work is performed.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Police/Court Decarbonization

Submitted By: Public Works

Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Public Safety & Justice	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	1,140,000	-	-	-	900,000	-	2,040,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	306,000	-	-	-	-	-	306,000
Total Costs (Gross)	1,446,000	-	-	-	900,000	-	2,346,000
Grants or Other Off-Setting Revenue	1,146,000	-	-	-	-	-	1,146,000
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Install 257 kW Solar Array, Replace Gas Fired RTUs with Electric Heat Pump Units, 1 electric unit heater for Sally Port, and Energy Efficiency Upgrades.

Project revenue or grants that will support the project and the impacts to the operating budget:

Grants for Solar and HVAC installation are available and have been applied for through DOLA and Xcel Energy

Reference to Plan being implemented (i.e., Master Plan):

Decarbonization Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This scope aligns with the Near Term Scope of the Decarbonization Plan.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☑ Check

Project Name: Recreation Center Decarbonization

Submitted By: Public Works

Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	2,160,000	-	-	75,000	-	-	2,235,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	324,000	-	-	11,250	-	-	335,250
Total Costs (Gross)	2,484,000	-	-	86,250	-	-	2,570,250
Grants or Other Off-Setting Revenue	1,825,250	-	-	-	-	-	1,825,250
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

In 2025 - Install 380kW Solar Array, Replace 16 Gas fired HVAC units with Electric Heat Pump, and energy Efficiency Upgrades. In 2028, perform air sealing and upgrade lighting controls.

Project revenue or grants that will support the project and the impacts to the operating budget:

Grants have been applied to through Xcel Energy, CEO and DOLA

Reference to Plan being implemented (i.e., Master Plan):

Decarbonization Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This scope aligns with the Near Term Scope of the Decarbonization Plan.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Check box if grant funded:	☑ Check
Project Name:	City Services Decarbonization	Submitted By: Public Works	Version: 3/26/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Sustainability	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	961,000	961,000
Other Equip/Project Costs	1,000	-	-	-	-	-	1,000
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	144,150	144,150
Total Costs (Gross)	1,000	-	-	-	-	1,105,150	1,106,150
Grants or Other Off-Setting Revenue	-	-	-	-	-	174,000	174,000
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

2024 - Advanced load reduction, 2030 - Install 286kW Ground Mount Solar Array, envelope air sealing, air compressor leak sealing, and controls optimization.

Project revenue or grants that will support the project and the impacts to the operating budget:

Grants are available for Solar through DOLA

Reference to Plan being implemented (i.e., Master Plan):

Decarbonization Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This scope aligns with the Near Term Scope of the Decarbonization Plan.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☑ Check

Project Name: Library Decarbonization

Submitted By: Public Works

Version: 3/29/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	15,000	-	-	-	-	-	15,000
Construction	1,526,000	-	-	-	475,000	-	2,001,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	300,150	-	-	-	-	-	300,150
Total Costs (Gross)	1,841,150	-	-	-	475,000	-	2,316,150
Grants or Other Off-Setting Revenue	1,595,347	-	-	-	-	-	1,595,347
Impact to Annual Maint/Operating Costs	15,000	15,000	15,000	15,000	15,000	15,000	90,000

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Installation of 2 Electric 50T HVAC Units, Replace Gas Fired Water Heater with Electric Heat Pump, Energy Efficiency upgrades. After roof replacement, Install 128kW Rooftop Solar Array.

Project revenue or grants that will support the project and the impacts to the operating budget:

Existing HVAC CIP - $450,000, CEO Building Electrification Grant - $667,000(potential Funding), CEO EV Grant $140,000

Reference to Plan being implemented (i.e., Master Plan):

Decarbonization Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This scope aligns with the Near Term Scope of the Decarbonization Plan.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

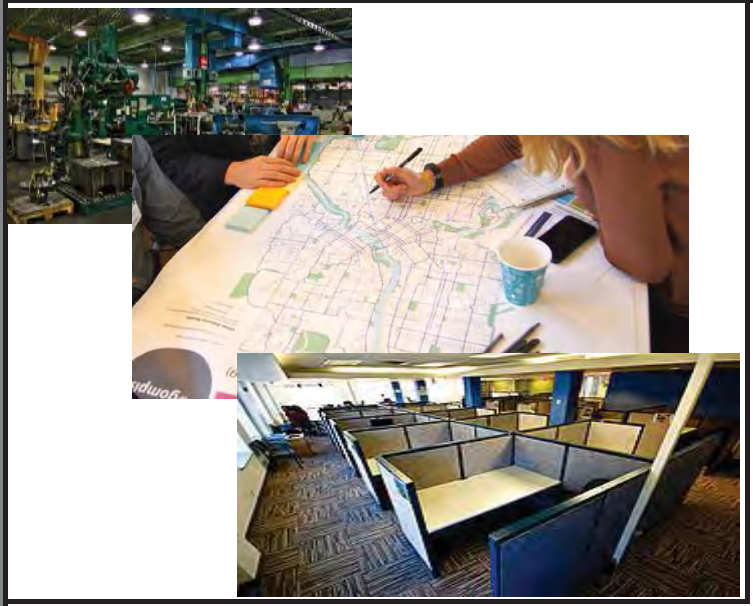
Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	City Services Office Workstations	Submitted By: Parks & Recreation	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks & Recreation Administration	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	65,000	35,000				-	100,000
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	65,000	35,000		-	-	-	100,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Workstations, seating, computers, lockers, and storage are all neededd to support current and future Department staff. Options being discussed with facilities include interior renovations, temporary trailers and/or off-site leasing.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Parks , Open Space, Public Works Facilities and Operations are out of space in City Services. There are no open work stations available and 8 new FTE are being added. Temporary solutions include the potential to renovate the current plan room into office space, rent construction job trailers and/or lease off-site office space. The long-term solution is construction of City Services 2 to the west of the current building at a cost of approximately $8M. Solutions are being explored in partnership with Facilities staff given these solutions are needed for all divisions and departments utilizing the building.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☑ Check

Project Name: Austin Niehoff Decarbonization

Submitted By: Public Works

Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	40,000	-	-	40,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	6,000	-	-	6,000
Total Costs (Gross)	-	-	-	46,000	-	-	46,000
Grants or Other Off-Setting Revenue	-	-	-	46,000	-	-	46,000
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Imporvements to Austin Niehoff will include an infrastructure upgrade to the electric service, 2T Residential Air Source Heat Pump HVAC unit with associated piping and ductwork, and window sealing.

Project revenue or grants that will support the project and the impacts to the operating budget:

Grants have been applied for with Colorado Energy Office for Building Electrification.

Reference to Plan being implemented (i.e., Master Plan):

Decarbonization Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Installing an electric Air Source Heat pump and sealing the windows will increase the energy efficiency of the building and may decrease utility bills. This scope aligns with the City's Decarbonization Plan.

Department Priority Ranking: Medium

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: City Hall Interior Finishes and Decarbonization

Submitted By: Public Works

Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	25,000	-	-	-	25,000
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	1,800,000	-	-	1,800,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	270,000	-	-	270,000
Total Costs (Gross)	-	-	25,000	2,070,000	-	-	2,095,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This request includes all renovations needed to refresh the finishes inside the building and also scope of the Decarbonization Plan. Refresh interior paint, carpet and millwork throughout building. Replace 2 HVAC RTU's with electric units, roof replacement with 60mm TPO. Elevator modernization upgrade, VAV redesign, and energy efficiency upgrades. EV charging to include two Level 2 Public and one Level 3 Fleet dual port stations.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Decarbonization Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The interior of City Hall is dated and needs to be refreshed and modernized. This will include new paint, carpet, and millwork for interior finishes. New Electric HVAC to meet the City's Decarbonization commitment, modernization of the elevator, roof replacement and energy efficiency upgrades. This request does not include any redesign or construction of office space.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: CS - Boom Lift Overhaul

Submitted By: Public Works

Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	15,000	-	-	15,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	2,250	-	-	2,250
Total Costs (Gross)	-	-	-	17,250	-	-	17,250
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Boom Lift 15yr Maintenance

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Boom lifts have a life expectancy of 30yrs if maintained properly. This request is to replace all hoses, batteries and fluids at 15yrs, to prolong the life of the equipment.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: City Services - 13 Yr Check/ Equipment Upgrade

Submitted By: Public Works

Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	15,000	-	-	15,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	2,250	-	-	2,250
Total Costs (Gross)	-	-	-	17,250	-	-	17,250
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Fire System 13 yr check and maintenance

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The Fire Alarm System is 13 yrs old. This project will fund the maintenance and replacement of older, antiquated equipment within the Fire system, which may include horns, strobes, speakers and pull stations and Fire Panel communication cards.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: City Services Interior Finishes Refresh

Submitted By: Public Works

Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	65,000	-	-	65,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	9,750	-	-	9,750
Total Costs (Gross)	-	-	-	74,750	-	-	74,750
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

10 Year Interior Paint Refresh

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Funds being requested to refresh the paint in City Services Admin Building after 10 yrs.

Department Priority Ranking: Medium

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Police/Court Elevator 20 yr Maintenance

Submitted By: Public Works

Version: 3/24/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Public Safety & Justice	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	25,000	-	25,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	3,750	-	3,750
Total Costs (Gross)	-	-	-	-	28,750	-	28,750
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

20-yr Maintenance and safety check

Project revenue or grants that will support the project and the impacts to the operating budget:

Operating Budget should not change.

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The elevator will be 20yrs old in 2029 and should have a Full 20 yr PM to determine remaining life expectancy and need for replacement parts or upgrade of equipment.

Department Priority Ranking: Medium

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Police/Court - 13 Yr Fire Alarm Check/Upgrade

Submitted By: Public Works

Version: 3/24/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Public Safety & Justice	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	20,000	20,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	3,000	3,000
Total Costs (Gross)	-	-	-	-	-	23,000	23,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Fire System 13 yr check and maintenance

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The Fire Alarm System is 13 yrs old. This project will fund the maintenance and replacement of older, antiquated equipment within the Fire system, which includes horns, strobes, speakers and pull stations and Fire Panel communication cards.

Department Priority Ranking: Medium

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Check box if grant funded:	☐ Check
Project Name:	Police/Court Interior Refresh	Submitted By: Public Works	Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Public Safety & Justice	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	150,000	-	-	-	150,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	22,500	-	-	-	22,500
Total Costs (Gross)	-	-	172,500	-	-	-	172,500
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replace existing carpet on first floor with carpet tiles and repaint all walls.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The paint and carpet were last completed in 2014. The building is a 24/7 facility and is a high traffic area. Replacing carpet and paint with more modern finishes would update the interior of the building and provide a better work environment.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Arts Center Decarbonization

Submitted By: Public Works

Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Sustainability	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	5,000	-	-	-	5,000
Construction	-	-	48,000	-	-	-	48,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	7,200	-	-	-	7,200
Total Costs (Gross)	-	-	60,200	-	-	-	60,200
Grants or Other Off-Setting Revenue	-	-	60,200	-	-	-	60,200
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Energy efficiency upgrades to include envelope air sealing, new windows and wall Insulation.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The windows at the Arts Center are original from 1986. New windows with Low-E glass, wall insulation and envelope air sealing will increase the energy efficiency of the building. This scope aligns with the City's Decarbonization Plan.

Department Priority Ranking: Low

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New			Is this grant funded?	No
Project Name:	MDT Refresh and Equipment Initiative		Submitted By:	Information Technol	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Information Technology	Capital Projects Fund	100%
	Patrol & Investigations		
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	125,000	-	-	-	-	-	125,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	125,000	-	-	-	-	-	125,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	20,000	20,000	20,000	20,000	20,000	100,000

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

To upgrade the existing Mobile data terminals (MDT) (there computers) and ensure each patrol officer has a dedicated device, and allocating two extra devices for maintenance needs.

Project revenue or grants that will support the project and the impacts to the operating budget:

NA

Reference to Plan being implemented (i.e., Master Plan):

Providing core IT infrastructure

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Currently, each patrol car is equipped with a single MDT or computer, leading to support challenges. When these devices malfunction, the entire vehicle becomes unusable, hindering patrol officers' ability to carry out their duties effectively, especially when visiting locations like jails or other buildings. Providing each officer with their own device would significantly enhance IT support for the police force. Officers would be able to carry their devices with them, increasing productivity during visits to hospitals, jails, and other sites. This practice aligns with standard procedures in most jurisdictions, offering improved service to both the police force and IT department. The operating cost that has been added is to account for replacement computers on a 5 year replacement cycle.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Police Fleet Plan	Submitted By: Police	Version: 3/15/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Public Safety & Justice	Patrol & Investigations	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs					-	-	-
Capital Equipment Purch	274,000	282,220	290,687	299,407	308,389	317,641	1,772,344
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	274,000	282,220	290,687	299,407	308,389	317,641	1,722,344
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This project will allow for the purchase and outfitting of 5 vehicles per year for the next 6 years (2025 through 2030) and establish a funding source for the required replacement of police vehicles to ensure a proper and functional fleet. In addition to patrol vehicles, it will include the purchase of a Code Enforcement vehicle in 2026. The availability of vehicles and emergency equipment was significantly impacted between 2020-2022 creating supply shortages and increased costs.

Project revenue or grants that will support the project and the impacts to the operating budget:

Some revenue may be gained through the sale of decommissioned police vehicles as they are replaced. Grant funding opportunities may also be sought to off-set the cost of some of the equipment needed to outfit the fleet.

Reference to Plan being implemented (i.e., Master Plan):

City's Strategic Plan to provide Reliable Core Services

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This project seeks to address the agency's need to provide basic community patrol and police response capabilities. The police vehicle fleet currently consists of 38 vehicles, 22 of which have already exceeded their service life. Patrol vehicles have much higher usage than other vehicles and the City's fleet replacement guidelines recommend replacement of patrol vehicles every 4 years while other vehicles are recommended for replacement every 12 years before they exceed their usable lifespan and the cost of ownership surpasses value. Over the next 6 years all vehicles in the fleet are subject to rotational replacement and this plan seeks to develop a strategy to address the need. The plan also allows for supporting the City's sustainability efforts to electrify its fleets, if appropriate.

Department Priority Ranking: HIGH | Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing	Is this grant funded?	No
Project Name:	License Plate Recognition Technology (Flock ALPR	Submitted By: Police	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Public Safety & Justice	Patrol & Investigations	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	75,000	77,625	80,342	83,153	86,063	89,075	491,258
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	75,000	77,625	80,342	83,153	86,063	89,075	491,258
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The department is currently contracted with Flock Safety for License Plate Reading Technology cameras for 20 cameras. The contract expires September 2024. The department will be seeking a renewal of the contract for 2025/2026 as well as future years, pending council approval, and adding an additional 5 cameras that have yet to be purchased but were initially approved by council at the program's inception. The system enhances public safety and investigative capabilities through the use of this technology. This was funded in previous years under 301211-640153. The cost for this program covers a per camera fee.

Project revenue or grants that will support the project and the impacts to the operating budget:

There may be Federal or State grant opportunities related to technology that can be pursued. No Revenue is anticipated to be generated through this project.

Reference to Plan being implemented (i.e., Master Plan):

Reliable Core Services and supports Collaboration

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The department seeks to enhance public safety capabilities and support regional law enforcement efforts in locating and recognizing license plates attached to vehicles with associated criminal justice system involvement. The license plate recognition identifies license plates associated with stolen vehicles, wanted and missing/endangered subjects, or other vehicles with criminal justice system alerts. The technology also bolsters investigative capabilities to help identify potential vehicles associated with criminal incidents, locally and within the region.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Citywide Traffic Counts

Submitted By: Public Works

Version: 1/3/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Planning & Engineering	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	25,000		-	25,000		-	50,000
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	25,000	-	-	25,000	-	-	50,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The city collects traffic counts and speed data at various locations throughout the city every three years.

Project revenue or grants that will support the project and the impacts to the operating budget:

None

Reference to Plan being implemented (i.e., Master Plan):

None

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This project supports reliable core services.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New			Is this grant funded?	No
Project Name:	Affordable Housing Development/Purchase		Submitted By:	Administration	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Community Design	Community Design	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	2,000,000	-	-	-	-	-	2,000,000
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	2,000,000	-	-	-	-	-	2,000,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Land acquisition for affordable housing development

Project revenue or grants that will support the project and the impacts to the operating budget:

Potential to be funded by in lieu fees

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Sustain an inclusive, family-friendly community with a small-town atmosphere, effective and efficient building services and effective preservation of the City's historic structures through a voluntary system.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Check box if grant funded:	☐ Check
Project Name:	Annual Traffic Calming Program	Submitted By:	Public Works
Version:	1/3/2024		

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Transportation Infrastructure Maint	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification





Description & Proposed Funding:

Equipment/Project Description:

There are multiple options for traffic calming, many of which have already been implemented in the city, including asphalt speed cushions and raised crosswalks. This funding will allow for wider implementation of traffic calming at problem areas throughout the city. Over the last year, many requests have come in from residents and other areas identified by staff to further study for implementation of traffic calming.

Project revenue or grants that will support the project and the impacts to the operating budget:

None identified

Reference to Plan being implemented (i.e., Master Plan):

None

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This project is needed to address speeding issues and pedestrian safety by the use of proven traffic calming measures. Having a specific budget for these projects will allow for wider implementation of traffic calming measures at problem areas throughout the city. This project meets works towards strategic plan goals, including reliable core services and quality programs and amenities.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Check box if grant funded:	☐ Check
Project Name:	ADA Transition Plan	Submitted By: Public Works	Version: 1/4/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Transportation Infrastructure Maint	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	200,000	-	-	-	-	-	200,000
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	40,000	-	-	-	-	-	40,000
Total Costs (Gross)	240,000	-	-	-	-	-	240,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

One of the essential programs of local government is providing safe and inclusive pedestrian facilities. The original title II regulations required public entities with 50 or more employees to develop a transition plan setting forth the steps necessary to complete structural changes to facilities needed to achieve program accessibility. Many grant applications are now including documentation of an ADA Transition Plan in the application requirements. This project would complete and adopt and ADA Transition Plan for the City.

Project revenue or grants that will support the project and the impacts to the operating budget:

None

Reference to Plan being implemented (i.e., Master Plan):

City of Louisville, Colorado – Development of an ADA Transition Plan for Pedestrian Facilities in the Public Right-of-Way. - Prepared by Meeting the Challenge, February 26, 2019

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The original title II regulations required public entities with 50 or more employees to develop a transition plan setting forth the steps necessary to complete structural changes to facilities needed to achieve program accessibility. The U.S Access Board's Public Right-of-Way Accessibility Guidelines (PROWAG), is the set of scoping and technical provisions used to evaluate compliance of as-is conditions in the City's pedestrian facilities. PROWAG is endorsed by the Federal Highway Administration as the best practices for the design and construction of accessible pedestrian facilities in public rights-of-way.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing	Is this grant funded?	No

Project Name:	Sign Truck Replacement	Submitted By: Public Works	Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Transportation Infrastructure Maint	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	65,000	-	-	-	-	-	65,000
Contingency	5,000	-	-	-	-	-	5,000
Total Costs (Gross)	70,000	-	-	-	-	-	70,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This CIP is for the purchase of a replacement sign repair/replacement vehicle.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The Sign truck Unit # 3212 meets the age requirement for replacement. The sign truck is used for sign maintenance and other tasks as needed in the Operations Division. This vehicle will be equipped with service body to carry tools needed to perform necessary repairs in the field as well as emergency lighting for lane closure when required.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Annual Resurfacing Program

Submitted By: Public Works

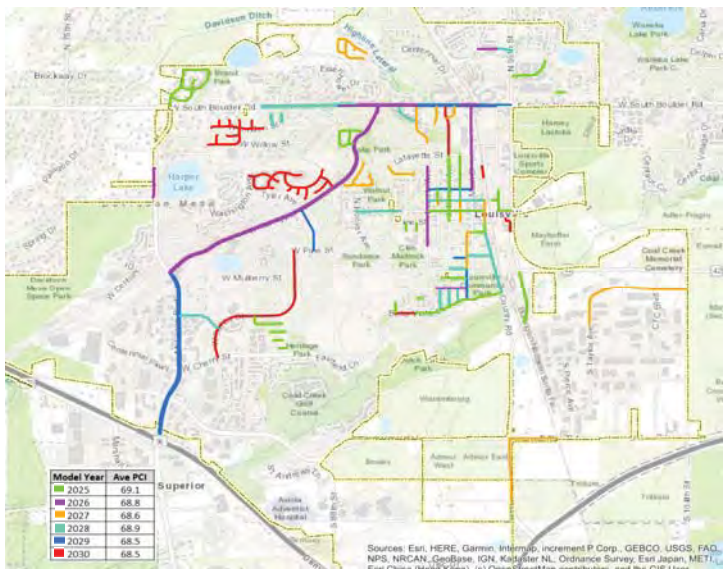
Version: 6/13/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Transportation Infrastructure Maint	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	4,500,000	4,650,000	4,804,500	5,000,000	5,000,000	5,000,000	28,954,500
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	500,000	500,000	500,000	463,635	627,544	796,370	3,387,549
Total Costs (Gross)	5,000,000	5,150,000	5,304,500	5,463,635	5,627,544	5,796,370	32,342,049
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The project includes replacement of curb, gutter, walk, as well as improving the surface condition of asphalt pavements by utilitizing a variety of maintenance techniques. Streets that exhibit signs of minor surface failure are crack sealed, patched, leveled, and resurfaced with an overlay. Streets that exhibit severe signs of deterioration are reconstructed. This project also includes miscellaneous patching, crack seal, alley repairs, and city-owned parking lot repairs. Project includes Marshal Fire impacted roads.

Project revenue or grants that will support the project and the impacts to the operating budget:

None identified

Reference to Plan being implemented (i.e., Master Plan):

None

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This project is needed for maintenance of 200 lane miles of the city's pavement infrastructure. Maintaining the city's infrastructure is consistent with a City Council goal of addressing aging infrastructure. Pavement modeling will be updated in late 2024 with new field survey data. This funding level does not include fire impacted streets and will maintain a network PCI average at approximately 69 over the 6 year period. If fire impacted streets are also completed this funding level will maintain the network PCI average at approximately 70 over the 6 year period.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Concrete Replacement

Submitted By: Public Works

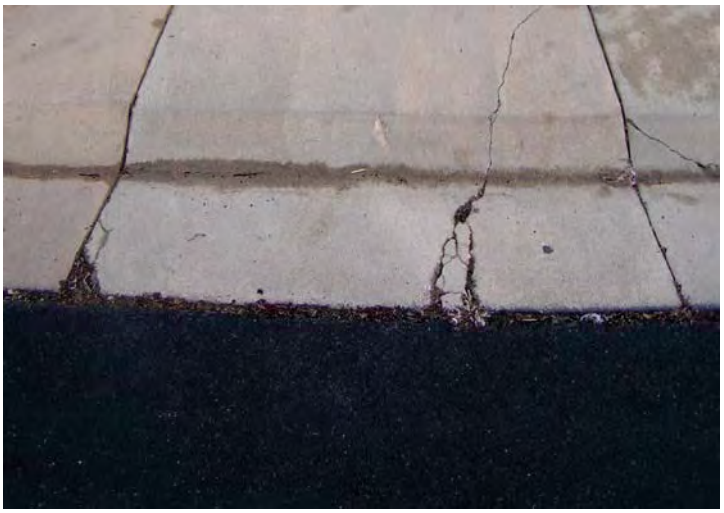
Version: 3/26/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Transportation Infrastructure Maint	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	100,000	105,000	110,250	115,763	115,763	121,551	668,326
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	15,000	15,750	22,050	28,941	34,729	36,465	152,935
Total Costs (Gross)	115,000	120,750	132,300	144,703	150,491	158,016	821,260
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This project includes the removal and replacement of curb, gutter, walk, crosspans, and ramps at intersection corners to provide safe pedestrian walks and repair street concrete that detrimentally impacts pavement life. Settlement, heave, cracks, spalling, and ponding are typical distresses that staff evaluates to rank items for replacement.

Project revenue or grants that will support the project and the impacts to the operating budget:

None identified

Reference to Plan being implemented (i.e., Master Plan):

None

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Project will provide safe walks and reduce potential pavement failure caused by the infiltration of water into the pavement subgrade. Maintaining the City's infrastructure is consistent with a City Council goal of addressing aging infrastructure.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

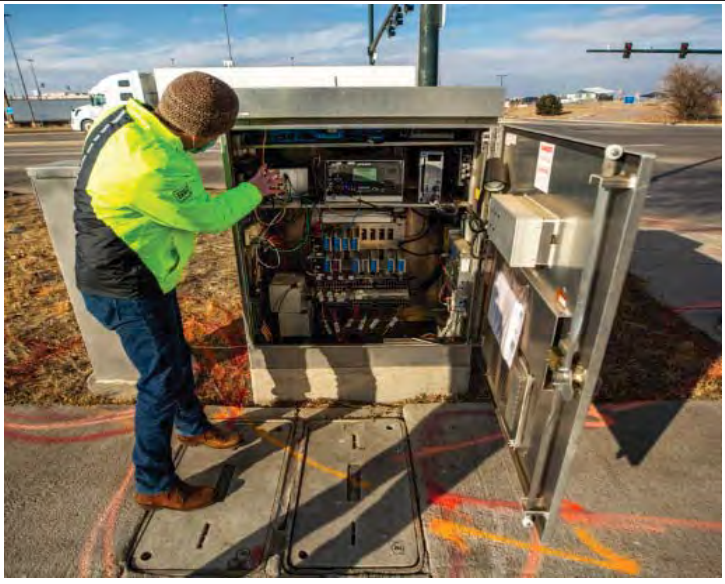
Is this a new or existing CIP?	Existing	Check box if grant funded:	☐ Check
Project Name:	Traffic Signal Maintenace	Submitted By: Public Works	Version: 6/11/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Transportation Infrastructure Maint	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services		-	-	-	-	-	-
Construction	995,000	-	100,000	100,000	100,000		1,295,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch		-	-	-	-	-	-
Contingency	99,500	-	10,000	10,000	10,000	-	129,500
Total Costs (Gross)	1,094,500	-	110,000	110,000	110,000	-	1,424,500
Grants or Other Off-Setting Revenue	545,000	-	-	-	-	-	745,000
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The City's traffic signals require routine maintenance as well as additional larger replacements of hardware and technology to maintain vehicle and pedestrian safety at intersections. The City's signal infrastructure needs to be brought up to recently adopted PROWAG standards to improve safety and accessibility for all users. Beginning in 2027, staff plans to begin addressing the new PROWAG standards.

Project revenue or grants that will support the project and the impacts to the operating budget:

The City will receive a grant in the amount of $745,000 ($545k Grant/$200k City) in 2024 for the purchase of signal equipment and technology to support this maintenance and upkeep. The 2025 costs will be applied to the installation of that equipment.

Reference to Plan being implemented (i.e., Master Plan):

Traffic Signal Management Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The installation of the new technology acquired through the DRCOG grant will support reliable core services, supportive technology, and financial stewardship and asset management. The new technology will allow for more efficient and safe operations of the traffic signals in Louisville. Efficient signals help improve air quality through less vehicles idling at intersections.

Department Priority Ranking:	Highest	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New			Check box if grant funded:	☐ Check
Project Name:	Via Appia Pedestrian Improvements		Submitted By:	Public Works	Version: 9/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Transportation Infrastructure Maint	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	100,000	-	-	-	-	-	100,000
Other Prof Services	-	-	-	-	-	-	-
Construction	-	450,000	-	-	-	-	450,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	10,000	90,000	-	-	-	-	100,000
Total Costs (Gross)	110,000	540,000	-	-	-	-	650,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification

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Figure 4.12 Via Appia Improvements



Description & Proposed Funding:

Equipment/Project Description:

The Transportation Master Plan identifies Via Appia as a road that is in need of connectivity and safety improvements. This project would provide supplemental improvements to the annual pavement and concrete program work for Via Appia. This project would further enhance the lane reduction implemented in 2024. Enhancements would include concrete and inlet work that would allow for median refuge island construction for increased pedestrian safety. Projects CP4, SW2, and AG25 of the TMP identify many of the project upgrades. This project is scheduled to be completed at the same time as the asphalt/paving maintenance on Via Appia, which is currently forecast for 2026.

Project revenue or grants that will support the project and the impacts to the operating budget:

None.

Reference to Plan being implemented (i.e., Master Plan):

Transportation Master Plan (TMP)

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Via Appia is a collector street that connects many neighborhoods from South Boulder Road to McCaslin Boulevard. Intersection improvements will help improve pedestrian safety as well as reducing speeds in the corridor. This project would support quality amenities and reliable core services.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Check box if grant funded:	☑ Check
Project Name:	South Street Underpass	Submitted By: Public Works	Version: 6/24/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Transportation Infrastructure Maint	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	1,163,876	-	-	-	-	-	1,163,876
Other Prof Services	-	-	-	-	-	-	-
Construction	-	5,819,378	-	-	-	-	5,819,378
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	3,300,000	-	-	-	-	3,300,000
Total Costs (Gross)	1,163,876	9,119,378	-	-	-	-	10,283,254
Grants or Other Off-Setting Revenue	1,000,000	5,000,000	-	-	-	-	6,000,000
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The adopted Future 42 Study included multiple recommended CO42 enhancements. Phase 1 is currently underway to advance the corridor to a 60% design, acquire ROW, and address utilities. Phase 2 is the design and construction of a South Street Underpass to provide unobstructed pedestrian and bicycle access across CO42.

Project revenue or grants that will support the project and the impacts to the operating budget:

The city has been awarded $3,000,000 from DRCOG TIP funding, $1,000,000 from LRC Bond, and $2,000,000 in IGA funding

Reference to Plan being implemented (i.e., Master Plan):

CO42 Corridor Study, Future 42 Study

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This project will accommodate 20 year traffic forecasts and resolve multi-modal deficiencies currently present along the corridor. Maintaining the City's infrastructure is consistent with a City Council goal of addressing aging infrastructure.

Department Priority Ranking:	Highest	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Pavement Marking Program

Submitted By: Public Works

Version: 1/3/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Transportation Infrastructure Maint	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	175,000	-	184,000	-	193,000	-	552,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	43,750	-	46,000	-	48,250	-	138,000
Total Costs (Gross)	218,750	-	230,000	-	241,250	-	690,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification





Description & Proposed Funding:

Equipment/Project Description:

This project will maintain lane line pavement markings by establishing a biannual contract for application of epoxy pavement marking paint and thermoplastic markings. Pavement marking contractors have the equipment and trained staff to accomplish this project most efficiently and at a lower cost. Operations staff will continue to maintain stop bars, crosswalks, and lane symbols on local and collector streets.

Project revenue or grants that will support the project and the impacts to the operating budget:

None

Reference to Plan being implemented (i.e., Master Plan):

None

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This project is needed for maintenance of 22 miles of the city's pavement markings. Maintaining the city's infrastructure is consistent with a City Council goal of addressing aging infrastructure.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	School Zone Flashing Beacon Replacement	Submitted By: Public Works	Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Transportation Infrastructure Maint	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	82,120	-	-	-
Contingency	-	-	-	5,000	-	-	-
Total Costs (Gross)	-	-	-	87,120	-	-	-
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This CIP is for the purchase of replacement school zone flashing beacons for all BVSD schools within Louisville.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. This number includes five years of connectivity and support that would then need to be renewed at approximately $20,000 every five years.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The current school zone flashing beacons consist of an RTC-AP21 controller (10), RTC-AP22 controller (3) or Applied Information controller (2). The RTC-AT21 controllers are outdated and parts can no longer be purchased to maintain these units. Both of the manual RTC-AP control types have to be manually set for turn on and off times at the control box. The Applied Information controllers are programmable from a computer with a larger memory to accommodate the entire school year as well as back up batteries and notifications to maintain programming and notify a technician of issues before they should be activated.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No

Project Name:	3202 Snowplow / Dump Truck Replacement	Submitted By: Public Works	Version: 3/26/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Snow & Ice Removal	Capital Projects Fund	70%
Transportation	Transportation Infrastructure Maint	Capital Projects Fund	20%
Utilities	Water	Water Utility Fund	10%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	400,000	400,000
Contingency	-	-	-	-	-	20,000	20,000
Total Costs (Gross)	-	-	-	-	-	420,000	420,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

A replacement single axle dump truck with a v-box sander and snow plow.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This Vehicle will replace unit # 3202, a 2015 International truck that will meet the age requirement for replacement in 2030. The replacement unit will be used for snow plowing, maintenance of City water, sanitary sewer, storm water, and general use hauling.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No

Project Name:	3204 Snowplow / Dump Truck Replacement	Submitted By:	Public Works
Version:	3/26/2024		

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Snow & Ice Removal	Capital Projects Fund	70%
Transportation	Transportation Infrastructure Maint	Capital Projects Fund	20%
Utilities	Water	Water Utility Fund	10%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	400,000	400,000
Contingency	-	-	-	-	-	20,000	20,000
Total Costs (Gross)	-	-	-	-	-	420,000	420,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

A replacement single axle dump truck with a v-box sander and snow plow.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This Vehicle will replace unit # 3204, a 2015 International truck that will meet the age requirement for replacement in 2030. The replacement unit will be used for snow plowing, maintenance of City water, sanitary sewer, storm water, and general use hauling.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No

Project Name:	3424 Snowplow / Dump Truck Replacement	Submitted By: Public Works	Version: 3/26/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Snow & Ice Removal	Capital Projects Fund	40%
Transportation	Transportation Infrastructure Maint	Capital Projects Fund	40%
Utilities	Water	Water Utility Fund	20%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	400,000	-	-	400,000
Contingency	-	-	-	25,000	-	-	25,000
Total Costs (Gross)	-	-	-	425,000	-	-	425,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Tandem Axle dump truck with v-box sander, plow and winged plow attachment.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This Vehicle will replace unit # 3424, a 2013 International truck that will meet the age requirement for replacement in 2028. The replacement unit will be used for snow plowing, maintenance of City water, sanitary sewer, storm water, and general use hauling. The new unit will be a tandem truck that will give the Operations Division the ability to haul more material to and from jobsites cutting down time spent at the worksites. A winged snow removal attachment will be added to the new unit, which can double the amount of roads cleared by a conventional snowplow making the snowplowing operations more efficient.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Is this grant funded?

Project Name: Operations Tablet Replacement

Submitted By: Public Works

Version: 3/29/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	50%
Utilities	Wastewater	Wastewater Utility Fund	30%
Transportation	Transportation Infrastructure Maint	Capital Projects Fund	10%
Utilities	Storm Water	Storm Water Utility Fund	10%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	35,000	-	-
Contingency	-	-	-	-	2,500	-	-
Total Costs (Gross)	-	-	-	-	37,500	-	-
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This CIP is for the purchase of replacement rugged tablets for daily use by the Operations Division.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

These tablets are what the Operations Division used to access water, sewer, stormwater, street signs, snow removal maps, utility locates, work orders, and remote access to SCADA for lift station monitoring outside of normal business hours. These tablets are a vital part of keeping the City of Louisville operational in all aspects in regards to Public Works. These tablets are what the Operations Division used to access water, sewer, stormwater, street sign, and snow removal maps, utility locates, work orders, and remote access to SCADA for lift station monitoring after hours and on weekends. These tablets are a vital part of keeping the City of Louisville operational in all aspects in regards to Public Works. The current tablets purchased in 2024 were suggested through conversations with the vendor and I.T. staff, a five-year replacement plan.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Check box if grant funded:	☐ Check
Project Name:	Traffic Signal Timing	Submitted By: Public Works	Version: 1/4/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Transportation Infrastructure Maint	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	15,000	-	15,000	-	30,000
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	15,000	-	15,000	-	30,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Traffic signal timing should be evaluated every 5 years for changing traffic conditions and upgrades. This project is to evaluate corridors throughout the city on a rotating basis every 5 years.

Project revenue or grants that will support the project and the impacts to the operating budget:

None

Reference to Plan being implemented (i.e., Master Plan):

Traffic Signal Master Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This project would support reliable core services and supportive technology.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	3216 F550 Plow Truck Replacement	Submitted By: Public Works	Version: 3/26/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Snow & Ice Removal	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	85,000	-	-	85,000
Contingency	-	-	-	10,000	-	-	10,000
Total Costs (Gross)	-	-	-	95,000	-	-	95,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This CIP is for the purchase of a replacement F550 or equivalent Snow Plow/Streets dump truck.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The Snow Plow/Dump truck unit #3216 meets the age requirement for replacement in 2028. This unit is used for miscellaneous street and water distribution task as well as snow plowing operations city wide.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No

Project Name:	3260 Sweeper Replacement	Submitted By: Public Works	Version: 3/29/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Transportation Infrastructure Maint	Capital Projects Fund	85%
Utilities	Storm Water	Storm Water Utility Fund	15%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	386,676	-	386,676
Contingency	-	-	-	-	20,000	-	20,000
Total Costs (Gross)	-	-	-	-	406,676	-	406,676
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This CIP is for the purchase of a replacement street sweeper.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Unit #3260 is a 2019 Tymco Street Sweeper used by the Operations Division to maintain 263 lane miles biannually and to sweep major and collector roads for cleanliness throughout the year.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	3403 Meter Truck Replacement	Submitted By: Public Works	Version: 3/29/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	80%
Transportation	Transportation Infrastructure Maint	Capital Projects Fund	20%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	70,000	-	70,000
Contingency	-	-	-	-	5,000	-	5,000
Total Costs (Gross)	-	-	-	-	75,000	-	75,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This CIP is for the purchase of a replacement meter-reading vehicle.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Unit #3403 is a 2014 F150 that is currently used for water meter reading purposes as well as various other tasks that the Operations Division conducts daily that will meet the replacement recommendations by age in 2026. This unit will be suggested to be replaced with an electric or hybrid vehicle.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	3409 Replacement	Submitted By: Public Works	Version: 3/29/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	70%
Transportation	Transportation Infrastructure Maint	Capital Projects Fund	30%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	100,000	100,000
Contingency	-	-	-	-	-	10,000	10,000
Total Costs (Gross)	-	-	-	-	-	110,000	110,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This CIP is for the purchase of a replacement utilities general-use vehicle.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Unit #3409 is a 2015 Chevy Silverado 2500 that is used for various utility tasks; this is also the only vehicle that is equipped with a gooseneck hitch to transport the trailer transporting the downtown patio railings. The current vehicle has been fitted with aftermarket rear suspension to assist with the heavy weight of the trailer, for that reason the existing unit will be replaced with a 3500 pickup. This budget also includes for a plow and salt spreader attachments.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

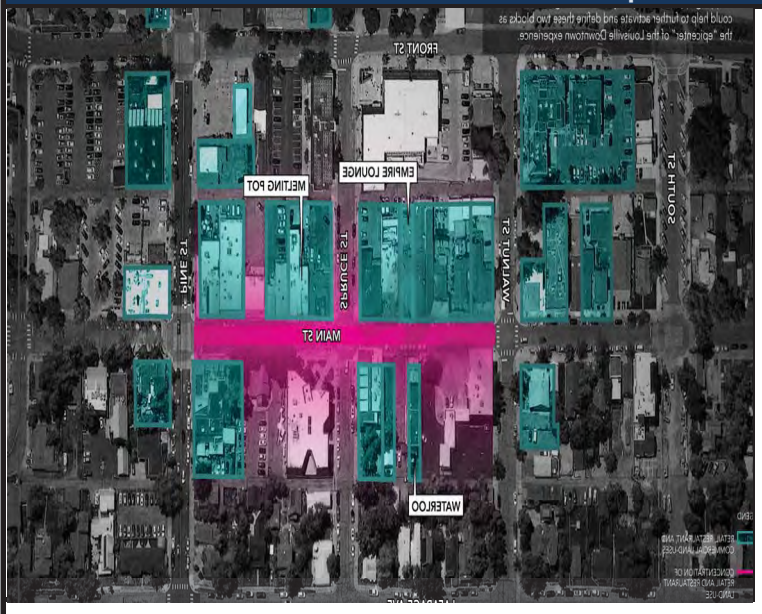
Is this a new or existing CIP?	New	Check box if grant funded:	☐ Check
Project Name:	Downtown Vision CIP	Submitted By: Public Works	Version: 2/7/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Streetscapes	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	1,000,000					-	1,000,000
Other Prof Services	-	-	-	-		-	-
Construction	-	2,000,000	2,000,000	2,800,000		-	6,800,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	400,000	400,000	400,000	-	-	1,200,000
Total Costs (Gross)	1,000,000	2,400,000	2,400,000	3,200,000	-	-	9,000,000
Grants or Other Off-Setting Revenue	1,000,000	2,400,000	2,400,000	3,200,000		-	9,000,000
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This project will construction projects identified and approved in the 2024 Downtown Vision Plan . Projects could include streetscape improvements, landscaping, irrigation, signage pavement and concrete

Project revenue or grants that will support the project and the impacts to the operating budget:

Staff will be working with LRC through the Downtown Vision Plan to identify projects and what funding that LRC will provide for construction of improvements.

Reference to Plan being implemented (i.e., Master Plan):

Downtown Vision Plan (2024)

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This project will help revitalize and refresh the downtown area after 30 years. Staff is completing the Downtown Vision Plan in 2024 and this will identify CIP projects proposed in this budget.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No

Project Name:	Loader Box Plow	Submitted By: Public Works	Version: 3/26/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Snow & Ice Removal	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	5,000	-	-	-	-	-	-
Capital Equipment Purch	45,000	-	-	-	-	-	-
Contingency	10,000	-	-	-	-	-	-
Total Costs (Gross)	60,000	-	-	-	-	-	-
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The Operations Division is requesting to replace a current box plow with an upgraded capacity and design allowing for more diverse usage.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The Operations Division currently utilizes a box plow attachment for a loader to aid in snow removal from downtown Louisville. The existing unit was manufactured in 1991 and does not have a trip edge to protect the road surface or the ability to change the angle of the "wings" so allow angled plowing and back dragging of snow. The current box plow has been repaired in house numerous times but it getting to a point that Operations spends more time repairing than using the plow. An additional $5,000 is being requested to modify the coupling on the new box plow to a Ryland fitting to fit existing hardware on both existing loaders.

Department Priority Ranking:	Highest	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing	Is this grant funded?	No

Project Name:	Replacement Snowplow / Dump truck	Submitted By: Public Works	Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Snow & Ice Removal	Capital Projects Fund	50%
Utilities	Water	Water Utility Fund	30%
Utilities	Storm Water	Storm Water Utility Fund	20%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	400,000	-	-	-	-	-	400,000
Contingency	25,000	-	-	-	-	-	25,000
Total Costs (Gross)	425,000	-	-	-	-	-	425,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Tandem Axle dump truck with v-box sander, plow and additional passenger side “wing” plow attachment.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This Vehicle will replace unit # 3208, a 2010 International truck that will meet the age requirement for replacement in 2025. The replacement unit will be used for snow plowing, maintenance of City water, sanitary sewer, storm water, and general use hauling. The new unit will be a tandem truck that will give the Operations Division the ability to haul more material to and from jobsites cutting down time spent at the worksites. A winged snow removal attachment will be added to the new unit which can double the amount of roads cleared by a conventional snowplow making the snowplowing operations more efficient.

Department Priority Ranking:	Highest	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No

Project Name:	Fleet Tire Changer and Balancer	Submitted By: Public Works	Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Fleet Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	18,846	-	-	-	-	-
Contingency	-	1,500	-	-	-	-	-
Total Costs (Gross)	-	20,346	-	-	-	-	-
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The fleet department uses these devices to remove and install tires on rims for replacement and repair of damaged or worn tires

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The current devices are starting to have usage issues that limit the ability of the fleet department to perform tire repairs and replacements in house, causing the City to outsource more work that should be done internally.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	
Project Name:	Fleet Floor Cleaner Replacement	Submitted By: Public Works	Version: 3/26/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Fleet Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	13,099	-	-	-
Contingency	-	-	-	1,500	-	-	-
Total Costs (Gross)	-	-	-	14,599	-	-	-
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This CIP is for the purchase of a replacement floor cleaning unit for the City Services fleet services area.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The current floor cleaning unit is a 2016 Sanitaire that has recently developed numerous problems with the electrical system including the charging system. This unit does not have a local option for service or parts. The replacement would be selected from a local sales / service location to maintain longevity of the unit.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Technology Improvements	Submitted By: Parks & Recreation	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks & Recreation Administration	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	20,000	22,000	22,000	25,000	28,000	30,000	147,000
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	20,000	22,000	22,000	25,000	28,000	30,000	147,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Purchase various technology enhancements and services to support water conservation, decarbonization, sustainable practices, and operations.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

N/A

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Install technologies throughout parks- GPS tracking on equipment, CMMS software for equipment life cycling, soil moisture and weather stations for water conservation and sustainable landscaping management.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

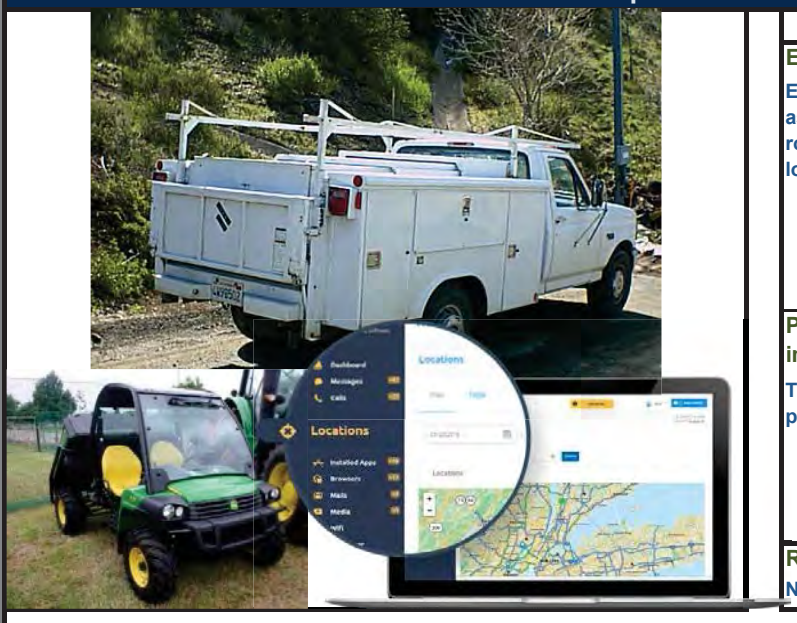
Is this a new or existing CIP?	Existing	Is this grant funded?	No
Project Name:	Park Division Equipment Tracking	Submitted By:	Parks & Recreation
Version:	2/26/2024		

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Horticulture (Temp)	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	28,000	30,000	32,500	35,000	38,000	163,500
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	28,000	30,000	32,500	35,000	38,000	163,500
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Equipment and fleet truck tracking software and "pucks" for each assigned unit for the Parks Division. Using data to manage staff routing, efficiency, idle time of vehicle to reduce emissions and track locations in event of loss.

Project revenue or grants that will support the project and the impacts to the operating budget:

Techonlogy will support the decarbonization program and multiple sub-programs.

Reference to Plan being implemented (i.e., Master Plan):

N/A

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Install fleet tracking on trucks, trailers, and operational equipment. Data will help with efficient route management, tracking of use, idle time, vehicle maintenance and loss prevention.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Sports Complex Restrooms	Submitted By: Parks & Recreation	Version: 1/17/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks & Recreation Administration	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch		200,000					200,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	200,000	-	-	-	-	200,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Renovate or replace the Sports Complex Restroom building to provide updated sink and toilet features.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

N/A

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Address facility usages to support enhanced restroom facilities. Sports Complex is a priority based on tournament play and permited usage for 9 months of the year.

Department Priority Ranking:	Low	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

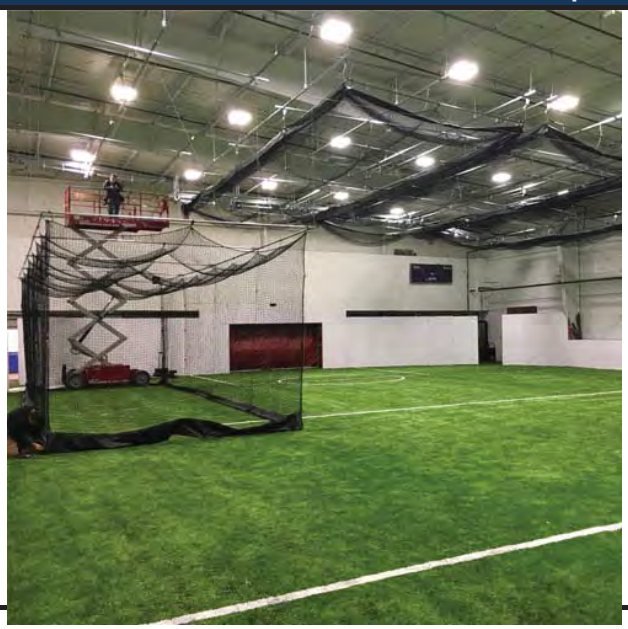
Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Indoor Batting Cage	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation		Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	16,000	-	-	-	-	-	16,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	16,000	-	-	-	-	-	16,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	200	-	-	-	200

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The requested funding is to construct an indoor batting cage in 2025 in the Recreation Center Turf gym.

Project revenue or grants that will support the project and the impacts to the operating budget:

The cage would be revenue generating by charging rental and co-sponsored groups for use.

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

An indoor batting cage has been requested by both co-sponsored groups and rental groups. A cage would expand our user group potential and provide a much needed option for our growing community. The cage would also be a revenue generator as co-sponsored and rental groups would be charged an extra fee to use.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Concrete Replacement at Sports Complex	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks & Recreation Administration	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	150,000	-	-	-		-	150,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	150,000	-	-	-	-	-	150,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Concrete replacement and repairs throughout the Sports Complex to improve access, safety, and functionality of the space.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

N/A

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Various concrete replacements to improve the use, functionality, and access to the fields at Louisville Sports Complex.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Playground Replacement Parts / Features	Submitted By:	Parks & Recreation
Version:	2/27/2024		

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	15,000	18,000	20,000	22,000	25,000	27,000	127,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	15,000	18,000	20,000	22,000	25,000	27,000	127,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replacement of playgrounds pieces and components as identified by certified staff inspections, asset assessment list (current condition and age of the unit), PPLAB input, and observed usage.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Replace identified pieces from CSPI inspections or breakage of parts to provide safe playground and user experiences. Replacing smaller features support the extending life of each playground. Opportunity for this funding to become operational to support continued repair of the 16 playgrounds in our inventory.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Irrigation Upgrades	Submitted By: Parks & Recreation	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Streetscapes	Capital Projects Fund	50%
Recreation	Athletic Field Maintenance	Capital Projects Fund	50%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	100,000	108,000	111,000	115,000	118,000	121,000	673,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	100,000	108,000	111,000	115,000	118,000	121,000	673,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Upgrade irrigation controllers to central control (112 controllers total in system) to provide improved water conservation by irrigation programing and management of our streetscapes, parks, and cemetery properties. Replace/ upgrade 20 -25 controllers per year as updated software is provided by vendor. Mainline, lateral, and pump upgrade/ renovations as needed.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

General Maintenance Management Program (GMMP) to maintain and

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Central Control units replace older units to have all irrigation parks property in water conserving program and operations. Central control allows not only water efficient programming but also saves staff time in labor by being able to remotely monitor and adjust programs at individual properties. In addition to controllers, other efficiencies and savings can be achieved through repairs and replacements to components such as mainline, lateral, backflow cages, and other needs as identified by staff.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing	Is this grant funded?	No
Project Name:	Median Renovations	Submitted By: Parks & Recreation	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks & Recreation Administration	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	700,000	700,000	700,000			2,100,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	700,000	700,000	700,000	-	-	2,100,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification





Description & Proposed Funding:

Equipment/Project Description:

Continuous upgrading and renovations of median landscape to eliminate non-functional turf, diversify tree canopy and replace aging infrastructure. PPLAB continuous advisement on median renovations until inventory has been upgraded supporting more sustainable median landscaping. Future considerations would include corridors on McCaslin, South Boulder Road, Via Appia, Dillon and Cherry.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Renovating the medians around the City will provide safe, visually appealing, and inviting streets and sidewalks. By renovating medians the City will be improving safety, visual appearance and ecological sustainability of the community in addition to establishing identity elements to aid in vehicle and pedestrian cirulation. Upgrade select areas annually as identified by staff and prioritized advisement from PPLAB until complete.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing	Is this grant funded?	No
Project Name:	Park Furnishing Replacements	Submitted By: Parks & Recreation	Version: 1/18/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	15,000	18,000	20,000	22,000	25,000	25,000	125,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	15,000	18,000	20,000	22,000	25,000	25,000	125,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replace the outdated benches and table equipment as identified by residents or staff. Accounted for supplies and materials increasing.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

General Maintenance Management Plan (GMMP) to support the

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Replace broken, damaged, rusted, benches, and picnic tables as needed. Increased per year for supplies and materials increasing.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing	Is this grant funded?	No
Project Name:	Court Resurfacing	Submitted By: Parks & Recreation	Version: 01/16/20204

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch		95,000	100,000	110,000	120,000	130,000	555,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	95,000	100,000	110,000	120,000	130,000	555,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Resurface hard surface courts as prioritized by advisory boards, recreation and parks staff, based on conditions and permitted use.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

General Maintenance Management Plan (GMMP) supporting

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Schedule alternating year resurfacing for Tennis courts- Recreation Center, Centennial, Pirates, and Mission Greens. Resurfacing the courts on a five year cycle, the lifespan of the base material is lengthened and costly repairs to the base can be avoided. Besides lengthening the lifespan of the base material, court lines will be repainted and cracks will be sealed. Lines need to be repainted and cracks need to be sealed to maintain a useable court.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Centennial Tennis Court Projects	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Adult Activities	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	350,000	-	-	-	-	350,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	350,000	-	-	-	-	350,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

2026: Renovate eastern two tennis courts with 5" post tension concrete overlay, color surfacing, painted lines and new 10 ft. black vinyl chain link fence

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

PROST Long Range Plan to support the development of the property for

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

RAB and PPLAB Outdoor amenities sub group identified work plan from 2024. Repeat request from community members for additional courts and leagues which use the facility. Plan to renovate eastern two courts is to provide a long-term repair for significant cracking.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Drainage improvements and Infield Replacement	Submitted By: Parks & Recreation	Version: 1/17/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Capital Projects Fund	100%
		0	
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	150,000	-	-	-	-	150,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	150,000	-	-	-	-	150,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Drainage improvements at Enerito ballfields/ multi-use fields areas and remove grass infield on eastern field returning to infield soils.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

General Maintenance Management Plan (GMMP) to support the

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Improve drainage to manage storm water and flooding management. Return sod infield to infield material. Enhances programing and recreational permitting.

Department Priority Ranking:	Low	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Miners Fence backstop extension	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks		Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	150,000	-	-	-	-	150,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	150,000	-	-	-	-	150,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Expand backstop fencing at Miners Field to reduce foul balls from exiting into parking lots and Hwy 42.

Project revenue or grants that will support the project and the impacts to the operating budget:

Opportunity to partner with user groups for funding- Monarch little League. Could also consider this part of the Hwy 42 project. The need for additional fencing is in part due to the roadway widening and associated walkway installations.

Reference to Plan being implemented (i.e., Master Plan):

N/A

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Install expanded backstop fencing along first and third base paths to improve safety of foul balls exiting the field of paly inot parking lot and Hwy 42. Installation to be perfromed prior to underpass construction and Highway widening. Cars and pedestrians will be closer to the field of play and foul ball areas following the above projects.

Department Priority Ranking:	Low	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing	Is this grant funded?	No
Project Name:	Park Fleet Vehicle Replacement	Submitted By:	Parks & Recreation
Version:	1/16/2024		

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	70,000	72,100	74,263	76,491	78,786	81,149	452,789
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	70,000	72,100	74,263	76,491	78,786	81,149	452,789
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replacement program. Assess based on age, mileage, work orders, and downtime. Parks and Open Space replacement program 2025-4, 2026-4, 2027,-2, 2028- 3, 2029-2. Including existing parks and open space trailers.

Project revenue or grants that will support the project and the impacts to the operating budget:

N/A

Reference to Plan being implemented (i.e., Master Plan):

N/A

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

To ensure maintenance and operations needs can be met, vehicles need to be replaced on a planned basis. Superintendent and Fleet Manager assess needs yearly to ensure identified replacements are needed and still are the priority. Safe transportation for staff and equipment is key to providing and delivering the maintenance standards for the community. If Red Tail Ridge development occurs we will need additional trucks with plow blades and trailers.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Park Division Equipment New Requests	Submitted By:	Parks & Recreation
Version:	1/16/2024		

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Streetscapes	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	80,000	85,000	116,000	92,500	95,000	95,000	563,500
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	80,000	85,000	116,000	92,500	95,000	95,000	563,500
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification









Description & Proposed Funding:

Equipment/Project Description:

New Equipment with electrified units as market has equivalent units. Using increases parks standards and operations to determine the equipment items. Electrified units will be more costly until market has availability. If Red tail Ridge Development occurs additional equipment will be needed to suport maintenance of ROW, Parks, and snow operations. Forestry needs a new small stump grinder.

Project revenue or grants that will support the project and the impacts to the operating budget:

New equipment supporting the decarbonization program and multiple sub-programs.

Reference to Plan being implemented (i.e., Master Plan):

PROST Long Range Plan to provided enhancement of current Parks

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

New equipment requests supporting year round maintenance and operations for delivering services to our community. Top dresser, Sprayer, Dump Trailer. If Red Tail Ridge development occurs additional equipment will be needed to support maintenance and operations.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

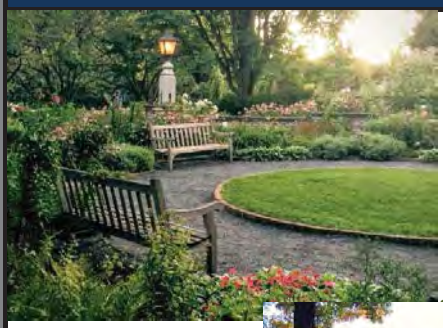
Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Renovation of Arboretum	Submitted By: Parks & Recreation	Version:

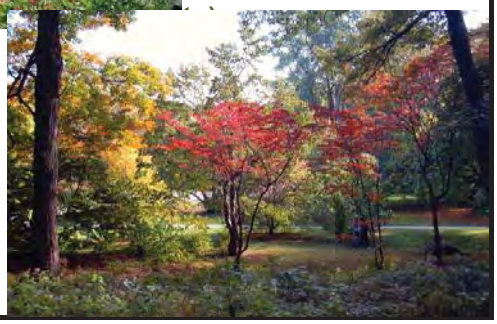
Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	50,000	52,500	55,000	-	-	157,500
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	50,000	52,500	55,000	-	-	157,500
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification





Description & Proposed Funding:

Equipment/Project Description:

Renovation of Louisville's Arboretum to include demonstration gardens, benches, meditative spaces, more trees, educational signage and supportive infrastructure.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

2024 PPLAB work plan to discuss and provide recommendations to staff on Arboretum renovations to improve the space for the community including demonstration planting gardens- low water, sustainable, pollinator, fire-resistant plantings. Improved meditative spaces, bench seating, exercise equipment updates, walking path improvements, kiosk and educational signage, and more trees. Repairs and replacements to infrastructure supporting the above as needed.

Department Priority Ranking: Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing	Is this grant funded?	No
Project Name:	Landscaping Improvements	Submitted By: Parks & Recreation	Version: 1/16/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	15,000	18,000	20,000	23,000	25,000	28,000	129,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	15,000	18,000	20,000	23,000	25,000	28,000	129,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification





Description & Proposed Funding:

Equipment/Project Description:

Replacement of plant materials for park landscaping, medians, community entryways.

Project revenue or grants that will support the project and the impacts to the operating budget:

N/A

Reference to Plan being implemented (i.e., Master Plan):

N/A

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

To ensure landscaping needs can be met and replaced on a planned basis. Improvements and equitable entryways that support pollinators and sustainable standards for the community.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	Existing	Is this grant funded?	
Project Name:	Surfacing Materials- Playground, Dog Park, Crushe	Submitted By: Parks & Recreation	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	25,000	28,500	30,000	31,500	33,000	35,000	183,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	25,000	28,500	30,000	31,500	33,000	35,000	183,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Safety surfacing materials for playgrounds, athletic infields, dog parks, soft surface trails. These materials are continuously needed to ensure safe surfacing is provided for users.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

EWF- playground surfacing, Crusher Fines- soft surface trail materials, Infield material, and dog park surfacing continuous needs of materials to provide safe surfacing for users throughout parks system.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Feasbility Study Cleo Mudrock Park- MU Fields	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks & Recreation Administration	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-		150,000	-	-	-	150,000
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-		-		-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-		150,000	-	-	-	150,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Feasibility study to explore potential redevelopment of the athletic fields to support multi-use athletic spaces and improved amenities for the community.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

N/A

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Community needs have evolved significantly since construction of the existing facilities. A study is desired to explore potential ways to better meet current and future needs with multi-use recreation amenities.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

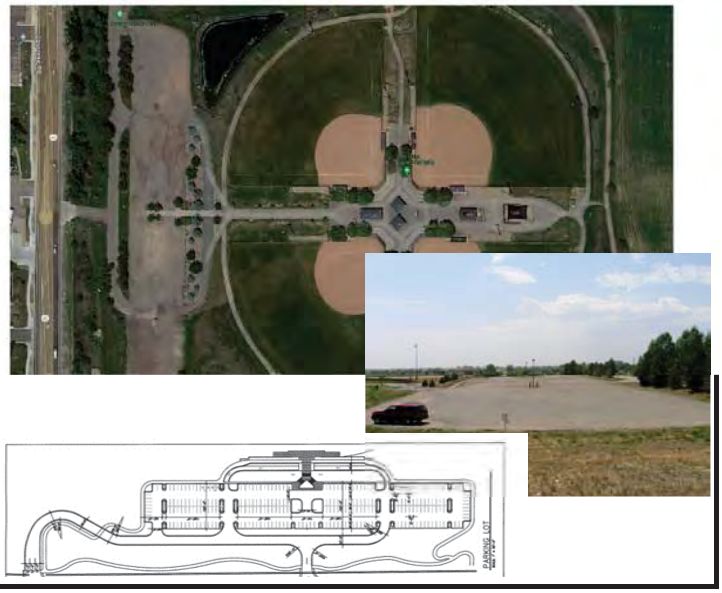
Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Sports Complex Parking lot Surfacing	Submitted By:	Parks & Recreation
Version:	1/17/2024		

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Transportation Infrastructure Maint	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	350,000	-	-	350,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	-	350,000	-	-	350,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Grading and surfacing material to level area and provide safe and convenient parking for the athletic fields and South Street/Downtown businesses.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Maintain parking which supports the Sports Complex, business across HWY 42, Downtown business, Coal Creek Trail, and other events supported by the city (leaf drop). Improvements would assist in ADA accessibility for patrons as well.

Department Priority Ranking:	Low	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

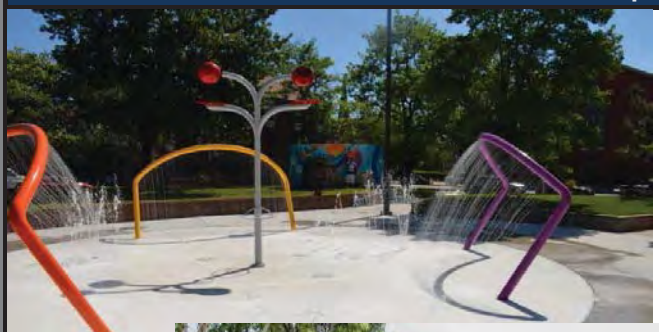
Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Splash Pad and PlaygroundReplacement at Commu	Submitted By:	Parks & Recreation
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Capital Projects Fund	100%
Recreation			
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch			650,000	-	-	-	650,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	650,000	-	-	-	650,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification





Description & Proposed Funding:

Equipment/Project Description:

Upgrade the Splash Pad and Playground at Community Park

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Upgrade splash pad and playground at Community Park. Request was previously submitted in 2019 and repairs/replacements are needed to equipment from original park construction.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Library Lighting Controls

Submitted By: Public Works

Version: 3/26/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	3,500	-	-	-	-	3,500
Construction	-	150,000	-	-	-	-	150,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	23,025	-	-	-	-	23,025
Total Costs (Gross)	-	176,525	-	-	-	-	176,525
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replace existing lighting automation with new panel and relays. The newer lighting automation would be able to be accessed remotely to change schedules and create energy efficient schedules.

Project revenue or grants that will support the project and the impacts to the operating budget:

Replacement of equipment may decrease maintenance costs and increase energy efficiency of the building.

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The Lighting automation system at the Library is 15 years old. Upgrading to the same lighting automation system as City Services and Recreation Center would replace older, antiquated equipment with newer more modern lighting controls, and allow any schedule changes to be done remotely. Currently, the relays for this system are discontinued and only found on Ebay.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	AMH Replacement	Submitted By:	Library & Museum
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Library Services	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	10,000	-	-	-	-	-	10,000
Other Prof Services		-	-	-	-	-	-
Construction		-	-	-	-	-	-
Other Equip/Project Costs		-	-	-	-	-	-
Capital Equipment Purch	190,000	-	-	-	-	-	190,000
Contingency		-	-	-	-	-	-
Total Costs (Gross)	200,000	-	-	-	-	-	200,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The automated book sorter is close to the end of its expected useful life. Though the sorter is still reliable, service calls are increasing. It was installed in 2011 and will need to be replaced in 2025.

Project revenue or grants that will support the project and the impacts to the operating budget:

None.

Reference to Plan being implemented (i.e., Master Plan):

Narrative ...

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Book sorter technology is always changing. This machine will be obsolete and difficult to repair in just a few years. It's time to replace with newer technology.

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Department Priority Ranking:	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Check box if grant funded:	☐ Check
Project Name:	Library Millwork Refresh	Submitted By: Public Works	Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	50,000	-	-	-	50,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	7,500	-	-	-	7,500
Total Costs (Gross)	-	-	57,500	-	-	-	57,500
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replacement of damaged millwork cabinets and countertops at circulation desk and restrooms.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The cabinets and countertops were installed in 2009, and are becoming stained and damaged in high traffic areas. Millwork and laminate countertops should be modernized and replaced with a solid Surface countertop, which is more resilient.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Check box if grant funded:	☐ Check
Project Name:	Library - Snow Melt System 20yr Maintenance	Submitted By: Public Works	Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Admin & Support Services	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	20,000	-	-	20,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	3,000	-	-	3,000
Total Costs (Gross)	-	-	-	23,000	-	-	23,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Retro commissioning of snow melt system - 20 yr PM

Project revenue or grants that will support the project and the impacts to the operating budget:

Retro commissioning may decrease maintenance costs.

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The boiler for the snow melt system will be 20yrs old in 2026. Funds are being requested to re-commission the boiler and associated piping/components at 20yrs.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Check box if grant funded:	☐ Check
Project Name:	Museum Fire Panel	Submitted By: Public Works	Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	25,000	-	-	-	-	-	25,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	3,750	-	-	-	-	-	3,750
Total Costs (Gross)	28,750	-	-	-	-	-	28,750
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replace existing obsolete fire panel with new.

Project revenue or grants that will support the project and the impacts to the operating budget:

A new fire panel may decrease maintenance costs and avoid unplanned emergency replacement

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The fire panel currently in the Museum has been discontinued, therefore parts and raw materials required to build service boards are becoming more difficult to source and there are no guarantees how long they will be available. With uncertainty of parts availability, its recommended to replace to avoid any potential fire watches or unplanned emergency upgrade.

Department Priority Ranking:	Highest	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Museum Improvements

Submitted By: Public Works

Version: 3/29/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	25,000	-	-	-	25,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	3,750	-	-	-	3,750
Total Costs (Gross)	-	-	28,750	-	-	-	28,750
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

New parking lot lighting in alley and pathway lighting throughout the Museum Campus.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

There is no lighting in the alley parking lot behind the Museum Campus or throughout the campus walkways. Adding lighting at the parking lot and pathways will increase awareness and safety when parking and walking through the campus.

Department Priority Ranking: Medium

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Museum Building Improvements

Submitted By: Public Works

Version: 3/29/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	113,850	-	-	-	113,850
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	113,850	-	-	-	113,850
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Refinish wood floor in Jacoe Store, paint and seal flooring in Tomeo House, seal windows and replace 2 panes of glass, rebuild stairs on East side of Tomeo House, and paint interior of all 3 houses.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Interior of the houses have not been painted for over 10 yrs and need a refresh, flooring in the Jacoe Store is a high traffic area and refinishing and sealing will prolong the life of the floor. Windows date back to the 1990's and some panes have cracks that should be replaced

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Water Efficiency Plan Update

Submitted By: Public Works

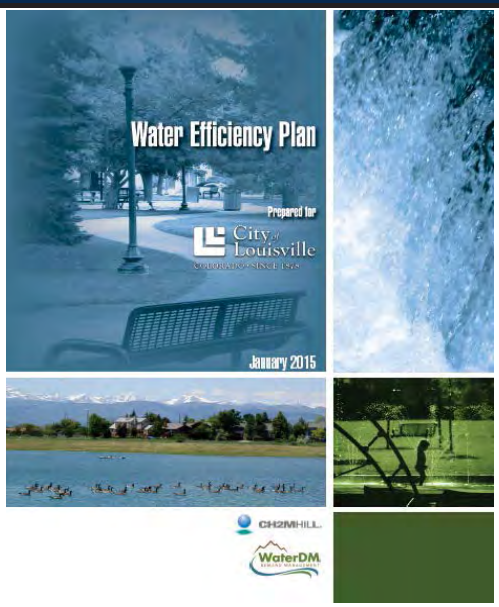
Version: 1/30/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	50,000	-	-	-	-	-	50,000
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	50,000	-	-	-	-	-	50,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Project will update the current 2015 water efficiency plan

No grants have been identified at this time. Annual maintenance is not expected to change.

A CWCB grant (up to 50%) will be pursued for this project. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

2024 Utility Masterplan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The State of Colorado requires all entities that sell more than 2,000 acre-feet of water to have a state approved water efficiency plan. These plans are recommended to be updated every 5-7 years. An outdated plan could result in ineligibility for Colorado Water Conservation Boards (CWCB) grants and loans.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☑ Check

Project Name: North Water Plant Decarbonization

Submitted By: Public Works

Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Sustainability	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	19,000	13,000	-	1,275,000	-	-	1,307,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	2,850	1,950	-	188,550	-	-	193,350
Total Costs (Gross)	21,850	14,950	-	1,463,550	-	-	1,500,350
Grants or Other Off-Setting Revenue	-	-	-	32,000	-	-	32,000
Impact to Annual Maint/Operating Costs	-	-	-	-	7,700	7,700	15,400

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

2025 - Energy Efficiency upgrades to include lighting and occupancy controls. 2026 - Replace HVAC with 3T RTU with heat wheel. 2028 - Install 376kW ground mount solar array

Project revenue or grants that will support the project and the impacts to the operating budget:

Grants have been applied for through DOLA and Xcel Energy for Building Electrification and Solar.

Reference to Plan being implemented (i.e., Master Plan):

Decarbonization Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This scope aligns with the near term scope of the Decarbonization Plan.

Department Priority Ranking: Medium

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

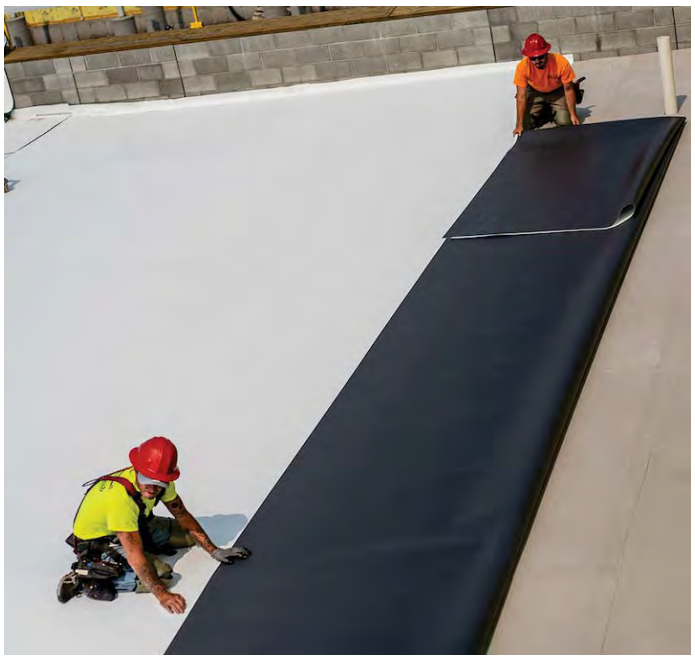
Is this a new or existing CIP?	New			Check box if grant funded:	☐ Check
Project Name:	NWTP-Pre Treatment Building Roof Replacement	Submitted By:	Public Works	Version:	3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Facilities Maintenance	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	39,000	-	-	-	-	-	39,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	5,850	-	-	-	-	-	5,850
Total Costs (Gross)	44,850	-	-	-	-	-	44,850
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

New 60mm TPO roof covering

Project revenue or grants that will support the project and the impacts to the operating budget:

A new roof may decrease maintenance and repair costs.

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This roof's seams are failing throughout the roof system. It is beyond its useful life and should be replaced.

Department Priority Ranking:	Highest	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New			Check box if grant funded:	☑ Check
Project Name:	South Water Treatment Plant Decarbonization	Submitted By:	Public Works	Version:	3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Sustainability	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	10,500	-	-	750,000	-	-	760,500
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	112,500	-	-	112,500
Total Costs (Gross)	10,500	-	-	862,500	-	-	873,000
Grants or Other Off-Setting Revenue	10,500	-	-	-	-	-	10,500
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Energy efficiency upgrades in 2025 to include lighting and occupancy controls. In 2028, install 200kW ground mount solar array.

Project revenue or grants that will support the project and the impacts to the operating budget:

Grants have been applied for through DOLA

Reference to Plan being implemented (i.e., Master Plan):

Decarbonization Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This scope aligns with the near term scope of the Decarbonization Plan.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: NWTP - Roof Replacements

Submitted By: Public Works

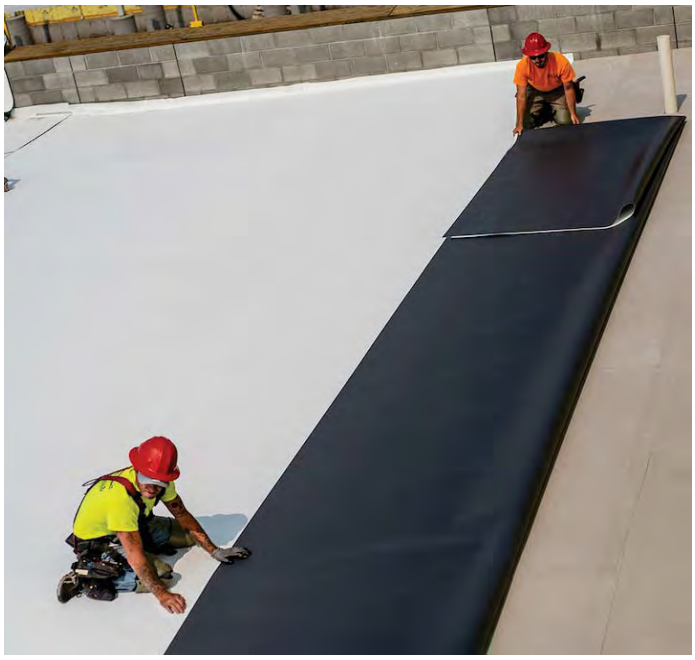
Version: 3/29/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Facilities Maintenance	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	205,000	-	-	-	-	-	205,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	102,599	-	-	-	-	-	102,599
Total Costs (Gross)	307,599	-	-	-	-	-	307,599
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

New 60mm TPO roof covering to roofs at admin and pre-treatment building.

Project revenue or grants that will support the project and the impacts to the operating budget:

A new roof will decrease maintenance and repair costs

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This roof's seams are failing throughout the roof system at the admin building. One of the roof sections has detached from the substrate. At the pre-treatment building, the roof's seams are failing throughout the roof system. Both roofs are beyond its useful life and should be replaced.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Excavator and Flatbed Truck	Submitted By: Public Works	Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	80%
Utilities	Storm Water	Storm Water Utility Fund	20%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	300,000	-	-	-	-	-	-
Contingency	25,000	-	-	-	-	-	-
Total Costs (Gross)	325,000	-	-	-	-	-	325,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The Operations Division is requesting to replace a current backhoe with a similar capacity excavator and a flatbed truck to transport the excavator.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The Operations Division currently utilizes a backhoe to perform routine and emergency repairs to water mains, sewer main, stormwater drainage ways as well as road surface and sub-surface repairs. The current unit a 2010 John Deere 410 Backhoe meets the replacement policy for age. The Operations Division believes that an excavator will better serve the needs of the Division than the current backhoe does. The amount listed also covers the purchase of a heavy duty tow truck to transport the excavator within DOT regulations.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Operations - Locate Vehicle	Submitted By: Public Works	Version: 3/26/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	50%
Utilities	Wastewater	Wastewater Utility Fund	50%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	80,000	-	-	-	-	-	80,000
Capital Equipment Purch	5,000	-	-	-	-	-	5,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	85,000	-	-	-	-	-	85,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

To purchase an additional vehicle for employee transport for utility locates and repurposing an existing larger vehicle for day to day Operations transportation needs due to having more employees than available vehicles.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

In the Operations Division there is a need for an additional vehicle designated for utility locates, this vehicle will be a smaller Chevy Colorado or equivalent with a storage system in the back to organize the tools and equipment needed to perform utility locates, this vehicle will be suggested to be a hybrid or electric at the time of purchase.

Department Priority Ranking:	Highest	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Engineering Vehicle Replacement

Submitted By: Public Works

Version: 3/29/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Planning & Engineering	Fleet Management Fund	25%
Utilities	Water	Water Utility Fund	20%
Utilities	Wastewater	Wastewater Utility Fund	20%
Utilities	Storm Water	Storm Water Utility Fund	20%
Community Design	Community Design	Fleet Management Fund	15%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	180,000	-					180,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	18,000	-	-	-	-	-	18,000
Total Costs (Gross)	198,000	-	-	-	-	-	198,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This provides replacement of the following vehicles:
Inspector Vehicle # 3128 (2009 with 79k miles)
Engineering Vehicle # 3129 (2007 with 97k miles)

Project revenue or grants that will support the project and the impacts to the operating budget:

Project has no revenue or grant. Funding from Capital Project Fund.

Reference to Plan being implemented (i.e., Master Plan):

NA

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

All these vehicles are older than 2010 (15+ years old) and due for replacement. These will all be electric vehicles and align with the goals of reducing greenhouse gases and sustainability. Budget could be reduced if hybrid vehicles were purchased instead.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Meter Replacement

Submitted By: Public Works

Version: 1/30/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	1,500,000	1,500,000	-	-	-	-	3,000,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	400,000	400,000	-	-	-	-	800,000
Total Costs (Gross)	1,900,000	1,900,000	-	-	-	-	3,800,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Water Meters have a life expectancy of 10 to 15 years. As meters age they become less efficient and read less flow resulting in loss revenues. With extended age, meters can also develop problems with leaking. This project is a 2-year process to replace all meters city-wide. Staff had nearly 1,000 hours related to meter activities in 2023.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

N/A

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This project is a critical component of the City's water system and ensures accurate usage and appropriate cost recovery. In addition, improvements in meter technology includes: remote notification of leaks, tampering and out-of-threshold operating conditions. This information can also be made available to customers for real-time monitoring of their own system. Increases in meter intelligence have been shown to alert users quickly, facilitating faster troubleshooting and repair. Shortening response times can lessen damage and loss of water from leaks or breaks. Aging meters cause a great occurrence of leaks and faults that will trigger a corresponding response from the Utility. An increase in response requires more staff time to investigate and resolve these inconsistencies. In total, aging meters will increase demands on staff and reduce system cost recovery by accounting for less water than what is actually used.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Water Plant Chlorine Dioxide Replacement

Submitted By: Public Works

Version: 1/30/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	50,000	-	-	-	-	50,000
Other Prof Services	-	-	-	-	-	-	-
Construction	115,000	115,000	-	-	-	-	230,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	300,000	-	-	-	-	300,000
Contingency	35,000	35,000	-	-	-	-	70,000
Total Costs (Gross)	150,000	500,000	-	-	-	-	650,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Project will provide for a permanent install of the piloted Chlorine Dioxide unit at the Howard Berry Treatment Plant in 2025. A similar unit will be procured and installed at the Sid Copeland Water Treatment Plant in 2026.

No grants have been identified at this time. Annual maintenance is not expected to change.

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

2024 Utility Masterplan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Chlorine dioxide is an effective oxidant and disinfectant that is used in the City's water treatment process. The current pilot was commissioned to improve dosing rates and provide more consistent and manageable use of chlorine dioxide. The fire at the Howard Berry Treatment Plant made the pilot unit unreturnable. Fortunately it was easily repaired and has been performing satisfactorily for about a year. Given the improved performance, it is recommended to duplicate this process at Sid Copeland.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	Telemetry Site Refresh	Submitted By:	Information Technol
Version:			

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Wastewater Utility Fund	50%
	Wastewater	Water Utility Fund	50%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	80,000	-	-	-	-	80,000
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	10,000	-	-	-	-	10,000
Total Costs (Gross)	-	90,000	-	-	-	-	90,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Current telemetry equipment is end of life and needs to be replaced at 4 sites. This project will include replacing the devices, router, and labor for reconfiguration of new equipment with Programmable Logic Controllers PLC's

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Critical Core IT Infrastructure

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Telemetry refers to the process of remotely monitoring and transmitting data from sensors, instruments, or other devices to a central location for analysis, recording, or control purposes.Our Utilities department uses many types of telemetry devices to provide rela time data, early warning signs, and monitor the overall health of several areas of the water and waste water treatment plant. The telemetry device are end of life and need to be replaced to ensure the highest quality of service. IT Staff's sub-program goal is to maintain a secure and connected network ensuring all users have appropriate technological resources to effectively perform their jobs.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: WTP Control System Replacement

Submitted By: Public Works

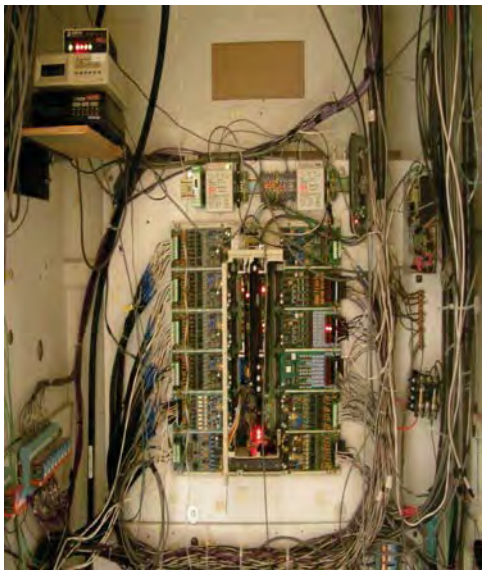
Version: 1/30/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	100,000	-	-	-	-	100,000
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	250,000	-	-	-	-	250,000
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	70,000	-	-	-	-	70,000
Total Costs (Gross)	-	420,000	-	-	-	-	420,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This Project will replace Water Plant control systems that are at end of useful life and where repair or usable parts becoming unavailable.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

N/A

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The Water Plants existing control systems (PLC, relays, etc.) are in need of replacement. As these devices age the level of support declines, eventually making them inoperable.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: South Water Plant HVAC for Pre-Treatment Bldg.

Submitted By: Public Works

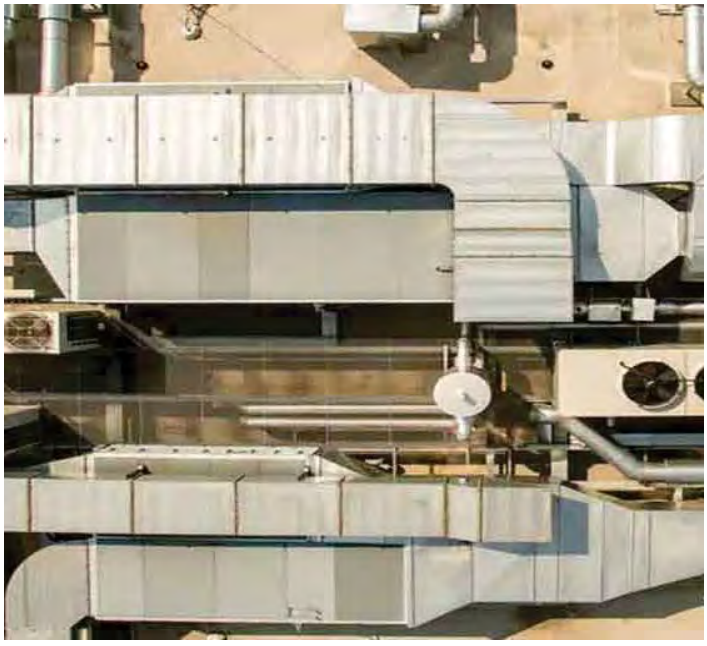
Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Facilities Maintenance	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	3,500	-	-	-	-	-	3,500
Construction	35,000	-	-	-	-	-	35,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	5,250	-	-	-	-	-	5,250
Total Costs (Gross)	43,750	-	-	-	-	-	43,750
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replace HVAC unit at pre-treatment building.

Project revenue or grants that will support the project and the impacts to the operating budget:

Operating costs should decrease based on improved energy efficiency and reduced maintenance costs. Xcel Energy rebates may be available for systems that provide outstanding energy efficiency

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The HVAC unit that serves the pre-treatment building at the South Water Treatment Plant does not operate at 100% and is not able to be repaired. The unit is over 20 yrs old. HVAC components have an expected life span of approximately 15-20 years.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Water Pipeline Replacement

Submitted By: Public Works

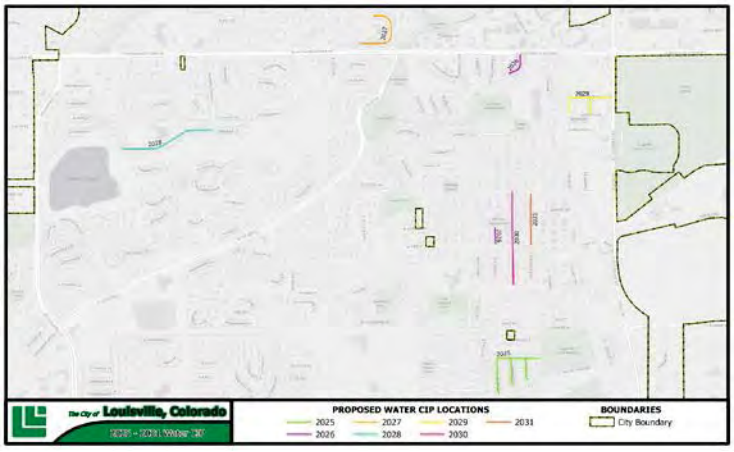
Version: 3/26/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	12,000	12,000	12,500	12,500	13,000	13,000	75,000
Other Prof Services	-	-	-	-	-	-	-
Construction	1,155,000	400,000	615,500	920,000	825,000	1,025,000	4,940,500
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	231,000	80,000	184,650	276,000	412,500	512,500	1,696,650
Total Costs (Gross)	1,398,000	492,000	812,650	1,208,500	1,250,500	1,550,500	6,712,150
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This project replaces older, deficiently sized, deteriorating, water mains. As utility lines age it is more cost effective to replace segments rather than trying to do spot repairs. It is also cost efficient to replace deficient wet utilities when reconstructing or resurfacing streets. The program is focused mainly on Cast Iron and AC Pipe sized 4" and 6" and locations with frequent break data from Operations.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time.

Reference to Plan being implemented (i.e., Master Plan):

None

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This project will continue to replace old and troubled pipelines. This is an ongoing program.
This program is driven by the need to maintain the water distribution system.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Northern Pump Station Improvements

Submitted By: Public Works

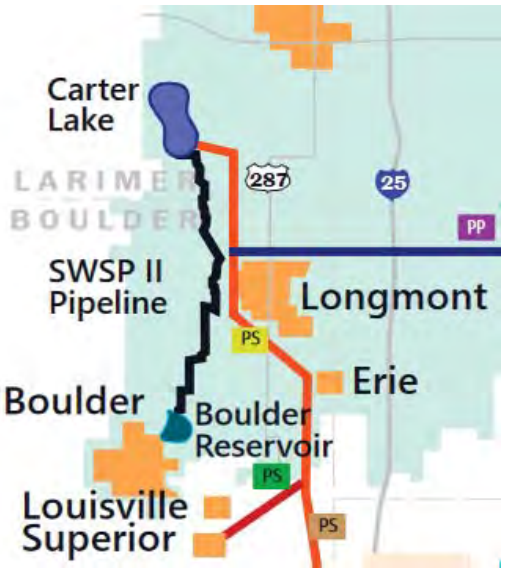
Version: 1/30/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	550,000	-	-	-	-	550,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	550,000	-	-	-	-	550,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The Northern Colorado Water Conservancy (Northern) operates and maintains the Southern Water Supply Project (SWSP). The SWSP provides the delivery mechanism for the City's CB-T and Windy Gap water supplies. This project will enlarge the existing Louisville pumps in the Louisville/Superior Pump Station and look to add emergency backup power.

No grants have been identified at this time. Annual maintenance is not expected to change.

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

2024 Utility Masterplan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Water received from Northern accounts for approximately 1/3 of the City's total supply. The proper maintenance of this facility ensure adequate water supplies for the entire City.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Louisville Reservoir Outlet Repairs

Submitted By: Public Works

Version: 1/30/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	435,000	-	-	-	435,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	65,000	-	-	-	65,000
Total Costs (Gross)	-	-	500,000	-	-	-	500,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Project will repair the outlet screening and piping to prevent leakage and debris interference. Project currently assumes that the reservoir can be lowered to facilitate repairs. Funding is likely not sufficient if underwater construction services are needed.

No grants have been identified at this time. Annual maintenance is not expected to change.

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

2024 Utility Master Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

During a routine underwater diving inspection of the outlet works of Louisville Reservoir excessive corrosion and damage was noted on the upper outlet screening of the reservoir. The system is still able to be isolated in a limited function. Ineffective screening can allow debris to enter the outlet pipe restricting delivery of water supply. Repairing the outlet works is necessary to ensure the full operations of reservoir.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Security Replacement and Upgrades

Submitted By: Public Works

Version: 1/30/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	65%
	Wastewater	Wastewater Utility Fund	35%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	50,000	-	50,000
Other Equip/Project Costs	-	-	-	-	110,000	-	110,000
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	50,000	-	50,000
Total Costs (Gross)	-	-	-	-	210,000	-	210,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replacement and Upgrade of the security components (cameras, locks, access pads, etc.) for the water and wastewater facilities. Project will align with overall City efforts and timing could shift as a result.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. As a replacement of existing infrastructure, annual maintenance impacts are expected to be negilable.

Reference to Plan being implemented (i.e., Master Plan):

2024 Utility Master Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Maintaining site security not only protects critical City infrastructure it also prevents unauthorized access to hazardous conditions. Physical security is one of the foundational components to the growing threat of cyber-security. Security is a common across multiple City goals and sub programs.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Water Valve Replacements

Submitted By: Public Works

Version: 1/30/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	320,000	-	-	320,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	215,000	-	-	215,000
Contingency	-	-	-	100,000	-	-	100,000
Total Costs (Gross)	-	-	-	635,000	-	-	635,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Project looks to replace a variety of valves that are reaching the end of life. Major replacements include:
Howard Berry WTP - Filter Effluent & Intake
Sid Copeland WTP - Filter Effluent & Backwash Supply

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

2024 Master Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Standard replacement schedule for existing critical assets.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: NWTP Backwash Building Roof Replacement

Submitted By: Public Works

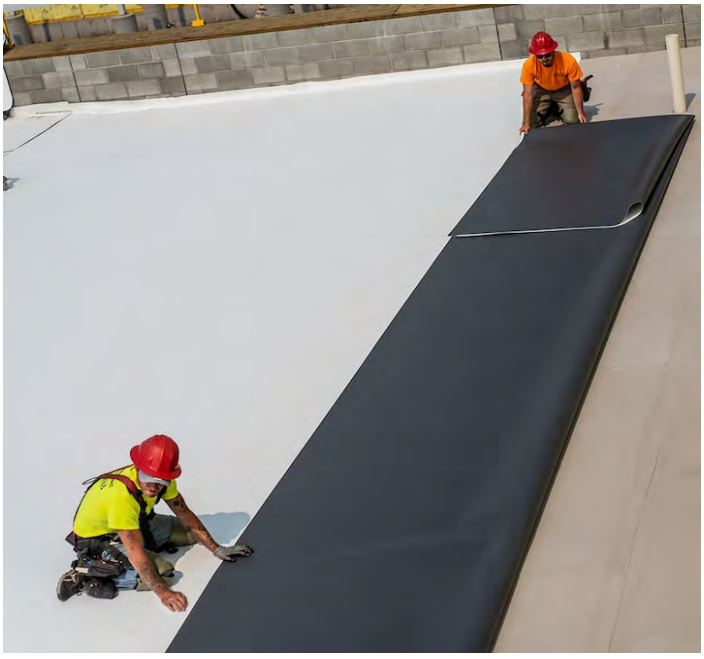
Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Facilities Maintenance	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	25,000	-	25,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	3,750	-	3,750
Total Costs (Gross)	-	-	-	-	28,750	-	28,750
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

New 60mm TPO roof covering

Project revenue or grants that will support the project and the impacts to the operating budget:

A new roof may decrease maintenance and repair costs

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

As of 2023, this roof may have 5 more years of useful life (not guaranteed). No visible repairs observed.

Department Priority Ranking: Medium

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Utility Redundant Autodialer

Submitted By: Public Works

Version: 1/30/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	50%
Utilities	Wastewater	Wastewater Utility Fund	50%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	80,000	-	-	-	-	-	80,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	80,000	-	-	-	-	-	80,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This project will provide for redundant/backup autodialer alarm systems to the Utilities.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

2024 Master Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

City staff rely on sophisticated SCADA (Supervisory Control and Data Acquisition) technology systems to control, analyze, operator, monitor and automated utility operations through computer hardware and software. Because of the critical nature and high consequences of failures in utility operations that these systems monitor, a secondary autodialer is proposed to provide a backup to ensure the proper notification and response of City staff occurs.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Windy Gap Firming Project

Submitted By: Public Works

Version: 1/30/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	818,000	1,312,000	1,312,000	1,312,000	1,313,000	1,313,000	7,380,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	818,000	1,312,000	1,312,000	1,312,000	1,313,000	1,313,000	7,380,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The Northern Colorado Water Conservancy is constructing the Chimney Hollow Reservoir for storing Windy Gap water. The City's participation is projected to provide 2,835 acre-feet of water storage. Construction is scheduled to end in 2025. Payments will continue until 2056.

Project revenue or grants that will support the project and the impacts to the operating budget:

Granting funding was not avialble for this project. Operating budgets will increase starting in 2027 to reflect new annual assessments from Northern for the operations of the new reservoir.

Reference to Plan being implemented (i.e., Master Plan):

2012 Water System Facilities Plan and 2016 Water Management Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The project is a critical component of the City's overall Water Supply portfolio and ensures a reliable water supply. Failure to complete the project would result a firm yield reduction of 600 acre-feet and the inability to meet long term projected use. Alternative to this project are severally limited and have a high decree of uncertainty and risk.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: High Zone Tank Security

Submitted By: Public Works

Version: 1/30/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	10,000	-	-	-	-	-	10,000
Other Prof Services	-	-	-	-	-	-	-
Construction	38,500	-	-	-	-	-	38,500
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	11,500	-	-	-	-	-	11,500
Total Costs (Gross)	60,000	-	-	-	-	-	60,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Cameras and other security measures will be designed and installed at the remote location of the City's High Zone water tank located near Marshall Lake.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

N/A

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

As an ongoing exercise, City facilities are continually evaluated and assessed for potential vulnerabilities and for areas of improvement. A review of security measures for the water utility has shown an opportunity to improve at the High Zone Water Storage Tank site. Adequate and reliable security allow for the protection of the City's water system and upholds the goal of providing a safe drinking supply.

Department Priority Ranking: Medium

Request Number: 150 (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Water Rights Acquisition

Submitted By: Public Works

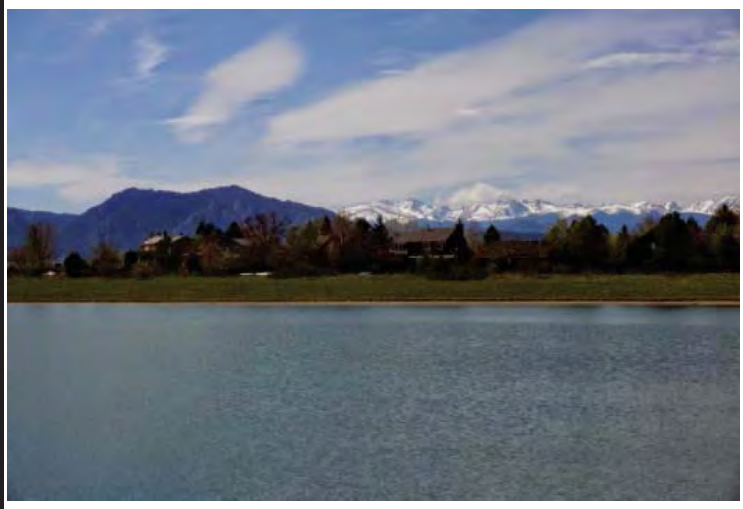
Version: 1/30/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	1,100,000	1,100,000	-	-	2,200,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	1,100,000	1,100,000	-	-	2,200,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This project is for the acquisition of water rights to meet City water usage demands with emphasis on future growth. Given the limited availability of water rights, they will be acquired as they become available and could require funding to be adjusted in timing and amount to facilitate purchase(s).

No grants have been identified at this time. Annual maintenance is not expected to change.

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

2012 Water System Facilities Plan and 2016 Water Management Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Under long term buildout conditions the City may be unable to provide adequate water supplies. The 2016 Water Management Plan calls for the acquisition of 200 acre-feet of additional water supplies. Approximately 35% of this need was secured from 2018 through 2023. This project will look to acquire another 35% during 2025 through 2030.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Water loop for NE Louisville

Submitted By: Public Works

Version: 2/2/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	600,000	-	-	-	600,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	180,000	-	-	-	180,000
Total Costs (Gross)	-	-	780,000	-	-	-	780,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The purpose of this project is to provide redundancy in the water distribution system in an isolated section of the system where Lakespur is not looped in the water system. This project will connect Lakespur water main to the water main on Hecla Dr. The alignment of the water main will roughly follow the walking path on the South side of Hecla Lake.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time.

Reference to Plan being implemented (i.e., Master Plan):

N/A

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This program is driven by the need to improve the water distribution system.

Department Priority Ranking:

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Big Dry Creek Augmentation Station

Submitted By: Public Works

Version: 1/30/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	500,000	-	-	-	500,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	500,000	-	-	-	500,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This project will consist of the construction of a new augmentation water delivery structures to allow for the delivery of replacement water from City Sources to Big Dry Creek.

No grants have been identified at this time. Annual maintenance is not expected to change.

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

2012 Water System Facilities Plan and 2016 Water Management Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Water replacement releases are required by decrees granted in 1995 and 2013 to allow the use of certain City water rights. These requirements impacts approximately 1,865 acre-feet (38%) of the City's firm supply. This project will also have the capacity to compensate for additional water rights that could be purchased in the future. This project is contingent on a current 2024 project that plans to secure a pipeline route from multiple options that are under evaluation that will require cooperative agreements with various external agencies and has a high level of uncertainty and negotiation. The inability to meet return flow requirements will prevent the use of these water rights.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Filter Media Replacement HBWTP

Submitted By: Public Works

Version: 1/30/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	50,000	-	-	50,000
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	280,000	-	-	280,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	68,000	-	-	68,000
Total Costs (Gross)	-	-	-	398,000	-	-	398,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This project will facilitate the replacement of the filter media at the Howard Berry Water Treatment Plant. The removal of the media will allow for maintenance and inspection activities to be performed on the filter basins. Planned auxiliary work includes: painting, underdrain inspection and resealing of wall penetrations. Replacement of the underdrain is not anticipated.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

N/A

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This project is a critical component of the City's water treatment process and will ensure a reliable water supply. The existing media was last replaced in 2017, with this project scheduling replacement in 11 years. Industry standard suggest replacement of filter media every 10 to 20 years. The media is currently performing as required and is not showing accelerated signs of degradation. Media material testing will be conducted prior to replacement to confirm failure of performance. If testing suggests material is adequate, the project will be delayed an appropriate period as determined at the time of testing.

Department Priority Ranking: Medium

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: HBWTP Recycle System

Submitted By: Public Works

Version: 1/30/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	40,000	-	-	-	40,000
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	390,000	-	-	-	390,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	130,000	-	-	-	130,000
Total Costs (Gross)	-	-	560,000	-	-	-	560,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This CIP funds the replacement of the recycle pumps/motors at the Howard Berry Treatment Plant that have been in service for over 30 years. In addition, the access and general conditions will be improved with concrete repairs, painting and misc. equipment replacement.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

2024 Master Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The Howard Berry treatment plant utilizes a 500,000 gallon underground backwash recycle tank to store, recycle and discharge process water. An adjacent underground vault is used to access the recycle pumps, valving, instrumentation and to perform maintenance. A backwash operation is a mandatory function for the operations of the treatment plant. Maintaining critical infrastructure supports the water utility goals.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Raw Water Integration Project (RIP)

Submitted By: Public Works

Version: 1/30/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	440,000	-	-	440,000
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	4,400,000	-	4,400,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	440,000	-	440,000
Total Costs (Gross)	-	-	-	440,000	4,840,000	-	5,280,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification





Description & Proposed Funding:

Equipment/Project Description:

This project includes piping and open sections of the Louisville Lateral and the possible replacement of existing piped section to provide for a continuous pipeline from Howard Berry Water Treatment Plant (HBWTP) to the Sid Copeland Water Treatment Plant (SCWTP). In addition this project will integrate the inspection, evaluation, and rehabilitation of the Harper Lake Pump Station to allow for multi-directional flow and redundancy for movement of raw water.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

2016 Water Management Plan & 2024 Utility Master Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This project will allow for a secure and readily available means of increasing resiliency of the City's water supply. Project goals will allow for full integration and connect all City's water supply to two both treatment facilities. The project will include a concept defined as Load-Shifting which is detailed in the 2016 Water Management Plan (WMP) and will increase firm water supplies by 100 acre-feet. The increase in supply is anticipated as the City reaches buildout conditions.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Utility Fiber

Submitted By: Public Works

Version: 1/30/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	50%
Utilities	Wastewater	Wastewater Utility Fund	50%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	440,000	-	-	-	440,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	210,000	-	-	-	210,000
Total Costs (Gross)	-	-	650,000	-	-	-	650,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Funding will provide the expansion and improvement of the City's utility fiber network in coordination with other City fiber needs.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

2024 Master Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Secure, reliable, resilient and redundant network connectivity is critical to the Utility Operations. This project will involve heavy collaboration and coordination between Public Works (PW) and Information Technology (IT). Fiber improvements scheduled for 2024 may adjust or add scope items for this 2027 project.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Water Quality Algae Mitigation System

Submitted By: Public Works

Version: 1/30/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	92,000	92,000
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	301,000	301,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	197,000	197,000
Total Costs (Gross)	-	-	-	-	-	590,000	590,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Project will install a hydrogen peroxide generator or other treatment device at Louisville Reservoir for algae mitigation.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance for a mitigation system is estimated to range from $1,000 to $5,000 per year. Both items will be explored and defined more as the project gets within 2-3 years of implementation.

Reference to Plan being implemented (i.e., Master Plan):

2024 Master Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Algae in raw water storage reservoirs is the cause or contributor of a variety of water quality issues that complicate water treatment and can result in taste and odor issues or harmful algal blooms. Staff continue to categorize the types and occurrence of Algae. These ongoing efforts allow the City to customize specific solution(s) to prevent or mitigate algae impacts. Hydrogen peroxide treatment is showing promising results with additional testing and evaluation scheduled over the next several years prior to implementation.

Department Priority Ranking: Medium

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: WTP Instrumentation Upgrades

Submitted By: Public Works

Version: 1/30/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	210,000	-	210,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	70,000	-	70,000
Total Costs (Gross)	-	-	-	-	280,000	-	280,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This Project will replace Water Plant instrumentation that was installed in 2017. These devices have a design life of 8-12 years.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

N/A

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

In 2017, the Water Treatment Plants installed all new instrumentation designed to monitor processes and equipment throughout both Water Treatment Plants. This gives the Plant staff critical information needed to make operational changes when needed and protect public heath. Due to product life cycles and advancing changes in technology, these instruments will be reaching end of life by 2029. This equipment is essential to run the plant efficiently and in compliance with CDPHE requirements. Completion of this project will ensure the divisions ability to maintaining the City's infrastructure and ensure safe, reliable and great tasting drinking water.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Lift Station Communication Upgrade

Submitted By: Public Works

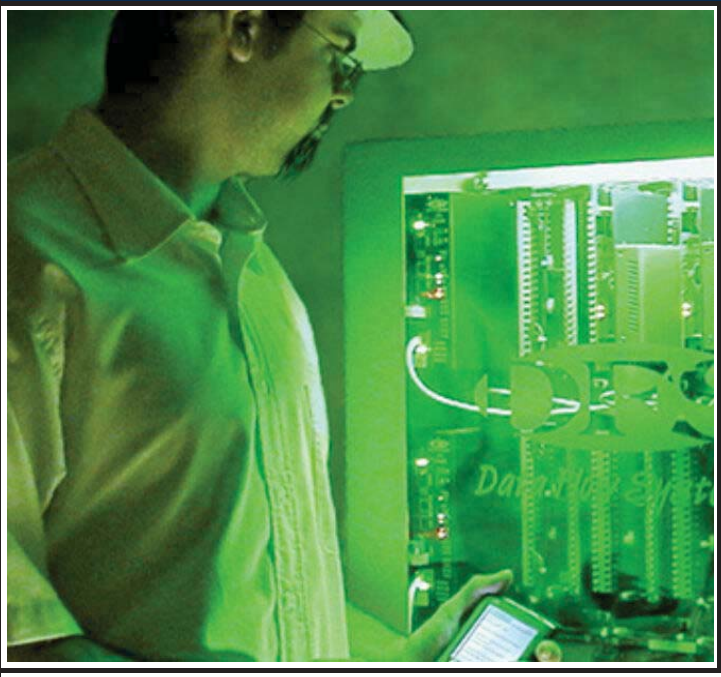
Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Wastewater	Wastewater Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	15,000	-	-	-	-	-	15,000
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	35,000	-	-	-	-	-	35,000
Contingency	5,000	-	-	-	-	-	5,000
Total Costs (Gross)	55,000	-	-	-	-	-	55,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replace the existing communication system at all three wastewater pump stations to ensure proper operations of the pump stations.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The existing communications system has a limited number of lines to be able to communicate with, therefore multiple alarm codes are lined together limiting the amount of good information received from the pump stations when an issue arises. The system is also from 2012 and there are much newer and better communication systems available now.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

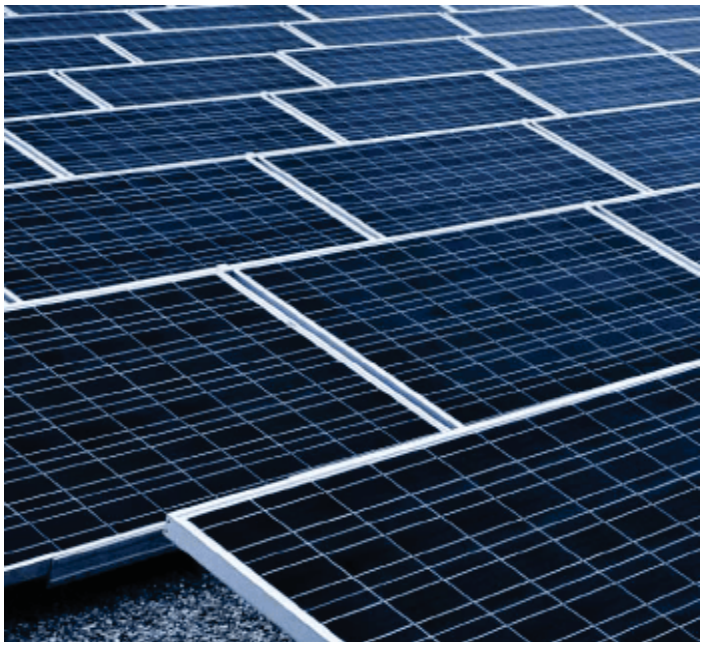
Is this a new or existing CIP?	New			Check box if grant funded:	☑ Check
Project Name:	Waste Water Plant Decarbonization	Submitted By:	Public Works	Version:	3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Sustainability	Wastewater Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	15,843	-	-	1,026,000	-	-	1,041,843
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	15,843	-	-	1,026,000	-	-	1,041,843
Grants or Other Off-Setting Revenue	15,843	-	-	-	-	-	15,843
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Install 690kW ground mount solar array in 2028. Envelope air sealing and lighting occupancy controls in 2025.

Project revenue or grants that will support the project and the impacts to the operating budget:

Grants have been applied for solar and energy efficiency upgrades through DOLA and IRA.

Reference to Plan being implemented (i.e., Master Plan):

Decarbonization Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This scope aligns with the near term scope of the Decarbonization Plan.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: WWTP -Centrifuge Building Roof Replacement

Submitted By: Public Works

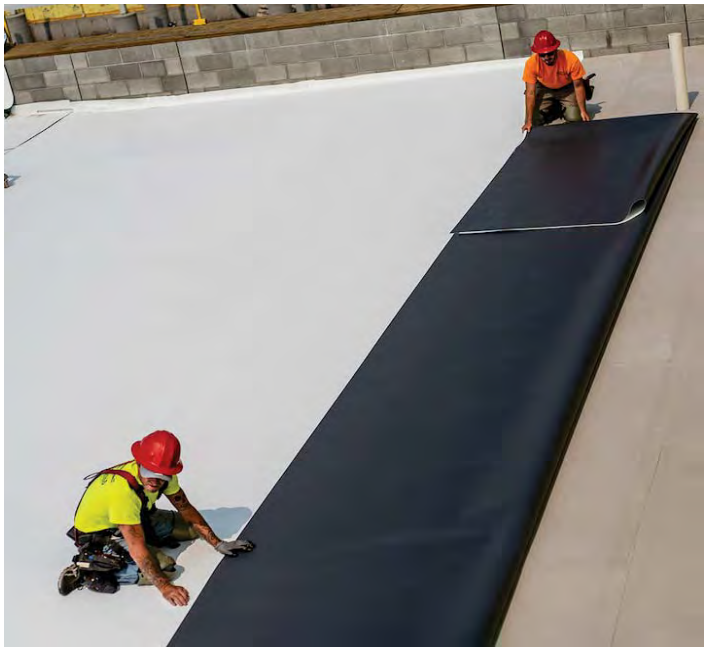
Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Facilities Maintenance	Wastewater Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	65,000	-	65,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	9,750	-	9,750
Total Costs (Gross)	-	-	-	-	74,750	-	74,750
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

New 60mm TPO roof covering

Project revenue or grants that will support the project and the impacts to the operating budget:

A new roof will decrease maintenance and repair costs.

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

As of 2023, this roof may have 5 - 10 more years of useful life (not guaranteed). Some minor repairs are needed to prolong life..

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Sanitary Sewer Rehab - Replacement

Submitted By: Public Works

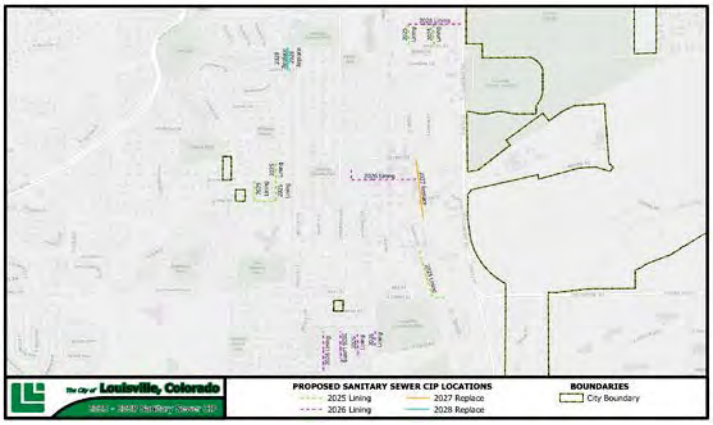
Version: 3/26/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Wastewater	Wastewater Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	5,000	5,000	12,500	12,500	13,000	13,000	61,000
Other Prof Services	-	-	-	-	-	-	-
Construction	385,000	510,000	560,000	320,000	550,000	575,000	2,900,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	77,000	102,000	168,000	96,000	275,000	287,500	1,005,500
Total Costs (Gross)	467,000	617,000	740,500	428,500	838,000	875,500	3,966,500
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

The City maintains over 90 miles of sanitary sewer mains. Staff estimates approximately 17 miles of sewer mains are in need of replacement or lining. This project replaces or lines deficiently sized, deteriorating, poorly constructed sanitary sewer mains. Work is also coordinated with the Street Program to prevent replacements in new streets. The program is focused mainly on VCP sized 6" and 8".

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time.

Reference to Plan being implemented (i.e., Master Plan):

None

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This project will continue to replace old and troubled pipelines. This is an ongoing program. This program is driven by the need to maintain the wastewater collection system.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: WWTP Operation Building Roof Replacement

Submitted By: Public Works

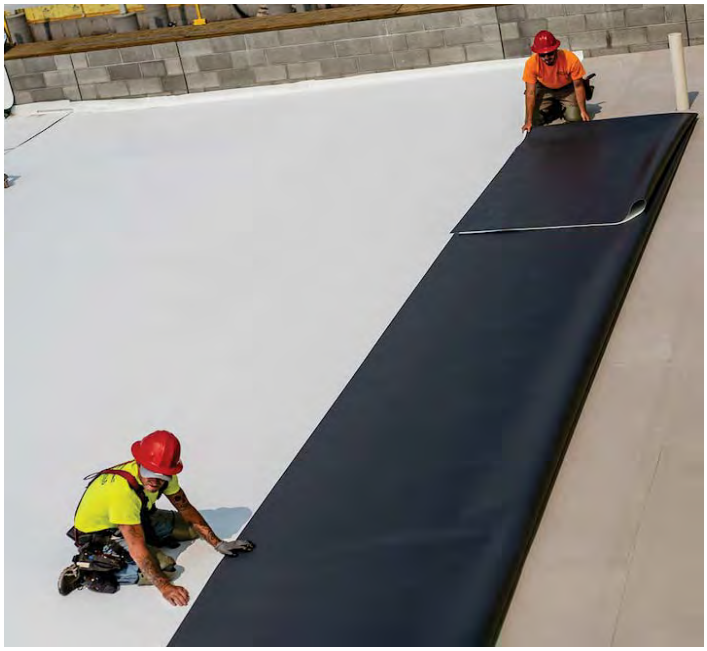
Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Facilities Maintenance	Wastewater Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	65,000	-	-	-	-	-	65,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	9,750	-	-	-	-	-	9,750
Total Costs (Gross)	74,750	-	-	-	-	-	74,750
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

New 60mm TPO roof covering

Project revenue or grants that will support the project and the impacts to the operating budget:

A new roof will decrease maintenance and repair costs.

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This roof's seams are failing throughout the roof system. It is beyond its useful life and needs to be replaced (Both the TPO and EPDM sections).

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

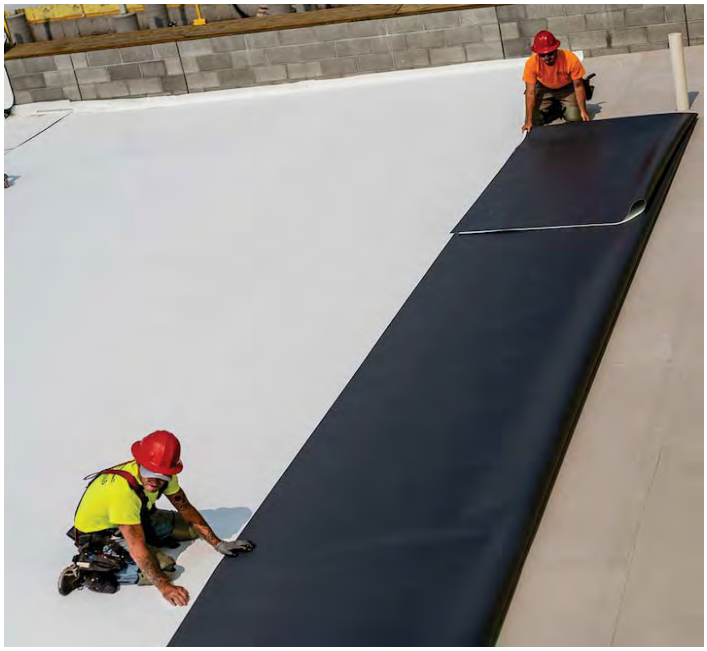
Is this a new or existing CIP?	New			Check box if grant funded:	☐ Check
Project Name:	WWTP - Admin Building Roof Replacement	Submitted By:	Public Works	Version:	3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Facilities Maintenance	Wastewater Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	20,000	-	-	-	-	-	20,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	3,000	-	-	-	-	-	3,000
Total Costs (Gross)	23,000	-	-	-	-	-	23,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

New 60mm TPO roof covering

Project revenue or grants that will support the project and the impacts to the operating budget:

A new roof will decrease maintenance and repair costs.

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This roof's seams are failing throughout the roof system. It is beyond its useful life and needs to be replaced.

Department Priority Ranking:	Highest	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Storm Sewer CCTV Software/Implementation

Submitted By: Public Works

Version: 3/26/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Storm Water	Storm Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	500,000	-	-	-	-	500,000
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	150,000	-	-	-	-	150,000
Total Costs (Gross)	-	650,000	-	-	-	-	650,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This project would implement a program that would consist of videoing our storm system infrastructure and making the videos available to staff. This is an asset management software that will help in determining future CIPs for storm sewer

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time.

Reference to Plan being implemented (i.e., Master Plan):

2024 Storm water Master Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This program is driven by the need to maintain the storm sewer system.

Department Priority Ranking: Medium

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: SBR Lining - Slipline

Submitted By: Public Works

Version: 2/22/2023

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Storm Water	Storm Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	150,000	-	-	-	-	-	150,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	75,000	-	-	-	-	-	75,000
Total Costs (Gross)	225,000	-	-	-	-	-	225,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This project includes installation of a culvert lining system to reinforce a ditch crossings on South boulder Rd. The culvert consist of the Goodhue crossing at Steel St.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time that may be used to support the project.

Reference to Plan being implemented (i.e., Master Plan):

None

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Project will help protect South Boulder Road from potential pipe collapse providing a safe, well maintained transportation system. The project will extend the life of the existing culvert and prevent having to open trench cut a busy arterial road. Project need was identified through City employee assessment. Need is due to rusted metal culverts that are at the end of their service life.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Storm System Maintenance

Submitted By: Public Works

Version: 3/26/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Storm Water	Storm Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering		20,000		22,500		24,000	66,500
Other Prof Services	-	-		-		-	-
Construction		400,000		500,000		525,000	1,425,000
Other Equip/Project Costs	-	-		-		-	-
Capital Equipment Purch	-	-		-		-	-
Contingency	-	80,000		150,000		157,500	387,500
Total Costs (Gross)	-	500,000	-	672,500	-	706,500	1,879,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This project will rehabilitate City owned detention ponds and storm sewers to improve their storm water detention and drainage efficient. The project will follow the recommendations in the Louisville Storm Water Master Plan completed in 2024.

Project revenue or grants that will support the project and the impacts to the operating budget:

There are no grants identified for funding.

Reference to Plan being implemented (i.e., Master Plan):

2024 Storm Water Master Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

This project will ensure the detention ponds and storm sewer continue to function as designed. Maintain the City's infrastructure is consistent with a City Council goal of addressing again infrastructure.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Clubhouse Exterior - Decking & Pergola

Submitted By: Parks & Recreation

Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Golf Course	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	29,000	-	-	-	-	29,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	29,000	-	-	-	-	29,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Enhancements to the existing exterior deck including outdoor carpet and a pergola structure for increased shade

Project revenue or grants that will support the project and the impacts to the operating budget:

A nicer and more comfortable exterior area will support revenue at the restaurant and pro shop.

Reference to Plan being implemented (i.e., Master Plan):

Strategic Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The clubhouse and associated amenities are fundamental to the customer experience. These facilities and amenities are needed to support players and events hosted by the golf course which bring in revenue.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Maintenance Facility Storage Building

Submitted By: Parks & Recreation

Version: 1/16/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Golf Course	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	400,000	-	-	-	-	-	400,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	400,000	-	-	-	-	-	400,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Construct an additional storage building at golf course's maintenance facility to increase the amount of indoor storage space available for materials, tools and maintenance equipment.

Project revenue or grants that will support the project and the impacts to the operating budget:

Supports the golf course which is a revenue generating operation.

Reference to Plan being implemented (i.e., Master Plan):

Golf strategic plan & PROST Long Range Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The existing building serving the Golf Maintenance team is inadequate to meet the needs of the present day operation. A new building is needed to increase the square footage of indoor storage space required to properly protect vital materials and equipment. This will become increasingly important as the equipment fleet is electrified in accordance with City-wide decarbonization plans and anticipated regulatory requirements on gas powered equipment. This request would cover the construction of the new building. On-going efforts to design and obtain regulatory approvals for the proposed facility are in progress with previously awarded CIP funding.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Golf Clubhouse - Basement Improvements

Submitted By: Public Works

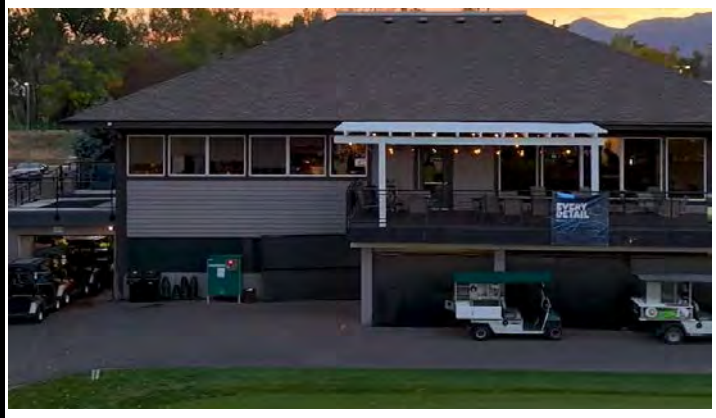
Version: 3/26/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Facilities Maintenance	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	41,000	-	-	-	-	-	41,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	6,150	-	-	-	-	-	6,150
Total Costs (Gross)	47,150	-	-	-	-	-	47,150
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Repair plumbing chase and add access panels, replace existing LED tubes with LED fixtures, Add heater in cart storage and remove air circulation unit.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The basement of the Clubhouse, also know as Cart storage, is open to the elements and is vulnerable to freezing temperatures. This request would close in 3 openings with insulation, add a heating unit, replace drywall that has been damaged. Removing the Air Circulation unit will open up some areas for additional storage. The space will not be fully enclosed or insulated, but this scope will keep the area warmer in the winter months to preserve the equipment and plumbing lines located in the basement.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Golf Clubhouse - Interior Improvements

Submitted By: Public Works

Version: 3/25/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Facilities Maintenance	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	151,000	-	-	-	-	-	151,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	22,650	-	-	-	-	-	22,650
Total Costs (Gross)	173,650	-	-	-	-	-	173,650
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Refresh interior of existing Clubhouse to include new Paint and Carpet, Insulate interior closet by front desk, add bottle fill by restaurant entrance, new plumbing fixtures, partitions, countertops at men's and women's restrooms. Add drywall between Pro Shop and Cafe to dampen sound.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The interior of the Clubhouse has not had a refresh in over 10 yrs. The carpet and paint are worn due to heavy traffic. The restrooms are in need of new fixtures and partitions and need updated. Last interior painting was completed in 2015 and restrooms renovated in 2012

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Golf Clubhouse - Exterior Improvements

Submitted By: Public Works

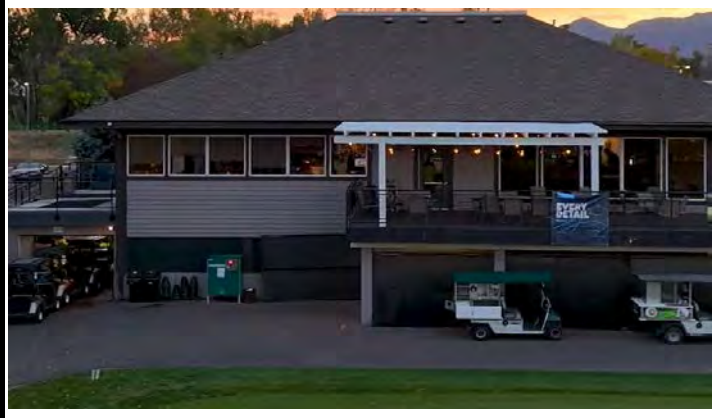
Version: 3/27/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Facilities Maintenance	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	52,000	-	-	-	-	-	52,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	7,800	-	-	-	-	-	7,800
Total Costs (Gross)	59,800	-	-	-	-	-	59,800
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Repaint exterior Clubhouse, Pavilion and railings. Repair Fascia boards, reseal gutters and downspouts, and make minor repairs to siding.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The Clubhouse has not been repainted since 2015. Repainting will protect the siding and extend its remaining life. Railings and Fascia boards will be repaired and repainted.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Cart Path Repairs

Submitted By: Parks & Recreation

Version: 1/11/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Golf Course	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	25,000	25,000	-	-	-	-	50,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	25,000	25,000	-	-	-	-	50,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Remove and replace damaged areas of the cart path. Add curbing and widen areas of the path to address wear and tear from cart traffic. This project will be integrated into the City's yearly concrete replacement program and coordinated with Public Works.

Project revenue or grants that will support the project and the impacts to the operating budget:

Supports the golf course which is a revenue generating operation.

Reference to Plan being implemented (i.e., Master Plan):

Golf Course Strategic Plan & PROST Long Range Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Areas of the original cart path have aged, are damaged, and are in need of repair. During the reconstruction in 2013-2014 heavy equipment damaged areas of the path and these areas continue to get worse. We will also be adding curbing where needed and expanding the cart path where cart traffic creates damage. This is broken up into 2 small projects to minimize impact to the golf course.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New			Check box if grant funded:	☐ Check
Project Name:	Pond Liner Replacement - Hole 11		Submitted By:	Parks & Recreation	Version: 1/16/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Golf Course	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	309,241	-	-	-	-	309,241
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	309,241	-	-	-	-	309,241
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replace aging pond liner on hole 11 that is leaking.

Project revenue or grants that will support the project and the impacts to the operating budget:

Supports the golf course which is a revenue generating operation.

Reference to Plan being implemented (i.e., Master Plan):

Golf Course Strategic Plan & PROST Long Range Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The pond liner on hole 11 is leaking and in need of repair. This pond holds storm water and is part of the aesthetics of the golf course and the homes on hole 11. We have fish and other aquatic life in this pond that are at risk during the summer months when it is dry and there is little rain so we would like to re-line this pond so we do not have to add supplemental water to keep the water level at a proper elevation.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Check box if grant funded:	☐ Check
Project Name:	Golf Clubhouse Parking Lot Lighting	Submitted By: Public Works	Version: 3/27/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Facilities Maintenance	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	32,500	-	-	-	-	-	32,500
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	4,875	-	-	-	-	-	4,875
Total Costs (Gross)	37,375	-	-	-	-	-	37,375
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Install additional parking lot lighting and new exterior LED fixtures at Golf Clubhouse.

Project revenue or grants that will support the project and the impacts to the operating budget:

Reference to Plan being implemented (i.e., Master Plan):

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

There are currently only 3 parking lot lights, adding additional fixtures, will increase safety for staff and visitors when its dark out. Existing exterior fixtures to be replaced with LED.

Department Priority Ranking:	High	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Sunshade for Starter Station

Submitted By: Parks & Recreation

Version: 1/18/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Golf Course	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	22,000	-	-	-	-	22,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	22,000	-	-	-	-	22,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Construct a sunshade for the starter stations on holes #1 and #10.

Project revenue or grants that will support the project and the impacts to the operating budget:

The golf course is a revenue generating operation.

Reference to Plan being implemented (i.e., Master Plan):

Golf Course Strategic Plan & PROST Long Range Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Purchase a sunshade for the starter stations on holes 1 and 10 to protect employees from the elements while they perform their job duties. Also provides shade to customers waiting to begin play.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Bunker Renovation

Submitted By: Parks & Recreation

Version: 1/16/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Golf Course	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	167,375	167,375	-	-	-	334,750
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	167,375	167,375	-	-	-	334,750
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Install Sand Guard System on 53 bunkers on the golf course. Https://www.porouspaveinc.com/sand-guard

Project revenue or grants that will support the project and the impacts to the operating budget:

Supports the golf course which is a revenue generating operation.

Reference to Plan being implemented (i.e., Master Plan):

Golf Course Strategic Plan & PROST Long Range Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The bunkers were renovated after the flood of 2013 without bunker liners. The life expectancy of unlined bunkers is 6-7 years so they are due to be renovated. We would like to incorporate the porous gravel liner system from Porous Pave Inc. called Sand Guard. This system keeps the shape of the bunkers intact and protects the drainage gravel so the bunkers stay clean and continue to drain well. Data from our surveys show our bunkers score the lowest out of all the amenities of the golf course so we would like to address the need to improve the performance of our bunkers.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Electric for Robotic Mower

Submitted By: Parks & Recreation

Version: 1/16/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Golf Course	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	32,000	-	-	-	-	-	32,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	32,000	-	-	-	-	-	32,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Add electrical charging station at the driving range to charge the robotic mowers being utilized.

Project revenue or grants that will support the project and the impacts to the operating budget:

Supports the golf course which is a revenue generating operation.

Reference to Plan being implemented (i.e., Master Plan):

Golf Course Strategic Plan & PROST Long Range Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

When we demoed the robotic mower we used extension chords to supply power to the charging station. Now that we have purchased the mower and would like to add a robotic ball picker to our driving range we need a permanent charging station located on the driving range for both units.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Golf Cart Fleet Replacement

Submitted By: Parks & Recreation

Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Golf Course	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	270,140	-	-	-	-	-	270,140
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	270,140	-	-	-	-	-	270,140
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replacement of the current golf cart fleet with refurbished 2020 EZGO golf carts. The refurbished carts will have had a frame off restoration and contain an upgraded lithium battery (versus lead acid battery in the current carts). The full warranty periods are in affect.

Project revenue or grants that will support the project and the impacts to the operating budget:

Lithium batteries will reduce labor costs by removing the need to water batteries on a weekly basis. The cost of electricity will also decrease due to reducing charging time for lithium batteries.

Reference to Plan being implemented (i.e., Master Plan):

Golf Course Strategic Plan & PROST Long Range Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Golf cart rentals have averaged over $300,000 in sales per year. Lithium batteries require less electricity to charge as well as reduced staff labor given the lead acid batteries in the current carts require weekly water be added. The removal of lead acid batteries will also remove the production of hydrogen gas that is produced when charging lead acid batteries.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Golf Operations Office Furniture

Submitted By: Parks & Recreation

Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Golf Course	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	16,000	-	-	-	-	-	16,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	16,000	-	-	-	-	-	16,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replacement of worn interior office furniture. Last replaced prior to 2013.

Project revenue or grants that will support the project and the impacts to the operating budget:

Replacing 5 to 20 year old furniture to maximize efficiency of limited space.

Reference to Plan being implemented (i.e., Master Plan):

Strategic Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Replacing 5 to 20 year old furniture to maximize efficiency. Currently the entire golf operations team of 5 employees utilize a shared 190 sq.ft office space.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New			Check box if grant funded:	☐ Check
Project Name:	Tree Planting		Submitted By:	Parks & Recreation	Version: 1/17/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Golf Course	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	15,000	-	15,000	-	15,000	45,000
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	15,000	-	15,000	-	15,000	45,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Purchase and plant trees on golf course and along Coal Creek.

Project revenue or grants that will support the project and the impacts to the operating budget:

Supports the golf course which is a revenue generating operation.

Reference to Plan being implemented (i.e., Master Plan):

Golf Course Strategic Plan & PROST Long Range Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Due to weather, pests, aging, and the Marshall Fire we have removed over 210 trees from the golf course. We would like to start planting trees to add diversity and improve the health of our forested areas on the golf course.

Department Priority Ranking:	Medium	Request Number:	(Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Golf Operations Office Furniture

Submitted By: Parks & Recreation

Version:

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Golf Course	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	50,000	50,000
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	-	-	-	50,000	50,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replacement of worn interior fixtures and outdated counter from pre-flood (2013).

Project revenue or grants that will support the project and the impacts to the operating budget:

Potential increase to merchandise sales.

Reference to Plan being implemented (i.e., Master Plan):

Strategic Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

As traffic and demand continue, staff struggle to efficiently register players with the current fixed counter design. Golf shop merchandising is limited based upon the fixtures available, limiting revenue potential.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Maintenance Facility Paving Improvements

Submitted By: Parks & Recreation

Version: 1/16/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Golf Course	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	227,000	25,000	252,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	-	-	227,000	25,000	252,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

In 2027 pave the dirt parking lot. In 2028 add an office and a ventilated room for the reel and bedknife grinders.

Project revenue or grants that will support the project and the impacts to the operating budget:

Supports the golf course which is a revenue generating operation

Reference to Plan being implemented (i.e., Master Plan):

Golf Course Strategic Plan & PROST Long Range Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Paving the parking lot in 2029 will help protect the new equipment which currently gets damaged as rocks hit the cutting units and rollers. We are constantly checking the height of cut on the mowers due to the rough terrain they travel over on a daily basis. In 2030 we will build an additional interior office so that the Superintendent and Assistant Superintendent do not have to share a small office, along with building a vented room for the grinders to protect the mechanic and other staff members from the grinding debris created when using the reel and bedknife grinders.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Foley 673 Bedknife Grinder

Submitted By: Parks & Recreation

Version: 1/12/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Golf Course	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	46,465	-	-	-	46,465
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	46,465	-	-	-	46,465
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Purchase a new bedknife grinder to replace aging bedknife grinder currently in use. The current bedknife grinder is in constant need of repair and nearing the end of it's lifespan.

Project revenue or grants that will support the project and the impacts to the operating budget:

Supports the golf course which is a revenue generating operation

Reference to Plan being implemented (i.e., Master Plan):

Golf Course Strategic Plan & PROST Long Range Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

New bedknife grinder to replace aging bedknife grinder that is reaching the end of it's lifespan. A new bedknife grinder will work more efficiently on grinding and maintaining bedknife edges on the new hybrid mowers.

Department Priority Ranking: Medium

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Foley 653 Accu-Master Reel Grinder

Submitted By: Parks & Recreation

Version: 1/12/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Golf Course	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	83,664	-	-	83,664
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	-	83,664	-	-	83,664
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Purchase new reel grinder to replace old reel grinder that will be at the end of it's expected lifespan. This new reel grinder will be better suited for the reels on the new hybrid mowers.

Project revenue or grants that will support the project and the impacts to the operating budget:

Supports the golf course which is a revenue generating operation.

Reference to Plan being implemented (i.e., Master Plan):

Golf Course Strategic Plan & PROST Long Range Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

New reel grinding equipment to replace the aging reel grinder we are currently using. The technology in the new reel grinder will benefit in performance on our new hybrid mowers.

Department Priority Ranking: Medium

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: 175 Gallon Sprayer Replacement

Submitted By: Parks & Recreation

Version: 1/11/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Golf Course	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	49,515	-	-	-	49,515
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	49,515	-	-	-	49,515
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replace 175 gallon sprayer which will be at the end of its expected usefulness.

Project revenue or grants that will support the project and the impacts to the operating budget:

Supports the golf course which is a revenue generating operation.

Reference to Plan being implemented (i.e., Master Plan):

Golf Course Strategic Plan & PROST Long Range Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

175 gallon sprayer will be 10 years old and at the end of its expected life span. The sprayer is used to spray fertilizers, soil amendments, and fungicides on greens, tees, fairways, and rough. This is an integral piece of equipment for the golf course and a priority in maintaining healthy turf and controlling weeds.

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Echo Robotic Ball Picker

Submitted By: Parks & Recreation

Version: 1/12/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Golf Course	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	28,700	-	-	28,700
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	-	28,700	-	-	28,700
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Purchase a robotic ball picker for the driving range. This picker can retrieve 300 golf balls per session and automatically empty them in a receptacle.

Project revenue or grants that will support the project and the impacts to the operating budget:

Supports the golf course which is a revenue generating operation.

Reference to Plan being implemented (i.e., Master Plan):

Golf Course Strategic Plan & PROST Long Range Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

We would like to purchase a robotic ball picker to help reduce our carbon foot print by using an all electric robotic ball picker to retrieve range balls. This would greatly reduce the use of a gas driven range picker, reduce the man power picking range balls, and work in tandem with our robotic mower.

Department Priority Ranking: Medium

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? New

Check box if grant funded: ☐ Check

Project Name: Driving Range Porous Pave

Submitted By: Parks & Recreation

Version: 2/29/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Golf Course	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	65,000	-	65,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	-	-	65,000	-	65,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Replace damaged turf area at driving range with Porous Pave and cobble stone.

Project revenue or grants that will support the project and the impacts to the operating budget:

The driving range is a revenue generating amenity.

Reference to Plan being implemented (i.e., Master Plan):

Golf Course Strategic Plan & PROST Long Range Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

In 2025 we would like to remove the turf behind the hitting mat and replace it with Porous Pave. This would expand the space for cart travel and relieve congestion at the driving range. Currently the path is too narrow for 2 carts to travel on which creates an area of dead turf and is difficult for golfers to navigate. If a customer parks their cart to hit range balls there is not enough concrete for another cart to pass without driving on the turf. The range has been extremely busy and the current path creates congestion and confusion for the players. We would like to use a mix of Porous Pave and cobble stone to accommodate the irrigation and drainage that is in this turfed area

Department Priority Ranking: Highest

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP? Existing

Check box if grant funded: ☐ Check

Project Name: Cart Path Repairs

Submitted By: Parks & Recreation

Version: 1/11/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Golf Course	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	50,000	35,000	35,000	35,000	155,000
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	-	-	50,000	35,000	35,000	35,000	155,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Remove and replace damaged areas of the cart path. Add curbing and widen areas of the path to address wear and tear from cart traffic. This project will be integrated into the City's yearly concrete replacement program and coordinated with Public Works.

Project revenue or grants that will support the project and the impacts to the operating budget:

Supports the golf course which is a revenue generating operation.

Reference to Plan being implemented (i.e., Master Plan):

Golf Course Strategic Plan & PROST Long Range Plan

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

Areas of the original cart path have aged, are damaged, and are in need of repair. During the reconstruction in 2013-2014, heavy equipment damaged areas of the path and these areas continue to get worse. We will also be adding curbing where needed and expanding the cart path where cart traffic creates damage. This will be a on-going project to address the aging cart path and repair a large stretch of the cart path on hole 3, that is damaged from tree roots.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Project Name:	Annual IT Hardware Replacements	Submitted By:	Information Technology	Version:	1.0

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Administration & Support Services	Information Technology	Technology Management Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	142,550	142,550	142,550	142,550	142,550	142,550	855,300
Contingency	-	-	-	-	-	-	-
Total Costs (Gross)	142,550	142,550	142,550	142,550	142,550	142,550	855,300
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

Ongoing refresh of desktop, laptop, monitors, scanners, printers and copiers.

Project revenue or grants that will support the project and the impacts to the operating budget:

All City Departments contribute annually to the Technology Fund to allow for the replacement of their equipment every 4 years. These replacements are funded by the Technology Fund via cost allocations to end user Departments.

Reference to Plan being implemented (i.e., Master Plan):

Core IT Infrastructure

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

City IT Staff operate on a 4 year replacement cycle for a desktop and workgroup related hardware.
IT Staff's sub-program goal is to maintain a secure and connected network ensuring all users have appropriate technological resources to effectively perform their jobs.

Department Priority Ranking: High

Request Number: (Finance Use)

Six-Year (2025-2030) Capital Improvement Plan
Request Form for Capital Equipment or Capital Project

Identification and Funding Source

Is this a new or existing CIP?	New	Is this grant funded?	No
Project Name:	3213 F550 Plow Truck Replacement	Submitted By: Public Works	Version: 3/26/2024

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Snow & Ice Removal	Fleet Management Fund	100%
			100%

Estimated Cash Flow Schedule

Equipment or Project Costs	Year 1 2025	Year 2 2026	Year 3 2027	Year 4 2028	Year 5 2029	Year 6 2030	Six-Year Total
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other Equip/Project Costs	-	-	-	-	-	-	-
Capital Equipment Purch	80,000	-	-	-	-	-	80,000
Contingency	10,000	-	-	-	-	-	10,000
Total Costs (Gross)	90,000	-	-	-	-	-	90,000
Grants or Other Off-Setting Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification



Description & Proposed Funding:

Equipment/Project Description:

This CIP is for the purchase of a replacement F550 or equivalent Snow Plow/Streets dump truck.

Project revenue or grants that will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Reference to Plan being implemented (i.e., Master Plan):

Narrative …

Justification and Alignment with Program/Sub-Program Goals & Key Performance Indicators:

The Snow Plow/Dump truck unit #3213 meets the age requirement for replacement in 2025. This unit is used for miscellaneous street and water distribution task as well as snow plowing operations city wide.

Department Priority Ranking:	High	Request Number:	(Finance Use)

City of Louisville, Colorado
Unfunded Projects
2025 - 2030

Capital Fund - Unfunded Projects

Project Description	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	2030 Planned	6-Year Totals
Conversion of Volleyball court to 2 pickleball courts (%)			105,000				105,000
Build 6-8 new pickleball courts (%)			210,000	700,000			910,000
Renovation of Cottonwood Park / Lake Park			150,000	1,250,000			1,400,000
Multi-use athletic fields - natural grass		150,000	1,350,000				1,500,000
Centennial Tennis Court Projects			175,000	1,500,000			1,675,000
Renovate Lawrence Enerrito to Synthetic Turf			150,000	1,500,000			1,650,000
Sports Complex Concession		650,000					650,000
Par Course Replacement		75,000	75,000	75,000	75,000		300,000
Via Appia Pedestrian Improvements		536,800					536,800
CO42 Corridor Enhancements		800,000	16,000,000	550,000	11,850,000	17,000,000	46,200,000
City Services 2 Building		57,500	57,500	13,800,000			13,915,000
City Hall 2 (20,000sqft.)		25,000	11,510,000				11,535,000
City Hall 2 (30,000sqft.) Incremental			5,750,000				5,750,000
City Hall 2 (40,000sqft.) Incremental			2,750,000				2,750,000
Community Park Stage Shade Solution	80,000						80,000
Total Capital Projects Fund	**80,000**	**2,374,800**	**38,177,500**	**19,375,000**	**11,925,000**	**17,000,000**	**88,932,300**

Open Space Fund - Unfunded Projects

Project Description	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	2030 Planned	6-Year Totals
Community Trail Connections			200,000	150,000	150,000	200,000	700,000
Total Open Space Fund	**-**	**-**	**200,000**	**150,000**	**150,000**	**200,000**	**700,000**

City of Louisville, Colorado
Unfunded Projects
2025 - 2030

Conservation Trust Fund - Unfunded Projects

Project Description	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	2030 Planned	6-Year Totals
Build 6-8 new pickleball courts (%)			90,000	300,000			390,000
Conversion of Volleyball court to 2 pickleball courts (%)			245,000				245,000
Total CTF Fund	**-**	**-**	**335,000**	**300,000**	**-**	**-**	**635,000**

Golf Course Fund - Unfunded Projects

Project Description	2025 Planned	2026 Planned	2027 Planned	2028 Planned	2029 Planned	2030 Planned	6-Year Totals
Clubhouse Renovation & Expansion				7,000,000			7,000,000
Restroom Construction (Holes 1-4)		300,000					300,000
Putting Green Renovation - Punchbowl		350,000					350,000
Clubhouse Architecture & Engineering		780,000					780,000
Clubhouse Replacement				20,000,000			20,000,000
Golf Learning Center & Club Fitting		342,000					342,000
Autonomous Add-On For Triplex Mower		130,000	130,000				260,000
Water Rights for Golf Course			100,000	100,000			200,000
Total Golf Course Fund	**-**	**1,902,000**	**230,000**	**27,100,000**	**-**	**-**	**29,232,000**

Appendix II

Budget by Fund with Line-Item Detail

GENERAL FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 001 – Revenue Account						
411000	Property Tax	3,900,969.25	3,666,652.62	4,655,095.00	5,168,562.00	5,182,150.00
413100	Sales Tax	10,953,387.60	11,767,043.26	12,767,000.00	12,405,610.84	12,765,373.56
413101	Sales Tax Business Assistance	-	(268,676.06)	(144,050.00)	(93,411.00)	(93,410.00)
413200	Use Tax - Consumer	1,452,937.92	1,876,287.21	1,716,000.00	1,767,480.00	1,820,500.00
413201	Consumer Use Tax Bus Assist	-	(70,406.81)	(134,700.00)	(75,020.00)	(75,000.00)
414100	Use Tax - Auto	1,564,805.02	1,512,180.35	1,351,000.00	1,398,290.00	1,447,230.00
416000	Lodging Tax	294,567.97	415,992.25	403,000.00	443,300.00	476,550.00
416500	Bag Tax	187,982.19	206,889.87	100,000.00	100,000.00	100,000.00
417000	Specific Ownership Tax	282,500.64	272,756.28	259,040.00	268,110.00	277,490.00
418100	Franchise Tax - Xcel Energy	964,346.95	1,013,908.98	802,920.00	1,050,000.00	1,102,500.00
418200	Telephone Utility Tax	22,990.10	20,335.59	32,420.00	31,770.00	31,130.00
418300	Franchise Tax - Comcast Cable	218,450.44	218,913.00	251,590.00	254,110.00	254,110.00
419200	Penalty & Int on Delq Taxes	15,084.36	26,133.84	10,000.00	10,000.00	10,000.00
419300	Penalty & Int on Sales Tax	66,241.82	89,638.89	90,000.00	90,000.00	90,000.00
431500	FEMA Grant - 2013 Flood	48,837.29	-	-	-	-
431501	FEMA Grant - Marshall Fire	-	-	-	-	1,000,000.00
432200	State Grant - Misc.	-	42,163.44	11,000.00	11,000.00	11,000.00
433000	Grant Revenues	30,670.86	682,585.05	150,000.00	68,000.00	-
435200	Mineral Lease & Severance Tax	26,724.93	30,901.38	22,930.00	22,930.00	22,930.00
435500	Motor Vehicle Registration Tax	68,057.63	63,023.01	75,320.00	76,070.00	76,830.00
435600	Cigarette Tax	30,199.64	48,687.41	39,690.00	38,900.00	38,120.00
435700	Marijuana Tax	225,429.64	196,854.43	225,000.00	236,250.00	248,060.00
437110	Superior IGA-Sales Tax Sharing	56,378.66	64,636.72	61,500.00	62,730.00	63,980.00
439000	Intergovernmental Revenue	15,600.00	15,600.00	-	-	-
441100	Admin Fees-Bldr County Use Tax	62,001.79	79,864.02	21,350.00	22,930.00	26,600.00
441120	Returned Check Fees	1,524.65	1,525.00	-	-	-
441140	Car Charging Fee	3,866.92	3,984.92	-	-	-
443010	Unclassified Charges for Servs	-	143.75	250.00	250.00	250.00
443440	Recycling Revenue	-	1,195.70	-	-	-
461000	Miscellaneous Revenues	51,146.55	25,356.98	25,000.00	25,000.00	25,000.00
461100	Interest Earnings	51,057.41	545,853.17	263,680.00	438,735.00	372,925.00
461110	Net Incr (Decr) in Fair Value	(188,361.75)	164,593.49	-	-	-
461130	Interest Income - Lease	-	3,098.30	-	-	-
462150	Solar Powr Renew Energy Credit	28,267.50	30,628.50	25,000.00	25,000.00	25,000.00
462160	Lease Revenue - Dish	-	26,534.81	-	-	-
463100	Real Property Rental Income	1,500.00	-	10,460.00	10,460.00	10,460.00
464150	Concrete Replacement	1,155.00	-	-	-	-
465100	Insurance Recovery	840,999.83	98,149.42	-	-	-
469100	Cash Over/Short	(8.65)	5.50	-	-	-
492100	Proceeds from Sale of Assets	-	1,136.00	-	-	-
492200	Lease - Other Financing Source	383,667.72	-	-	-	-
492300	Subscription - Other Financing	-	539,192.06	-	-	-
970000	Lease Asset - Capital Outlay	(383,667.72)	-	-	-	-
980207	Tfer from Hist Preserv Fund	184,561.51	190,190.00	202,790.00	208,900.00	215,200.00
980209	Tfer fr ARPA Fund	5,232,096.50	-	120,000.00	-	-
Total 001 – Revenue Account		26,695,970.17	23,603,552.33	23,413,285.00	24,065,956.84	25,524,978.56
Division: 010 – Rev-Admin & Support Services						
421100	Sales & Use Tax License	18,200.00	85,275.00	10,000.00	10,000.00	10,000.00
421110	Medical & Retail Marijuana Lic	13,496.00	8,985.00	13,000.00	11,886.00	12,480.00

GENERAL FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
421200	Liquor License	14,413.00	17,414.75	13,000.00	18,286.00	19,200.00
422600	Dog License	7,219.00	6,495.00	7,000.00	5,600.00	5,250.00
434300	BC Sustainability Grant	29,856.00	41,285.00	50,000.00	25,000.00	25,000.00
Total 010 – Rev-Admin & Support Services		83,184.00	159,454.75	93,000.00	70,772.00	71,930.00
Division: 016 – Rev-Community Design						
421300	Contractors License	141,731.00	138,398.00	71,790.00	106,090.00	109,273.00
421500	Construction Permit	2,543,476.40	2,996,060.97	1,209,720.00	929,174.00	925,445.00
421501	Bldg Permit Business Assistanc	(12,137.70)	-	-	-	-
421520	Excavating Permit	51,100.07	66,730.93	72,000.00	46,279.00	47,667.00
421560	Minor Permit	475,899.19	343,177.10	163,210.00	218,545.00	225,102.00
421590	Elevator Inspection Permit	-	-	28,500.00	28,500.00	28,500.00
441310	Annexation Fees	4,532.00	4,781.00	-	-	-
441320	Development Fees	48,099.20	35,935.18	40,370.00	79,568.00	81,955.00
441390	Special Planning Fees	-	-	80,000.00	60,000.00	60,000.00
Total 016 – Rev-Community Design		3,252,700.16	3,585,083.18	1,665,590.00	1,468,156.00	1,477,942.00
Division: 021 – Rev-Public Safety & Justice						
431000	Federal Grants	-	-	-	63,900.00	-
433000	Grant Revenues	-	-	230,872.00	115,436.00	-
442110	Police Services Reimbursements	-	11.79	-	-	-
451100	Court Fines	52,805.16	86,648.93	60,000.00	100,000.00	100,000.00
Total 021 – Rev-Public Safety & Justice		52,805.16	86,660.72	290,872.00	279,336.00	100,000.00
Division: 031 – Rev-Transportation						
435100	Highway Users Tax	621,995.04	597,725.98	606,000.00	606,000.00	606,000.00
435400	County Road and Bridge Tax	76,018.80	67,054.44	57,350.00	57,350.00	57,350.00
Total 031 – Rev-Transportation		698,013.84	664,780.42	663,350.00	663,350.00	663,350.00
Division: 051 – Rev-Parks						
421400	Arborist License	840.00	1,085.00	720.00	720.00	720.00
422400	Boat Permit	3,690.00	3,137.00	3,000.00	3,000.00	3,000.00
Total 051 – Rev-Parks		4,530.00	4,222.00	3,720.00	3,720.00	3,720.00
Division: 055 – Rev-Cultural Services						
421700	Special Event Permit	8,384.00	4,868.00	7,000.00	7,500.00	7,500.00
432560	State Grant - Libraries	24,802.00	11,539.00	-	11,500.00	11,500.00
432570	State Grants - Museum	1,500.00	6,000.00	33,086.00	40,000.00	50,000.00
437100	Superior IGA - Library	397,687.27	350,464.93	352,830.00	380,000.00	350,000.00
441210	Fall Festival	2,060.80	2,550.00	16,150.00	2,500.00	2,500.00
441220	Fourth of July	6,000.00	-	6,170.00	6,200.00	6,200.00
441520	Art Center Rentals	6,170.00	8,945.00	15,910.00	8,000.00	10,000.00
441910	Cultural Council Ticket Sales	800.00	-	-	-	-
447610	Library Account Pymnt Machine	1,444.41	1,789.02	5,000.00	5,000.00	5,000.00
447620	Library Copies	1,514.00	1,860.20	-	2,000.00	2,000.00
447650	Library - Rentals	343.00	579.46	1,800.00	750.00	750.00
447660	Museum Memberships	-	14,392.41	-	14,500.00	14,500.00
452100	Library Fines	4,651.14	3,907.87	17,000.00	4,000.00	4,000.00
469160	Library Cash Over/Short	(20.45)	(18.98)	-	-	-
Total 055 – Rev-Cultural Services		455,336.17	406,876.91	454,946.00	481,950.00	463,950.00

GENERAL FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 065 – Rev-Economic Prosperity						
441600	LRC Support Service Fees	45,000.00	50,000.00	60,000.00	60,000.00	60,000.00
Total 065 – Rev-Economic Prosperity		45,000.00	50,000.00	60,000.00	60,000.00	60,000.00
Division: 110 – Central Fund-Wide Charges						
522909	Marshall Fire - Supplies	51,653.49	10,727.48	-	-	-
525100	Auto Expense-Parts & Repairs	4.15	2.92	200.00	200.00	200.00
525300	Gas & Oil	93.48	139.39	800.00	800.00	800.00
532100	Insurance	467,217.79	541,434.11	665,390.00	764,898.00	841,338.00
532120	Insurance- Deductibles	25,127.90	6,912.65	25,000.00	25,000.00	25,000.00
532200	Printing	4,665.67	4,816.95	8,000.00	8,000.00	8,000.00
532230	Dues/Subscriptions/Books	0.02	-	-	-	-
532909	Marshall Fire - Services	162,811.95	127,040.97	59,137.00	-	-
532911	Marshal Fire - Debris Removal	775,409.21	17,250.00	-	-	-
535030	Comm Svcs-Internet/Cable	19,307.57	18,574.48	10,000.00	10,000.00	10,000.00
535200	Postage	11,973.08	9,995.95	17,000.00	17,000.00	17,000.00
536000	Rentals-Equipment	-	-	7,680.00	7,680.00	7,680.00
536040	Rentals-Other	22,429.00	28,760.00	100,000.00	70,000.00	75,000.00
538999	Other Services and Charges	3,269.46	6,358.90	4,000.00	4,000.00	4,000.00
540100	Prof Serv-Audit	19,776.00	35,133.60	27,000.00	30,900.00	32,600.00
540410	Prof Serv-Investment Fee	-	-	-	8,000.00	8,500.00
550020	Parts/Repairs/Maint-Equip	1,568.43	1,780.94	1,470.00	1,470.00	1,470.00
550090	Parts/Repairs/Maint-Copiers	3,651.81	2,283.86	16,000.00	16,000.00	16,000.00
580040	Computer Replacement	1,020.00	1,020.00	1,020.00	1,500.00	1,500.00
Total 110 – Central Fund-Wide Charges		1,569,979.01	812,232.20	942,697.00	965,448.00	1,049,088.00
Division: 111 – Debt Service						
570350	Principal-Capital Leases	6,348.16	6,592.63	5,890.00	7,100.00	7,400.00
570450	Lease Principal	9,165.05	33,634.89	-	-	-
570650	Interest-Capital Leases	2,154.73	1,910.25	2,590.00	1,500.00	1,200.00
570750	Lease Interest Expense	3,967.03	107,800.04	-	-	-
Total 111 – Debt Service		21,634.97	149,937.81	8,480.00	8,600.00	8,600.00
Division: 121 – City Council						
511100	Variable Salaries	83,952.00	85,060.40	83,952.00	83,952.00	83,952.00
512000	FICA Expense	6,583.56	6,674.35	6,421.00	6,421.00	6,421.00
512200	Workers Compensation	25.92	18.81	21.00	22.00	22.00
520100	Office Supplies	484.08	502.13	100.00	250.00	250.00
521200	Non-Capital Computer Hardware	10,744.42	-	-	-	-
532000	Advertising/Marketing	-	500.00	-	-	-
532200	Printing	5.34	139.13	200.00	400.00	400.00
532230	Dues/Subscriptions/Books	46,195.08	52,923.34	60,400.00	50,000.00	52,500.00
538101	Travel, Training, & Meetings	3,445.38	7,488.82	6,400.00	8,000.00	8,400.00
538110	Education-Ethics Training/Mat	-	-	2,500.00	2,500.00	2,500.00
538420	Contributions & Grants	35,000.00	45,000.00	45,500.00	48,000.00	50,200.00
539125	Humane Society-Boulder Agree.	-	-	2,250.00	-	-
539130	US 36	12,446.00	18,975.02	16,500.00	17,326.00	17,500.00
540470	Prof Serv-Recording Fee	34.20	309.80	250.00	-	-
540730	Citizen Opinion Survey	-	-	40,000.00	-	37,400.00
540731	Strategic Plan	-	-	1,000.00	5,000.00	5,000.00
540900	Prof Serv-Other	-	16,000.00	-	-	-

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
540910	Prof Serv-Consulting	8,731.00	2,500.00	12,000.00	12,000.00	12,000.00
580050	Contingency	4,700.14	1,052.57	10,000.00	10,000.00	10,000.00
Total 121 – City Council		212,347.12	237,144.37	287,494.00	243,871.00	286,545.00
Division: 122 – City-Sponsored Events						
511100	Variable Salaries	-	1,900.39	28,376.00	29,744.00	30,339.00
512000	FICA Expense	-	145.37	2,171.00	2,275.00	2,321.00
512200	Workers Compensation	-	0.85	12.00	16.00	16.00
537010	Fourth of July	39,303.91	35,183.80	32,000.00	32,000.00	32,000.00
537020	Fall Festival	14,734.12	14,824.79	13,000.00	15,000.00	15,000.00
537040	Festival of Lights	9,300.00	5,150.00	5,000.00	5,200.00	5,500.00
537080	Other Special Event Costs	3,070.51	1,969.69	25,000.00	15,000.00	15,000.00
537091	Street Faire DBA	56,923.35	64,174.76	85,000.00	89,500.00	94,000.00
537092	Downtown Flowers/Winter Lights	84,854.82	86,352.54	75,000.00	85,000.00	85,000.00
Total 122 – City-Sponsored Events		208,186.71	209,702.19	265,559.00	273,735.00	279,176.00
Division: 130 – Municipal Court						
511000	Regular Salaries	135,201.48	141,002.08	144,208.00	153,642.00	155,845.00
511100	Variable Salaries	2,769.67	2,531.26	6,076.00	6,320.00	6,573.00
512000	FICA Expense	10,537.97	11,014.06	11,373.00	12,111.00	12,287.00
512100	Retirement Contribution	8,141.03	9,164.69	9,373.00	9,987.00	10,130.00
512200	Workers Compensation	151.68	65.66	67.00	84.00	86.00
513000	Medical Insurance	7,094.92	7,536.00	7,511.00	7,294.00	8,023.00
513100	Dental Insurance	1,083.48	1,083.48	1,084.00	1,084.00	1,105.00
513200	Vision Insurance	233.40	233.40	233.00	231.00	234.00
513300	Life, AD&D & LTD Insurance	1,047.99	1,162.54	1,183.00	1,229.00	1,229.00
513400	Employee Assistance Plan	40.44	42.69	40.00	57.00	57.00
520100	Office Supplies	-	293.51	250.00	250.00	250.00
521100	Computer Supplies-Software	10,565.30	10,798.62	12,000.00	12,000.00	12,000.00
521200	Non-Capital Computer Hardware	639.78	-	1,000.00	1,000.00	1,000.00
522500	Non-Capital Furn/Equip/Tools	-	-	1,500.00	1,500.00	1,500.00
523100	Uniforms and Clothing	-	-	1,620.00	1,620.00	1,620.00
532200	Printing	534.00	344.43	3,000.00	3,000.00	3,000.00
532230	Dues/Subscriptions/Books	110.00	-	450.00	450.00	450.00
538101	Travel, Training, & Meetings	641.00	665.96	2,000.00	2,000.00	2,000.00
538150	Court Costs-Jury/Witness Fees	-	-	300.00	300.00	300.00
540130	Prof Serv-Judge Salary	34,160.00	35,833.00	34,000.00	34,000.00	34,000.00
540415	Prof Serv-Bank Charges	743.60	-	1,500.00	1,500.00	1,500.00
540910	Prof Serv-Consulting	950.00	1,467.31	3,000.00	3,000.00	3,000.00
542000	Legal-General	44,080.50	44,135.00	47,000.00	30,000.00	30,000.00
550020	Parts/Repairs/Maint-Equip	-	5,265.00	1,000.00	1,000.00	1,000.00
550100	Parts/Repairs/Maint-Software	9,650.00	7,740.00	8,000.00	8,000.00	8,500.00
580040	Computer Replacement	560.04	560.00	560.00	360.00	360.00
Total 130 – Municipal Court		268,936.28	280,938.69	298,328.00	292,019.00	296,049.00
Division: 141 – City Manager						
511000	Regular Salaries	332,121.33	519,018.34	703,354.00	623,206.00	651,909.00
511100	Variable Salaries	9,928.85	-	-	-	-
511200	Overtime Pay	1,323.28	-	250.00	250.00	250.00
512000	FICA Expense	22,225.20	37,495.66	49,155.00	43,151.00	44,857.00
512100	Retirement Contribution	36,930.33	45,991.34	57,714.00	54,522.00	56,387.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
512200	Workers Compensation	2,920.21	1,824.39	2,019.00	3,277.00	3,403.00
513000	Medical Insurance	28,940.55	33,044.52	78,579.00	50,137.00	55,154.00
513100	Dental Insurance	1,898.22	1,867.83	4,882.00	2,986.00	3,048.00
513200	Vision Insurance	411.68	611.39	1,027.00	808.00	817.00
513300	Life, AD&D & LTD Insurance	1,868.75	3,491.30	2,932.00	3,590.00	3,590.00
513400	Employee Assistance Plan	57.73	186.97	153.00	176.00	176.00
520100	Office Supplies	1,338.07	4,760.96	1,200.00	4,500.00	4,500.00
521000	Computer Supplies	-	-	400.00	1,000.00	1,000.00
521100	Computer Supplies-Software	1,688.03	1,168.03	200.00	2,150.00	2,150.00
521200	Non-Capital Computer Hardware	1,551.58	24.99	-	20,000.00	5,000.00
522120	Operating Supplies-Safety	-	-	500.00	500.00	500.00
522500	Non-Capital Furn/Equip/Tools	365.88	4,159.40	250.00	4,000.00	4,000.00
523100	Uniforms and Clothing	-	-	-	1,100.00	1,155.00
532200	Printing	1,028.89	647.20	500.00	3,000.00	3,000.00
532220	Business and Auto Allowance	4,255.64	2,659.74	5,300.00	5,300.00	5,300.00
532230	Dues/Subscriptions/Books	7,097.59	6,722.51	6,400.00	7,000.00	7,350.00
535010	Communication Svcs-Cell Phone	2,865.22	3,550.82	2,400.00	4,100.00	4,300.00
537030	Volunteer Appreciation	1,588.94	1,207.87	2,000.00	5,000.00	5,000.00
538101	Travel, Training, & Meetings	10,468.63	23,668.76	17,000.00	21,200.00	21,200.00
538370	Safety Committee	-	97.86	2,000.00	5,500.00	5,500.00
538999	Other Services and Charges	61,298.45	183.19	4,000.00	2,000.00	2,000.00
540900	Prof Serv-Other	9,224.18	18,061.42	5,000.00	5,000.00	5,000.00
540910	Prof Serv-Consulting	10,000.00	15,987.50	10,000.00	10,000.00	10,000.00
580040	Computer Replacement	828.31	2,613.80	1,120.00	1,640.00	1,640.00
580050	Contingency	9,769.86	717.00	10,000.00	10,000.00	10,000.00
Total 141 – City Manager		561,995.40	729,762.79	968,335.00	895,093.00	918,186.00
Division: 142 – Cable Television						
511000	Regular Salaries	-	13,675.25	52,379.00	53,897.00	57,172.00
511100	Variable Salaries	21,488.53	27,688.18	-	-	-
512000	FICA Expense	1,670.80	3,178.96	3,470.00	4,124.00	4,374.00
512100	Retirement Contribution	-	888.86	3,405.00	3,503.00	3,716.00
512200	Workers Compensation	15.31	18.58	23.00	29.00	30.00
513000	Medical Insurance	-	-	19,970.00	19,970.00	19,970.00
513100	Dental Insurance	-	-	1,360.00	1,360.00	1,360.00
513200	Vision Insurance	-	-	213.00	213.00	213.00
513300	Life, AD&D & LTD Insurance	-	120.51	-	521.00	521.00
513400	Employee Assistance Plan	-	6.75	27.00	38.00	38.00
522060	Operating Supplies-AudioVisual	39.89	-	-	-	-
540900	Prof Serv-Other	3,875.31	1,355.00	5,600.00	5,600.00	5,600.00
550020	Parts/Repairs/Maint-Equip	-	3,301.45	6,000.00	6,000.00	6,000.00
Total 142 – Cable Television		27,089.84	50,233.54	92,447.00	95,255.00	98,994.00
Division: 143 – ADA Compliance						
540910	Prof Serv-Consulting	2,252.09	757.25	2,500.00	2,500.00	2,500.00
Total 143 – ADA Compliance		2,252.09	757.25	2,500.00	2,500.00	2,500.00
Division: 144 – Community Facilitation						
511000	Regular Salaries	333,321.45	341,062.27	390,792.00	365,034.00	386,798.00
511100	Variable Salaries	5,057.50	8,083.25	-	-	-
511200	Overtime Pay	7,398.42	4,963.73	5,400.00	5,400.00	5,400.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
512000	FICA Expense	26,140.52	26,910.36	29,668.00	27,742.00	29,350.00
512100	Retirement Contribution	20,585.20	22,656.11	25,759.00	24,079.00	25,498.00
512200	Workers Compensation	4,399.04	2,281.64	1,920.00	2,880.00	3,028.00
513000	Medical Insurance	33,552.22	32,496.23	39,686.00	46,609.00	51,257.00
513100	Dental Insurance	1,886.47	1,545.05	1,932.00	2,269.00	2,328.00
513200	Vision Insurance	399.68	389.80	451.00	573.00	584.00
513300	Life, AD&D & LTD Insurance	2,390.96	2,802.63	3,108.00	3,245.00	3,245.00
513400	Employee Assistance Plan	148.30	177.18	115.00	109.00	109.00
520100	Office Supplies	600.50	356.32	500.00	550.00	600.00
521100	Computer Supplies-Software	1,658.52	2,550.31	1,850.00	10,500.00	11,025.00
522500	Non-Capital Furn/Equip/Tools	-	659.26	-	400.00	400.00
522900	Miscellaneous Supplies	1,207.47	665.42	5,000.00	8,500.00	5,000.00
523100	Uniforms and Clothing	427.50	409.50	400.00	400.00	400.00
530320	Web Site Maintenance	30,899.65	28,900.63	30,000.00	30,000.00	30,000.00
532000	Advertising/Marketing	12,315.58	20,890.07	8,000.00	31,500.00	30,000.00
532200	Printing	41,272.84	34,260.79	50,600.00	58,000.00	70,000.00
532220	Business and Auto Allowance	2,535.00	2,310.00	3,100.00	3,100.00	3,100.00
532230	Dues/Subscriptions/Books	188.97	605.85	1,500.00	2,000.00	2,000.00
535010	Communication Svcs-Cell Phone	1,358.28	1,694.67	330.00	2,000.00	2,000.00
535200	Postage	12,157.00	13,858.00	15,400.00	16,632.00	17,963.00
538100	Education Expense	-	-	1,000.00	-	-
538101	Travel, Training, & Meetings	266.42	2,648.21	3,000.00	5,700.00	5,200.00
540200	Prof Serv-Translation	24,279.81	33,064.30	55,000.00	-	-
540900	Prof Serv-Other	5,772.75	3,887.00	15,000.00	135,000.00	15,000.00
580040	Computer Replacement	711.65	420.00	420.00	620.00	620.00
Total 144 – Community Facilitation		570,931.70	590,548.58	689,931.00	782,842.00	700,905.00
Division: 145 – Economic Development						
511000	Regular Salaries	175,859.76	149,366.73	209,152.00	215,269.00	228,708.00
512000	FICA Expense	13,503.68	11,443.39	15,844.00	16,462.00	17,491.00
512100	Retirement Contribution	10,433.21	9,708.92	13,595.00	13,993.00	14,866.00
512200	Workers Compensation	1,982.46	1,159.56	1,620.00	1,798.00	1,910.00
513000	Medical Insurance	14,169.78	13,339.86	20,769.00	7,294.00	8,023.00
513100	Dental Insurance	787.98	934.50	1,466.00	404.00	412.00
513200	Vision Insurance	233.46	233.46	340.00	127.00	130.00
513300	Life, AD&D & LTD Insurance	1,163.21	1,309.44	1,837.00	1,874.00	1,874.00
513400	Employee Assistance Plan	40.50	40.50	54.00	76.00	76.00
520100	Office Supplies	45.17	1,542.97	200.00	500.00	500.00
521100	Computer Supplies-Software	431.84	-	600.00	1,000.00	1,000.00
532000	Advertising/Marketing	875.00	-	3,000.00	5,000.00	5,000.00
532200	Printing	1,158.38	35.00	500.00	500.00	500.00
532220	Business and Auto Allowance	1,250.00	-	-	-	-
532230	Dues/Subscriptions/Books	7,426.80	7,091.78	4,000.00	6,500.00	6,500.00
535010	Communication Svcs-Cell Phone	250.00	369.60	600.00	600.00	600.00
535200	Postage	-	-	50.00	-	-
536050	Parking Leases	22,694.69	23,375.53	24,500.00	30,000.00	30,000.00
538101	Travel, Training, & Meetings	2,325.95	1,642.38	8,000.00	8,500.00	8,500.00
538140	Chamber of Commerce	30,000.00	32,000.00	30,000.00	32,000.00	32,000.00
540900	Prof Serv-Other	50,230.04	66,935.04	71,000.00	71,000.00	71,000.00
546130	Prof Serv-Business Dvmt Prog	3,620.80	825.00	4,000.00	4,000.00	4,000.00
580040	Computer Replacement	279.96	280.00	280.00	530.00	530.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Total 145 – Economic Development		338,762.67	321,633.66	411,407.00	417,427.00	433,620.00
Division: 146 – Equity, Diversity & Inclusion						
520100	Office Supplies	-	-	2,000.00	2,000.00	2,000.00
521100	Computer Supplies-Software	-	-	-	500.00	500.00
522500	Non-Capital Furn/Equip/Tools	-	-	-	500.00	500.00
532000	Advertising/Marketing	-	500.00	17,000.00	17,000.00	17,000.00
540200	Prof Serv-Translation	-	-	42,000.00	65,000.00	68,250.00
540900	Prof Serv-Other	-	-	16,250.00	66,250.00	16,250.00
Total 146 – Equity, Diversity & Inclusion		-	500.00	77,250.00	151,250.00	104,500.00
Division: 150 – City Attorney						
542000	Legal-General	220,528.80	202,621.00	300,000.00	315,000.00	330,750.00
542014	Legal-Local Licensing Auth	-	595.40	-	-	-
542044	Legal-LRC	16,232.40	15,316.40	-	15,000.00	15,750.00
542080	Legal-Golf Course	654.00	4,035.60	-	-	-
542084	Legal-Library	2,136.40	283.20	-	-	-
542091	Legal-Quiet Zones	2,528.80	-	-	-	-
542093	Legal - COVID-19	2,398.00	-	-	-	-
542094	Legal-Marshall Fire	44,123.20	12,484.40	-	-	-
Total 150 – City Attorney		288,601.60	235,336.00	300,000.00	330,000.00	346,500.00
Division: 160 – City Clerk						
511000	Regular Salaries	231,130.68	244,018.12	252,096.00	273,189.00	285,066.00
512000	FICA Expense	17,629.07	18,672.16	19,186.00	20,689.00	21,583.00
512100	Retirement Contribution	13,945.49	15,861.32	16,387.00	17,757.00	18,529.00
512200	Workers Compensation	164.91	109.61	111.00	146.00	152.00
513000	Medical Insurance	16,466.26	14,286.28	14,083.00	12,529.00	13,782.00
513100	Dental Insurance	1,663.44	1,436.76	1,437.00	1,437.00	1,466.00
513200	Vision Insurance	557.64	557.64	558.00	547.00	550.00
513300	Life, AD&D & LTD Insurance	1,884.74	2,171.79	2,253.00	2,315.00	2,315.00
513400	Employee Assistance Plan	94.56	94.56	95.00	133.00	133.00
520100	Office Supplies	599.88	836.27	1,000.00	1,000.00	1,000.00
521100	Computer Supplies-Software	504.02	517.32	500.00	1,000.00	1,000.00
521200	Non-Capital Computer Hardware	21.98	8,762.79	12,000.00	2,000.00	2,000.00
522230	Reference Materials	-	-	100.00	100.00	100.00
522500	Non-Capital Furn/Equip/Tools	-	146.57	1,500.00	1,500.00	1,500.00
532000	Advertising/Marketing	23,202.84	15,569.25	18,000.00	4,000.00	4,000.00
532200	Printing	912.08	765.60	1,200.00	1,200.00	1,200.00
532230	Dues/Subscriptions/Books	949.04	849.46	1,000.00	1,000.00	1,000.00
535010	Communication Svcs-Cell Phone	141.08	977.31	1,200.00	1,200.00	1,200.00
538101	Travel, Training, & Meetings	2,662.50	10,231.12	15,000.00	15,000.00	15,000.00
538999	Other Services and Charges	814.51	592.79	1,100.00	1,100.00	1,100.00
540470	Prof Serv-Recording Fee	-	-	300.00	1,000.00	1,000.00
540650	Professional Services-Election	79,742.98	57,891.05	40,000.00	25,000.00	30,000.00
540710	Prof Serv- Video Streaming	6,000.00	6,000.00	10,000.00	10,000.00	10,000.00
540900	Prof Serv-Other	28,952.23	26,520.31	50,000.00	60,000.00	60,000.00
550020	Parts/Repairs/Maint-Equip	967.01	49.99	250.00	250.00	250.00
580040	Computer Replacement	1,250.04	1,250.00	1,250.00	790.00	790.00
Total 160 – City Clerk		430,256.98	428,168.07	460,606.00	454,882.00	474,716.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 171 – Human Resources						
511000	Regular Salaries	445,546.26	468,335.16	511,520.00	525,178.00	560,368.00
511100	Variable Salaries	43,164.93	70,817.99	94,659.00	100,843.00	104,877.00
511200	Overtime Pay	715.18	9.08	1,000.00	2,000.00	2,000.00
512000	FICA Expense	35,706.48	39,573.18	44,242.00	46,198.00	48,675.00
512100	Retirement Contribution	27,059.09	30,550.93	33,250.00	34,142.00	36,425.00
512200	Workers Compensation	1,634.62	397.69	315.00	340.00	356.00
512300	Unemployment Compensation	636.00	-	-	-	-
513000	Medical Insurance	48,576.52	52,933.75	60,724.00	53,784.00	59,165.00
513100	Dental Insurance	3,574.47	4,005.27	4,310.00	4,915.00	5,011.00
513200	Vision Insurance	784.44	820.70	885.00	858.00	861.00
513300	Life, AD&D & LTD Insurance	3,095.34	3,532.38	3,924.00	3,882.00	3,882.00
513400	Employee Assistance Plan	170.14	6,686.08	109.00	189.00	189.00
520100	Office Supplies	1,769.48	1,740.09	2,500.00	2,500.00	2,575.00
521000	Computer Supplies	(114.40)	-	-	-	-
521100	Computer Supplies-Software	12,504.84	8,018.47	30,000.00	50,000.00	60,000.00
521200	Non-Capital Computer Hardware	10,120.42	7,599.81	11,000.00	3,000.00	3,100.00
522120	Operating Supplies-Safety	49.91	-	-	-	-
522500	Non-Capital Furn/Equip/Tools	41,274.03	11,674.79	7,000.00	7,000.00	7,200.00
522900	Miscellaneous Supplies	3,250.16	3,650.62	3,600.00	3,600.00	3,700.00
523100	Uniforms and Clothing	-	834.33	1,000.00	1,000.00	1,000.00
532000	Advertising/Marketing	8,216.56	10,814.58	15,000.00	15,000.00	15,500.00
532200	Printing	1,328.03	750.43	800.00	1,000.00	1,100.00
532210	Travel	-	-	20,000.00	12,000.00	13,000.00
532220	Business and Auto Allowance	1,998.00	2,102.12	4,000.00	4,000.00	4,000.00
532230	Dues/Subscriptions/Books	10,099.24	20,900.66	10,000.00	10,000.00	10,500.00
535010	Communication Svcs-Cell Phone	3,813.94	4,027.47	3,400.00	3,400.00	3,400.00
535030	Comm Svcs-Internet/Cable	-	2,184.43	-	5,300.00	5,900.00
535200	Postage	-	57.25	100.00	100.00	100.00
536000	Rentals-Equipment	-	210.00	1,200.00	1,200.00	1,250.00
538100	Education Expense	-	-	12,000.00	15,000.00	17,000.00
538101	Travel, Training, & Meetings	11,364.80	22,004.67	13,000.00	7,000.00	7,300.00
538110	Education-Ethics Training/Mat	-	-	13,000.00	13,000.00	14,000.00
538120	Educate-Citywide Tuition Reimb	1,975.00	-	8,000.00	3,000.00	5,000.00
538125	Education - CityWide Trng Mat	52,986.76	58,963.13	77,200.00	-	-
538370	Safety Committee	-	288.45	5,000.00	-	-
538380	Employee Appreciation	17,338.20	16,611.92	17,000.00	17,000.00	18,000.00
538999	Other Services and Charges	10,487.15	28,519.00	12,000.00	12,000.00	13,000.00
540150	Prof Serv-Medical	11,448.80	21,877.00	15,000.00	22,000.00	25,000.00
540900	Prof Serv-Other	30,812.06	42,041.06	30,000.00	35,000.00	37,000.00
540910	Prof Serv-Consulting	33,760.00	12,010.00	20,000.00	20,000.00	25,000.00
550090	Parts/Repairs/Maint-Copiers	1,150.89	1,813.49	1,000.00	2,000.00	3,000.00
550100	Parts/Repairs/Maint-Software	4,151.16	3,450.51	8,500.00	8,500.00	10,000.00
580040	Computer Replacement	2,300.04	2,300.00	2,300.00	5,950.00	5,950.00
Total 171 – Human Resources		882,748.54	962,106.49	1,098,538.00	1,051,879.00	1,134,384.00
Division: 172 – Information Technology						
511000	Regular Salaries	447,639.64	497,429.83	691,709.00	651,875.00	689,105.00
511200	Overtime Pay	293.84	30.52	-	2,000.00	2,000.00
512000	FICA Expense	31,933.63	37,388.73	50,880.00	48,034.00	50,237.00
512100	Retirement Contribution	27,189.85	32,410.12	44,960.00	42,499.00	44,924.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
512200	Workers Compensation	5,045.10	1,572.73	2,715.00	2,258.00	2,361.00
513000	Medical Insurance	52,624.04	41,715.45	78,858.00	73,488.00	80,833.00
513100	Dental Insurance	3,479.44	3,296.45	6,168.00	4,386.00	4,474.00
513200	Vision Insurance	693.24	687.20	1,111.00	867.00	876.00
513300	Life, AD&D & LTD Insurance	3,153.25	3,628.72	4,016.00	3,695.00	3,695.00
513400	Employee Assistance Plan	203.72	221.01	176.00	203.00	203.00
520100	Office Supplies	655.00	919.37	1,200.00	1,500.00	1,500.00
521000	Computer Supplies	720.06	399.68	1,000.00	1,000.00	1,000.00
521100	Computer Supplies-Software	128.22	(1,156.14)	1,500.00	2,500.00	2,500.00
521110	Software Subscr. & Maint Fees	174,756.63	233,289.39	345,000.00	401,427.00	401,427.00
521140	Software Subscription-ESRI	28,000.00	27,500.00	28,000.00	28,000.00	28,000.00
521200	Non-Capital Computer Hardware	815.37	9,122.86	7,500.00	7,500.00	7,500.00
522500	Non-Capital Furn/Equip/Tools	-	1,989.99	2,500.00	3,500.00	2,500.00
523100	Uniforms and Clothing	-	-	600.00	2,000.00	2,000.00
532200	Printing	299.50	169.93	200.00	200.00	200.00
532220	Business and Auto Allowance	2,310.00	1,540.00	3,000.00	3,000.00	3,000.00
532230	Dues/Subscriptions/Books	4,754.62	2,517.10	4,500.00	4,500.00	4,500.00
535010	Communication Svcs-Cell Phone	2,695.00	2,159.96	4,800.00	6,000.00	6,000.00
538101	Travel, Training, & Meetings	10,586.75	11,274.15	21,000.00	25,000.00	25,000.00
540170	Prof Serv-Info Systems	25,093.50	15,363.56	20,000.00	80,000.00	50,000.00
540540	Prof Serv-GIS	20,192.00	17,849.00	15,000.00	25,000.00	25,000.00
550020	Parts/Repairs/Maint-Equip	10,004.28	1,067.18	65,000.00	15,000.00	15,000.00
550130	Parts/Repairs/Maint-Security	877.79	4,114.97	10,000.00	10,000.00	30,000.00
580030	Vehicle/Equipment Replacement	3,000.00	4,500.00	2,927.00	-	-
580040	Computer Replacement	1,820.04	1,820.00	1,820.00	6,380.00	6,380.00
Total 172 – Information Technology		858,964.51	952,821.76	1,416,140.00	1,451,812.00	1,490,215.00
Division: 201 – Finance & Accounting						
511000	Regular Salaries	323,035.33	339,041.67	432,067.00	451,064.00	475,381.00
511100	Variable Salaries	72,084.26	29,048.72	19,574.00	-	19,574.00
511200	Overtime Pay	2,332.04	396.38	100.00	100.00	100.00
512000	FICA Expense	25,453.03	27,022.15	32,383.00	32,634.00	34,026.00
512100	Retirement Contribution	19,332.98	21,599.62	28,094.00	29,326.00	30,902.00
512200	Workers Compensation	1,199.37	867.46	1,011.00	240.00	251.00
513000	Medical Insurance	24,639.25	34,535.09	53,590.00	41,185.00	45,301.00
513100	Dental Insurance	1,579.37	1,917.99	2,799.00	2,040.00	2,078.00
513200	Vision Insurance	464.74	505.61	693.00	569.00	579.00
513300	Life, AD&D & LTD Insurance	2,129.32	2,635.04	2,995.00	3,579.00	3,579.00
513400	Employee Assistance Plan	127.24	179.92	119.00	160.00	160.00
520100	Office Supplies	1,710.74	2,908.35	2,000.00	2,000.00	2,000.00
521100	Computer Supplies-Software	113.46	45.37	-	-	-
521200	Non-Capital Computer Hardware	-	1,299.09	500.00	500.00	500.00
522500	Non-Capital Furn/Equip/Tools	33.74	1,906.23	750.00	750.00	750.00
532000	Advertising/Marketing	-	-	100.00	100.00	100.00
532200	Printing	2,284.94	4,943.19	4,000.00	4,000.00	4,000.00
532220	Business and Auto Allowance	840.00	1,540.00	1,500.00	1,500.00	1,500.00
532230	Dues/Subscriptions/Books	1,381.99	1,597.77	1,500.00	1,500.00	1,500.00
535010	Communication Svcs-Cell Phone	1,475.36	1,166.89	1,500.00	1,500.00	1,500.00
538101	Travel, Training, & Meetings	6,790.01	12,030.06	10,000.00	10,000.00	10,000.00
540410	Prof Serv-Investment Fee	6,163.01	8,085.72	6,000.00	-	-
540415	Prof Serv-Bank Charges	59,657.41	53,233.51	45,000.00	-	-

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
540900	Prof Serv-Other	49,879.46	71,429.94	30,000.00	30,000.00	30,000.00
550100	Parts/Repairs/Maint-Software	44,165.49	47,301.16	50,000.00	50,000.00	50,000.00
580040	Computer Replacement	1,820.04	1,820.00	1,820.00	3,880.00	3,880.00
Total 201 – Finance & Accounting		648,692.58	667,056.93	728,095.00	666,627.00	717,661.00
Division: 221 – Sales Tax Admin						
511000	Regular Salaries	176,161.27	119,123.52	185,870.00	184,134.00	195,347.00
511100	Variable Salaries	-	10,848.75	-	-	-
511200	Overtime Pay	-	10.71	-	-	-
512000	FICA Expense	13,200.82	9,855.51	13,547.00	13,999.00	14,852.00
512100	Retirement Contribution	10,669.46	7,743.59	12,079.00	11,969.00	12,697.00
512200	Workers Compensation	125.86	3,309.82	82.00	100.00	105.00
513000	Medical Insurance	15,397.87	9,047.84	27,114.00	15,249.00	16,772.00
513100	Dental Insurance	852.67	730.51	1,784.00	1,007.00	1,028.00
513200	Vision Insurance	302.24	181.87	314.00	264.00	265.00
513300	Life, AD&D & LTD Insurance	1,451.57	1,000.59	688.00	1,717.00	1,717.00
513400	Employee Assistance Plan	56.76	41.28	60.00	88.00	88.00
520100	Office Supplies	370.27	322.34	500.00	750.00	750.00
522500	Non-Capital Furn/Equip/Tools	2,605.76	1,247.22	500.00	1,000.00	1,000.00
532200	Printing	1,219.24	331.68	4,000.00	3,500.00	3,500.00
532230	Dues/Subscriptions/Books	5.26	167.23	180.00	680.00	680.00
535010	Communication Svcs-Cell Phone	1,312.00	1,034.01	1,000.00	1,000.00	1,000.00
538101	Travel, Training, & Meetings	136.68	2,821.07	5,000.00	10,000.00	10,000.00
540470	Prof Serv-Recording Fee	51.30	-	750.00	750.00	750.00
540900	Prof Serv-Other	-	7,528.13	15,000.00	10,000.00	10,000.00
550020	Parts/Repairs/Maint-Equip	968.00	1,161.60	-	-	-
550100	Parts/Repairs/Maint-Software	2,220.00	2,384.00	3,000.00	3,000.00	3,000.00
580040	Computer Replacement	1,190.04	1,190.00	1,190.00	2,540.00	2,540.00
Total 221 – Sales Tax Admin		228,297.07	180,081.27	272,658.00	261,747.00	276,091.00
Division: 321 – Patrol & Investigations						
511000	Regular Salaries	3,358,170.73	3,466,382.34	4,228,920.00	4,429,500.00	4,653,008.00
511100	Variable Salaries	145,818.28	59,626.39	64,389.00	27,019.00	27,560.00
511200	Overtime Pay	342,153.99	312,309.89	281,966.00	281,966.00	281,966.00
511201	Overtime Reimbursement-Police	(432.00)	(7,742.00)	-	-	-
512000	FICA Expense	279,922.15	284,565.52	328,824.00	340,445.00	355,366.00
512100	Retirement Contribution	285,795.65	362,410.63	399,765.00	440,165.00	461,620.00
512200	Workers Compensation	57,711.04	70,109.23	50,793.00	65,968.00	69,418.00
513000	Medical Insurance	390,983.70	385,590.25	543,884.00	569,063.00	623,341.00
513100	Dental Insurance	28,615.59	29,233.24	38,067.00	38,809.00	39,541.00
513200	Vision Insurance	5,831.48	5,761.98	7,063.00	7,401.00	7,469.00
513300	Life, AD&D & LTD Insurance	24,076.74	28,708.97	31,479.00	34,540.00	34,540.00
513400	Employee Assistance Plan	1,503.16	1,874.19	1,142.00	1,682.00	1,682.00
520100	Office Supplies	4,204.02	4,362.69	5,780.00	5,900.00	5,900.00
521100	Computer Supplies-Software	5,478.79	14,932.09	54,016.00	44,110.00	45,654.00
521200	Non-Capital Computer Hardware	243.05	5,571.88	4,050.00	5,250.00	5,250.00
522030	Operating Supplies-Medical	-	2,038.41	7,690.00	5,000.00	5,200.00
522040	Operating Supplies-Ammunition	7,193.97	19,993.57	34,646.00	30,000.00	31,050.00
522045	Operating Supplies-Firearms	-	328.06	12,668.00	11,500.00	11,902.00
522050	Operating Supplies-Investigate	4,632.87	4,263.03	3,040.00	5,000.00	5,000.00
522120	Operating Supplies-Safety	5,056.41	23,166.91	38,720.00	38,720.00	40,075.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
522500	Non-Capital Furn/Equip/Tools	2,140.09	19,700.83	27,000.00	29,000.00	29,000.00
522900	Miscellaneous Supplies	289.74	3,528.92	2,310.00	3,750.00	3,750.00
522909	Marshall Fire - Supplies	3,002.25	-	-	-	-
523100	Uniforms and Clothing	63,585.65	55,667.03	75,000.00	75,000.00	75,000.00
525100	Auto Expense-Parts & Repairs	19,325.96	39,897.32	30,630.00	35,000.00	37,000.00
525200	Auto Expense-Tires	4,357.91	15,228.12	10,890.00	10,890.00	10,890.00
525300	Gas & Oil	61,155.97	69,476.03	60,500.00	60,500.00	60,500.00
532200	Printing	3,031.02	5,397.34	10,500.00	10,500.00	10,500.00
532220	Business and Auto Allowance	-	568.41	-	-	-
532230	Dues/Subscriptions/Books	8,890.28	16,060.98	10,500.00	15,000.00	15,000.00
532909	Marshall Fire - Services	625,749.54	330,631.45	-	-	-
533000	Intergov. Serv.-Boulder Comm	355,378.00	389,577.33	338,070.00	369,000.00	387,500.00
533030	Intergov. Serv-Jail Interconn.	-	-	2,180.00	1,000.00	1,000.00
533080	Intergov. Serv-BC Forensics	10,000.00	20,000.00	20,050.00	20,050.00	20,050.00
535010	Communication Svcs-Cell Phone	2,947.80	6,219.68	3,500.00	33,500.00	33,500.00
535030	Comm Svcs-Internet/Cable	48,508.37	32,819.38	34,000.00	4,000.00	4,000.00
538101	Travel, Training, & Meetings	45,481.44	49,825.64	49,000.00	51,000.00	52,000.00
538290	Taser Prog Purchases/Training	659.88	1,142.79	10,795.00	52,000.00	52,000.00
538300	High Risk Tactical/Entry Train	84.99	58.71	8,000.00	8,000.00	8,000.00
538360	Citizens Police Academy	58.50	952.20	1,650.00	1,650.00	1,650.00
540150	Prof Serv-Medical	4,860.53	2,533.08	26,250.00	20,000.00	20,000.00
540155	Prof Serv-Mental Health	180,746.37	300.00	234,222.00	234,222.00	242,420.00
540170	Prof Serv-Info Systems	6,149.59	4,612.59	34,530.00	34,530.00	34,530.00
540900	Prof Serv-Other	20,026.10	60,154.92	62,865.00	65,865.00	65,865.00
550020	Parts/Repairs/Maint-Equip	982.25	325.11	-	2,000.00	2,000.00
550090	Parts/Repairs/Maint-Copiers	2,854.37	2,070.29	4,416.50	4,416.50	4,416.50
550100	Parts/Repairs/Maint-Software	18,203.27	11,362.87	46,693.00	38,590.00	38,590.00
550120	Parts/Repairs/Maint-Body Cams	56,644.02	55,140.00	12,150.00	57,000.00	57,000.00
580030	Vehicle/Equipment Replacement	163,500.00	245,250.00	159,494.00	-	-
580040	Computer Replacement	7,320.00	7,320.00	7,320.00	42,040.00	42,040.00
640000	Motor Vehicle/Road Equipment	-	-	-	63,900.00	-
Total 321 – Patrol & Investigations		6,662,893.51	6,519,308.29	7,419,417.50	7,724,441.50	8,013,743.50
Division: 330 – Code Enforcement						
511000	Regular Salaries	96,258.06	103,474.86	120,951.00	125,798.00	133,390.00
511200	Overtime Pay	907.32	353.45	710.00	710.00	710.00
512000	FICA Expense	7,033.66	7,744.14	9,064.00	9,433.00	9,932.00
512100	Retirement Contribution	6,499.65	7,787.90	8,933.00	9,323.00	9,882.00
512200	Workers Compensation	2,166.15	1,444.55	1,549.00	1,889.00	2,005.00
513000	Medical Insurance	8,463.51	11,686.97	10,526.00	13,017.00	14,321.00
513100	Dental Insurance	624.05	702.45	601.00	753.00	768.00
513200	Vision Insurance	171.60	189.16	161.00	211.00	214.00
513300	Life, AD&D & LTD Insurance	730.44	886.95	1,059.00	1,085.00	1,085.00
513400	Employee Assistance Plan	34.29	37.55	45.00	58.00	58.00
520100	Office Supplies	42.93	522.02	310.00	310.00	310.00
521100	Computer Supplies-Software	-	-	610.00	610.00	610.00
521200	Non-Capital Computer Hardware	-	-	210.00	300.00	300.00
522030	Operating Supplies-Medical	-	-	500.00	500.00	500.00
522120	Operating Supplies-Safety	-	-	500.00	500.00	500.00
522500	Non-Capital Furn/Equip/Tools	164.75	17.00	190.00	190.00	190.00
522900	Miscellaneous Supplies	179.76	-	410.00	410.00	410.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
523100	Uniforms and Clothing	1,968.03	2,234.20	3,900.00	3,900.00	3,900.00
525100	Auto Expense-Parts & Repairs	529.13	1,500.83	1,820.00	1,820.00	1,820.00
525200	Auto Expense-Tires	-	572.36	1,000.00	1,000.00	1,000.00
525300	Gas & Oil	2,823.72	2,240.60	2,900.00	2,900.00	2,900.00
532200	Printing	65.13	427.25	280.00	500.00	500.00
532230	Dues/Subscriptions/Books	112.13	113.14	500.00	500.00	500.00
535010	Communication Svcs-Cell Phone	129.58	44.10	950.00	950.00	950.00
538101	Travel, Training, & Meetings	716.18	225.00	500.00	500.00	500.00
540900	Prof Serv-Other	14,261.25	12,100.00	17,000.00	15,000.00	15,000.00
550020	Parts/Repairs/Maint-Equip	-	-	-	500.00	500.00
550090	Parts/Repairs/Maint-Copiers	223.01	-	320.00	320.00	320.00
580030	Vehicle/Equipment Replacement	7,500.00	11,250.00	7,316.00	-	-
580040	Computer Replacement	279.96	280.00	280.00	1,610.00	1,610.00
Total 330 – Code Enforcement		151,884.29	165,834.48	193,095.00	194,597.00	204,685.00
Division: 411 – Public Works Admin						
520100	Office Supplies	192.89	91.93	350.00	350.00	350.00
522909	Marshall Fire - Supplies	39,716.17	3,043.62	-	-	-
532200	Printing	525.51	715.72	500.00	1,000.00	1,000.00
532230	Dues/Subscriptions/Books	604.41	184.96	500.00	500.00	500.00
532909	Marshall Fire - Services	237,381.79	19,635.11	-	-	-
535010	Communication Svcs-Cell Phone	965.83	2,083.53	1,000.00	1,000.00	1,000.00
535030	Comm Svcs-Internet/Cable	1,218.20	649.88	1,500.00	1,500.00	1,500.00
538101	Travel, Training, & Meetings	728.81	2,121.15	2,000.00	2,500.00	2,500.00
540470	Prof Serv-Recording Fee	201.65	234.40	750.00	750.00	750.00
580040	Computer Replacement	6,620.04	6,620.00	6,640.00	15,660.00	15,660.00
Total 411 – Public Works Admin		288,155.30	35,380.30	13,240.00	23,260.00	23,260.00
Division: 420 – Engineering						
511000	Regular Salaries	279,431.28	255,019.66	341,960.00	269,411.00	282,560.00
511100	Variable Salaries	14,612.23	21,139.10	20,176.00	19,780.00	20,176.00
511200	Overtime Pay	2,828.84	1,325.38	850.00	850.00	850.00
512000	FICA Expense	21,459.39	19,737.61	26,001.00	20,716.00	21,563.00
512100	Retirement Contribution	17,554.85	16,745.97	22,506.00	17,833.00	18,686.00
512200	Workers Compensation	3,305.01	2,013.85	2,767.00	2,363.00	2,473.00
513000	Medical Insurance	25,915.22	17,980.19	30,675.00	19,276.00	21,053.00
513100	Dental Insurance	1,768.91	1,167.03	1,922.00	1,360.00	1,382.00
513200	Vision Insurance	368.88	263.94	413.00	251.00	262.00
513300	Life, AD&D & LTD Insurance	2,015.19	1,827.26	1,718.00	1,771.00	1,771.00
513400	Employee Assistance Plan	61.06	52.09	75.00	66.00	66.00
520100	Office Supplies	549.45	586.93	600.00	750.00	750.00
521000	Computer Supplies	13.47	942.57	100.00	100.00	100.00
521100	Computer Supplies-Software	68.28	126.80	100.00	100.00	100.00
522120	Operating Supplies-Safety	111.92	68.74	300.00	300.00	300.00
522500	Non-Capital Furn/Equip/Tools	1,674.36	1,932.76	500.00	500.00	500.00
522900	Miscellaneous Supplies	19.80	308.03	250.00	250.00	250.00
523100	Uniforms and Clothing	-	-	-	150.00	150.00
525100	Auto Expense-Parts & Repairs	311.24	1,584.22	1,000.00	1,000.00	1,000.00
525200	Auto Expense-Tires	-	-	100.00	100.00	100.00
525300	Gas & Oil	3,241.63	3,363.69	2,200.00	2,200.00	2,200.00
532200	Printing	155.47	1,185.15	1,000.00	1,000.00	1,000.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
532220	Business and Auto Allowance	1,479.68	1,448.26	2,000.00	2,000.00	2,000.00
532230	Dues/Subscriptions/Books	762.86	737.27	500.00	800.00	800.00
535010	Communication Svcs-Cell Phone	1,139.92	565.34	470.00	470.00	470.00
535030	Comm Svcs-Internet/Cable	-	20.00	-	-	-
538101	Travel, Training, & Meetings	832.61	1,325.16	1,220.00	1,220.00	1,220.00
540910	Prof Serv-Consulting	3,439.43	10,393.85	2,000.00	15,000.00	15,000.00
550020	Parts/Repairs/Maint-Equip	111.93	-	-	-	-
550090	Parts/Repairs/Maint-Copiers	663.60	-	350.00	350.00	350.00
550100	Parts/Repairs/Maint-Software	-	-	200.00	200.00	200.00
580040	Computer Replacement	140.04	140.00	140.00	330.00	330.00
Total 420 – Engineering		384,036.55	362,000.85	462,093.00	380,497.00	397,662.00
Division: 421 – Development Engineering						
511000	Regular Salaries	352,243.57	417,453.18	382,185.00	406,925.00	428,399.00
511200	Overtime Pay	9,700.98	8,143.20	4,100.00	4,100.00	4,100.00
512000	FICA Expense	26,764.04	31,915.83	28,771.00	30,496.00	32,058.00
512100	Retirement Contribution	21,845.39	27,678.25	25,110.00	26,717.00	28,114.00
512200	Workers Compensation	4,749.54	3,266.24	2,912.00	3,349.00	3,526.00
513000	Medical Insurance	39,097.25	43,888.35	43,147.00	44,976.00	48,914.00
513100	Dental Insurance	2,356.39	2,743.73	2,610.00	2,730.00	2,787.00
513200	Vision Insurance	572.67	607.70	562.00	588.00	594.00
513300	Life, AD&D & LTD Insurance	2,439.29	3,069.75	2,967.00	3,022.00	3,022.00
513400	Employee Assistance Plan	146.48	198.96	89.00	128.00	128.00
520100	Office Supplies	261.78	512.56	400.00	600.00	600.00
521000	Computer Supplies	13.47	942.57	450.00	450.00	450.00
521100	Computer Supplies-Software	68.28	528.79	150.00	150.00	150.00
522120	Operating Supplies-Safety	111.92	68.74	60.00	100.00	100.00
522500	Non-Capital Furn/Equip/Tools	1,674.36	1,932.76	1,500.00	1,500.00	1,500.00
522900	Miscellaneous Supplies	19.80	56.31	300.00	300.00	300.00
523100	Uniforms and Clothing	-	-	-	150.00	150.00
532200	Printing	114.97	167.25	300.00	750.00	750.00
532220	Business and Auto Allowance	270.00	270.00	300.00	300.00	300.00
532230	Dues/Subscriptions/Books	751.16	702.82	400.00	850.00	850.00
535010	Communication Svcs-Cell Phone	966.00	1,014.50	1,000.00	1,000.00	1,000.00
540910	Prof Serv-Consulting	3,336.68	11,514.92	100,000.00	50,000.00	50,000.00
550090	Parts/Repairs/Maint-Copiers	663.60	-	300.00	300.00	300.00
580040	Computer Replacement	699.96	700.00	700.00	1,650.00	1,650.00
Total 421 – Development Engineering		468,867.58	557,376.41	598,313.00	581,131.00	609,742.00
Division: 425 – Transportation Planning						
511000	Regular Salaries	40,926.24	47,142.93	50,071.00	54,371.00	56,650.00
511100	Variable Salaries	15.07	-	-	-	-
511200	Overtime Pay	305.46	198.61	270.00	270.00	270.00
512000	FICA Expense	2,894.57	3,390.79	3,517.00	3,820.00	3,979.00
512100	Retirement Contribution	2,821.54	3,323.89	3,498.00	3,814.00	3,967.00
512200	Workers Compensation	303.47	155.70	161.00	254.00	262.00
513000	Medical Insurance	4,592.90	4,613.72	5,672.00	6,099.00	6,704.00
513100	Dental Insurance	300.55	324.33	353.00	357.00	362.00
513200	Vision Insurance	64.50	59.76	55.00	67.00	69.00
513300	Life, AD&D & LTD Insurance	295.67	338.10	283.00	363.00	363.00
513400	Employee Assistance Plan	11.07	11.91	11.00	13.00	13.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
520100	Office Supplies	926.56	824.53	1,200.00	1,200.00	1,200.00
521100	Computer Supplies-Software	624.54	680.08	1,200.00	1,200.00	1,200.00
522500	Non-Capital Furn/Equip/Tools	59.25	349.64	500.00	500.00	500.00
523100	Uniforms and Clothing	14.25	68.94	200.00	200.00	200.00
532010	Public Education & Outreach	537.10	6,896.28	4,000.00	4,000.00	4,000.00
532220	Business and Auto Allowance	278.76	247.54	300.00	300.00	300.00
532230	Dues/Subscriptions/Books	439.15	391.79	900.00	900.00	900.00
535010	Communication Svcs-Cell Phone	131.14	139.80	300.00	300.00	300.00
538101	Travel, Training, & Meetings	2,886.45	1,582.22	4,000.00	4,000.00	4,000.00
540470	Prof Serv-Recording Fee	836.50	1,821.50	-	-	-
540910	Prof Serv-Consulting	3,337.89	335.14	-	-	-
Total 425 – Transportation Planning		62,602.63	72,897.20	76,491.00	82,028.00	85,239.00
Division: 431 – Street Maintenance						
511000	Regular Salaries	218,633.41	200,696.43	241,886.00	266,723.00	281,041.00
511200	Overtime Pay	20,345.55	13,716.70	16,000.00	16,000.00	16,000.00
512000	FICA Expense	17,987.05	16,199.19	19,107.00	21,196.00	22,256.00
512100	Retirement Contribution	14,366.49	14,008.31	16,763.00	18,378.00	19,308.00
512200	Workers Compensation	7,294.85	5,619.74	3,449.00	6,375.00	6,711.00
513000	Medical Insurance	35,980.38	33,485.45	47,945.00	50,733.00	55,794.00
513100	Dental Insurance	2,120.92	1,958.58	2,812.00	2,683.00	2,733.00
513200	Vision Insurance	432.89	450.16	583.00	613.00	618.00
513300	Life, AD&D & LTD Insurance	1,647.35	1,804.69	1,956.00	2,399.00	2,399.00
513400	Employee Assistance Plan	144.62	161.15	94.00	155.00	155.00
520100	Office Supplies	635.87	2,265.32	1,500.00	1,500.00	1,500.00
521200	Non-Capital Computer Hardware	316.78	1,003.62	1,000.00	1,000.00	1,000.00
522120	Operating Supplies-Safety	2,277.81	3,176.19	3,000.00	5,000.00	5,000.00
522500	Non-Capital Furn/Equip/Tools	3,504.72	4,513.82	3,500.00	4,500.00	4,500.00
522900	Miscellaneous Supplies	383.95	181.24	600.00	600.00	600.00
523100	Uniforms and Clothing	1,660.00	5,040.63	3,000.00	5,000.00	5,000.00
524300	Street Supplies	11,202.88	9,095.62	15,000.00	15,000.00	15,000.00
524310	Street Supplies-Asphalt	12,949.13	10,764.52	50,000.00	40,000.00	40,000.00
524320	Street Supplies-Crack Filler	-	-	5,000.00	5,000.00	5,000.00
525100	Auto Expense-Parts & Repairs	25,950.48	47,326.38	15,000.00	20,000.00	20,000.00
525200	Auto Expense-Tires	3,329.70	9,093.72	12,000.00	12,000.00	12,000.00
525300	Gas & Oil	38,442.41	26,003.95	21,175.00	21,175.00	21,175.00
532200	Printing	1,107.16	518.93	390.00	390.00	390.00
532220	Business and Auto Allowance	45.36	45.36	50.00	50.00	50.00
532230	Dues/Subscriptions/Books	208.38	509.45	500.00	500.00	500.00
534010	Utility Services-Electricity	374,089.48	366,995.52	450,000.00	400,000.00	400,000.00
534030	Utility Service-Eco Cycle	22,748.27	36,024.56	38,500.00	-	-
535000	Communication Svcs-Telephone	1,416.53	1,362.13	1,650.00	1,650.00	1,650.00
535010	Communication Svcs-Cell Phone	1,865.08	1,606.58	1,800.00	1,800.00	1,800.00
535030	Comm Svcs-Internet/Cable	1,022.82	800.16	1,100.00	1,100.00	1,100.00
536000	Rentals-Equipment	-	967.05	5,500.00	5,500.00	5,500.00
538101	Travel, Training, & Meetings	9,660.87	3,069.92	5,000.00	8,000.00	8,000.00
538999	Other Services and Charges	-	-	-	-	3,000.00
540111	Prof Serv-Traffic Signals	145,553.67	327,858.94	155,000.00	155,000.00	170,000.00
540550	Prof Serv-Landfill	5,807.42	865.61	10,000.00	10,000.00	10,000.00
540900	Prof Serv-Other	12,555.76	32,016.98	15,710.00	15,710.00	15,710.00
546190	Prof Serv-Emerg Signal Repair	-	102,498.00	-	-	-

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
550020	Parts/Repairs/Maint-Equip	6,093.50	19,795.43	7,000.00	7,000.00	7,000.00
550050	Parts/Repairs/Maint-Streets	17,684.36	39,042.29	78,610.00	78,610.00	78,610.00
550100	Parts/Repairs/Maint-Software	2,983.05	-	5,270.00	5,270.00	5,270.00
550110	Parts/Repairs/Maint-Street Lig	83,485.33	34,213.19	60,000.00	60,000.00	60,000.00
550140	Parts/Repairs/Maint-Painting	-	200,735.44	25,000.00	150,000.00	150,000.00
580030	Vehicle/Equipment Replacement	91,100.00	136,660.00	88,875.00	-	-
Total 431 – Street Maintenance		1,197,034.28	1,712,150.95	1,431,325.00	1,416,610.00	1,456,370.00
Division: 433 – Snow & Ice Removal						
511000	Regular Salaries	105,620.95	93,629.18	114,216.00	126,764.00	133,560.00
511200	Overtime Pay	10,292.70	6,917.31	10,000.00	10,000.00	10,000.00
512000	FICA Expense	8,739.80	7,610.71	9,222.00	10,267.00	10,770.00
512100	Retirement Contribution	6,966.95	6,570.55	8,075.00	8,889.00	9,332.00
512200	Workers Compensation	3,306.53	2,011.73	1,714.00	3,178.00	3,344.00
513000	Medical Insurance	16,849.16	16,658.23	23,500.00	25,121.00	27,634.00
513100	Dental Insurance	975.21	942.71	1,362.00	1,325.00	1,352.00
513200	Vision Insurance	201.44	216.22	281.00	301.00	306.00
513300	Life, AD&D & LTD Insurance	883.15	869.22	922.00	1,149.00	1,149.00
513400	Employee Assistance Plan	45.37	38.63	52.00	75.00	75.00
522500	Non-Capital Furn/Equip/Tools	585.61	901.11	500.00	500.00	500.00
523100	Uniforms and Clothing	506.25	467.50	500.00	500.00	500.00
524360	Street Supplies-Ice Slicer	119,626.02	110,111.71	110,000.00	110,000.00	110,000.00
525100	Auto Expense-Parts & Repairs	83.01	745.05	250.00	250.00	250.00
535010	Communication Svcs-Cell Phone	938.00	806.50	1,000.00	1,000.00	1,000.00
538101	Travel, Training, & Meetings	6,321.32	4,296.46	3,000.00	3,000.00	3,000.00
538999	Other Services and Charges	-	-	1,320.00	1,320.00	1,320.00
550020	Parts/Repairs/Maint-Equip	9,663.76	37,193.36	12,000.00	20,000.00	20,000.00
550100	Parts/Repairs/Maint-Software	3,469.64	3,840.00	3,840.00	3,840.00	3,840.00
Total 433 – Snow & Ice Removal		295,074.87	293,826.18	301,754.00	327,479.00	337,932.00
Division: 434 – Sign Maintenance						
511000	Regular Salaries	87,639.44	78,295.75	95,034.00	105,270.00	110,825.00
511200	Overtime Pay	8,277.73	5,552.03	7,000.00	7,000.00	7,000.00
512000	FICA Expense	7,200.52	6,316.71	7,545.00	8,390.00	8,797.00
512100	Retirement Contribution	5,768.41	5,480.70	6,632.00	7,297.00	7,660.00
512200	Workers Compensation	2,677.56	1,633.80	1,398.00	2,571.00	2,706.00
513000	Medical Insurance	13,595.66	13,475.87	18,970.00	20,268.00	22,296.00
513100	Dental Insurance	786.66	762.61	1,101.00	1,072.00	1,093.00
513200	Vision Insurance	162.28	174.78	228.00	245.00	245.00
513300	Life, AD&D & LTD Insurance	725.60	715.70	760.00	940.00	940.00
513400	Employee Assistance Plan	36.60	31.40	36.00	58.00	58.00
522100	Operating Supplies-Signs	18,683.18	26,279.66	35,000.00	35,000.00	35,000.00
522500	Non-Capital Furn/Equip/Tools	1,609.36	497.95	1,100.00	1,100.00	1,100.00
523100	Uniforms and Clothing	684.98	374.00	400.00	400.00	400.00
524300	Street Supplies	1,897.65	778.03	11,000.00	11,000.00	11,000.00
524350	Street Supplies-Thermoplastic	3,759.28	7,525.84	10,000.00	10,000.00	10,000.00
525100	Auto Expense-Parts & Repairs	-	-	200.00	200.00	200.00
532220	Business and Auto Allowance	44.88	44.88	50.00	50.00	50.00
535010	Communication Svcs-Cell Phone	764.08	657.08	750.00	750.00	750.00
536000	Rentals-Equipment	-	-	500.00	500.00	500.00
538101	Travel, Training, & Meetings	95.08	103.99	750.00	750.00	750.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
550020	Parts/Repairs/Maint-Equip	-	-	450.00	450.00	450.00
Total 434 – Sign Maintenance		154,408.95	148,700.78	198,904.00	213,311.00	221,820.00
Division: 435 – Streetscapes						
511000	Regular Salaries	197,562.90	233,166.62	271,823.00	263,801.00	277,366.00
511100	Variable Salaries	5,319.35	1,649.55	-	-	-
511200	Overtime Pay	7,814.00	5,029.55	6,000.00	6,000.00	6,000.00
512000	FICA Expense	15,792.55	17,982.15	20,635.00	20,177.00	21,152.00
512100	Retirement Contribution	12,509.13	15,545.69	18,060.00	17,537.00	18,421.00
512200	Workers Compensation	3,314.72	2,623.67	2,992.00	3,409.00	3,584.00
513000	Medical Insurance	28,708.42	31,201.82	40,448.00	36,053.00	39,660.00
513100	Dental Insurance	2,048.40	2,321.87	2,967.00	2,708.00	2,761.00
513200	Vision Insurance	433.36	450.07	532.00	462.00	473.00
513300	Life, AD&D & LTD Insurance	1,725.38	2,127.61	2,268.00	2,233.00	2,233.00
513400	Employee Assistance Plan	81.83	90.92	106.00	138.00	138.00
520100	Office Supplies	130.74	-	250.00	250.00	250.00
521100	Computer Supplies-Software	-	-	250.00	2,000.00	2,500.00
522010	Operating Supplies-Chemicals	611.35	2,527.50	1,500.00	3,500.00	4,500.00
522120	Operating Supplies-Safety	645.86	361.32	850.00	600.00	600.00
522170	Operating Supplies - Tree Repl	6,258.97	1,674.00	5,000.00	7,000.00	9,000.00
522200	Operating Supplies-Plant Mat.	6,061.73	7,915.56	7,000.00	9,000.00	11,000.00
522500	Non-Capital Furn/Equip/Tools	1,853.42	3,339.67	4,000.00	3,500.00	3,500.00
522900	Miscellaneous Supplies	872.21	1,740.35	3,000.00	2,000.00	2,000.00
523100	Uniforms and Clothing	1,998.91	2,782.58	3,000.00	3,500.00	4,000.00
525100	Auto Expense-Parts & Repairs	-	95.78	-	-	-
532220	Business and Auto Allowance	70.00	120.00	250.00	250.00	250.00
534050	Utility Services-Water	148,679.31	58,333.59	126,000.00	100,000.00	100,000.00
535010	Communication Svcs-Cell Phone	1,024.90	1,000.55	1,200.00	1,200.00	1,200.00
535030	Comm Svcs-Internet/Cable	41.76	-	-	-	-
538101	Travel, Training, & Meetings	658.70	1,360.45	3,000.00	3,000.00	3,000.00
540900	Prof Serv-Other	112.50	2,556.97	3,000.00	3,000.00	3,000.00
547000	Prof Serv-Mowing	34,835.61	46,809.59	46,740.00	50,500.00	55,000.00
547010	Prof Serv-Pest Control	1,521.55	1,538.29	1,200.00	1,500.00	1,500.00
547030	Prof Serv-Landscape Maint.	9,910.00	3,535.00	9,000.00	9,000.00	9,000.00
547031	Prof Serv Lndscp Bridge House	25,397.00	17,664.32	30,000.00	30,000.00	30,000.00
547100	Prof Serv - Tree/Hort Maint	24,552.00	27,218.75	15,000.00	15,000.00	15,000.00
550020	Parts/Repairs/Maint-Equip	1,888.40	3,443.05	2,000.00	2,000.00	2,000.00
550030	Parts/Repairs/Maint-Grounds	1,359.59	481.59	5,000.00	3,500.00	3,500.00
550260	Parts/Repairs/Maint-Ground Irr	5,350.33	4,425.58	5,000.00	6,000.00	6,500.00
Total 435 – Streetscapes		549,144.88	501,114.01	638,071.00	608,818.00	639,088.00
Division: 441 – City Hall & General Bldg Maint						
511000	Regular Salaries	60,878.55	72,232.69	73,115.00	79,303.00	83,484.00
511200	Overtime Pay	893.47	630.83	400.00	400.00	400.00
512000	FICA Expense	4,570.33	5,404.42	5,382.00	5,869.00	6,157.00
512100	Retirement Contribution	3,753.06	4,766.35	4,778.00	5,182.00	5,453.00
512200	Workers Compensation	1,419.30	977.13	972.00	1,094.00	1,151.00
513000	Medical Insurance	7,410.49	10,393.82	10,737.00	10,091.00	11,108.00
513100	Dental Insurance	490.95	645.73	645.00	616.00	625.00
513200	Vision Insurance	100.80	143.45	138.00	125.00	127.00
513300	Life, AD&D & LTD Insurance	499.89	635.53	651.00	689.00	689.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
513400	Employee Assistance Plan	19.20	22.66	15.00	31.00	31.00
520100	Office Supplies	799.77	3,431.04	700.00	700.00	700.00
522030	Operating Supplies-Medical	-	-	270.00	1,000.00	1,000.00
522110	Operating Supplies-Janitorial	4,245.45	3,991.98	3,860.00	4,500.00	4,500.00
522120	Operating Supplies-Safety	1,220.45	964.32	2,500.00	2,500.00	2,500.00
522500	Non-Capital Furn/Equip/Tools	7,065.06	3,861.67	8,500.00	8,500.00	8,500.00
522900	Miscellaneous Supplies	1,734.03	1,919.55	6,000.00	6,000.00	6,000.00
523100	Uniforms and Clothing	1,258.93	1,568.05	2,500.00	2,500.00	2,500.00
525100	Auto Expense-Parts & Repairs	1,506.10	1,257.83	2,000.00	2,000.00	2,000.00
525200	Auto Expense-Tires	60.99	835.06	1,500.00	1,500.00	1,500.00
525300	Gas & Oil	5,029.60	5,705.28	4,200.00	4,200.00	4,200.00
532220	Business and Auto Allowance	54.00	54.00	50.00	50.00	50.00
532230	Dues/Subscriptions/Books	5.99	1,902.59	1,000.00	1,000.00	1,000.00
534000	Utility Services-Gas	13,012.68	8,675.43	8,500.00	8,500.00	8,500.00
534010	Utility Services-Electricity	26,273.34	29,384.31	32,000.00	32,000.00	32,000.00
534020	Utility Service-Trash Removal	32,395.10	8,185.20	2,120.00	2,120.00	2,120.00
534040	Utility Service-Haz Waste Disp	-	-	100.00	100.00	100.00
534050	Utility Services-Water	1,207.56	1,108.02	2,000.00	2,000.00	2,000.00
535000	Communication Svcs-Telephone	1,930.68	1,819.12	2,020.00	2,020.00	2,020.00
535010	Communication Svcs-Cell Phone	374.50	482.50	350.00	350.00	350.00
535040	Communication Svcs-T1 Line	2,332.26	2,834.73	3,710.00	3,710.00	3,710.00
538101	Travel, Training, & Meetings	845.84	1,602.75	6,500.00	6,500.00	6,500.00
540300	Prof Serv-Custodial	32,389.61	29,443.00	28,800.00	32,000.00	32,000.00
540900	Prof Serv-Other	2,555.21	11,445.30	3,670.00	3,670.00	3,670.00
547010	Prof Serv-Pest Control	915.00	1,215.00	860.00	1,400.00	1,400.00
550000	Parts/Repairs/Maint-Bldgs/Fac	9,044.78	9,203.97	10,000.00	10,000.00	10,000.00
550020	Parts/Repairs/Maint-Equip	114.30	3,404.68	5,000.00	5,000.00	5,000.00
550070	Parts/Repairs/Maint-HVAC	3,617.50	1,399.99	5,310.00	5,310.00	5,310.00
550080	Parts/Repairs/Maint-Elevators	3,985.09	4,639.32	4,010.00	5,500.00	5,500.00
550100	Parts/Repairs/Maint-Software	335.16	162.44	1,580.00	1,580.00	1,580.00
550130	Parts/Repairs/Maint-Security	9,827.10	2,519.14	3,000.00	6,000.00	4,000.00
550140	Parts/Repairs/Maint-Painting	-	237.81	1,000.00	3,500.00	3,500.00
550150	Parts/Repairs/Maint-Fire Syste	3,131.50	3,293.00	6,500.00	6,500.00	6,500.00
550160	Parts/Repairs/Maint-Electrical	83.42	29.00	2,730.00	2,730.00	2,730.00
550170	Parts/Repairs/Maint-Plumbing	2,975.46	1,396.06	2,000.00	2,000.00	2,000.00
550180	Parts/Repairs/Maint-Lighting	-	1,223.16	2,000.00	2,000.00	2,000.00
550280	Parts/Repairs/Maint-Other	-	-	500.00	500.00	500.00
580030	Vehicle/Equipment Replacement	1,400.00	2,110.00	1,372.00	-	-
580040	Computer Replacement	1,119.96	1,120.00	1,120.00	1,640.00	1,640.00
Total 441 – City Hall & General Bldg Maint		252,882.46	248,277.91	266,665.00	284,480.00	288,305.00
Division: 443 – Police Department Bldg Maint						
511000	Regular Salaries	29,681.82	35,351.15	35,934.00	38,769.00	40,667.00
511200	Overtime Pay	537.03	362.78	200.00	200.00	200.00
512000	FICA Expense	2,231.92	2,652.25	2,644.00	2,858.00	2,992.00
512100	Retirement Contribution	1,836.51	2,338.11	2,348.00	2,535.00	2,656.00
512200	Workers Compensation	714.69	480.17	477.00	522.00	548.00
513000	Medical Insurance	2,964.13	4,603.50	4,712.00	4,576.00	5,032.00
513100	Dental Insurance	183.55	269.57	264.00	264.00	269.00
513200	Vision Insurance	42.24	68.24	67.00	57.00	57.00
513300	Life, AD&D & LTD Insurance	240.64	309.17	318.00	336.00	336.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
513400	Employee Assistance Plan	9.66	11.54	11.00	16.00	16.00
522110	Operating Supplies-Janitorial	4,330.08	3,516.11	3,180.00	3,180.00	3,180.00
522500	Non-Capital Furn/Equip/Tools	72.00	164.99	-	-	-
522900	Miscellaneous Supplies	1,483.64	1,133.30	1,590.00	1,590.00	1,590.00
523100	Uniforms and Clothing	90.00	90.00	100.00	100.00	100.00
532220	Business and Auto Allowance	54.00	54.00	50.00	50.00	50.00
534000	Utility Services-Gas	5,857.15	7,479.38	7,500.00	10,000.00	10,000.00
534010	Utility Services-Electricity	33,053.12	32,835.96	41,220.00	45,000.00	45,000.00
534020	Utility Service-Trash Removal	1,127.34	1,141.78	2,200.00	2,200.00	2,200.00
534040	Utility Service-Haz Waste Disp	-	-	270.00	270.00	270.00
534050	Utility Services-Water	9,177.06	6,217.31	14,850.00	14,850.00	14,850.00
535000	Communication Svcs-Telephone	5,564.00	5,308.04	3,710.00	3,710.00	3,710.00
535010	Communication Svcs-Cell Phone	188.00	248.00	200.00	200.00	200.00
535040	Communication Svcs-T1 Line	2,473.67	2,710.02	4,240.00	4,240.00	4,240.00
540300	Prof Serv-Custodial	33,842.00	33,912.00	39,730.00	43,700.00	43,700.00
540900	Prof Serv-Other	2,555.21	3,619.95	3,670.00	3,670.00	3,670.00
547010	Prof Serv-Pest Control	837.00	900.00	800.00	1,150.00	1,150.00
550000	Parts/Repairs/Maint-Bldgs/Fac	1,602.39	5,518.04	7,500.00	10,000.00	10,000.00
550020	Parts/Repairs/Maint-Equip	-	4,941.48	4,000.00	8,000.00	8,000.00
550070	Parts/Repairs/Maint-HVAC	445.00	2,678.51	5,310.00	5,310.00	5,310.00
550080	Parts/Repairs/Maint-Elevators	4,205.38	4,134.40	4,500.00	4,500.00	4,500.00
550100	Parts/Repairs/Maint-Software	335.16	-	1,580.00	1,580.00	1,580.00
550130	Parts/Repairs/Maint-Security	2,072.40	2,222.40	1,060.00	1,060.00	1,060.00
550140	Parts/Repairs/Maint-Painting	-	600.00	2,650.00	2,650.00	2,650.00
550150	Parts/Repairs/Maint-Fire Syste	708.46	4,088.47	3,000.00	6,000.00	4,500.00
550160	Parts/Repairs/Maint-Electrical	-	524.89	2,500.00	4,000.00	4,000.00
550170	Parts/Repairs/Maint-Plumbing	960.07	945.99	1,500.00	2,500.00	2,500.00
550180	Parts/Repairs/Maint-Lighting	556.36	232.50	5,310.00	5,310.00	5,310.00
580030	Vehicle/Equipment Replacement	800.00	1,210.00	787.00	-	-
Total 443 – Police Department Bldg Maint		150,831.68	172,874.00	209,982.00	234,953.00	236,093.00
Division: 446 – Sustainability						
511000	Regular Salaries	93,049.01	155,953.54	126,363.00	125,586.00	132,526.00
511100	Variable Salaries	50.00	-	-	-	-
512000	FICA Expense	6,916.58	11,628.09	9,404.00	9,325.00	9,819.00
512100	Retirement Contribution	5,695.46	10,152.65	8,213.00	8,163.00	8,614.00
512200	Workers Compensation	366.75	296.04	287.00	1,102.00	1,162.00
513000	Medical Insurance	2,965.39	5,417.11	1,948.00	9,188.00	10,105.00
513100	Dental Insurance	189.18	323.70	122.00	526.00	537.00
513200	Vision Insurance	46.36	88.68	25.00	152.00	155.00
513300	Life, AD&D & LTD Insurance	747.12	1,370.63	1,070.00	1,055.00	1,055.00
513400	Employee Assistance Plan	26.76	44.75	31.00	44.00	44.00
520100	Office Supplies	989.78	1,078.31	1,000.00	1,000.00	1,000.00
521100	Computer Supplies-Software	-	45.37	400.00	400.00	400.00
522500	Non-Capital Furn/Equip/Tools	-	197.46	-	-	-
522900	Miscellaneous Supplies	6,396.42	35.47	12,000.00	12,000.00	12,000.00
523100	Uniforms and Clothing	18.00	18.00	-	-	-
532000	Advertising/Marketing	458.00	5,990.93	10,000.00	10,000.00	10,000.00
532220	Business and Auto Allowance	270.00	270.00	280.00	280.00	280.00
535010	Communication Svcs-Cell Phone	96.00	678.94	70.00	70.00	70.00
537080	Other Special Event Costs	2,249.30	-	-	-	-

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
538101	Travel, Training, & Meetings	656.51	3,047.79	1,000.00	5,000.00	5,000.00
538420	Contributions & Grants	10,000.00	-	5,000.00	-	-
538451	Sustainability Rebates	16,850.00	32,000.00	32,000.00	32,000.00	32,000.00
540910	Prof Serv-Consulting	-	265,840.00	-	-	200,000.00
Total 446 – Sustainability		148,036.62	494,477.46	209,213.00	215,891.00	424,767.00
Division: 447 – Austin Niehoff Bldg Maint						
511000	Regular Salaries	6,565.37	7,964.98	7,930.00	8,619.00	9,064.00
511200	Overtime Pay	60.36	59.88	50.00	50.00	50.00
512000	FICA Expense	495.33	601.20	589.00	642.00	674.00
512100	Retirement Contribution	402.38	525.25	519.00	562.00	592.00
512200	Workers Compensation	178.82	120.20	118.00	131.00	137.00
513000	Medical Insurance	798.45	1,163.03	1,164.00	1,132.00	1,244.00
513100	Dental Insurance	50.64	69.62	66.00	66.00	68.00
513200	Vision Insurance	11.28	17.15	17.00	13.00	13.00
513300	Life, AD&D & LTD Insurance	54.74	71.73	72.00	79.00	79.00
513400	Employee Assistance Plan	2.23	2.92	5.00	5.00	5.00
522110	Operating Supplies-Janitorial	-	-	600.00	600.00	600.00
522500	Non-Capital Furn/Equip/Tools	18.00	37.00	-	-	-
523100	Uniforms and Clothing	24.00	24.00	50.00	50.00	50.00
534000	Utility Services-Gas	1,202.77	1,460.73	1,700.00	1,700.00	1,700.00
534010	Utility Services-Electricity	653.36	562.10	1,500.00	1,500.00	1,500.00
534050	Utility Services-Water	137.48	140.50	210.00	210.00	210.00
535000	Communication Svcs-Telephone	865.41	841.08	740.00	740.00	740.00
535010	Communication Svcs-Cell Phone	41.00	59.00	50.00	50.00	50.00
535040	Communication Svcs-T1 Line	241.35	299.73	420.00	420.00	420.00
540300	Prof Serv-Custodial	6,087.80	5,932.80	9,070.00	9,070.00	9,070.00
547010	Prof Serv-Pest Control	75.00	-	-	-	-
550000	Parts/Repairs/Maint-Bldgs/Fac	3.26	294.67	850.00	850.00	850.00
550020	Parts/Repairs/Maint-Equip	-	-	140.00	140.00	140.00
550070	Parts/Repairs/Maint-HVAC	24.50	9.54	530.00	530.00	530.00
550140	Parts/Repairs/Maint-Painting	-	-	110.00	110.00	110.00
550150	Parts/Repairs/Maint-Fire Syste	52.25	-	1,000.00	1,000.00	1,000.00
550160	Parts/Repairs/Maint-Electrical	-	-	110.00	400.00	400.00
550170	Parts/Repairs/Maint-Plumbing	90.00	90.00	110.00	750.00	750.00
550180	Parts/Repairs/Maint-Lighting	-	-	160.00	160.00	160.00
Total 447 – Austin Niehoff Bldg Maint		18,135.78	20,347.11	27,880.00	29,579.00	30,206.00
Division: 448 – City Services Fac Bldg Maint						
511000	Regular Salaries	49,131.32	58,869.93	59,399.00	64,285.00	67,586.00
511200	Overtime Pay	659.54	483.09	300.00	300.00	300.00
512000	FICA Expense	3,684.77	4,411.06	4,374.00	4,751.00	4,983.00
512100	Retirement Contribution	3,023.86	3,882.39	3,881.00	4,201.00	4,413.00
512200	Workers Compensation	1,176.14	797.19	791.00	879.00	926.00
513000	Medical Insurance	5,612.33	8,090.63	8,239.00	7,915.00	8,708.00
513100	Dental Insurance	368.69	493.84	480.00	470.00	479.00
513200	Vision Insurance	78.12	115.71	113.00	97.00	99.00
513300	Life, AD&D & LTD Insurance	402.25	517.00	531.00	559.00	559.00
513400	Employee Assistance Plan	15.72	18.90	17.00	30.00	30.00
522110	Operating Supplies-Janitorial	3,109.49	3,012.36	2,120.00	2,120.00	2,120.00
522500	Non-Capital Furn/Equip/Tools	316.95	272.99	200.00	200.00	200.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
522900	Miscellaneous Supplies	4,118.58	4,424.57	5,000.00	5,000.00	5,000.00
523100	Uniforms and Clothing	193.00	153.00	150.00	150.00	150.00
532220	Business and Auto Allowance	54.00	216.44	50.00	50.00	50.00
532350	CTC Land Dues	1,734.90	2,429.20	6,790.00	6,790.00	6,790.00
534000	Utility Services-Gas	19,946.40	23,541.52	25,000.00	35,000.00	35,000.00
534010	Utility Services-Electricity	31,930.68	37,305.08	45,000.00	50,000.00	50,000.00
534020	Utility Service-Trash Removal	5,465.83	6,830.62	6,370.00	6,370.00	6,370.00
534040	Utility Service-Haz Waste Disp	-	-	270.00	270.00	270.00
534050	Utility Services-Water	2,252.23	4,042.71	10,000.00	10,000.00	10,000.00
535000	Communication Svcs-Telephone	2,149.74	1,902.21	1,490.00	1,490.00	1,490.00
535010	Communication Svcs-Cell Phone	300.00	396.00	300.00	300.00	300.00
535040	Communication Svcs-T1 Line	1,061.90	1,318.70	1,700.00	1,700.00	1,700.00
540300	Prof Serv-Custodial	18,531.20	18,606.20	22,280.00	22,280.00	22,280.00
540900	Prof Serv-Other	2,555.21	3,619.95	3,670.00	3,670.00	3,670.00
547010	Prof Serv-Pest Control	1,682.00	1,885.00	1,060.00	1,300.00	1,300.00
550000	Parts/Repairs/Maint-Bldgs/Fac	2,108.23	12,048.66	12,000.00	16,000.00	16,000.00
550020	Parts/Repairs/Maint-Equip	646.68	3,129.48	4,060.00	6,000.00	6,000.00
550070	Parts/Repairs/Maint-HVAC	8,806.58	6,010.38	6,370.00	10,000.00	8,000.00
550100	Parts/Repairs/Maint-Software	1,645.62	1,083.17	1,580.00	1,580.00	1,580.00
550130	Parts/Repairs/Maint-Security	13,161.75	4,266.54	2,000.00	4,500.00	4,500.00
550140	Parts/Repairs/Maint-Painting	-	-	300.00	25,000.00	10,000.00
550150	Parts/Repairs/Maint-Fire Syste	826.44	10,072.33	2,950.00	7,500.00	7,500.00
550160	Parts/Repairs/Maint-Electrical	135.78	2,494.71	2,570.00	2,570.00	2,570.00
550170	Parts/Repairs/Maint-Plumbing	1,733.32	5,112.30	2,500.00	2,500.00	2,500.00
550180	Parts/Repairs/Maint-Lighting	120.45	1,371.84	1,060.00	6,500.00	6,500.00
580030	Vehicle/Equipment Replacement	1,200.00	1,800.00	1,171.00	-	-
Total 448 – City Services Fac Bldg Maint		189,939.70	235,025.70	246,136.00	312,327.00	299,923.00
Division: 449 – Bag Tax Programs						
511000	Regular Salaries	-	-	74,990.00	89,378.00	94,806.00
512000	FICA Expense	-	-	5,736.00	6,307.00	6,673.00
512100	Retirement Contribution	-	-	4,874.00	5,809.00	6,163.00
512200	Workers Compensation	-	-	33.00	48.00	50.00
513000	Medical Insurance	-	-	-	19,392.00	21,331.00
513100	Dental Insurance	-	-	-	1,360.00	1,387.00
513200	Vision Insurance	-	-	-	208.00	208.00
513300	Life, AD&D & LTD Insurance	-	-	733.00	733.00	733.00
513400	Employee Assistance Plan	-	-	27.00	38.00	38.00
532000	Advertising/Marketing	-	8,298.50	5,000.00	5,000.00	5,000.00
538452	Low Income Programs	-	-	15,000.00	25,000.00	25,000.00
538453	Waste Reduction Programs	-	-	107,000.00	60,000.00	60,000.00
Total 449 – Bag Tax Programs		-	8,298.50	213,393.00	213,273.00	221,389.00
Division: 450 – Fleet Maintenance						
511000	Regular Salaries	1,042.69	1,281.48	1,472.00	1,518.00	1,611.00
511200	Overtime Pay	101.83	58.97	100.00	100.00	100.00
512000	FICA Expense	87.18	98.73	119.00	122.00	130.00
512100	Retirement Contribution	70.67	88.38	102.00	105.00	110.00
512200	Workers Compensation	15.29	14.49	14.00	16.00	17.00
513000	Medical Insurance	145.11	289.59	358.00	226.00	248.00
513100	Dental Insurance	7.68	17.94	22.00	12.00	12.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
513200	Vision Insurance	2.16	3.06	3.00	3.00	3.00
513300	Life, AD&D & LTD Insurance	8.96	12.55	15.00	15.00	15.00
513400	Employee Assistance Plan	0.36	0.44	-	-	-
520100	Office Supplies	-	853.67	130.00	130.00	130.00
522120	Operating Supplies-Safety	391.66	190.03	800.00	800.00	800.00
522500	Non-Capital Furn/Equip/Tools	700.48	2,395.13	2,150.00	2,150.00	2,150.00
522900	Miscellaneous Supplies	16.37	11.98	1,000.00	1,000.00	1,000.00
523100	Uniforms and Clothing	496.01	750.59	950.00	950.00	950.00
525100	Auto Expense-Parts & Repairs	1,146.02	313.95	700.00	700.00	700.00
525300	Gas & Oil	-	-	435.00	435.00	435.00
532200	Printing	234.50	169.93	100.00	100.00	100.00
535010	Communication Svcs-Cell Phone	9.00	10.50	-	-	-
536000	Rentals-Equipment	1,105.68	88.06	-	-	-
538101	Travel, Training, & Meetings	5,432.84	-	1,000.00	1,000.00	1,000.00
540900	Prof Serv-Other	1,486.18	5,077.55	3,500.00	3,500.00	3,500.00
550020	Parts/Repairs/Maint-Equip	688.93	-	-	-	-
550100	Parts/Repairs/Maint-Software	703.47	875.00	2,830.00	2,830.00	2,830.00
Total 450 – Fleet Maintenance		13,893.07	12,602.02	15,800.00	15,712.00	15,841.00
Division: 515 – Community Design						
511000	Regular Salaries	431,763.20	475,696.62	510,249.00	573,295.00	596,105.00
511100	Variable Salaries	21,075.61	1,355.00	5,628.00	5,304.00	5,410.00
511200	Overtime Pay	312.27	219.26	500.00	500.00	500.00
512000	FICA Expense	32,289.14	34,209.08	35,816.00	40,514.00	42,173.00
512100	Retirement Contribution	26,844.50	31,526.22	33,652.00	37,827.00	39,311.00
512200	Workers Compensation	3,290.29	875.90	736.00	2,171.00	2,210.00
513000	Medical Insurance	55,506.23	48,536.01	67,839.00	69,900.00	76,886.00
513100	Dental Insurance	3,669.16	3,477.88	4,288.00	4,221.00	4,303.00
513200	Vision Insurance	728.05	564.71	647.00	641.00	644.00
513300	Life, AD&D & LTD Insurance	2,899.89	3,405.49	2,497.00	3,629.00	3,629.00
513400	Employee Assistance Plan	197.52	234.48	128.00	182.00	182.00
520100	Office Supplies	3,028.90	2,832.03	3,500.00	3,500.00	3,500.00
521100	Computer Supplies-Software	3,524.03	4,154.04	5,000.00	5,000.00	5,000.00
522500	Non-Capital Furn/Equip/Tools	359.97	1,213.34	1,000.00	1,000.00	1,000.00
523100	Uniforms and Clothing	19.14	1,037.35	1,000.00	1,000.00	1,000.00
532010	Public Education & Outreach	1,606.92	6,728.20	33,000.00	8,000.00	8,000.00
532200	Printing	563.58	588.93	600.00	600.00	600.00
532220	Business and Auto Allowance	2,492.42	2,430.11	2,600.00	2,600.00	2,600.00
532230	Dues/Subscriptions/Books	1,836.89	2,736.66	3,000.00	3,000.00	3,000.00
535010	Communication Svcs-Cell Phone	1,281.74	1,884.60	1,500.00	1,500.00	1,500.00
538101	Travel, Training, & Meetings	6,391.23	5,050.92	14,000.00	14,000.00	14,000.00
540470	Prof Serv-Recording Fee	-	-	500.00	500.00	500.00
540900	Prof Serv-Other	82,597.30	5,280.00	-	-	-
540910	Prof Serv-Consulting	18,525.25	239,145.01	428,580.00	450,000.00	-
550090	Parts/Repairs/Maint-Copiers	1,256.73	1,452.00	2,000.00	2,000.00	2,000.00
580040	Computer Replacement	3,279.96	3,280.00	3,280.00	6,240.00	6,240.00
Total 515 – Community Design		705,339.92	877,913.84	1,161,540.00	1,237,124.00	820,293.00
Division: 530 – Building Safety						
511000	Regular Salaries	577,448.82	679,564.37	727,647.00	705,680.00	744,824.00
511100	Variable Salaries	24,210.81	36,369.88	48,790.00	48,790.00	48,790.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
511200	Overtime Pay	287.46	4,717.72	500.00	500.00	500.00
512000	FICA Expense	45,108.05	53,921.15	58,567.00	53,306.00	56,146.00
512100	Retirement Contribution	35,171.55	44,490.81	47,331.00	45,906.00	48,447.00
512200	Workers Compensation	4,450.59	4,804.07	3,670.00	4,187.00	4,394.00
513000	Medical Insurance	76,104.78	77,996.97	93,032.00	80,408.00	88,449.00
513100	Dental Insurance	4,868.14	4,901.97	4,819.00	5,449.00	5,556.00
513200	Vision Insurance	978.34	1,011.13	954.00	1,118.00	1,130.00
513300	Life, AD&D & LTD Insurance	4,394.87	5,737.37	6,146.00	5,772.00	5,772.00
513400	Employee Assistance Plan	301.43	398.70	219.00	272.00	272.00
520100	Office Supplies	1,296.28	1,965.98	3,000.00	3,000.00	3,000.00
521000	Computer Supplies	3,667.04	991.70	3,000.00	3,000.00	3,000.00
521100	Computer Supplies-Software	1,421.05	3,658.84	3,750.00	3,750.00	3,750.00
522120	Operating Supplies-Safety	671.00	25.98	1,200.00	1,200.00	1,200.00
522230	Reference Materials	979.00	-	4,000.00	4,000.00	4,000.00
522500	Non-Capital Furn/Equip/Tools	249.71	226.93	2,000.00	2,000.00	2,000.00
522900	Miscellaneous Supplies	-	33.90	-	-	-
523100	Uniforms and Clothing	646.06	1,934.28	1,500.00	2,100.00	2,100.00
525100	Auto Expense-Parts & Repairs	208.92	582.35	3,000.00	3,000.00	3,000.00
525200	Auto Expense-Tires	-	306.92	2,500.00	2,500.00	2,500.00
525300	Gas & Oil	1,571.86	1,784.37	4,100.00	4,100.00	4,100.00
529100	Resale Merchandise	-	-	1,500.00	1,500.00	1,500.00
532200	Printing	563.63	556.44	1,200.00	1,200.00	1,200.00
532220	Business and Auto Allowance	225.00	416.94	2,300.00	2,300.00	2,300.00
532230	Dues/Subscriptions/Books	1,961.34	1,761.16	6,790.00	6,790.00	6,790.00
535010	Communication Svcs-Cell Phone	3,913.75	4,709.39	5,000.00	5,000.00	5,000.00
535030	Comm Svcs-Internet/Cable	2,731.28	2,319.98	3,000.00	3,000.00	3,000.00
538101	Travel, Training, & Meetings	8,933.02	12,692.85	15,000.00	18,000.00	17,000.00
538910	Building Abatement	3,917.18	-	60,000.00	60,000.00	60,000.00
540140	Prof Serv-Plan Review/Insp.	133,599.25	200,411.00	200,000.00	200,000.00	200,000.00
540900	Prof Serv-Other	-	-	-	-	-
540910	Prof Serv-Consulting	-	-	5,000.00	5,000.00	5,000.00
550100	Parts/Repairs/Maint-Software	13,038.97	13,690.92	16,000.00	16,000.00	16,000.00
580030	Vehicle/Equipment Replacement	5,500.00	8,240.00	5,359.00	-	-
580040	Computer Replacement	840.00	840.00	840.00	1,600.00	1,600.00
Total 530 – Building Safety		959,259.18	1,171,064.07	1,341,714.00	1,300,428.00	1,352,320.00
Division: 600 – Library Services						
511000	Regular Salaries	844,637.92	890,653.96	915,461.00	987,985.00	1,040,533.00
511100	Variable Salaries	395,405.05	425,255.43	467,259.00	510,640.00	520,852.00
511200	Overtime Pay	-	324.62	-	-	-
512000	FICA Expense	92,489.52	98,408.75	100,578.00	109,516.00	112,804.00
512100	Retirement Contribution	51,164.17	58,055.08	59,507.00	64,218.00	67,634.00
512200	Workers Compensation	4,422.59	1,383.83	613.00	797.00	831.00
513000	Medical Insurance	93,988.80	94,470.79	99,779.00	91,315.00	100,443.00
513100	Dental Insurance	6,724.98	6,702.20	7,633.00	6,975.00	7,113.00
513200	Vision Insurance	1,392.03	1,352.13	1,360.00	1,595.00	1,612.00
513300	Life, AD&D & LTD Insurance	6,507.15	7,503.69	7,876.00	8,417.00	8,417.00
513400	Employee Assistance Plan	439.21	525.50	297.00	418.00	418.00
520100	Office Supplies	1,217.41	1,285.13	1,250.00	1,250.00	1,250.00
521000	Computer Supplies	859.23	671.75	1,000.00	1,000.00	1,000.00
521100	Computer Supplies-Software	8,289.19	7,665.99	10,500.00	10,500.00	10,500.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
521200	Non-Capital Computer Hardware	-	46,545.10	900.00	2,000.00	900.00
522100	Operating Supplies-Signs	211.69	87.17	330.00	330.00	330.00
522500	Non-Capital Furn/Equip/Tools	65.98	1,372.87	1,000.00	8,000.00	1,000.00
522909	Marshall Fire - Supplies	287.26	-	-	-	-
526100	Library Reference Materials	1,346.74	1,989.29	2,200.00	2,200.00	2,200.00
526110	Library Books	88,463.61	90,314.69	94,400.00	94,400.00	94,400.00
526111	Library eBooks	8,690.87	13,089.22	13,800.00	13,800.00	13,800.00
526160	Operating Supplies-Meet Room	201.24	488.50	420.00	420.00	420.00
526170	Operating Supplies-Adult	399.89	826.22	750.00	750.00	750.00
526180	Operating Supplies-Teen	211.93	139.82	200.00	200.00	200.00
526190	Operating Supplies-Children	1,529.41	1,390.25	1,300.00	1,500.00	1,500.00
526200	Material Processing	4,576.51	4,061.49	5,000.00	5,000.00	5,000.00
532000	Advertising/Marketing	200.00	-	300.00	300.00	300.00
532200	Printing	1,492.82	1,811.18	2,500.00	2,500.00	2,500.00
532220	Business and Auto Allowance	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00
532230	Dues/Subscriptions/Books	4,551.25	5,155.37	7,000.00	7,000.00	7,000.00
532240	Electronic Databases	30,690.55	33,219.97	46,000.00	34,000.00	34,000.00
532250	Print Periodicals	7,470.44	7,829.70	8,000.00	8,000.00	8,000.00
535010	Communication Svcs-Cell Phone	600.00	600.00	600.00	600.00	600.00
535030	Comm Svcs-Internet/Cable	2,480.18	1,183.34	2,500.00	2,500.00	2,500.00
538101	Travel, Training, & Meetings	2,224.82	4,426.62	2,000.00	2,500.00	2,500.00
538390	Library Grant Expense	24,920.14	12,232.48	11,000.00	11,000.00	11,000.00
540415	Prof Serv-Bank Charges	1,987.17	3,248.62	3,400.00	3,400.00	3,400.00
540440	Prof Serv-Collections	(20.00)	(40.00)	900.00	900.00	900.00
540600	Prof Serv-Boulder Library	48,343.17	32,641.03	60,000.00	70,000.00	70,000.00
540610	Prof Serv-CO Lib Consortium	2,613.01	2,590.56	6,000.00	3,000.00	3,000.00
540630	Prof Serv-Children Programming	2,630.73	2,826.46	3,000.00	3,000.00	3,000.00
540680	Prof Serv-Adult Programming	592.06	889.02	1,000.00	1,000.00	1,000.00
540690	Prof Serv-Teen Programming	-	450.00	450.00	450.00	450.00
540900	Prof Serv-Other	-	-	1,200.00	1,200.00	1,200.00
550020	Parts/Repairs/Maint-Equip	50,056.00	27,342.04	33,800.00	25,000.00	25,000.00
550090	Parts/Repairs/Maint-Copiers	4,079.30	4,003.99	3,000.00	4,000.00	4,000.00
580040	Computer Replacement	4,740.00	4,740.00	4,740.00	10,730.00	10,730.00
Total 600 – Library Services		1,806,174.02	1,902,713.85	1,993,803.00	2,117,306.00	2,187,987.00
Division: 601 – Library Bldg Maintenance						
511000	Regular Salaries	34,118.15	41,035.79	41,596.00	44,829.00	47,019.00
511200	Overtime Pay	597.43	422.69	230.00	230.00	230.00
512000	FICA Expense	2,572.48	3,087.64	3,068.00	3,313.00	3,469.00
512100	Retirement Contribution	2,109.94	2,714.44	2,718.00	2,930.00	3,071.00
512200	Workers Compensation	852.15	570.03	565.00	614.00	643.00
513000	Medical Insurance	3,392.71	5,384.64	5,477.00	5,316.00	5,848.00
513100	Dental Insurance	206.88	311.77	303.00	303.00	308.00
513200	Vision Insurance	49.20	81.06	80.00	66.00	67.00
513300	Life, AD&D & LTD Insurance	277.94	361.10	371.00	394.00	394.00
513400	Employee Assistance Plan	11.43	13.85	15.00	20.00	20.00
520100	Office Supplies	14.00	-	-	-	-
522110	Operating Supplies-Janitorial	8,093.94	10,109.33	6,370.00	6,370.00	6,370.00
522500	Non-Capital Furn/Equip/Tools	90.00	185.00	160.00	160.00	160.00
522900	Miscellaneous Supplies	273.13	498.46	1,590.00	1,590.00	1,590.00
523100	Uniforms and Clothing	108.00	108.00	150.00	150.00	150.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
532220	Business and Auto Allowance	54.00	54.00	50.00	50.00	50.00
534000	Utility Services-Gas	28,549.62	25,625.62	31,000.00	31,000.00	31,000.00
534010	Utility Services-Electricity	112,640.59	109,516.99	85,000.00	125,000.00	125,000.00
534020	Utility Service-Trash Removal	1,782.08	1,764.80	2,650.00	2,650.00	2,650.00
534040	Utility Service-Haz Waste Disp	-	-	270.00	270.00	270.00
534050	Utility Services-Water	1,108.02	1,222.78	1,590.00	1,590.00	1,590.00
535000	Communication Svcs-Telephone	1,742.99	1,673.32	1,380.00	1,380.00	1,380.00
535010	Communication Svcs-Cell Phone	217.00	295.00	180.00	180.00	180.00
535040	Communication Svcs-T1 Line	917.11	1,138.86	1,380.00	1,380.00	1,380.00
540300	Prof Serv-Custodial	54,072.00	53,975.09	63,940.00	63,940.00	63,940.00
540900	Prof Serv-Other	2,555.21	3,619.95	3,670.00	3,670.00	3,670.00
547010	Prof Serv-Pest Control	912.00	900.00	1,400.00	1,400.00	1,400.00
550000	Parts/Repairs/Maint-Bldgs/Fac	4,493.09	6,466.14	7,000.00	7,000.00	7,000.00
550020	Parts/Repairs/Maint-Equip	-	688.67	1,170.00	1,170.00	1,170.00
550070	Parts/Repairs/Maint-HVAC	468.94	6,100.60	11,670.00	11,670.00	11,670.00
550080	Parts/Repairs/Maint-Elevators	7,198.66	7,900.38	8,500.00	10,000.00	10,000.00
550100	Parts/Repairs/Maint-Software	335.16	-	1,580.00	1,580.00	1,580.00
550130	Parts/Repairs/Maint-Security	2,530.13	2,624.30	1,060.00	3,500.00	3,500.00
550140	Parts/Repairs/Maint-Painting	8.99	60.33	2,930.00	2,930.00	2,930.00
550150	Parts/Repairs/Maint-Fire Syste	7,487.06	4,100.07	4,000.00	4,000.00	4,000.00
550160	Parts/Repairs/Maint-Electrical	46.97	1,000.00	1,590.00	3,000.00	3,000.00
550170	Parts/Repairs/Maint-Plumbing	343.12	332.18	1,590.00	1,590.00	1,590.00
550180	Parts/Repairs/Maint-Lighting	936.76	2,166.93	5,310.00	5,310.00	5,310.00
580030	Vehicle/Equipment Replacement	900.00	1,350.00	878.00	-	-
Total 601 – Library Bldg Maintenance		282,066.88	297,459.81	302,481.00	350,545.00	353,599.00
Division: 610 – Museum Services						
511000	Regular Salaries	59,258.36	70,812.13	50,887.00	53,478.00	56,740.00
511100	Variable Salaries	83,656.34	86,071.00	101,191.00	112,920.00	115,178.00
512000	FICA Expense	10,980.57	11,974.42	10,905.00	12,523.00	12,927.00
512100	Retirement Contribution	3,567.86	4,602.82	3,308.00	3,476.00	3,688.00
512200	Workers Compensation	101.97	69.97	64.00	89.00	91.00
513000	Medical Insurance	-	4,846.74	10,275.00	9,978.00	10,976.00
513100	Dental Insurance	595.80	709.38	823.00	823.00	839.00
513200	Vision Insurance	165.00	165.00	165.00	165.00	168.00
513300	Life, AD&D & LTD Insurance	518.30	527.12	498.00	521.00	521.00
513400	Employee Assistance Plan	86.13	79.38	48.00	67.00	67.00
520100	Office Supplies	42.14	904.87	300.00	300.00	300.00
521100	Computer Supplies-Software	1,106.00	1,140.64	950.00	1,200.00	1,200.00
522000	Operating Supplies	2,582.16	2,557.20	4,500.00	4,500.00	4,500.00
522220	Museum Acquisitions	-	803.02	2,000.00	2,000.00	2,000.00
522500	Non-Capital Furn/Equip/Tools	-	-	2,000.00	1,000.00	1,000.00
532000	Advertising/Marketing	-	333.31	1,000.00	1,000.00	1,000.00
532010	Public Education & Outreach	-	1,596.97	4,000.00	5,000.00	5,500.00
532200	Printing	-	4,880.87	6,500.00	6,500.00	6,500.00
532230	Dues/Subscriptions/Books	433.81	597.85	300.00	900.00	900.00
535030	Comm Svcs-Internet/Cable	1,097.19	624.38	1,200.00	1,200.00	1,200.00
538101	Travel, Training, & Meetings	887.05	2,693.56	1,500.00	2,000.00	2,000.00
538220	Louisville Historical Projects	-	2,446.15	4,000.00	4,000.00	4,000.00
538395	Museum Grant Expense	-	6,000.00	33,086.00	-	-
540900	Prof Serv-Other	6,872.54	6,065.58	6,000.00	12,000.00	12,000.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
580040	Computer Replacement	980.04	970.00	970.00	2,200.00	2,200.00
Total 610 – Museum Services		172,931.26	211,472.36	246,470.00	237,840.00	245,495.00
Division: 611 – Museum Bldg Maintenance						
511000	Regular Salaries	5,500.70	6,825.39	6,796.00	7,340.00	7,707.00
511200	Overtime Pay	60.36	59.88	50.00	50.00	50.00
512000	FICA Expense	417.88	518.50	507.00	550.00	577.00
512100	Retirement Contribution	337.87	450.89	446.00	479.00	504.00
512200	Workers Compensation	158.15	105.08	103.00	111.00	117.00
513000	Medical Insurance	613.46	972.13	965.00	938.00	1,030.00
513100	Dental Insurance	37.20	56.18	53.00	53.00	54.00
513200	Vision Insurance	9.12	14.99	15.00	11.00	11.00
513300	Life, AD&D & LTD Insurance	46.10	62.01	62.00	68.00	68.00
513400	Employee Assistance Plan	1.93	2.59	4.00	4.00	4.00
522110	Operating Supplies-Janitorial	-	-	270.00	270.00	270.00
522500	Non-Capital Furn/Equip/Tools	18.00	37.00	-	-	-
523100	Uniforms and Clothing	21.00	21.00	50.00	50.00	50.00
534000	Utility Services-Gas	2,232.06	2,590.74	3,000.00	3,000.00	3,000.00
534010	Utility Services-Electricity	1,326.85	1,403.29	1,950.00	1,950.00	1,950.00
534020	Utility Service-Trash Removal	-	-	800.00	800.00	800.00
534040	Utility Service-Haz Waste Disp	-	-	50.00	50.00	50.00
534050	Utility Services-Water	1,387.68	855.04	2,120.00	2,120.00	2,120.00
535000	Communication Svcs-Telephone	1,905.88	1,826.52	1,590.00	1,590.00	1,590.00
535010	Communication Svcs-Cell Phone	35.00	53.00	50.00	50.00	50.00
535040	Communication Svcs-T1 Line	48.25	59.96	110.00	110.00	110.00
540300	Prof Serv-Custodial	4,033.00	4,023.00	5,060.00	5,060.00	5,060.00
540900	Prof Serv-Other	-	-	110.00	110.00	110.00
547010	Prof Serv-Pest Control	990.00	900.00	1,500.00	1,500.00	1,500.00
550000	Parts/Repairs/Maint-Bldgs/Fac	2,724.87	1,312.40	1,590.00	3,000.00	3,000.00
550020	Parts/Repairs/Maint-Equip	-	-	110.00	110.00	110.00
550070	Parts/Repairs/Maint-HVAC	-	65.82	2,120.00	2,120.00	2,120.00
550130	Parts/Repairs/Maint-Security	1,315.68	1,413.36	1,060.00	1,060.00	1,060.00
550140	Parts/Repairs/Maint-Painting	-	44.66	500.00	2,500.00	500.00
550150	Parts/Repairs/Maint-Fire Syste	1,776.50	2,567.09	2,390.00	5,000.00	2,390.00
550160	Parts/Repairs/Maint-Electrical	-	-	270.00	3,500.00	270.00
550170	Parts/Repairs/Maint-Plumbing	90.00	202.80	270.00	270.00	270.00
550180	Parts/Repairs/Maint-Lighting	18.51	-	270.00	1,000.00	270.00
Total 611 – Museum Bldg Maintenance		25,106.05	26,443.32	34,241.00	44,824.00	36,772.00
Division: 710 – Parks & Recreation Admin						
511000	Regular Salaries	4,236.24	7,311.84	7,467.00	8,199.00	8,684.00
511100	Variable Salaries	2,790.00	4,090.50	33,946.00	45,240.00	46,145.00
511200	Overtime Pay	3.36	-	-	-	-
512000	FICA Expense	539.05	820.36	3,108.00	4,006.00	4,088.00
512100	Retirement Contribution	272.05	480.17	485.00	533.00	564.00
512200	Workers Compensation	36.02	52.63	67.00	86.00	91.00
513000	Medical Insurance	231.95	589.40	623.00	605.00	666.00
513100	Dental Insurance	16.64	43.92	44.00	44.00	44.00
513200	Vision Insurance	4.08	10.32	10.00	10.00	10.00
513300	Life, AD&D & LTD Insurance	28.18	47.82	49.00	51.00	51.00
513400	Employee Assistance Plan	1.12	1.68	2.00	2.00	2.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
520100	Office Supplies	287.48	705.03	1,300.00	1,300.00	1,300.00
521100	Computer Supplies-Software	187.95	324.88	500.00	500.00	500.00
522500	Non-Capital Furn/Equip/Tools	37.47	769.93	600.00	600.00	600.00
522900	Miscellaneous Supplies	322.72	50.00	530.00	530.00	530.00
523100	Uniforms and Clothing	276.75	-	-	250.00	250.00
532200	Printing	2,502.08	5,442.55	3,130.00	6,000.00	6,000.00
532220	Business and Auto Allowance	52.50	90.00	500.00	500.00	500.00
532230	Dues/Subscriptions/Books	1,618.79	8.28	1,000.00	1,000.00	1,000.00
534050	Utility Services-Water	13.37	-	-	-	-
535010	Communication Svcs-Cell Phone	8,426.67	8,333.98	8,000.00	8,000.00	8,000.00
535030	Comm Svcs-Internet/Cable	2,282.20	3,195.45	3,000.00	3,000.00	3,000.00
538101	Travel, Training, & Meetings	1,141.00	6,425.98	5,000.00	6,000.00	6,000.00
550090	Parts/Repairs/Maint-Copiers	283.05	-	1,000.00	500.00	500.00
580040	Computer Replacement	1,460.04	1,460.00	1,460.00	3,260.00	3,260.00
Total 710 – Parks & Recreation Admin		27,050.76	40,254.72	71,821.00	90,216.00	91,785.00
Division: 730 – Cultural Arts						
511000	Regular Salaries	35,222.28	40,563.02	39,894.00	39,545.00	41,954.00
512000	FICA Expense	2,675.12	3,093.90	2,999.00	2,974.00	3,154.00
512100	Retirement Contribution	2,132.10	2,636.57	2,593.00	2,570.00	2,727.00
512200	Workers Compensation	394.71	315.83	309.00	330.00	350.00
513000	Medical Insurance	3,510.08	3,743.11	3,756.00	3,647.00	4,012.00
513100	Dental Insurance	201.84	201.84	202.00	202.00	206.00
513200	Vision Insurance	63.60	63.59	63.00	63.00	65.00
513300	Life, AD&D & LTD Insurance	314.48	326.34	369.00	382.00	382.00
513400	Employee Assistance Plan	13.56	12.43	14.00	19.00	19.00
520100	Office Supplies	91.98	764.53	200.00	200.00	200.00
522500	Non-Capital Furn/Equip/Tools	-	-	500.00	500.00	500.00
522900	Miscellaneous Supplies	2,637.23	760.58	4,000.00	4,000.00	4,000.00
530815	Arts Programming Grants	7,400.00	5,690.00	10,000.00	10,000.00	10,000.00
530820	Public Art	40.00	13,050.69	41,000.00	25,000.00	25,000.00
532000	Advertising/Marketing	1,007.56	775.65	3,500.00	3,500.00	3,500.00
532200	Printing	135.10	-	1,000.00	1,000.00	1,000.00
532230	Dues/Subscriptions/Books	76.15	63.19	500.00	2,000.00	2,000.00
535010	Communication Svcs-Cell Phone	300.00	250.00	-	-	-
535030	Comm Svcs-Internet/Cable	1,341.40	1,231.45	1,400.00	1,400.00	1,400.00
538101	Travel, Training, & Meetings	450.00	-	1,000.00	1,000.00	1,000.00
538330	Louisville Cultural Council	13,344.23	26,877.89	15,000.00	15,000.00	17,000.00
538999	Other Services and Charges	1,090.90	2,536.25	1,750.00	-	-
540900	Prof Serv-Other	-	-	3,220.00	3,220.00	3,220.00
Total 730 – Cultural Arts		72,442.32	102,956.86	133,269.00	116,552.00	121,689.00
Division: 735 – Arts Center Building Maint						
511000	Regular Salaries	6,565.37	7,964.98	7,930.00	8,619.00	9,064.00
511200	Overtime Pay	60.36	59.88	50.00	50.00	50.00
512000	FICA Expense	495.33	601.20	589.00	642.00	674.00
512100	Retirement Contribution	402.38	525.25	519.00	562.00	592.00
512200	Workers Compensation	178.82	120.20	118.00	131.00	137.00
513000	Medical Insurance	798.45	1,163.03	1,164.00	1,132.00	1,244.00
513100	Dental Insurance	50.64	69.62	66.00	66.00	68.00
513200	Vision Insurance	11.28	17.15	17.00	13.00	13.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
513300	Life, AD&D & LTD Insurance	54.74	71.73	72.00	79.00	79.00
513400	Employee Assistance Plan	2.23	2.92	5.00	5.00	5.00
522110	Operating Supplies-Janitorial	869.65	820.12	1,060.00	1,060.00	1,060.00
522500	Non-Capital Furn/Equip/Tools	18.00	37.00	-	-	-
522900	Miscellaneous Supplies	70.88	-	270.00	270.00	270.00
523100	Uniforms and Clothing	24.00	24.00	50.00	50.00	50.00
534000	Utility Services-Gas	880.00	880.00	1,150.00	1,150.00	1,150.00
534010	Utility Services-Electricity	2,391.17	995.54	1,670.00	1,670.00	1,670.00
534020	Utility Service-Trash Removal	919.40	991.00	1,430.00	1,430.00	1,430.00
534040	Utility Service-Haz Waste Disp	-	-	110.00	110.00	110.00
535010	Communication Svcs-Cell Phone	41.00	59.00	50.00	50.00	50.00
540300	Prof Serv-Custodial	6,921.60	7,086.60	10,950.00	10,950.00	10,950.00
547010	Prof Serv-Pest Control	690.00	975.00	1,000.00	1,250.00	1,250.00
550000	Parts/Repairs/Maint-Bldgs/Fac	-	603.50	3,000.00	3,000.00	3,000.00
550070	Parts/Repairs/Maint-HVAC	24.50	-	2,120.00	2,120.00	2,120.00
550130	Parts/Repairs/Maint-Security	1,315.68	1,413.36	8,000.00	8,000.00	8,000.00
550140	Parts/Repairs/Maint-Painting	-	-	2,650.00	2,650.00	2,650.00
550150	Parts/Repairs/Maint-Fire Syste	49.69	424.00	270.00	500.00	500.00
550160	Parts/Repairs/Maint-Electrical	-	403.88	530.00	530.00	530.00
550170	Parts/Repairs/Maint-Plumbing	90.00	90.00	1,060.00	1,060.00	1,060.00
550180	Parts/Repairs/Maint-Lighting	-	-	530.00	530.00	530.00
Total 735 – Arts Center Building Maint		22,925.17	25,398.96	46,430.00	47,679.00	48,306.00
Division: 736 – Steinbaugh Pavilion Bldg Maint						
511000	Regular Salaries	3,272.82	4,045.32	3,966.00	4,309.00	4,532.00
511200	Overtime Pay	30.20	29.97	50.00	50.00	50.00
512000	FICA Expense	247.46	300.53	298.00	322.00	341.00
512100	Retirement Contribution	201.16	262.53	261.00	283.00	297.00
512200	Workers Compensation	89.35	60.15	59.00	65.00	69.00
513000	Medical Insurance	398.98	581.31	583.00	566.00	621.00
513100	Dental Insurance	25.44	34.93	34.00	34.00	34.00
513200	Vision Insurance	5.52	8.27	7.00	6.00	6.00
513300	Life, AD&D & LTD Insurance	27.62	36.07	37.00	39.00	39.00
513400	Employee Assistance Plan	0.96	1.18	-	-	-
522500	Non-Capital Furn/Equip/Tools	9.00	18.50	-	-	-
523100	Uniforms and Clothing	12.00	12.00	-	-	-
534010	Utility Services-Electricity	2,796.62	4,932.07	3,000.00	6,000.00	6,000.00
534050	Utility Services-Water	370.02	312.64	320.00	500.00	500.00
535010	Communication Svcs-Cell Phone	20.50	29.50	-	-	-
550000	Parts/Repairs/Maint-Bldgs/Fac	693.85	2,112.70	6,000.00	6,000.00	6,000.00
550020	Parts/Repairs/Maint-Equip	-	-	3,500.00	3,500.00	3,500.00
550140	Parts/Repairs/Maint-Painting	-	-	320.00	320.00	320.00
550150	Parts/Repairs/Maint-Fire Syste	15.00	-	-	-	-
550160	Parts/Repairs/Maint-Electrical	98.20	331.48	500.00	3,500.00	3,500.00
550180	Parts/Repairs/Maint-Lighting	225.38	-	320.00	320.00	320.00
Total 736 – Steinbaugh Pavilion Bldg Maint		8,540.08	13,109.15	19,255.00	25,814.00	26,129.00
Division: 811 – Capital - RTU Subscription						
650121	Right to Use Subscription	-	539,192.06	-	-	-
Total 811 – Capital - RTU Subscription		-	539,192.06	-	-	-

GENERAL FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 910 – Interfund Transfers						
990201	Transfer to Open Space & Parks	900,570.00	983,480.00	1,017,900.00	1,048,400.00	1,079,900.00
990204	Transfer to Cemetery Fund	166,036.56	169,850.00	122,220.00	125,900.00	129,700.00
990208	Transfer to Recreation Fund	1,122,420.00	1,225,750.00	1,268,650.00	1,306,700.00	1,345,900.00
990301	Transfer to Cap Projects Fund	3,000,000.00	3,000,000.00	-	-	-
990501	Transfer to Water Fund	300,563.85	-	-	-	-
990502	Transfer to Wastewater	298,154.62	-	-	-	-
990503	Trf to Stormwater Fund	86,507.45	-	-	-	-
990510	Trf to Solid Waste Fund	141,933.13	-	-	-	-
Total 910 – Interfund Transfers		6,016,185.61	5,379,080.00	2,408,770.00	2,481,000.00	2,555,500.00
	Net Change	**3,082,019.03**	**(395,882.44)**	**(1,957,268.50)**	**(2,159,461.66)**	**(1,597,799.94)**

CONSERVATION TRUST-LOTTERY FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 051 – Rev-Parks						
433000	Grant Revenues	-	-	60,000.00	-	-
435300	State Lottery	270,769.07	293,242.87	248,660.00	256,120.00	263,800.00
461100	Interest Earnings	3,588.76	26,010.39	2,440.00	27,224.00	23,141.00
461110	Net Incr (Decr) in Fair Value	(6,243.75)	10,111.52	-	-	-
Total 051 – Rev-Parks		268,114.08	329,364.78	311,100.00	283,344.00	286,941.00
Division: 120 – Admin & Operational Charges						
540410	Prof Serv-Investment Fee	189.56	313.51	100.00	100.00	100.00
Total 120 – Admin & Operational Charges		189.56	313.51	100.00	100.00	100.00
Division: 511 – Parks Capital						
630048	Playgrounds	-	-	600,000.00	-	187,500.00
660015	Wayfinding & Signs	-	-	115,000.00	-	18,000.00
660306	Trail Wayfinding Signage Impl	-	-	-	300,000.00	-
Total 511 – Parks Capital		-	-	715,000.00	300,000.00	205,500.00
	Net Change	**267,924.52**	**329,051.27**	**(404,000.00)**	**(16,756.00)**	**81,341.00**

CEMETERY PERPETUAL CARE FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 051 – Rev-Parks						
422310	Burial Permits - Restricted	67,394.00	49,986.00	33,760.00	36,500.00	37,590.00
461100	Interest Earnings	6,613.21	26,016.41	12,010.00	24,831.00	21,106.00
461110	Net Incr (Decr) in Fair Value	(8,563.47)	9,396.22	-	-	-
Total 051 – Rev-Parks		65,443.74	85,398.63	45,770.00	61,331.00	58,696.00
Division: 120 – Admin & Operational Charges						
540410	Prof Serv-Investment Fee	347.22	300.00	300.00	300.00	300.00
Total 120 – Admin & Operational Charges		347.22	300.00	300.00	300.00	300.00
Division: 910 – Interfund Transfers						
990204	Transfer to Cemetery Fund	8,640.00	12,480.00	16,780.00	17,300.00	17,800.00
Total 910 – Interfund Transfers		8,640.00	12,480.00	16,780.00	17,300.00	17,800.00
	Net Change	**56,456.52**	**72,618.63**	**28,690.00**	**43,731.00**	**40,596.00**

CEMETERY FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 001 – Revenue Account						
980101	Xfer from General Fund	166,036.56	169,850.00	122,220.00	125,900.00	129,700.00
980203	Tfer fr Cemtry Perpet CareFund	8,640.00	12,480.00	16,780.00	17,300.00	17,800.00
Total 001 – Revenue Account		174,676.56	182,330.00	139,000.00	143,200.00	147,500.00
Division: 051 – Rev-Parks						
422300	Burial Permit	67,394.00	49,986.00	33,760.00	36,500.00	37,590.00
448110	Burial Fees (Open & Close)	39,200.00	37,873.00	41,760.00	40,320.00	41,530.00
461100	Interest Earnings	554.86	5,665.28	640.00	8,123.00	6,905.00
461110	Net Incr (Decr) in Fair Value	(1,185.04)	2,217.87	-	-	-
Total 051 – Rev-Parks		105,963.82	95,742.15	76,160.00	84,943.00	86,025.00
Division: 752 – Cemetery Admin & Operations						
511000	Regular Salaries	67,735.57	55,833.82	53,537.00	85,100.00	89,953.00
511100	Variable Salaries	1,329.87	412.36	-	-	-
511200	Overtime Pay	5,632.18	1,388.19	2,760.00	2,760.00	2,760.00
512000	FICA Expense	5,637.03	4,331.73	4,190.00	6,573.00	6,928.00
512100	Retirement Contribution	4,452.40	3,741.81	3,659.00	5,710.00	6,025.00
512200	Workers Compensation	1,125.13	594.47	531.00	1,058.00	1,117.00
513000	Medical Insurance	10,371.67	8,258.75	8,013.00	11,292.00	12,416.00
513100	Dental Insurance	700.44	607.69	616.00	567.00	573.00
513200	Vision Insurance	166.47	123.72	100.00	164.00	169.00
513300	Life, AD&D & LTD Insurance	592.55	513.87	458.00	746.00	746.00
513400	Employee Assistance Plan	32.59	23.60	14.00	52.00	52.00
520100	Office Supplies	-	-	500.00	500.00	500.00
521100	Computer Supplies-Software	206.94	2,650.00	1,500.00	1,750.00	2,000.00
522010	Operating Supplies-Chemicals	-	-	2,000.00	2,500.00	2,500.00
522170	Operating Supplies - Tree Repl	-	-	1,000.00	1,000.00	1,000.00
522500	Non-Capital Furn/Equip/Tools	596.55	1,029.60	1,000.00	1,000.00	1,000.00
522550	Cremation Vaults	840.00	528.82	1,500.00	1,000.00	1,000.00
522900	Miscellaneous Supplies	-	524.79	500.00	1,750.00	2,000.00
523100	Uniforms and Clothing	494.64	636.49	750.00	900.00	1,150.00
532100	Insurance	20,131.54	23,334.05	28,000.00	33,600.00	36,960.00
532220	Business and Auto Allowance	21.00	21.00	-	-	-
534050	Utility Services-Water	41,664.40	35,273.19	50,000.00	50,000.00	50,000.00
535010	Communication Svcs-Cell Phone	542.94	252.63	500.00	500.00	500.00
535030	Comm Svcs-Internet/Cable	428.03	120.24	500.00	500.00	500.00
536000	Rentals-Equipment	555.00	2,415.72	2,000.00	2,000.00	2,000.00
538101	Travel, Training, & Meetings	-	-	300.00	300.00	300.00
540410	Prof Serv-Investment Fee	38.45	113.54	50.00	50.00	50.00
540415	Prof Serv-Bank Charges	7,874.94	3,490.05	3,500.00	3,500.00	3,500.00
540900	Prof Serv-Other	2,450.00	-	-	-	-
547000	Prof Serv-Mowing	27,120.25	31,093.99	34,000.00	36,000.00	36,600.00
547030	Prof Serv-Landscape Maint.	-	-	1,000.00	500.00	500.00
547031	Prof Serv Lndscp Bridge House	940.71	125.87	4,500.00	4,500.00	4,500.00
547100	Prof Serv - Tree/Hort Maint	-	1,412.70	2,500.00	2,500.00	2,500.00
550020	Parts/Repairs/Maint-Equip	105.96	-	-	-	-
550030	Parts/Repairs/Maint-Grounds	2,535.92	4,135.96	4,000.00	4,000.00	4,000.00
550260	Parts/Repairs/Maint-Ground Irr	407.86	640.42	1,000.00	2,000.00	2,000.00
Total 752 – Cemetery Admin & Operations		204,731.03	183,629.07	214,478.00	264,372.00	275,799.00

CEMETERY FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 799 – Capital-Parks & Recreation						
640001	Machinery & Equipment	-	10,000.00	10,000.00	16,000.00	18,500.00
640142	Wood Chipper (%)	4,209.83	-	-	-	-
Total 799 – Capital-Parks & Recreation		4,209.83	10,000.00	10,000.00	16,000.00	18,500.00
	Net Change	**71,699.52**	**84,443.08**	**(9,318.00)**	**(52,229.00)**	**(60,774.00)**

PEG FEE FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 010 – Rev-Admin & Support Services						
446010	PEG Fees - Comcast	19,319.52	15,264.99	16,000.00	14,590.00	13,310.00
461100	Interest Earnings	165.87	1,497.14	240.00	1,635.00	1,390.00
461110	Net Incr (Decr) in Fair Value	(349.03)	561.66	-	-	-
Total 010 – Rev-Admin & Support Services		19,136.36	17,323.79	16,240.00	16,225.00	14,700.00
Division: 120 – Admin & Operational Charges						
540410	Prof Serv-Investment Fee	10.33	18.30	50.00	50.00	50.00
600008	PEG Expenses - City	-	-	-	20,000.00	20,000.00
Total 120 – Admin & Operational Charges		10.33	18.30	50.00	20,050.00	20,050.00
Division: 910 – Interfund Transfers						
990301	Transfer to Cap Projects Fund	-	-	50,000.00	-	-
Total 910 – Interfund Transfers		-	-	50,000.00	-	-
	Net Change	**19,126.03**	**17,305.49**	**(33,810.00)**	**(3,825.00)**	**(5,350.00)**

PARKING IMPROVEMENT FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 031 – Rev-Transportation						
461100	Interest Earnings	881.61	3,257.93	50.00	3,034.00	2,579.00
461110	Net Incr (Decr) in Fair Value	(1,105.24)	1,153.29	-	-	-
Total 031 – Rev-Transportation		(223.63)	4,411.22	50.00	3,034.00	2,579.00
Division: 120 – Admin & Operational Charges						
540410	Prof Serv-Investment Fee	46.67	44.45	50.00	50.00	50.00
Total 120 – Admin & Operational Charges		46.67	44.45	50.00	50.00	50.00
	Net Change	**(270.30)**	**4,366.77**	**-**	**2,984.00**	**2,529.00**

HISTORIC PRESERVATION FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 016 – Rev-Community Design						
413100	Sales Tax	684,586.71	735,440.18	798,000.00	775,350.68	797,835.85
413200	Use Tax - Consumer	90,808.63	117,267.94	107,000.00	110,210.00	113,520.00
414100	Use Tax - Auto	65,200.24	63,007.49	56,000.00	57,960.00	59,990.00
415100	Use Tax - Building Materials	81,719.60	69,559.73	51,000.00	68,608.51	67,042.15
415130	Use Tax - Site Improvements	492.38	843.74	750.00	990.00	990.00
461100	Interest Earnings	29,039.68	109,910.96	46,600.00	103,682.00	88,130.00
461110	Net Incr (Decr) in Fair Value	(39,686.10)	38,341.73	-	-	-
462700	Loan Repayment - Principal	4,479.89	5,189.19	-	-	-
462710	Loan Repayment - Interest	1,173.67	1,997.68	-	-	-
Total 016 – Rev-Community Design		917,814.70	1,141,558.64	1,059,350.00	1,116,801.19	1,127,508.00
Division: 540 – Hist Preservation Admin & Ops						
511000	Regular Salaries	111,411.57	118,336.45	129,409.00	138,934.00	145,441.00
511100	Variable Salaries	7.53	432.95	-	-	-
511200	Overtime Pay	139.13	26.30	180.00	180.00	180.00
512000	FICA Expense	8,035.62	8,657.87	9,118.00	9,867.00	10,294.00
512100	Retirement Contribution	7,337.63	8,132.59	8,852.00	9,542.00	9,964.00
512200	Workers Compensation	594.37	215.23	230.00	378.00	387.00
513000	Medical Insurance	10,125.86	10,766.52	17,161.00	15,987.00	17,587.00
513100	Dental Insurance	844.78	855.52	1,141.00	1,020.00	1,042.00
513200	Vision Insurance	196.42	171.50	206.00	195.00	196.00
513300	Life, AD&D & LTD Insurance	832.22	860.77	728.00	985.00	985.00
513400	Employee Assistance Plan	31.02	30.11	38.00	55.00	55.00
520100	Office Supplies	22.85	74.50	150.00	150.00	150.00
522180	Operating Supplies-Plaques	1,273.00	549.00	2,000.00	2,000.00	2,000.00
532000	Advertising/Marketing	689.95	612.04	1,000.00	1,000.00	1,000.00
532010	Public Education & Outreach	-	1,754.80	6,000.00	6,000.00	6,000.00
532220	Business and Auto Allowance	533.00	487.00	600.00	600.00	600.00
532230	Dues/Subscriptions/Books	256.39	271.17	500.00	500.00	500.00
535010	Communication Svcs-Cell Phone	170.91	123.30	200.00	200.00	200.00
538101	Travel, Training, & Meetings	-	618.80	3,000.00	3,000.00	3,000.00
540410	Prof Serv-Investment Fee	1,557.95	1,558.21	1,600.00	1,600.00	1,600.00
540415	Prof Serv-Bank Charges	102.65	(1.28)	250.00	250.00	250.00
540425	Prof Serv-Loan Administration	-	1,500.00	-	-	-
Total 540 – Hist Preservation Admin & Ops		144,162.85	156,033.35	182,363.00	192,443.00	201,431.00
Division: 541 – Hist Preservation Incentives						
538420	Contributions & Grants	44,286.00	731,600.47	250,000.00	500,000.00	500,000.00
544580	Pre-Landmarking Assessments	38,000.00	49,944.00	25,000.00	50,000.00	50,000.00
Total 541 – Hist Preservation Incentives		82,286.00	781,544.47	275,000.00	550,000.00	550,000.00
Division: 542 – Hist Preservation Acquisitions						
620098	Austin Niehoff House Rehab	-	-	-	15,000.00	256,450.00
620109	Miner's Cabins Relocation	145,530.75	-	-	-	-
620113	Historical Museum Structural W	-	-	60,850.00	-	-
Total 542 – Hist Preservation Acquisitions		145,530.75	-	60,850.00	15,000.00	256,450.00
Division: 910 – Interfund Transfers						
990101	Transfer to General Fund	184,561.51	190,190.00	202,790.00	208,900.00	215,200.00
Total 910 – Interfund Transfers		184,561.51	190,190.00	202,790.00	208,900.00	215,200.00
	Net Change	**361,273.59**	**13,790.82**	**338,347.00**	**150,458.19**	**(95,573.00)**

RECREATION FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 001 – Revenue Account						
980101	Xfer from General Fund	1,122,420.00	1,225,750.00	1,268,650.00	1,306,700.00	1,345,900.00
980301	Tfer from Capital Projs Fund	135,860.00	148,360.00	153,550.00	158,200.00	162,900.00
Total 001 – Revenue Account		1,258,280.00	1,374,110.00	1,422,200.00	1,464,900.00	1,508,800.00
Division: 053 – Rev-Recreation						
413100	Sales Tax	821,508.07	882,530.22	958,000.00	930,420.81	957,403.02
413200	Use Tax - Consumer	108,970.34	140,721.53	129,000.00	132,870.00	136,860.00
414100	Use Tax - Auto	78,240.25	75,609.01	68,000.00	70,380.00	72,840.00
415100	Use Tax - Building Materials	99,102.84	83,503.73	62,000.00	82,330.21	80,450.58
415130	Use Tax - Site Improvements	590.85	1,012.48	980.00	1,290.00	1,290.00
433000	Grant Revenues	317,009.46	62,407.62	-	-	-
434400	Senior Grants	6,261.76	6,176.29	5,000.00	5,000.00	5,000.00
437300	Senior Meals Reimbursement	148,588.80	144,149.25	50,000.00	80,000.00	80,000.00
441540	City Skate	-	-	-	125,000.00	125,000.00
445100	Rec Center Membership Fee	1,217,895.40	1,557,241.51	1,657,640.00	1,801,160.00	1,855,190.00
445110	Rec Center Daily User Fees	181,596.51	249,974.75	176,370.00	253,250.00	265,910.00
445120	Rec Center Merchandise	673.44	286.80	2,100.00	254.00	300.00
445121	Rec Center Nite at the Rec	-	-	51,770.00	-	-
445122	Rec Center Nite@Rec Merchandis	-	-	15,200.00	-	-
445125	Rec Center Child Care Fees	15,857.32	25,020.00	12,600.00	25,770.00	26,540.00
445130	Rec Center Concession Fees	7,557.88	9,989.54	10,000.00	9,159.00	9,400.00
445132	MAC Gym Fees	21,484.40	31,195.29	17,850.00	27,910.00	28,750.00
445136	Rec Center - Rentals	44,759.40	52,811.28	45,150.00	51,520.00	54,100.00
445139	Unclassified - Rentals	26,512.50	32,292.25	29,400.00	30,000.00	31,500.00
445140	Rec Center Swim Lessons	115,738.25	136,465.53	89,990.00	95,000.00	97,000.00
445141	Rec Center Aquatics Contracted	54,563.00	77,410.00	31,500.00	55,000.00	60,000.00
445142	Rec Center Aquatics Red Cross	1,901.00	3,448.63	3,000.00	3,500.00	3,700.00
445143	Rec Center Swim Team	32,091.75	44,821.00	21,000.00	50,000.00	55,000.00
445145	Memory Square Swim Admission	18,676.50	29,855.50	31,500.00	35,000.00	35,000.00
445146	Memory Square Swim Lessons	-	-	2,000.00	2,000.00	2,000.00
445150	Rec Center Youth Activity Fees	266,375.00	283,525.08	261,380.00	291,000.00	299,730.00
445151	Rec Cen Youth Activ Contracted	64,796.00	67,488.00	45,440.00	67,500.00	69,530.00
445160	Rec Center Adult - Fitness	141,865.04	198,349.14	180,030.00	185,430.00	190,990.00
445161	Rec Cen Adult Fit Contracted	53,114.25	78,031.20	45,000.00	46,350.00	47,740.00
445162	Rec Center Adult Fit Red Cross	-	120.00	350.00	350.00	350.00
445163	RecCenter Adult Fit Pickleball	6,175.00	26,142.00	-	-	-
445170	Rec Center Youth Sports Fees	185,030.84	216,440.10	146,370.00	220,220.00	226,830.00
445171	Rec Cen Youth Sports Contractd	59,999.00	62,627.76	28,960.00	61,310.00	63,150.00
445180	Rec Center Adult Sports Fees	36,419.18	26,561.50	42,410.00	39,420.00	40,600.00
445190	Senior Fees	17,788.40	25,216.75	20,480.00	30,000.00	30,900.00
445191	Senior Fees - Contracted	22,830.00	28,470.45	14,500.00	38,000.00	39,140.00
445193	Senior Meals Contributions	41,300.19	41,390.84	16,500.00	18,540.00	19,100.00
461100	Interest Earnings	27,081.93	132,429.35	13,060.00	167,346.00	142,244.00
461110	Net Incr (Decr) in Fair Value	(38,934.80)	51,839.09	-	-	-
462150	Solar Powr Renew Energy Credit	56,911.58	82,647.77	35,000.00	35,000.00	35,000.00
465100	Insurance Recovery	28,000.00	1,184,050.88	-	-	-
469100	Cash Over/Short	27.02	(207.25)	-	-	-
Total 053 – Rev-Recreation		4,288,358.35	6,152,044.87	4,319,530.00	5,067,280.02	5,188,537.60

RECREATION FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 110 – Central Fund-Wide Charges						
522909	Marshall Fire - Supplies	10,577.57	-	-	-	-
532100	Insurance	84,720.28	98,197.45	120,750.00	144,900.00	159,390.00
532909	Marshall Fire - Services	30,332.28	-	-	-	-
Total 110 – Central Fund-Wide Charges		125,630.13	98,197.45	120,750.00	144,900.00	159,390.00
Division: 442 – Recreation Center Bldg Maint						
511000	Regular Salaries	151,314.86	109,865.68	110,136.00	119,369.00	125,424.00
511200	Overtime Pay	3,154.13	931.71	600.00	600.00	600.00
512000	FICA Expense	11,140.96	8,279.19	8,154.00	8,863.00	9,295.00
512100	Retirement Contribution	9,318.84	7,250.02	7,198.00	7,799.00	8,192.00
512200	Workers Compensation	3,701.75	1,606.13	1,589.00	1,745.00	1,834.00
513000	Medical Insurance	25,770.80	15,458.47	15,578.00	15,124.00	16,637.00
513100	Dental Insurance	1,784.66	916.55	885.00	885.00	902.00
513200	Vision Insurance	322.10	224.35	218.00	183.00	186.00
513300	Life, AD&D & LTD Insurance	1,249.04	979.07	999.00	1,065.00	1,065.00
513400	Employee Assistance Plan	51.96	35.41	35.00	51.00	51.00
522110	Operating Supplies-Janitorial	27,580.30	36,347.04	40,000.00	40,000.00	40,000.00
522500	Non-Capital Furn/Equip/Tools	243.00	548.49	400.00	500.00	500.00
522900	Miscellaneous Supplies	1,301.01	2,139.07	3,180.00	3,180.00	3,180.00
523100	Uniforms and Clothing	315.00	315.00	350.00	500.00	500.00
532220	Business and Auto Allowance	54.00	54.00	50.00	50.00	50.00
534000	Utility Services-Gas	133,678.88	144,664.60	160,000.00	180,000.00	180,000.00
534010	Utility Services-Electricity	250,040.59	273,869.68	297,000.00	325,000.00	350,000.00
534020	Utility Service-Trash Removal	4,312.12	5,097.60	6,370.00	7,800.00	7,800.00
534040	Utility Service-Haz Waste Disp	-	-	530.00	530.00	530.00
534050	Utility Services-Water	28,712.25	26,636.24	50,000.00	50,000.00	50,000.00
535000	Communication Svcs-Telephone	2,601.66	2,598.52	2,860.00	2,860.00	2,860.00
535010	Communication Svcs-Cell Phone	571.50	802.50	500.00	500.00	500.00
535040	Communication Svcs-T1 Line	954.11	1,049.04	2,330.00	2,330.00	2,330.00
540300	Prof Serv-Custodial	223,955.72	224,201.20	198,290.00	225,000.00	225,000.00
540900	Prof Serv-Other	2,555.21	3,619.95	3,940.00	3,940.00	3,940.00
547010	Prof Serv-Pest Control	1,272.00	1,260.00	2,020.00	2,020.00	2,020.00
550000	Parts/Repairs/Maint-Bldgs/Fac	7,113.02	12,286.82	15,000.00	20,000.00	20,000.00
550020	Parts/Repairs/Maint-Equip	1,597.95	4,440.20	6,000.00	6,000.00	6,000.00
550070	Parts/Repairs/Maint-HVAC	31,949.10	7,126.18	24,400.00	24,400.00	24,400.00
550080	Parts/Repairs/Maint-Elevators	4,368.67	7,770.58	4,670.00	4,670.00	4,670.00
550100	Parts/Repairs/Maint-Software	335.16	-	1,580.00	1,580.00	1,580.00
550130	Parts/Repairs/Maint-Security	931.14	2,868.57	2,500.00	2,500.00	2,500.00
550140	Parts/Repairs/Maint-Painting	1,305.00	33.18	1,060.00	2,500.00	2,500.00
550150	Parts/Repairs/Maint-Fire Syste	2,242.01	-	6,000.00	8,500.00	8,500.00
550160	Parts/Repairs/Maint-Electrical	810.00	510.00	2,500.00	2,500.00	2,500.00
550170	Parts/Repairs/Maint-Plumbing	5,828.06	32,647.22	5,840.00	5,840.00	5,840.00
550180	Parts/Repairs/Maint-Lighting	4,790.60	4,049.58	2,650.00	5,500.00	5,500.00
550200	Parts/Repairs/Maint-Pool Syst	3,207.94	20,571.61	18,000.00	20,000.00	20,000.00
550290	Parts/Repairs/Maint-Rec Ctr An	25,752.00	50,587.36	52,440.00	52,440.00	52,440.00
580030	Vehicle/Equipment Replacement	2,700.00	4,050.00	2,634.00	-	-
Total 442 – Recreation Center Bldg Maint		978,887.10	1,015,690.81	1,058,486.00	1,156,324.00	1,189,826.00
Division: 533 – Senior Act & Services Capital						
640000	Motor Vehicle/Road Equipment	-	-	-	-	75,000.00
Total 533 – Senior Act & Services Capital		-	-	-	-	75,000.00

RECREATION FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 535 – Aquatics Capital						
620128	Aquatics Amenity Updates	15,019.00	-	-	75,000.00	-
620139	Miracote Deck	-	-	40,000.00	170,000.00	-
620154	Sauna & Steam Area Expansion	-	-	-	-	278,000.00
620156	Drinking Fountain & Shower	-	-	-	-	12,000.00
640139	Rec Center Pool Vacuums	-	9,533.57	-	-	-
640144	Pump Replacements	-	14,615.69	15,000.00	15,000.00	-
640154	Memory Square Heaters	-	52,641.20	-	-	-
650124	LRC Pool Furniture	-	-	-	13,500.00	13,500.00
650125	Memory Square Pool Furniture	-	-	-	-	30,000.00
Total 535 – Aquatics Capital		15,019.00	76,790.46	55,000.00	273,500.00	333,500.00
Division: 538 – Athletic Field Capital						
620153	Upgrade Restroom Facilities	-	-	-	-	25,000.00
630179	Infield Reno- Miners, Her, Cle	-	-	-	-	14,000.00
640001	Machinery & Equipment	-	10,000.00	10,000.00	16,000.00	18,500.00
660307	Convrt Inline Rink - Pickelbal	-	-	-	120,000.00	-
Total 538 – Athletic Field Capital		-	10,000.00	10,000.00	136,000.00	57,500.00
Division: 539 – Rec Center Building Capital						
600027	CPTED Assessment Recommend	-	-	-	13,800.00	-
620142	Locker Room Upgrades	-	-	46,200.00	-	-
620143	Recreation Center Roof Replace	-	1,157,184.78	-	-	-
620155	LRC - Family Lockr Rm Flr Tile	-	-	-	176,000.00	-
620178	Studio Upgrade Hybrid Fitness	-	-	-	80,000.00	-
630170	Track Remediation	-	-	210,000.00	-	-
630173	Parking Lot Improvements 60%	-	-	50,000.00	-	-
630181	Turf Gym Shade Structure	-	-	-	-	47,736.00
640123	Rec Center Equip Replace	41,144.00	61,581.47	100,000.00	125,000.00	152,000.00
640156	Recreation Center Cameras	-	32,399.60	3,900.00	-	-
640157	Recreation Center HVAC Replace	-	-	745,000.00	-	-
640168	Weight Plate Replacement	-	-	-	-	45,000.00
640169	TechnoGym Selectorized Replace	-	-	-	-	39,000.00
640170	Stereo Replacement - 3 studios	-	-	-	27,000.00	-
650122	Furniture Replacement	-	-	-	-	25,000.00
650123	Mirrors & Barre in Mt. Elbert	-	-	-	28,600.00	-
990306	Transfer to Cap Project-Rec	-	-	200,000.00	-	-
Total 539 – Rec Center Building Capital		41,144.00	1,251,165.85	1,355,100.00	450,400.00	308,736.00
Division: 721 – Recreation Center Management						
511000	Regular Salaries	171,921.95	183,260.55	193,968.00	203,151.00	210,738.00
511100	Variable Salaries	177,474.32	205,637.41	271,885.00	369,458.00	419,974.00
511200	Overtime Pay	4,007.93	7,757.78	4,600.00	18,400.00	18,400.00
512000	FICA Expense	27,110.91	30,308.92	35,905.00	45,096.00	49,514.00
512100	Retirement Contribution	10,419.16	12,010.74	12,904.00	14,402.00	14,895.00
512200	Workers Compensation	2,393.07	2,395.66	2,114.00	2,973.00	3,266.00
512300	Unemployment Compensation	66.00	-	-	-	-
513000	Medical Insurance	9,537.16	10,535.61	10,257.00	9,956.00	10,964.00
513100	Dental Insurance	1,349.66	1,376.91	1,379.00	1,383.00	1,401.00
513200	Vision Insurance	373.92	380.16	382.00	375.00	378.00
513300	Life, AD&D & LTD Insurance	1,465.39	1,639.47	1,658.00	1,761.00	1,761.00

RECREATION FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
513400	Employee Assistance Plan	58.91	59.43	58.00	79.00	79.00
520100	Office Supplies	1,198.32	2,190.70	2,500.00	3,000.00	3,000.00
521000	Computer Supplies	-	48.10	1,000.00	1,000.00	1,000.00
522030	Operating Supplies-Medical	43.62	177.20	300.00	1,000.00	1,000.00
522100	Operating Supplies-Signs	-	-	200.00	500.00	750.00
522120	Operating Supplies-Safety	941.87	1,376.62	900.00	900.00	900.00
522500	Non-Capital Furn/Equip/Tools	3,981.59	4,276.90	8,000.00	7,000.00	7,000.00
522900	Miscellaneous Supplies	3,800.31	5,008.67	11,000.00	10,000.00	11,000.00
523100	Uniforms and Clothing	1,053.01	2,430.75	2,500.00	2,500.00	3,000.00
529100	Resale Merchandise	634.22	184.08	1,000.00	1,000.00	1,000.00
532000	Advertising/Marketing	246.44	716.93	1,000.00	1,500.00	1,500.00
532200	Printing	12,619.66	10,261.51	10,000.00	10,000.00	12,000.00
532220	Business and Auto Allowance	263.98	90.00	100.00	250.00	250.00
532230	Dues/Subscriptions/Books	864.16	1,644.28	1,000.00	1,000.00	1,000.00
535010	Communication Svcs-Cell Phone	437.72	199.80	800.00	1,200.00	1,200.00
535030	Comm Svcs-Internet/Cable	5,287.77	4,845.52	6,100.00	6,100.00	6,100.00
535200	Postage	256.00	248.46	1,000.00	1,000.00	1,000.00
538101	Travel, Training, & Meetings	672.00	2,836.53	3,000.00	3,000.00	3,000.00
540410	Prof Serv-Investment Fee	1,382.12	1,688.48	500.00	500.00	500.00
540415	Prof Serv-Bank Charges	89,146.87	84,793.13	65,000.00	90,000.00	90,000.00
540900	Prof Serv-Other	18,779.84	15,449.45	50,000.00	50,000.00	50,000.00
550000	Parts/Repairs/Maint-Bldgs/Fac	4,124.99	37.60	3,000.00	3,000.00	3,000.00
550020	Parts/Repairs/Maint-Equip	3,616.10	48.59	9,000.00	7,000.00	8,000.00
550090	Parts/Repairs/Maint-Copiers	2,281.64	871.82	2,500.00	2,500.00	2,500.00
550100	Parts/Repairs/Maint-Software	7,335.66	7,653.59	8,000.00	8,000.00	10,000.00
580040	Computer Replacement	1,539.96	1,540.00	1,540.00	3,440.00	3,440.00
Total 721 – Recreation Center Management		566,686.23	603,981.35	725,050.00	882,424.00	953,510.00
Division: 722 – Recreation Center Aquatics						
511000	Regular Salaries	225,064.34	270,782.14	283,357.00	285,724.00	299,288.00
511100	Variable Salaries	294,410.59	409,658.47	400,795.00	442,321.00	451,169.00
511200	Overtime Pay	9,934.48	17,541.79	10,000.00	17,000.00	17,000.00
512000	FICA Expense	39,944.01	52,872.22	40,497.00	41,642.00	42,852.00
512100	Retirement Contribution	13,764.77	17,693.16	18,419.00	19,675.00	19,454.00
512200	Workers Compensation	6,537.34	9,226.27	3,148.00	3,776.00	3,983.00
513000	Medical Insurance	33,900.60	44,552.77	50,215.00	54,234.00	59,657.00
513100	Dental Insurance	2,035.39	2,991.27	3,128.00	3,431.00	3,498.00
513200	Vision Insurance	536.79	644.21	711.00	702.00	708.00
513300	Life, AD&D & LTD Insurance	1,735.47	2,434.32	2,626.00	2,618.00	2,618.00
513400	Employee Assistance Plan	146.35	214.28	106.00	149.00	149.00
520100	Office Supplies	1,554.71	549.79	250.00	250.00	250.00
521100	Computer Supplies-Software	-	-	350.00	350.00	350.00
522010	Operating Supplies-Chemicals	48,981.32	61,025.10	87,760.00	87,760.00	87,760.00
522030	Operating Supplies-Medical	864.55	330.56	750.00	750.00	750.00
522100	Operating Supplies-Signs	-	23.85	280.00	280.00	280.00
522120	Operating Supplies-Safety	835.72	243.54	520.00	750.00	750.00
522500	Non-Capital Furn/Equip/Tools	2,381.37	2,031.41	2,000.00	2,000.00	2,000.00
522900	Miscellaneous Supplies	2,817.41	4,507.65	3,730.00	4,500.00	4,500.00
523100	Uniforms and Clothing	1,428.84	1,586.10	1,800.00	2,500.00	2,500.00
532000	Advertising/Marketing	242.03	216.93	1,100.00	1,100.00	1,100.00
532200	Printing	206.22	139.53	750.00	750.00	750.00
532220	Business and Auto Allowance	70.00	120.00	200.00	200.00	200.00

RECREATION FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
532230	Dues/Subscriptions/Books	956.16	2,197.75	1,500.00	2,000.00	2,000.00
535010	Communication Svcs-Cell Phone	187.72	387.29	70.00	70.00	70.00
538101	Travel, Training, & Meetings	1,148.00	1,189.47	1,000.00	3,000.00	3,000.00
540900	Prof Serv-Other	-	-	1,500.00	500.00	500.00
547050	Prof Serv-Rec Cen Contractors	33,794.60	38,996.85	31,000.00	40,000.00	40,000.00
547060	Prof Serv - Red Cross	5,292.00	5,061.00	4,500.00	8,000.00	8,000.00
550020	Parts/Repairs/Maint-Equip	12,808.13	14,489.23	13,000.00	15,000.00	17,000.00
580040	Computer Replacement	560.04	560.00	560.00	1,250.00	1,250.00
Total 722 – Recreation Center Aquatics		742,138.95	962,266.95	965,622.00	1,042,282.00	1,073,386.00
Division: 723 – Fitness & Wellness						
511000	Regular Salaries	97,560.45	104,863.58	110,487.00	121,793.00	129,497.00
511100	Variable Salaries	189,119.87	226,946.96	234,904.00	284,184.00	289,867.00
511200	Overtime Pay	3,641.38	8,018.95	5,000.00	8,000.00	8,000.00
512000	FICA Expense	21,873.59	25,609.47	21,429.00	31,312.00	32,214.00
512100	Retirement Contribution	5,898.50	6,821.08	7,182.00	8,436.00	8,417.00
512200	Workers Compensation	3,944.83	2,197.87	1,596.00	2,111.00	2,224.00
513000	Medical Insurance	15,673.49	16,498.47	17,330.00	16,831.00	18,513.00
513100	Dental Insurance	1,345.90	1,372.86	1,372.00	1,372.00	1,400.00
513200	Vision Insurance	267.72	273.96	275.00	273.00	277.00
513300	Life, AD&D & LTD Insurance	825.12	950.80	994.00	1,092.00	1,092.00
513400	Employee Assistance Plan	34.38	34.91	35.00	50.00	50.00
520100	Office Supplies	1,263.80	1,382.72	1,100.00	1,100.00	1,100.00
522500	Non-Capital Furn/Equip/Tools	1,906.02	7,561.39	4,000.00	4,000.00	4,000.00
522900	Miscellaneous Supplies	4,492.85	1,235.54	2,650.00	3,000.00	3,000.00
523100	Uniforms and Clothing	158.00	776.50	600.00	1,000.00	1,000.00
532000	Advertising/Marketing	437.89	216.93	1,100.00	1,100.00	1,100.00
532200	Printing	-	-	60.00	60.00	60.00
532220	Business and Auto Allowance	52.50	90.00	150.00	100.00	100.00
532230	Dues/Subscriptions/Books	6,066.86	7,694.13	7,680.00	7,680.00	7,680.00
535010	Communication Svcs-Cell Phone	247.72	259.79	80.00	250.00	250.00
538101	Travel, Training, & Meetings	1,125.00	1,342.16	810.00	1,500.00	1,500.00
547050	Prof Serv-Rec Cen Contractors	27,946.38	54,633.15	26,000.00	40,000.00	50,000.00
547060	Prof Serv - Red Cross	1,217.00	3,420.00	1,500.00	1,500.00	1,500.00
580040	Computer Replacement	140.03	140.00	140.00	310.00	310.00
Total 723 – Fitness & Wellness		385,239.28	472,341.22	446,474.00	537,054.00	563,151.00
Division: 724 – Youth Activities						
511000	Regular Salaries	104,680.13	113,871.60	112,886.00	118,696.00	122,051.00
511100	Variable Salaries	110,896.07	134,486.63	166,312.00	183,960.00	187,639.00
511200	Overtime Pay	3.36	2,333.18	2,100.00	2,100.00	2,100.00
512000	FICA Expense	16,123.27	18,801.53	21,173.00	23,192.00	23,705.00
512100	Retirement Contribution	6,315.37	7,406.62	7,337.00	7,851.00	7,933.00
512200	Workers Compensation	1,432.82	1,151.91	1,271.00	1,579.00	1,629.00
513000	Medical Insurance	20,815.56	21,889.50	22,717.00	22,062.00	24,267.00
513100	Dental Insurance	1,537.32	1,564.65	1,564.00	1,564.00	1,595.00
513200	Vision Insurance	33.96	40.20	40.00	39.00	39.00
513300	Life, AD&D & LTD Insurance	868.16	995.04	996.00	1,039.00	1,039.00
513400	Employee Assistance Plan	31.93	32.50	33.00	46.00	46.00
520100	Office Supplies	181.48	4,388.02	150.00	150.00	150.00
522500	Non-Capital Furn/Equip/Tools	233.58	2,477.75	26,660.00	1,660.00	1,660.00
522900	Miscellaneous Supplies	12,649.61	30,880.01	14,700.00	14,700.00	15,435.00

RECREATION FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
523100	Uniforms and Clothing	372.91	-	550.00	550.00	550.00
532000	Advertising/Marketing	331.34	236.65	1,100.00	550.00	550.00
532200	Printing	144.97	8.49	310.00	250.00	250.00
532220	Business and Auto Allowance	52.50	90.00	150.00	150.00	150.00
532230	Dues/Subscriptions/Books	2,022.16	1,989.07	2,100.00	2,100.00	2,205.00
535010	Communication Svcs-Cell Phone	797.00	810.31	294.00	800.00	800.00
537410	Rec Center-Special Events	2,934.61	5,525.30	6,405.00	6,405.00	6,405.00
538101	Travel, Training, & Meetings	480.00	2,639.14	710.00	2,000.00	2,000.00
538200	Program Admission Fees	5,400.58	7,050.64	7,500.00	7,500.00	7,500.00
538310	Youth Advisory Board	325.47	398.29	683.00	683.00	683.00
540900	Prof Serv-Other	4,239.19	5,772.39	6,350.00	6,350.00	6,350.00
547050	Prof Serv-Rec Cen Contractors	42,470.30	39,546.65	31,820.00	35,000.00	40,000.00
550020	Parts/Repairs/Maint-Equip	16.99	1,430.00	200.00	200.00	200.00
580040	Computer Replacement	140.03	140.00	140.00	310.00	310.00
Total 724 – Youth Activities		335,530.67	405,956.07	436,251.00	441,486.00	457,241.00
Division: 725 – Memory Square Pool						
511000	Regular Salaries	87,848.62	103,261.21	107,925.00	109,252.00	114,663.00
511100	Variable Salaries	48,378.80	57,304.09	76,134.00	108,759.00	110,934.00
511200	Overtime Pay	2,567.40	5,102.75	2,500.00	5,000.00	5,000.00
512000	FICA Expense	10,396.11	12,452.29	13,716.00	12,575.00	13,005.00
512100	Retirement Contribution	5,362.13	6,786.35	7,014.00	7,426.00	7,453.00
512200	Workers Compensation	922.71	761.27	853.00	1,137.00	1,203.00
513000	Medical Insurance	12,225.37	16,822.80	18,335.00	19,632.00	21,591.00
513100	Dental Insurance	770.09	1,129.77	1,162.00	1,263.00	1,290.00
513200	Vision Insurance	196.92	238.92	260.00	256.00	258.00
513300	Life, AD&D & LTD Insurance	728.21	931.70	984.00	980.00	980.00
513400	Employee Assistance Plan	34.73	38.62	41.00	58.00	58.00
520100	Office Supplies	-	-	130.00	-	-
522010	Operating Supplies-Chemicals	6,233.50	10,524.77	13,910.60	15,000.00	15,000.00
522120	Operating Supplies-Safety	-	175.82	250.00	300.00	300.00
522500	Non-Capital Furn/Equip/Tools	255.29	105.59	740.00	500.00	500.00
522900	Miscellaneous Supplies	331.42	727.87	750.00	1,000.00	1,000.00
523100	Uniforms and Clothing	799.31	818.70	800.00	800.00	800.00
532000	Advertising/Marketing	342.06	1,183.93	1,100.00	1,000.00	1,000.00
532200	Printing	234.50	169.93	-	-	-
532220	Business and Auto Allowance	35.00	60.00	100.00	100.00	100.00
532230	Dues/Subscriptions/Books	-	79.75	-	-	-
535010	Communication Svcs-Cell Phone	187.21	462.30	160.00	200.00	200.00
535030	Comm Svcs-Internet/Cable	-	-	310.00	-	-
538101	Travel, Training, & Meetings	-	-	430.00	430.00	430.00
550020	Parts/Repairs/Maint-Equip	1,920.52	1,968.73	2,700.00	2,700.00	2,700.00
Total 725 – Memory Square Pool		179,769.90	221,107.16	250,304.60	288,368.00	298,465.00
Division: 726 – Youth Sports						
511000	Regular Salaries	104,457.81	113,004.11	112,886.00	119,555.00	122,051.00
511100	Variable Salaries	29,767.35	33,066.54	50,675.00	53,528.00	54,599.00
511200	Overtime Pay	3.36	594.39	3,000.00	3,000.00	3,000.00
512000	FICA Expense	10,119.41	10,988.60	12,402.00	13,096.00	13,340.00
512100	Retirement Contribution	6,310.66	7,340.65	7,337.00	7,965.00	7,932.00
512200	Workers Compensation	894.85	682.50	755.00	896.00	930.00
513000	Medical Insurance	18,955.76	19,965.47	20,720.00	20,123.00	22,134.00

RECREATION FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
513100	Dental Insurance	1,401.24	1,428.57	1,428.00	1,428.00	1,456.00
513200	Vision Insurance	225.60	231.84	232.00	231.00	234.00
513300	Life, AD&D & LTD Insurance	874.77	965.34	966.00	1,003.00	1,003.00
513400	Employee Assistance Plan	29.26	29.74	30.00	42.00	42.00
520100	Office Supplies	5.30	-	200.00	100.00	100.00
522500	Non-Capital Furn/Equip/Tools	92.43	165.59	100.00	100.00	100.00
522900	Miscellaneous Supplies	14,799.40	17,973.12	16,980.00	20,000.00	20,000.00
523100	Uniforms and Clothing	39.98	-	300.00	300.00	300.00
532000	Advertising/Marketing	212.06	216.93	1,100.00	1,000.00	1,000.00
532220	Business and Auto Allowance	52.50	90.00	170.00	100.00	100.00
532230	Dues/Subscriptions/Books	47.16	2.75	480.00	250.00	250.00
535010	Communication Svcs-Cell Phone	264.88	199.80	80.00	200.00	200.00
536040	Rentals-Other	3,091.00	8,187.50	7,500.00	9,000.00	9,000.00
538101	Travel, Training, & Meetings	1,394.70	694.50	1,060.00	1,060.00	1,060.00
540900	Prof Serv-Other	12,215.00	6,505.00	6,000.00	6,000.00	6,000.00
547050	Prof Serv-Rec Cen Contractors	34,533.95	38,562.96	20,000.00	30,000.00	30,000.00
580040	Computer Replacement	140.03	140.00	140.00	310.00	310.00
Total 726 – Youth Sports		239,928.46	261,035.90	264,541.00	289,287.00	295,141.00
Division: 727 – Adult Sports						
511000	Regular Salaries	29,617.99	32,379.25	32,171.00	33,803.00	35,374.00
511100	Variable Salaries	-	-	1,494.00	1,509.00	1,540.00
511200	Overtime Pay	2.24	-	-	-	-
512000	FICA Expense	2,201.25	2,373.97	2,453.00	2,563.00	2,669.00
512100	Retirement Contribution	1,791.51	2,107.80	2,091.00	2,197.00	2,299.00
512200	Workers Compensation	200.16	159.07	160.00	190.00	200.00
513000	Medical Insurance	3,999.80	4,377.39	4,536.00	4,406.00	4,845.00
513100	Dental Insurance	307.80	326.18	325.00	325.00	333.00
513200	Vision Insurance	54.00	58.20	58.00	57.00	58.00
513300	Life, AD&D & LTD Insurance	227.42	255.56	257.00	263.00	263.00
513400	Employee Assistance Plan	7.16	7.78	9.00	12.00	12.00
520100	Office Supplies	-	27.76	150.00	-	-
522500	Non-Capital Furn/Equip/Tools	192.00	6.59	100.00	100.00	100.00
522900	Miscellaneous Supplies	223.76	721.83	1,800.00	1,000.00	1,000.00
531100	CitySkate	-	913.85	-	205,000.00	205,000.00
532000	Advertising/Marketing	212.06	216.93	1,100.00	1,000.00	1,000.00
532200	Printing	-	-	70.00	-	-
532220	Business and Auto Allowance	35.00	60.00	100.00	100.00	100.00
532230	Dues/Subscriptions/Books	-	2.75	80.00	80.00	80.00
535010	Communication Svcs-Cell Phone	187.22	199.80	80.00	200.00	200.00
538101	Travel, Training, & Meetings	-	-	570.00	100.00	100.00
540900	Prof Serv-Other	2,320.00	3,492.00	4,000.00	4,000.00	4,000.00
547050	Prof Serv-Rec Cen Contractors	5,740.00	20,552.00	10,000.00	20,000.00	20,000.00
Total 727 – Adult Sports		47,319.37	68,238.71	61,604.00	276,905.00	279,173.00
Division: 728 – Seniors						
511000	Regular Salaries	172,242.00	181,467.69	185,016.00	201,372.00	208,582.00
511100	Variable Salaries	2,757.02	3,245.34	4,715.00	3,767.00	4,483.00
511200	Overtime Pay	300.52	258.83	400.00	400.00	400.00
512000	FICA Expense	12,917.09	13,675.45	14,378.00	15,595.00	16,179.00
512100	Retirement Contribution	10,395.10	11,818.49	12,026.00	13,115.00	13,557.00
512200	Workers Compensation	1,175.75	3,854.11	883.00	1,085.00	1,130.00

RECREATION FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
513000	Medical Insurance	25,261.01	26,798.83	27,394.00	25,316.00	27,847.00
513100	Dental Insurance	1,905.72	1,943.31	1,939.00	1,897.00	1,935.00
513200	Vision Insurance	404.40	411.54	409.00	417.00	424.00
513300	Life, AD&D & LTD Insurance	1,448.57	1,620.82	1,662.00	1,794.00	1,794.00
513400	Employee Assistance Plan	62.29	62.94	63.00	87.00	87.00
520100	Office Supplies	657.26	344.19	700.00	700.00	700.00
522500	Non-Capital Furn/Equip/Tools	1,936.69	809.68	11,500.00	11,500.00	11,500.00
522900	Miscellaneous Supplies	4,999.94	8,936.85	9,800.00	9,800.00	9,800.00
523100	Uniforms and Clothing	4.75	6.00	405.00	250.00	250.00
525100	Auto Expense-Parts & Repairs	1,751.34	356.83	400.00	400.00	400.00
525300	Gas & Oil	1,598.98	664.12	435.00	435.00	435.00
532000	Advertising/Marketing	482.06	739.17	1,100.00	1,000.00	1,000.00
532200	Printing	642.02	1,926.76	1,500.00	1,000.00	1,500.00
532220	Business and Auto Allowance	52.50	90.00	170.00	100.00	100.00
532230	Dues/Subscriptions/Books	458.20	789.54	1,000.00	1,000.00	1,000.00
534000	Utility Services-Gas	4,573.36	5,225.15	4,200.00	4,200.00	4,200.00
534010	Utility Services-Electricity	5,688.93	7,473.84	8,700.00	8,700.00	8,700.00
535010	Communication Svcs-Cell Phone	1,462.72	1,476.30	1,200.00	1,200.00	1,200.00
535200	Postage	742.95	390.60	1,000.00	1,000.00	1,000.00
538101	Travel, Training, & Meetings	695.45	1,705.56	1,190.00	1,500.00	1,500.00
540300	Prof Serv-Custodial	-	-	12,500.00	12,500.00	12,500.00
540900	Prof Serv-Other	1,720.50	236.25	6,000.00	6,000.00	6,000.00
547050	Prof Serv-Rec Cen Contractors	15,130.50	16,989.35	13,000.00	20,000.00	20,000.00
547080	Prof Serv- Senior Transport	29,518.00	24,000.00	25,000.00	25,000.00	25,000.00
548010	Prof Serv-Bus Service	24,142.50	48,303.50	58,623.00	75,000.00	85,000.00
550020	Parts/Repairs/Maint-Equip	2,213.45	3,530.44	3,360.00	4,000.00	4,000.00
580030	Vehicle/Equipment Replacement	5,800.00	8,690.00	5,651.00	-	-
580040	Computer Replacement	840.00	840.00	840.00	1,880.00	1,880.00
Total 728 – Seniors		333,981.57	378,681.48	417,159.00	452,010.00	474,083.00
Division: 731 – Senior Meals						
511000	Regular Salaries	58,098.44	63,970.30	63,957.00	79,503.00	84,124.00
511100	Variable Salaries	-	-	-	2,246.00	2,291.00
511200	Overtime Pay	438.10	444.84	720.00	720.00	720.00
512000	FICA Expense	4,072.49	4,479.02	4,720.00	6,196.00	6,529.00
512100	Retirement Contribution	3,532.13	4,191.81	4,204.00	5,214.00	5,514.00
512200	Workers Compensation	394.24	311.27	309.00	441.00	467.00
513000	Medical Insurance	15,151.75	16,068.72	16,701.00	13,290.00	14,618.00
513100	Dental Insurance	1,111.92	1,139.25	1,147.00	1,051.00	1,071.00
513200	Vision Insurance	192.00	198.24	200.00	212.00	212.00
513300	Life, AD&D & LTD Insurance	472.92	543.84	567.00	705.00	705.00
513400	Employee Assistance Plan	28.93	29.50	30.00	43.00	43.00
520100	Office Supplies	123.78	65.25	100.00	100.00	100.00
522500	Non-Capital Furn/Equip/Tools	-	15,338.28	3,500.00	11,500.00	11,500.00
522900	Miscellaneous Supplies	4,144.27	6,563.94	8,000.00	10,500.00	10,500.00
523100	Uniforms and Clothing	-	-	120.00	120.00	120.00
532000	Advertising/Marketing	212.05	604.15	1,100.00	1,000.00	1,000.00
532200	Printing	-	-	60.00	-	-
532220	Business and Auto Allowance	52.50	90.00	170.00	170.00	170.00
532230	Dues/Subscriptions/Books	47.16	101.75	170.00	170.00	170.00
535010	Communication Svcs-Cell Phone	721.72	733.80	600.00	600.00	600.00
538101	Travel, Training, & Meetings	12.00	-	730.00	750.00	750.00

RECREATION FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
540900	Prof Serv-Other	163,123.81	147,124.25	213,440.00	160,000.00	160,000.00
547070	Prof Serv-Senior Grants	4,609.00	6,332.00	5,300.00	5,300.00	5,300.00
547080	Prof Serv- Senior Transport	14,535.00	14,535.00	15,910.00	15,910.00	15,910.00
580040	Computer Replacement	140.03	140.00	140.00	310.00	310.00
Total 731 – Senior Meals		271,214.24	283,005.21	341,895.00	316,051.00	322,724.00
Division: 732 – Nite at the Rec						
522900	Miscellaneous Supplies	809.61	-	-	-	-
538101	Travel, Training, & Meetings	142.00	-	-	-	-
Total 732 – Nite at the Rec		951.61	-	-	-	-
Division: 737 – Memory Square Bldg Maint						
511000	Regular Salaries	8,782.44	10,803.93	10,761.00	11,649.00	12,240.00
511200	Overtime Pay	90.58	89.81	-	-	-
512000	FICA Expense	665.42	818.80	798.00	865.00	907.00
512100	Retirement Contribution	539.12	713.18	698.00	758.00	795.00
512200	Workers Compensation	247.64	164.86	162.00	177.00	186.00
513000	Medical Insurance	1,012.34	1,553.28	1,547.00	1,502.00	1,653.00
513100	Dental Insurance	62.16	90.26	86.00	86.00	88.00
513200	Vision Insurance	14.64	23.25	22.00	18.00	19.00
513300	Life, AD&D & LTD Insurance	73.43	97.98	99.00	107.00	107.00
513400	Employee Assistance Plan	3.06	3.86	5.00	5.00	5.00
522110	Operating Supplies-Janitorial	519.14	763.53	600.00	600.00	600.00
522500	Non-Capital Furn/Equip/Tools	27.00	55.50	-	-	-
522900	Miscellaneous Supplies	-	87.85	270.00	270.00	270.00
523100	Uniforms and Clothing	33.00	33.00	50.00	50.00	50.00
534000	Utility Services-Gas	9,433.35	8,196.20	8,240.00	10,000.00	10,000.00
534010	Utility Services-Electricity	5,228.11	6,942.36	9,050.00	9,050.00	9,050.00
534020	Utility Service-Trash Removal	485.70	472.20	530.00	750.00	750.00
534050	Utility Services-Water	308.18	332.34	6,370.00	6,370.00	6,370.00
535000	Communication Svcs-Telephone	2,117.59	2,062.07	1,590.00	1,590.00	1,590.00
535010	Communication Svcs-Cell Phone	55.50	82.50	70.00	70.00	70.00
540300	Prof Serv-Custodial	4,150.90	3,831.60	3,800.00	3,800.00	3,800.00
550000	Parts/Repairs/Maint-Bldgs/Fac	484.00	608.08	2,390.00	2,390.00	2,390.00
550020	Parts/Repairs/Maint-Equip	-	-	1,060.00	1,060.00	1,060.00
550070	Parts/Repairs/Maint-HVAC	58.76	255.54	270.00	500.00	500.00
550100	Parts/Repairs/Maint-Software	-	-	140.00	140.00	140.00
550130	Parts/Repairs/Maint-Security	-	630.48	600.00	600.00	600.00
550140	Parts/Repairs/Maint-Painting	-	-	270.00	270.00	270.00
550160	Parts/Repairs/Maint-Electrical	-	24.21	270.00	270.00	270.00
550170	Parts/Repairs/Maint-Plumbing	3,026.11	1,008.50	1,060.00	1,060.00	1,060.00
550180	Parts/Repairs/Maint-Lighting	-	-	270.00	270.00	270.00
550200	Parts/Repairs/Maint-Pool Syst	-	517.93	1,060.00	1,060.00	1,060.00
Total 737 – Memory Square Bldg Maint		37,418.17	40,263.10	52,138.00	55,337.00	56,170.00
Division: 754 – Athletic Field Maintenance						
511000	Regular Salaries	48,056.18	57,064.85	67,189.00	62,319.00	65,641.00
511100	Variable Salaries	1,329.87	412.36	-	-	-
511200	Overtime Pay	2,129.09	1,245.28	1,930.00	1,930.00	1,930.00
512000	FICA Expense	3,842.25	4,366.59	5,130.00	4,779.00	5,009.00
512100	Retirement Contribution	3,065.64	3,807.94	4,492.00	4,173.00	4,392.00
512200	Workers Compensation	1,739.20	1,495.65	729.00	788.00	827.00

RECREATION FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
513000	Medical Insurance	8,193.20	8,572.55	10,645.00	8,719.00	9,590.00
513100	Dental Insurance	622.91	689.38	843.00	735.00	752.00
513200	Vision Insurance	115.20	118.62	131.00	113.00	115.00
513300	Life, AD&D & LTD Insurance	418.74	530.31	589.00	498.00	498.00
513400	Employee Assistance Plan	20.47	22.84	28.00	35.00	35.00
522010	Operating Supplies-Chemicals	110.78	500.00	1,000.00	2,500.00	2,500.00
522120	Operating Supplies-Safety	-	71.13	250.00	100.00	100.00
522170	Operating Supplies - Tree Repl	-	-	2,500.00	1,000.00	1,000.00
522190	Operating Supplies-Ballfield	7,564.04	8,494.60	10,000.00	12,000.00	13,000.00
522500	Non-Capital Furn/Equip/Tools	3,166.43	2,335.78	2,000.00	2,000.00	2,000.00
522900	Miscellaneous Supplies	314.59	1,180.61	1,000.00	1,000.00	1,000.00
523100	Uniforms and Clothing	364.15	820.51	1,200.00	1,500.00	1,750.00
532220	Business and Auto Allowance	35.00	60.00	250.00	250.00	250.00
534010	Utility Services-Electricity	33,474.96	45,928.79	30,000.00	30,000.00	30,000.00
534020	Utility Service-Trash Removal	1,141.24	1,001.55	1,500.00	1,500.00	1,500.00
534050	Utility Services-Water	23,461.47	9,783.72	25,000.00	25,000.00	25,000.00
535010	Communication Svcs-Cell Phone	269.62	301.29	250.00	250.00	250.00
535030	Comm Svcs-Internet/Cable	377.84	189.44	-	-	-
536000	Rentals-Equipment	7,210.01	5,794.32	9,000.00	10,000.00	11,000.00
538101	Travel, Training, & Meetings	-	115.00	3,000.00	3,500.00	3,500.00
540300	Prof Serv-Custodial	-	-	6,000.00	6,000.00	6,000.00
540900	Prof Serv-Other	6,654.22	7,188.47	25,000.00	20,000.00	25,000.00
547030	Prof Serv-Landscape Maint.	1,715.00	-	1,000.00	1,500.00	1,500.00
547031	Prof Serv Lndscp Bridge House	5,744.59	201.40	3,000.00	3,000.00	3,000.00
550000	Parts/Repairs/Maint-Bldgs/Fac	261.49	713.05	1,500.00	1,500.00	1,500.00
550020	Parts/Repairs/Maint-Equip	683.36	930.32	1,000.00	1,500.00	1,500.00
550030	Parts/Repairs/Maint-Grounds	3,925.71	4,921.39	6,000.00	6,000.00	6,000.00
550260	Parts/Repairs/Maint-Ground Irr	1,694.37	2,469.57	2,500.00	3,000.00	3,500.00
Total 754 – Athletic Field Maintenance		167,701.62	171,327.31	224,656.00	217,189.00	229,639.00
	Net Change	**1,078,078.05**	**1,206,105.84**	**(1,043,300.60)**	**(427,336.98)**	**(429,297.40)**

OPEN SPACE FUND BY OBJECT*

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 001 – Revenue Account						
413100	Sales Tax	1,026,880.11	1,103,160.31	1,995,000.00	1,938,376.69	1,994,589.62
413200	Use Tax - Consumer	136,212.93	175,901.93	268,333.00	276,380.00	284,670.00
414100	Use Tax - Auto	97,800.30	94,511.28	140,833.00	145,760.00	150,860.00
415100	Use Tax - Building Materials	124,313.02	104,341.80	128,333.00	171,521.27	167,605.38
415130	Use Tax - Site Improvements	738.58	1,265.60	1,883.00	2,480.00	2,480.00
433000	Grant Revenues	-	1,486,597.00	2,500.00	3,290.00	3,290.00
439000	Intergovernmental Revenue	-	-	-	-	-
461100	Interest Earnings	2,546.97	-	16,920.00	41,834.00	35,559.00
463100	Real Property Rental Income	41,005.85	-	20,106.00	20,106.00	20,106.00
464130	Memorial Contributions/Gifts	1,812.00	-	-	-	-
465100	Insurance Recovery	33,000.00	-	-	-	-
980201	Transfer from Open Space & Par	-	-	612,844.00	-	-
980302	Tfer from Impact Fee Fund	88,048.00	30,340.68	-	72,600.00	36,300.00
Total 001 – Revenue Account		1,552,357.74	2,996,118.59	3,186,752.00	2,672,347.96	2,695,460.00
Division: 110 – Central Fund-Wide Charges						
511000	Regular Salaries	130,745.54	131,602.07	159,323.00	162,961.00	172,253.00
511200	Overtime Pay	2,112.60	1,062.64	1,000.00	1,000.00	1,000.00
512000	FICA Expense	9,588.89	9,710.15	11,550.50	11,882.00	12,461.00
512100	Retirement Contribution	9,231.26	9,499.97	11,276.00	11,655.00	12,263.00
512200	Workers Compensation	865.18	522.46	562.50	558.00	589.00
513000	Medical Insurance	12,882.05	15,070.83	21,384.50	15,804.00	17,386.00
513100	Dental Insurance	840.90	1,009.18	1,371.00	1,032.00	1,052.00
513200	Vision Insurance	207.98	214.17	268.00	244.00	246.00
513300	Life, AD&D & LTD Insurance	955.37	1,018.37	1,055.50	1,228.00	1,228.00
513400	Employee Assistance Plan	34.22	34.57	39.00	65.00	65.00
522500	Non-Capital Furn/Equip/Tools	170.63	297.50	300.00	300.00	300.00
522909	Marshall Fire - Supplies	47,534.94	760.38	-	-	-
523100	Uniforms and Clothing	83.13	105.00	105.00	105.00	105.00
532100	Insurance	29,358.51	34,028.82	41,815.00	50,178.00	55,196.00
532220	Business and Auto Allowance	607.00	518.00	375.00	375.00	375.00
532909	Marshall Fire - Services	14,255.52	149,773.00	-	-	-
535010	Communication Svcs-Cell Phone	330.72	238.75	60.00	60.00	60.00
540410	Prof Serv-Investment Fee	816.71	323.50	2,500.00	2,500.00	2,500.00
540415	Prof Serv-Bank Charges	377.35	10.38	600.00	600.00	600.00
540900	Prof Serv-Other	-	-	150,000.00	-	-
Total 110 – Central Fund-Wide Charges		260,998.45	355,799.71	403,585.00	260,547.00	277,679.00
Division: 433 – Snow & Ice Removal						
511000	Regular Salaries	35,960.10	39,220.34	44,253.50	46,379.00	48,786.00
511200	Overtime Pay	1,977.84	1,344.63	1,105.00	1,105.00	1,105.00
512000	FICA Expense	2,850.61	3,037.31	3,364.00	3,525.00	3,700.00
512100	Retirement Contribution	2,306.89	2,649.88	2,947.00	3,087.00	3,245.00
512200	Workers Compensation	568.03	426.10	470.00	569.00	604.00
513000	Medical Insurance	4,962.61	5,046.83	6,075.50	6,081.00	6,694.00
513100	Dental Insurance	357.75	381.39	451.00	452.00	462.00
513200	Vision Insurance	76.16	74.59	82.50	79.00	81.00
513300	Life, AD&D & LTD Insurance	310.74	358.57	373.00	383.00	383.00
513400	Employee Assistance Plan	14.20	14.41	13.50	22.00	22.00
522010	Operating Supplies-Chemicals	1,657.57	-	-	-	-
522500	Non-Capital Furn/Equip/Tools	575.97	116.50	-	-	-

OPEN SPACE FUND BY OBJECT*

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
522900	Miscellaneous Supplies	134.72	452.88	-	-	-
523100	Uniforms and Clothing	327.13	454.96	-	-	-
524360	Street Supplies-Ice Slicer	223.66	447.32	-	-	-
532220	Business and Auto Allowance	17.50	30.00	-	-	-
535010	Communication Svcs-Cell Phone	138.00	128.75	-	-	-
550020	Parts/Repairs/Maint-Equip	2,106.84	5,245.41	-	-	-
Total 433 – Snow & Ice Removal		54,566.29	59,429.84	59,135.00	61,682.00	65,082.00
Division: 522 – Open Space Maint Capital						
600026	Open Space Planning Documents	-	-	-	-	150,000.00
630155	Russian Olive Tree Removal	6,578.68	-	-	-	-
630178	Open Space Parking Lot Maint	-	-	-	70,000.00	65,000.00
640000	Motor Vehicle/Road Equipment	-	-	-	120,000.00	-
640001	Machinery & Equipment	12,959.00	38,076.40	20,000.00	-	-
660303	Open Space Signs	-	-	-	10,000.00	-
660304	Open Space Amenity Maintenance	-	-	-	100,000.00	80,000.00
Total 522 – Open Space Maint Capital		19,537.68	38,076.40	20,000.00	300,000.00	295,000.00
Division: 524 – OS Trail Maintenance Capital						
640001	Machinery & Equipment	-	-	-	20,000.00	120,000.00
660081	Trail Improvements	-	-	147,000.00	-	-
660252	Coyote Run Slope Mitigation	825.00	-			
660279	Soft Surf Trail Mgmt Plan	468,150.21	98,334.75	71,335.00	-	-
660300	Emergency & Maintenance Access	-	-	105,000.00	-	-
660305	Soft Surface Trail Maint & Des	-	-	-	-	300,000.00
Total 524 – OS Trail Maintenance Capital		468,975.21	98,334.75	323,335.00	20,000.00	420,000.00
Division: 528 – Open Space New Trails Capital						
660277	104th Empire Trail & Shoulder	869,863.57	1,070,891.64	162,694.00	-	-
Total 528 – Open Space New Trails Capital		869,863.57	1,070,891.64	162,694.00	-	-
Division: 750 – Open Space Admin & Operations						
511000	Regular Salaries	236,029.84	260,835.80	495,629.00	404,782.00	429,098.00
511100	Variable Salaries	45,847.00	37,845.50	84,864.00	86,694.00	88,428.00
511200	Overtime Pay	4,072.96	1,548.81	1,990.00	1,990.00	1,990.00
512000	FICA Expense	21,440.30	22,632.00	43,781.00	36,509.00	38,339.00
512100	Retirement Contribution	14,515.24	17,123.04	32,400.00	26,441.00	28,020.00
512200	Workers Compensation	3,392.36	4,577.50	6,824.00	5,666.00	5,958.00
513000	Medical Insurance	28,077.60	29,004.63	68,631.00	57,804.00	63,586.00
513100	Dental Insurance	1,990.19	2,212.63	4,749.00	3,936.00	4,014.00
513200	Vision Insurance	402.85	434.39	895.00	676.00	684.00
513300	Life, AD&D & LTD Insurance	1,814.15	2,169.17	4,582.00	2,759.00	2,759.00
513400	Employee Assistance Plan	125.33	153.27	196.00	174.00	174.00
520100	Office Supplies	523.71	542.41	500.00	650.00	650.00
521100	Computer Supplies-Software	286.16	398.97	500.00	500.00	500.00
521200	Non-Capital Computer Hardware	-	-	2,860.00	1,460.00	-
522100	Operating Supplies-Signs	476.64	92.23	1,000.00	1,000.00	1,500.00
522500	Non-Capital Furn/Equip/Tools	3,039.95	5,233.46	24,600.00	5,000.00	5,000.00
522900	Miscellaneous Supplies	431.65	-	-	-	-
523100	Uniforms and Clothing	2,355.90	2,966.32	4,044.00	5,540.00	5,540.00
525100	Auto Expense-Parts & Repairs	511.55	1,526.56	3,000.00	2,000.00	2,000.00
525200	Auto Expense-Tires	1,126.32	-	600.00	600.00	600.00

OPEN SPACE FUND BY OBJECT*

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
525300	Gas & Oil	8,109.62	7,403.57	7,600.00	7,600.00	7,600.00
531000	Ditch Assessment	-	3,060.00	2,420.00	3,000.00	3,000.00
532000	Advertising/Marketing	102.57	1,076.80	1,500.00	1,500.00	1,500.00
532220	Business and Auto Allowance	175.00	300.00	350.00	350.00	350.00
532230	Dues/Subscriptions/Books	181.13	159.43	400.00	1,000.00	1,000.00
533100	Boulder County Youth Corp	6,025.00	6,180.00	7,376.00	9,700.00	11,073.00
534050	Utility Services-Water	3,558.90	1,675.44	3,500.00	3,500.00	3,500.00
535010	Communication Svcs-Cell Phone	401.00	225.10	400.00	1,000.00	1,000.00
537030	Volunteer Appreciation	-	-	-	250.00	250.00
538101	Travel, Training, & Meetings	4,175.05	5,993.66	9,000.00	10,200.00	11,400.00
538350	Open Space Advisory Board	91.00	21.47	250.00	250.00	250.00
540110	Prof Serv-Engineering	-	-	830.00	-	-
540530	Prof Serv-Resource Management	8,996.30	1,693.53	131,000.00	130,000.00	135,000.00
540900	Prof Serv-Other	12,420.36	47,245.79	160,000.00	50,000.00	50,000.00
547000	Prof Serv-Mowing	-	-	25,000.00	30,000.00	30,000.00
547010	Prof Serv-Pest Control	5,071.84	5,586.73	5,512.00	5,733.00	5,952.00
547020	Prof Serv-Weed Control	27,817.04	95,009.20	35,000.00	37,500.00	40,000.00
547030	Prof Serv-Landscape Maint.	12,071.40	11,509.11	3,200.00	-	-
547031	Prof Serv Lndscp Bridge House	2,329.33	2,157.54	2,500.00	6,000.00	6,500.00
547100	Prof Serv - Tree/Hort Maint	8,328.75	-	5,000.00	5,000.00	5,000.00
550030	Parts/Repairs/Maint-Grounds	13,793.58	5,990.56	11,000.00	11,000.00	11,000.00
550240	Parts/Repairs/Maint-Memorials	4,995.87	374.00	-	-	-
550260	Parts/Repairs/Maint-Ground Irr	-	75.65	200.00	200.00	200.00
580030	Vehicle/Equipment Replacement	7,600.00	11,390.00	7,407.00	-	-
580040	Computer Replacement	699.96	700.00	700.00	1,560.00	1,560.00
Total 750 – Open Space Admin & Operations		493,403.40	597,124.27	1,201,790.00	959,524.00	1,004,975.00
Division: 755 – Open Space Acquisition						
511000	Regular Salaries	2,747.88	4,370.75	4,559.00	5,995.00	6,355.00
512000	FICA Expense	1.12	-	325.00	423.00	442.00
512100	Retirement Contribution	208.83	315.03	296.00	390.00	414.00
512200	Workers Compensation	171.13	285.81	42.00	50.00	55.00
513000	Medical Insurance	26.74	38.46	412.00	678.00	745.00
513100	Dental Insurance	199.47	372.17	29.00	48.00	48.00
513200	Vision Insurance	16.12	28.09	6.00	7.00	7.00
513300	Life, AD&D & LTD Insurance	3.48	6.37	34.00	35.00	35.00
513400	Employee Assistance Plan	19.25	31.66	-	-	-
523100	Uniforms and Clothing	0.56	0.90	-	-	-
532220	Business and Auto Allowance	17.50	30.00	-	-	-
535010	Communication Svcs-Cell Phone	0.50	-	10.00	10.00	10.00
540900	Prof Serv-Other	-	-	40,000.00	40,000.00	40,000.00
Total 755 – Open Space Acquisition		3,412.58	5,479.24	45,713.00	47,636.00	48,111.00
Division: 756 – Open Space Educ & Outreach						
511000	Regular Salaries	161,808.69	196,387.45	214,026.00	247,493.00	261,945.00
511200	Overtime Pay	3,393.81	4,950.52	2,030.00	2,030.00	2,030.00
512000	FICA Expense	12,383.72	15,044.59	16,136.00	18,599.00	19,644.00
512100	Retirement Contribution	10,076.60	13,103.21	14,047.00	16,219.00	17,157.00
512200	Workers Compensation	2,333.23	2,196.09	2,330.00	2,918.00	3,092.00
513000	Medical Insurance	18,228.35	20,247.41	22,627.00	27,059.00	29,763.00
513100	Dental Insurance	1,274.56	1,368.19	1,503.00	1,797.00	1,832.00
513200	Vision Insurance	292.56	313.45	335.00	360.00	364.00

OPEN SPACE FUND BY OBJECT*

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
513300	Life, AD&D & LTD Insurance	1,399.13	1,806.53	1,871.00	2,062.00	2,062.00
513400	Employee Assistance Plan	70.65	81.86	84.00	130.00	130.00
520100	Office Supplies	-	-	250.00	250.00	250.00
523100	Uniforms and Clothing	2,930.54	3,421.53	3,440.00	4,770.00	4,770.00
532010	Public Education & Outreach	3,948.15	3,356.97	16,000.00	6,000.00	6,000.00
532220	Business and Auto Allowance	52.50	90.00	90.00	90.00	90.00
535010	Communication Svcs-Cell Phone	130.50	84.00	150.00	150.00	150.00
537030	Volunteer Appreciation	1,432.59	294.27	800.00	800.00	800.00
Total 756 – Open Space Educ & Outreach		219,755.58	262,746.07	295,719.00	330,727.00	350,079.00
Division: 757 – Open Space Trail Maintenance						
511000	Regular Salaries	71,441.96	81,805.76	90,243.00	126,354.00	133,929.00
511200	Overtime Pay	1,446.40	244.34	380.00	380.00	380.00
512000	FICA Expense	5,551.29	6,062.96	6,634.00	9,062.00	9,530.00
512100	Retirement Contribution	4,434.17	5,366.42	5,891.00	8,236.00	8,733.00
512200	Workers Compensation	983.88	830.93	925.00	1,415.00	1,499.00
513000	Medical Insurance	9,000.88	9,408.80	7,733.00	20,901.00	22,989.00
513100	Dental Insurance	634.24	672.62	566.00	1,444.00	1,473.00
513200	Vision Insurance	155.02	157.36	124.00	264.00	265.00
513300	Life, AD&D & LTD Insurance	591.53	676.86	764.00	784.00	784.00
513400	Employee Assistance Plan	28.48	27.16	28.00	58.00	58.00
522500	Non-Capital Furn/Equip/Tools	1,770.09	772.06	1,000.00	1,000.00	1,000.00
523100	Uniforms and Clothing	729.14	292.79	336.00	336.00	336.00
532220	Business and Auto Allowance	175.00	300.00	300.00	300.00	300.00
533100	Boulder County Youth Corp	2,500.00	2,800.00	6,574.00	8,277.50	10,500.00
535010	Communication Svcs-Cell Phone	26.62	19.79	80.00	80.00	80.00
547031	Prof Serv Lndscp Bridge House	2,580.16	2,157.54	2,500.00	2,700.00	2,916.00
550030	Parts/Repairs/Maint-Grounds	4,412.26	2,576.88	4,000.00	20,000.00	20,500.00
Total 757 – Open Space Trail Maintenance		106,461.12	114,172.27	128,078.00	201,591.50	215,272.00
Division: 758 – Open Space New Trails						
511000	Regular Salaries	18,118.72	24,223.23	26,258.00	41,082.00	43,582.00
511200	Overtime Pay	161.67	16.24	30.00	30.00	30.00
512000	FICA Expense	1,383.66	1,819.89	1,965.00	3,011.00	3,183.00
512100	Retirement Contribution	1,104.13	1,578.84	1,709.00	2,673.00	2,834.00
512200	Workers Compensation	221.08	261.09	291.00	403.00	428.00
513000	Medical Insurance	1,780.29	2,252.41	2,235.00	6,291.00	6,920.00
513100	Dental Insurance	138.63	165.34	157.00	422.00	430.00
513200	Vision Insurance	31.00	38.67	37.00	61.00	61.00
513300	Life, AD&D & LTD Insurance	138.43	195.29	220.00	229.00	229.00
513400	Employee Assistance Plan	4.82	6.38	7.00	16.00	16.00
523100	Uniforms and Clothing	30.00	22.50	-	-	-
532220	Business and Auto Allowance	17.50	30.00	30.00	30.00	30.00
535010	Communication Svcs-Cell Phone	0.50	-	10.00	-	-
Total 758 – Open Space New Trails		23,130.43	30,609.88	32,949.00	54,248.00	57,743.00
	Net Change	**(967,746.57)**	**363,454.52**	**513,754.00**	**436,392.46**	**(38,481.00)**

** Open Space and Parks were reported as a consolidated fund in 2022 and 2023. Per a voter approved tax change effective January 1, 2024, they are reported as separate funds in 2024 and future years. Revenue shown for 2022 and 2023 is split among the two new funds, except for grants. Central Fund-Wide Charges and Snow and Ice Removal expenditures are also split among the two funds for the years 2022 and 2023.*

PARKS FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 001 – Revenue Account						
413100	Sales Tax	1,026,880.11	1,103,160.31	1,197,000.00	1,163,026.02	1,196,753.77
413200	Use Tax - Consumer	136,212.93	175,901.93	161,000.00	165,830.00	170,800.00
414100	Use Tax - Auto	97,800.30	94,511.28	84,500.00	87,460.00	90,520.00
415100	Use Tax - Building Materials	124,313.02	104,341.80	77,000.00	102,912.76	100,563.23
415130	Use Tax - Site Improvements	738.58	1,265.60	1,130.00	1,490.00	1,490.00
433000	Grant Revenues	-	293,243.10	2,500.00	3,290.00	3,290.00
461000	Miscellaneous Revenues	-	252.16	-	-	-
461100	Interest Earnings	2,546.97	70,802.51	16,920.00	54,291.00	46,147.00
463100	Real Property Rental Income	41,005.85	67,242.41	20,105.00	20,105.00	20,105.00
464130	Memorial Contributions/Gifts	1,812.00	8,195.00	-	-	-
465100	Insurance Recovery	33,000.00	65,464.15	-	-	-
492100	Proceeds from Sale of Assets	-	32,243.01	-	-	-
980101	Xfer from General Fund	900,570.00	983,480.00	1,017,900.00	1,048,400.00	1,079,900.00
980201	Transfer from Open Space & Par	-	-	1,100,562.00	-	-
980302	Tfer from Impact Fee Fund	88,048.00	30,340.68	97,330.00	-	-
Total 001 – Revenue Account		2,452,927.74	3,030,443.93	3,775,947.00	2,646,804.78	2,709,569.00
Division: 110 – Central Fund-Wide Charges						
511000	Regular Salaries	130,745.54	131,602.07	159,323.00	162,961.00	172,253.00
511200	Overtime Pay	2,112.60	1,062.64	1,000.00	1,000.00	1,000.00
512000	FICA Expense	9,588.89	9,710.15	11,550.50	11,883.00	12,462.00
512100	Retirement Contribution	9,231.26	9,499.97	11,276.00	11,655.00	12,263.00
512200	Workers Compensation	865.18	522.46	562.50	558.00	589.00
513000	Medical Insurance	12,882.05	15,070.83	21,384.50	15,804.00	17,386.00
513100	Dental Insurance	840.90	1,009.18	1,371.00	1,032.00	1,052.00
513200	Vision Insurance	207.98	214.17	268.00	244.00	246.00
513300	Life, AD&D & LTD Insurance	955.37	1,018.37	1,055.50	1,228.00	1,228.00
513400	Employee Assistance Plan	34.22	34.57	39.00	65.00	65.00
522500	Non-Capital Furn/Equip/Tools	170.63	297.50	300.00	300.00	300.00
522909	Marshall Fire - Supplies	53,374.34	760.38	-	-	-
523100	Uniforms and Clothing	83.13	105.00	105.00	105.00	105.00
532100	Insurance	29,358.51	34,028.82	41,815.00	50,178.00	55,196.00
532220	Business and Auto Allowance	607.00	518.00	375.00	375.00	375.00
532909	Marshall Fire - Services	18,783.64	163,531.76	-	-	-
535010	Communication Svcs-Cell Phone	330.72	238.75	60.00	60.00	60.00
540410	Prof Serv-Investment Fee	816.71	323.50	2,500.00	2,500.00	2,500.00
540415	Prof Serv-Bank Charges	377.35	10.38	600.00	600.00	600.00
540900	Prof Serv-Other	-	-	150,000.00	-	-
Total 110 – Central Fund-Wide Charges		271,365.97	369,558.47	403,585.00	260,548.00	277,680.00
Division: 433 – Snow & Ice Removal						
511000	Regular Salaries	35,960.10	39,220.34	44,253.50	46,379.00	48,786.00
511200	Overtime Pay	1,977.84	1,344.63	1,105.00	1,105.00	1,105.00
512000	FICA Expense	2,850.61	3,037.31	3,364.00	3,529.00	3,699.00
512100	Retirement Contribution	2,306.89	2,649.88	2,947.00	3,083.00	3,244.00
512200	Workers Compensation	568.03	426.10	470.00	572.00	606.00
513000	Medical Insurance	4,962.61	5,046.83	6,075.50	6,082.00	6,697.00
513100	Dental Insurance	357.75	381.39	451.00	453.00	461.00
513200	Vision Insurance	76.16	74.59	82.50	75.00	75.00
513300	Life, AD&D & LTD Insurance	310.74	358.57	373.00	383.00	383.00
513400	Employee Assistance Plan	14.20	14.41	13.50	23.00	23.00

PARKS FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
522010	Operating Supplies-Chemicals	1,657.57	-	5,000.00	5,000.00	5,000.00
522500	Non-Capital Furn/Equip/Tools	575.97	116.50	1,000.00	1,000.00	1,000.00
522900	Miscellaneous Supplies	134.72	452.88	2,000.00	2,000.00	2,000.00
523100	Uniforms and Clothing	327.13	454.96	1,000.00	1,000.00	1,000.00
524360	Street Supplies-Ice Slicer	223.66	447.32	3,000.00	3,000.00	3,000.00
532220	Business and Auto Allowance	17.50	30.00	100.00	100.00	100.00
535010	Communication Svcs-Cell Phone	138.00	128.75	500.00	500.00	500.00
538101	Travel, Training, & Meetings	-	-	-	-	-
550020	Parts/Repairs/Maint-Equip	2,106.84	5,245.41	7,000.00	9,000.00	10,000.00
Total 433 – Snow & Ice Removal		54,566.29	59,429.84	78,735.00	83,284.00	87,679.00
Division: 511 – Parks Capital						
630071	Parks and Open Space Signs	7,000.00	3,112.00	29,888.00	-	-
630101	Irrig Replacements & Improvs	8,687.46	6,521.30	478,478.00	-	-
630157	Park Site Furnishing Replaceme	-	23,500.00	1,500.00	-	-
630162	Comm Park Irrigation Replace	794,979.36	62,800.00	1,620.00	-	-
630166	PLAYGROUND EQUIPMENT	376,607.00	-	-	-	-
640000	Motor Vehicle/Road Equipment	-	-	48,000.00	-	-
640001	Machinery & Equipment	5,780.28	60,128.06	60,000.00	-	-
640142	Wood Chipper (%)	42,098.28	-	-	-	-
660292	Public Landscape Improvements	-	-	79,800.00	-	-
Total 511 – Parks Capital		1,235,152.38	156,061.36	699,286.00	-	-
Division: 751 – Parks Admin & Operations						
511000	Regular Salaries	615,761.02	715,216.47	829,403.00	812,916.00	855,490.00
511100	Variable Salaries	100,135.78	95,504.06	313,997.00	351,988.00	359,027.00
511200	Overtime Pay	27,008.15	19,078.01	22,050.00	22,050.00	22,050.00
512000	FICA Expense	55,868.78	62,353.85	87,281.00	88,390.00	91,541.00
512100	Retirement Contribution	39,021.57	47,755.71	55,344.00	54,272.00	57,038.00
512200	Workers Compensation	10,415.04	15,790.59	12,605.00	15,102.00	15,734.00
512300	Unemployment Compensation	-	12,499.00	-	-	-
513000	Medical Insurance	92,102.67	91,940.91	120,195.00	107,806.00	118,581.00
513100	Dental Insurance	6,506.62	7,069.50	8,925.00	8,157.00	8,323.00
513200	Vision Insurance	1,347.84	1,363.56	1,590.00	1,416.00	1,437.00
513300	Life, AD&D & LTD Insurance	4,863.31	6,431.90	6,985.00	6,845.00	6,845.00
513400	Employee Assistance Plan	386.11	500.57	326.00	420.00	420.00
520100	Office Supplies	2,047.44	2,583.18	2,000.00	2,500.00	2,500.00
521100	Computer Supplies-Software	402.24	587.76	7,500.00	9,500.00	9,500.00
522010	Operating Supplies-Chemicals	1,330.94	6,249.30	4,500.00	5,500.00	6,500.00
522100	Operating Supplies-Signs	2,054.48	2,480.79	2,000.00	2,000.00	2,000.00
522110	Operating Supplies-Janitorial	-	4,558.31	8,000.00	8,000.00	8,000.00
522120	Operating Supplies-Safety	1,849.65	1,608.19	2,500.00	2,500.00	2,500.00
522170	Operating Supplies - Tree Repl	3,930.33	4,692.00	18,000.00	18,000.00	18,000.00
522200	Operating Supplies-Plant Mat.	5,838.52	4,568.59	10,000.00	11,500.00	12,000.00
522500	Non-Capital Furn/Equip/Tools	9,211.79	10,779.21	12,500.00	13,500.00	14,000.00
522900	Miscellaneous Supplies	11,615.20	10,894.49	12,000.00	10,000.00	10,000.00
523100	Uniforms and Clothing	6,540.22	6,618.10	9,000.00	10,500.00	10,500.00
525100	Auto Expense-Parts & Repairs	9,844.26	11,679.62	14,000.00	14,000.00	14,000.00
525200	Auto Expense-Tires	6,080.56	4,903.84	2,000.00	2,000.00	2,000.00
525300	Gas & Oil	46,071.94	41,953.36	38,400.00	38,400.00	38,400.00
532200	Printing	162.85	498.00	-	-	-
532220	Business and Auto Allowance	262.50	450.00	500.00	500.00	500.00

PARKS FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
532230	Dues/Subscriptions/Books	34.17	224.37	500.00	500.00	500.00
533100	Boulder County Youth Corp	8,175.00	8,270.00	7,750.00	7,750.00	7,750.00
534010	Utility Services-Electricity	31,202.77	33,656.53	22,050.00	22,050.00	22,050.00
534020	Utility Service-Trash Removal	6,625.08	7,409.78	4,460.00	4,460.00	4,460.00
534050	Utility Services-Water	440,187.49	157,931.80	222,000.00	175,000.00	175,000.00
535010	Communication Svcs-Cell Phone	3,038.60	2,969.45	3,500.00	500.00	500.00
536000	Rentals-Equipment	1,062.74	-	21,000.00	22,000.00	23,000.00
538101	Travel, Training, & Meetings	5,170.19	16,209.04	7,500.00	10,000.00	10,000.00
538999	Other Services and Charges	5,112.85	6,194.33	250.00	250.00	250.00
540300	Prof Serv-Custodial	-	-	30,000.00	30,000.00	30,000.00
540555	Prof Serv-Branch Site Grinding	39,600.00	39,600.00	14,000.00	16,000.00	18,000.00
540900	Prof Serv-Other	17,850.00	13,900.00	168,000.00	118,000.00	118,000.00
547000	Prof Serv-Mowing	111,639.72	41,403.88	123,500.00	135,000.00	141,750.00
547010	Prof Serv-Pest Control	114,447.32	112,380.96	3,000.00	4,000.00	5,000.00
547020	Prof Serv-Weed Control	3,550.35	3,555.08	2,000.00	2,000.00	2,000.00
547030	Prof Serv-Landscape Maint.	-	1,383.00	18,000.00	18,000.00	18,000.00
547031	Prof Serv Lndscp Bridge House	12,063.25	4,717.87	90,000.00	40,000.00	40,000.00
547100	Prof Serv - Tree/Hort Maint	53,019.68	29,921.79	40,000.00	40,000.00	40,000.00
547110	Prof Serv - Conc/Sidewalk/Trl	21,256.00	31,395.03	18,000.00	18,000.00	18,000.00
547120	Prof Serv - Tennis Crt Repairs	19,723.63	15,000.00	16,000.00	16,000.00	16,000.00
547130	Prof Serv-Tennis Crt Resurface	-	3,450.28	-	5,000.00	7,000.00
550000	Parts/Repairs/Maint-Bldgs/Fac	3,787.23	2,437.68	6,500.00	7,750.00	8,500.00
550020	Parts/Repairs/Maint-Equip	16,916.67	14,866.45	25,000.00	25,000.00	25,000.00
550030	Parts/Repairs/Maint-Grounds	12,342.23	10,617.68	40,000.00	45,000.00	50,000.00
550070	Parts/Repairs/Maint-HVAC	188.55	-	1,500.00	1,500.00	1,500.00
550140	Parts/Repairs/Maint-Painting	-	151.36	2,500.00	2,500.00	2,500.00
550160	Parts/Repairs/Maint-Electrical	798.81	-	1,000.00	1,000.00	1,000.00
550170	Parts/Repairs/Maint-Plumbing	2,448.27	535.62	3,000.00	3,000.00	3,000.00
550180	Parts/Repairs/Maint-Lighting	790.57	-	2,000.00	2,000.00	2,000.00
550240	Parts/Repairs/Maint-Memorials	2,999.25	3,454.82	2,000.00	2,000.00	2,000.00
550260	Parts/Repairs/Maint-Ground Irr	17,444.42	22,189.25	30,000.00	35,000.00	45,000.00
550280	Parts/Repairs/Maint-Other	-	9,782.34	8,000.00	9,000.00	9,000.00
580030	Vehicle/Equipment Replacement	59,800.00	89,690.00	58,329.00	-	-
580040	Computer Replacement	1,827.52	1,400.00	1,400.00	3,130.00	3,130.00
Total 751 – Parks Admin & Operations		2,073,762.17	1,875,307.26	2,594,340.00	2,439,152.00	2,536,776.00
	Net Change	**(1,181,919.07)**	**570,086.99**	**1.00**	**(136,179.22)**	**(192,566.00)**

** Open Space and Parks were reported as a consolidated fund in 2022 and 2023. Per a voter approved tax change effective January 1, 2024, they are reported as separate funds in 2024 and future years. Revenue shown for 2022 and 2023 is split among the two new funds, except for grants. Central Fund-Wide Charges and Snow and Ice Removal expenditures are also split among the two funds for the years 2022 and 2023.*

CAPITAL PROJECTS FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 001 – Revenue Account						
413100	Sales Tax	5,476,692.83	5,883,523.61	6,384,000.00	6,202,805.42	6,382,686.78
413101	Sales Tax Business Assistance	-	(134,338.04)	(72,030.00)	(72,030.00)	(72,030.00)
413200	Use Tax - Consumer	726,468.97	938,143.61	858,000.00	883,740.00	910,250.00
413201	Consumer Use Tax Bus Assist	-	(35,203.41)	-	-	-
415100	Use Tax - Building Materials	1,982,083.85	1,669,231.31	1,230,000.00	1,646,604.24	1,609,011.66
415101	Use Tax - Business Assistance	(23,236.16)	-	-	-	-
415130	Use Tax - Site Improvements	11,817.21	20,249.57	18,080.00	23,770.00	23,770.00
432500	State Grant - GOCO	-	-	500,000.00	-	-
433000	Grant Revenues	502,329.18	182,001.88	13,181,417.00	9,271,000.00	6,200,000.00
441530	Patio Rentals	32,000.00	32,000.00	25,000.00	25,000.00	25,000.00
461000	Miscellaneous Revenues	-	-	5,000.00	5,000.00	5,000.00
461100	Interest Earnings	108,014.66	418,896.95	57,620.00	521,153.00	442,980.00
461110	Net Incr (Decr) in Fair Value	(126,590.67)	240,426.58	-	-	-
461130	Interest Income - Lease	359.36	4,334.61	-	-	-
462110	Lease Revenue - Nextel	-	-	22,000.00	22,000.00	22,000.00
462120	Lease Revenue - T-Mobile	-	-	19,660.00	19,660.00	19,660.00
463100	Real Property Rental Income	81,652.32	62,907.80	40,210.00	40,210.00	40,210.00
464111	Capital Contribution from URD	16,500.00	87,663.23	961,800.00	-	-
465100	Insurance Recovery	-	300,278.00	-	-	-
980101	Xfer from General Fund	3,000,000.00	3,000,000.00	-	-	-
980205	Tfer from PEG Fee Fund	-	-	50,000.00	-	-
980208	Transfer from Recreation	-	-	200,000.00	-	-
980302	Tfer from Impact Fee Fund	316,881.00	31,568.62	215,410.00	267,100.00	181,600.00
Total 001 – Revenue Account		12,104,972.55	12,701,684.32	23,696,167.00	18,856,012.66	15,790,138.44
Division: 103 – Sustainability Capital						
620133	Building Energy Efficiency	129,687.74	58,810.46	370,461.00	-	-
630167	Municipal Electrification	-	18,415.75	2,991,584.00	-	-
640030	Electric Vehicle Station Equip	-	-	26,400.00	632,500.00	-
660025	Streetlights	-	12,941.88	107,058.00	-	-
660293	Downtown Streetlight Conversio	-	-	480,000.00	-	-
Total 103 – Sustainability Capital		129,687.74	90,168.09	3,975,503.00	632,500.00	-
Division: 110 – Central Fund-Wide Charges						
511000	Regular Salaries	292,230.84	257,570.94	330,087.00	370,494.00	392,470.00
511200	Overtime Pay	213.33	24.41	-	-	-
512000	FICA Expense	21,609.46	19,274.29	24,191.00	27,435.00	28,930.00
512100	Retirement Contribution	18,270.99	17,181.75	21,884.00	24,584.00	26,010.00
512200	Workers Compensation	2,118.18	1,241.26	1,509.00	2,013.00	2,128.00
513000	Medical Insurance	30,997.35	22,131.59	38,456.00	36,210.00	39,836.00
513100	Dental Insurance	1,863.71	1,582.31	2,604.00	2,355.00	2,404.00
513200	Vision Insurance	493.32	383.95	529.00	527.00	531.00
513300	Life, AD&D & LTD Insurance	2,211.44	2,134.19	2,086.00	2,622.00	2,622.00
513400	Employee Assistance Plan	78.93	73.79	99.00	137.00	137.00
532220	Business and Auto Allowance	625.94	483.89	500.00	500.00	500.00
535010	Communication Svcs-Cell Phone	550.32	242.00	710.00	710.00	710.00
540410	Prof Serv-Investment Fee	5,062.15	6,708.64	3,500.00	7,500.00	7,500.00
540415	Prof Serv-Bank Charges	1,423.94	107.66	3,900.00	3,900.00	3,900.00
Total 110 – Central Fund-Wide Charges		377,749.90	329,140.67	430,055.00	478,987.00	507,678.00

CAPITAL PROJECTS FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 161 – Community Design Capital						
640000	Motor Vehicle/Road Equipment	-	41,951.20	50,000.00	-	-
Total 161 – Community Design Capital		-	41,951.20	50,000.00	-	-
Division: 173 – Info Technology Capital						
600030	Access Control	-	-	-	374,000.00	374,000.00
640000	Motor Vehicle/Road Equipment	-	-	-	45,000.00	-
640171	NetAlly Tester	-	-	-	17,000.00	-
640172	Printer Replacemnt & Mng Print	-	-	-	50,000.00	50,000.00
640173	IT UPS Modernization Project	-	-	-	38,600.00	45,000.00
650035	ERP System	-	5,000.00	-	-	-
650058	City-Wide Telephone Syst Upgr	-	47,046.01	77,954.00	-	-
650099	Storage, Server, Backup Refres	-	132,211.00	2,789.00	-	-
650103	City-Wide Security Additions	6,480.00	-	27,580.00	27,500.00	32,500.00
650104	City-Wide WiFi Refresh	36,825.00	-	-	-	-
650116	PC Replacement Plan	-	-	35,000.00	-	-
650120	Replace Networking Switches	-	-	120,000.00	-	-
660258	Middle Mile Fiber	-	34,778.92	94,221.00	100,000.00	100,000.00
Total 173 – Info Technology Capital		43,305.00	219,035.93	357,544.00	652,100.00	601,500.00
Division: 191 – General Facilities Capital						
600027	CPTED Assessment Recommend	-	-	-	66,700.00	-
620134	City Hall Elevator Modernizati	-	-	135,000.00	-	-
620137	Planning Dept Improvements	39,722.14	7,299.00	-	-	-
620144	City Services Roof Repair	-	-	35,000.00	-	-
620151	2023 White House Improvements	-	77,760.35	-	-	-
620161	Police/Court Roof Replacement	-	-	-	315,100.00	-
620162	Police/Court Decarbonization	-	-	-	1,446,000.00	-
620163	Recreation Center Decarb	-	-	-	2,484,000.00	-
620164	City Serv Decarb (incl Solar)	-	-	-	1,000.00	-
620165	Library Decarbonization	-	-	-	1,841,150.00	-
640001	Machinery & Equipment	-	3,142.85	-	-	-
640161	Council Chambers Brdcst/AV Upg	-	-	175,000.00	-	-
640162	Generators for Critical Facili	-	-	4,900,556.00	-	-
640165	City Svcs Security Cam Replace	-	-	121,000.00	-	-
650110	City Hall Mass Notification Sy	28,500.00	30,177.00	-	-	-
650126	City Services Office Workstati	-	-	-	65,000.00	35,000.00
Total 191 – General Facilities Capital		68,222.14	118,379.20	5,366,556.00	6,218,950.00	35,000.00
Division: 211 – Patrol & Investigations Capita						
600031	MDT Refresh & Equipment Int	-	-	-	125,000.00	-
620116	Police Dept Basement Restroom	348,793.27	112,279.32	137,257.00	-	-
620118	Police Dept Basement Sleep Roo	13,550.25	-	-	-	-
640000	Motor Vehicle/Road Equipment	-	-	-	274,000.00	282,220.00
640106	Body Cams	145.00	-	-	-	-
640114	FM Radio Stations	603.31	150.00	5,000.00	-	-
640145	Taser Replacements	-	34,343.60	29,816.00	-	-
640153	FLOCK CAMERAS	59,495.30	52,354.17	-	75,000.00	77,625.00
650106	Bi-Directional 700-800 Amplifi	-	-	187,000.00	-	-
650107	Communication Equip for EOC	-	-	29,500.00	-	-
650113	In-Car Video System	-	99,940.00	-	-	-
Total 211 – Patrol & Investigations Capita		422,587.13	299,067.09	388,573.00	474,000.00	359,845.00

CAPITAL PROJECTS FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 216 – Municipal Court Capital						
620111	Court Security Project	-	22,662.00	-	-	-
Total 216 – Municipal Court Capital		-	22,662.00	-	-	-
Division: 219 – Pol Bldg Maint Capital						
620120	Police Dept Electrical Work	12,546.52	-	20,083.00	-	-
620147	Police/Court HVAC Replacement	-	-	300,000.00	-	-
620148	Police/Court Roof Replacement	-	-	274,000.00	-	-
Total 219 – Pol Bldg Maint Capital		12,546.52	-	594,083.00	-	-
Division: 311 – Planning & Engineering Capita						
600034	Citywide Traffic Counts	-	-	-	25,000.00	-
610011	Affordable Housing Dev/Purchas	-	-	-	2,000,000.00	-
660202	Railroad Quiet Zones	546,537.16	2,950.00	7,050.00	-	-
Total 311 – Planning & Engineering Capita		546,537.16	2,950.00	7,050.00	2,025,000.00	-
Division: 312 – Transportation Capital						
600032	Annual Traffic Calming Program	-	-	-	50,000.00	50,000.00
600033	ADA Transition Plan	-	-	-	240,000.00	-
630141	ADA Parking Improvements	-	87,663.23	-	-	-
630142	Traffic Mitigation	-	8,134.56	-	-	-
630144	Transportation Master Plan	39,940.00	-	-	-	-
640000	Motor Vehicle/Road Equipment	-	-	-	70,000.00	-
640001	Machinery & Equipment	-	29,530.00	32,720.00	-	-
660012	Pavement Management	4,375,907.06	3,457,125.43	6,787,100.00	5,000,000.00	5,150,000.00
660022	Concrete Replacement	102,873.40	162,211.55	108,000.00	115,000.00	120,750.00
660074	Traffic Signals	-	-	-	1,094,500.00	-
660222	SH42 Short Intersect Construct	-	394,171.53	7,880,608.00	-	-
660256	Downtown Streetlight Imprvmts	18,655.00	-	-	-	-
660278	SBR Pedestrian Improvements	1,641,507.35	688,068.65	-	-	-
660280	Street Lighting Safety Upgrade	-	57,421.43	32,289.00	-	-
660281	Signal Cabinet Upgrades	-	79,152.00	85,000.00	-	-
660288	Future 42 Study	394,008.00	-	-	-	-
660291	Guardrail Replacement	122,995.20	-	-	-	-
660294	Pavement Crackseal	-	189,707.12	210,000.00	-	-
660308	Via Appia Pedestrian Improvmnt	-	-	-	110,000.00	540,000.00
660309	South Street Underpass	-	-	-	1,163,876.00	9,119,378.00
660311	Pavement Marking Program	-	-	-	218,750.00	-
Total 312 – Transportation Capital		6,695,886.01	5,153,185.50	15,135,717.00	8,062,126.00	14,980,128.00
Division: 313 – Streetscapes Capital						
630140	Downtown Tree Grate Conduit Re	-	-	602,200.00	-	-
630143	Median Landscape Reno	-	729,418.65	830,581.00	-	-
640000	Motor Vehicle/Road Equipment	-	-	32,000.00	-	-
650118	Tree Inventory Software 50%	-	-	1,000.00	-	-
660103	Median Improvements	37,952.50	136,983.43	125,064.00	-	-
660254	Utility Undergrounding	-	120,000.00	1,180,000.00	-	-
660310	Downtown Vision CIP	-	-	-	1,000,000.00	2,400,000.00
Total 313 – Streetscapes Capital		37,952.50	986,402.08	2,770,845.00	1,000,000.00	2,400,000.00

CAPITAL PROJECTS FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 314 – Snow & Ice Removal Capital						
640001	Machinery & Equipment	20,526.26	23,253.63	104,620.00	-	-
640135	Snow & Ice Attachement	-	-	-	60,000.00	-
640175	Replace Snowplow/Dump Truck	-	-	-	212,500.00	-
Total 314 – Snow & Ice Removal Capital		20,526.26	23,253.63	104,620.00	272,500.00	-
Division: 450 – Fleet Maintenance						
640176	Fleet Tire Changer & Balancer	-	-	-	-	20,346.00
Total 450 – Fleet Maintenance		-	-	-	-	20,346.00
Division: 511 – Parks Capital						
600028	Technology Improvements	-	-	-	20,000.00	22,000.00
600029	Park Division Equipment Tracki	-	-	-	-	28,000.00
620153	Upgrade Restroom Facilities	-	-	-	-	25,000.00
620157	Sports Complex Restrooms	-	-	-	-	200,000.00
620158	Indoor Batting Cage	-	-	-	16,000.00	-
630036	Sports Complex Improvements	-	-	-	150,000.00	-
630048	Playgrounds	-	5,885.00	1,594,115.00	-	187,500.00
630049	Park Equipment	-	-	-	15,000.00	18,000.00
630101	Irrig Replacements & Improvs	-	32,832.22	452,168.00	100,000.00	108,000.00
630118	Tennis Court Renovation	-	98,168.86	61,831.00	-	-
630143	Median Landscape Reno	-	-	-	-	700,000.00
630157	Park Site Furnishing Replaceme	-	-	-	15,000.00	18,000.00
630171	Irrigation Pump Replacement	-	-	30,000.00	-	-
630172	Park Sign Replacement	-	-	18,000.00	-	-
630173	Parking Lot Improvements 60%	-	-	150,000.00	-	-
630174	Splash Pad Mainfold Replacemnt	-	-	6,000.00	-	-
630175	Sports Field Lighting	-	-	250,000.00	-	-
630176	Tennis Court Rebuild	-	-	255,000.00	-	95,000.00
630179	Infield Reno- Miners, Her, Cle	-	-	-	-	14,000.00
630180	Centennial Tennis Court Projec	-	-	-	-	350,000.00
630182	Drainage Imprv & Infield Replc	-	-	-	-	150,000.00
630183	Miners Fence Backstop Extensn	-	-	-	-	150,000.00
640000	Motor Vehicle/Road Equipment	-	-	-	70,000.00	72,100.00
640001	Machinery & Equipment	12,378.60	7,961.13	-	208,000.00	233,000.00
640142	Wood Chipper (%)	37,888.45	-	-	-	-
640163	Ventrac Cab	-	-	9,637.00	-	-
640164	Library AV Replacement	-	-	60,000.00	-	-
650117	Tree Inventory Software 50%	-	-	1,000.00	-	-
660099	Louisville Arboretum	-	-	-	-	50,000.00
660292	Public Landscape Improvements	-	-	34,200.00	15,000.00	18,000.00
660301	Surfacing Improvements	-	-	18,000.00	25,000.00	28,500.00
660307	Convrt Inline Rink - Pickelbal	-	-	-	80,000.00	-
Total 511 – Parks Capital		50,267.05	144,847.21	2,939,951.00	714,000.00	2,467,100.00
Division: 524 – OS Trail Maintenance Capital						
630158	Fence Replace 1501 Empire	-	62,895.00	-	-	-
660252	Coyote Run Slope Mitigation	825.00	-	-	-	-
660290	Open Space/Trail Improvements	80,000.00	37,625.95	32,374.00	-	-
Total 524 – OS Trail Maintenance Capital		80,825.00	100,520.95	32,374.00	-	-

CAPITAL PROJECTS FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 528 – Open Space New Trails Capital						
660069	BNSF RR Underpass/N Drainage	-	58,299.00	-	-	-
Total 528 – Open Space New Trails Capital		-	58,299.00	-	-	-
Division: 537 – Golf Course Capital						
620132	Golf Maint Facility Improvemen	99.44	24,610.64	122,790.00	-	-
630115	Cart Paths	-	-	198,103.00	-	-
630161	Driving Range Improvements	38,015.00	-	-	-	-
630168	Short Game Area Upgrade	-	-	41,250.00	-	-
630169	Putting Green Enlargement	-	-	5,000.00	-	-
640001	Machinery & Equipment	20,526.26	770,550.26	-	-	-
660299	Coal Creek Lane Cul De Sac	-	-	175,000.00	-	-
670000	Water Rights	-	-	120,000.00	-	-
Total 537 – Golf Course Capital		58,640.70	795,160.90	662,143.00	-	-
Division: 551 – Library Services Capital						
620036	Library Building Improvements	-	-	241,240.00	-	-
620138	CHILDREN'S ACTIVITY RM IMPROVE	-	-	31,600.00	-	-
620159	Library Lighting Controls	-	-	-	-	176,525.00
630164	Library Plaza Improvements	52,625.78	59,724.69	-	-	-
640158	Water Heater Replacement	-	-	30,000.00	-	-
640174	AMH Replacement	-	-	-	200,000.00	-
Total 551 – Library Services Capital		52,625.78	59,724.69	302,840.00	200,000.00	176,525.00
Division: 552 – Museum Services Capital						
620113	Historical Museum Structural W	8,640.00	-	15,760.00	-	-
620160	Museum Fire Panel	-	-	-	28,750.00	-
Total 552 – Museum Services Capital		8,640.00	-	15,760.00	28,750.00	-
Division: 553 – Cult Arts & Spec Events Capita						
620145	Fire Detection System	-	-	30,000.00	-	-
Total 553 – Cult Arts & Spec Events Capita		-	-	30,000.00	-	-
Division: 651 – Bus Ret & Development Capital						
630137	Dwntn Patio Prog Expansion	-	-	12,000.00	-	-
Total 651 – Bus Ret & Development Capital		-	-	12,000.00	-	-
Division: 910 – Interfund Transfers						
990208	Transfer to Recreation Fund	135,860.00	148,360.00	153,550.00	158,200.00	162,900.00
Total 910 – Interfund Transfers		135,860.00	148,360.00	153,550.00	158,200.00	162,900.00
	Net Change	**3,363,113.66**	**4,108,576.18**	**(9,632,997.00)**	**(2,061,100.34)**	**(5,920,883.56)**

IMPACT FEE FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 001 – Revenue Account						
461100	Interest Earnings	5,571.84	9,897.24	13,300.00	9,529.00	8,100.00
461110	Net Incr (Decr) in Fair Value	(8,137.53)	3,557.55	-	-	-
Total 001 – Revenue Account		(2,565.69)	13,454.79	13,300.00	9,529.00	8,100.00
Division: 031 – Rev-Transportation						
446100	Impact Fee - Transportation	316,881.12	31,568.62	215,410.00	194,500.00	145,300.00
Total 031 – Rev-Transportation		316,881.12	31,568.62	215,410.00	194,500.00	145,300.00
Division: 051 – Rev-Parks						
446500	Impact Fee - Parks and Trails	176,096.47	60,681.36	97,330.00	145,200.00	72,600.00
Total 051 – Rev-Parks		176,096.47	60,681.36	97,330.00	145,200.00	72,600.00
Division: 055 – Rev-Cultural Services						
446400	Impact Fee - Library	2,066.28	1,192.00	-	3,200.00	1,600.00
Total 055 – Rev-Cultural Services		2,066.28	1,192.00	-	3,200.00	1,600.00
Division: 120 – Admin & Operational Charges						
540410	Prof Serv-Investment Fee	290.44	159.42	300.00	300.00	300.00
Total 120 – Admin & Operational Charges		290.44	159.42	300.00	300.00	300.00
Division: 910 – Interfund Transfers						
990201	Transfer to Open Space & Parks	176,096.00	60,681.36	97,330.00	-	-
990210	Transfer to Open Space	-	-	-	72,600.00	36,300.00
990305	Transfer to Cap Project-Parks	-	-	-	72,600.00	36,300.00
990307	Transfer to Cap Project-Transp	316,881.00	31,568.62	215,410.00	194,500.00	145,300.00
Total 910 – Interfund Transfers		492,977.00	92,249.98	312,740.00	339,700.00	217,900.00
	Net Change	**(789.26)**	**14,487.37**	**13,000.00**	**12,429.00**	**9,400.00**

RECREATION CENTER DEBT SERVICE FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 001 – Revenue Account						
411000	Property Tax	2,069,379.97	1,940,376.38	1,300,000.00	1,368,000.00	1,799,360.00
419200	Penalty & Int on Delq Taxes	7,993.34	13,630.32	-	-	-
461100	Interest Earnings	34,948.19	55,727.36	36,670.00	45,484.00	38,662.00
461110	Net Incr (Decr) in Fair Value	(8,739.02)	14,162.55	-	-	-
980303	Tfer from Rec Ctr Bond Fund	-	180,000.00	5,000.00	-	-
Total 001 – Revenue Account		2,103,582.48	2,203,896.61	1,341,670.00	1,413,484.00	1,838,022.00
Division: 111 – Debt Service						
538250	Bond Maint Fees-Paying Agent	330.00	330.00	500.00	500.00	500.00
540410	Prof Serv-Investment Fee	655.22	758.34	300.00	300.00	300.00
570100	Principal-Bonds	765,000.00	795,000.00	705,000.00	860,000.00	895,000.00
570500	Interest-Bonds	977,200.00	946,600.00	1,034,800.00	881,800.00	847,400.00
Total 111 – Debt Service		1,743,185.22	1,742,688.34	1,740,600.00	1,742,600.00	1,743,200.00
	Net Change	**360,397.26**	**461,208.27**	**(398,930.00)**	**(329,116.00)**	**94,822.00**

WATER UTILITY FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 032 – Rev-Utilities						
431501	FEMA Grant - Marshall Fire	-	1,212,085.00	-	-	-
433000	Grant Revenues	284.56	232.53	-	-	-
443010	Unclassified Charges for Servs	120,231.82	40,042.78	63,520.00	63,520.00	63,520.00
443100	Commercial Users Fee	2,845,228.41	2,190,200.81	2,710,000.00	2,950,000.00	3,160,000.00
443200	Residential User Fee	3,142,364.05	2,783,153.97	3,620,000.00	3,860,000.00	4,130,000.00
443610	Tap Fees	1,902,293.52	1,714,688.00	1,177,000.00	1,424,000.00	4,700,000.00
443900	Delinquent Charges	26,250.68	25,796.40	31,110.00	31,110.00	31,110.00
461000	Miscellaneous Revenues	21,045.12	11,424.08	50,000.00	50,000.00	50,000.00
461100	Interest Earnings	137,842.48	672,649.45	210,620.00	569,665.00	484,215.00
461110	Net Incr (Decr) in Fair Value	(257,890.96)	222,713.82	-	-	-
461130	Interest Income - Lease	359.36	4,334.61	-	-	-
462140	Water Lease User Fees	17,775.00	27,800.00	-	-	-
462150	Solar Powr Renew Energy Credit	18,791.26	22,408.13	62,000.00	62,000.00	62,000.00
463100	Real Property Rental Income	82,634.43	62,907.80	40,210.00	40,210.00	40,210.00
465100	Insurance Recovery	1,580,972.42	(535,956.40)	-	-	-
492100	Proceeds from Sale of Assets	5,868,313.89	14,152.00	-	-	-
Total 032 – Rev-Utilities		15,506,496.04	8,468,632.98	7,964,460.00	9,050,505.00	12,721,055.00
Division: 110 – Central Fund-Wide Charges						
511000	Regular Salaries	352,849.71	403,978.08	468,987.00	538,036.00	564,747.00
511200	Overtime Pay	2,702.88	1,667.76	1,000.00	1,000.00	1,000.00
512000	FICA Expense	25,408.08	28,538.68	32,607.00	37,924.00	39,431.00
512100	Retirement Contribution	26,849.39	29,428.19	33,971.00	39,038.00	40,774.00
512200	Workers Compensation	2,647.14	1,844.65	2,110.00	2,524.00	2,633.00
513000	Medical Insurance	29,661.94	31,060.34	48,708.00	43,163.00	47,458.00
513100	Dental Insurance	2,021.50	1,998.39	3,048.00	2,723.00	2,777.00
513200	Vision Insurance	489.52	505.34	663.00	651.00	659.00
513300	Life, AD&D & LTD Insurance	2,219.29	2,676.14	2,644.00	3,383.00	3,383.00
513400	Employee Assistance Plan	123.89	161.94	102.00	160.00	160.00
520100	Office Supplies	-	-	80.00	80.00	80.00
521110	Software Subscr. & Maint Fees	-	-	-	55,000.00	55,000.00
522909	Marshall Fire - Supplies	865,761.61	11,699.93	-	-	-
532100	Insurance	78,848.55	91,391.69	112,300.00	134,760.00	161,712.00
532220	Business and Auto Allowance	3,013.24	2,753.74	2,560.00	2,560.00	2,560.00
532909	Marshall Fire - Services	828,249.56	114,678.90	-	-	-
535010	Communication Svcs-Cell Phone	523.52	341.22	500.00	500.00	500.00
538170	Refunds	1,700.00	1,400.00	3,600.00	3,600.00	3,600.00
540100	Prof Serv-Audit	14,420.00	25,618.25	20,000.00	22,900.00	24,200.00
540410	Prof Serv-Investment Fee	8,509.00	9,756.90	6,300.00	10,000.00	10,000.00
540415	Prof Serv-Bank Charges	8,066.69	2,175.74	7,200.00	7,200.00	7,200.00
542000	Legal-General	5,886.00	6,065.20	7,000.00	7,000.00	7,000.00
Total 110 – Central Fund-Wide Charges		2,259,951.51	767,741.08	753,380.00	912,202.00	974,874.00
Division: 111 – Debt Service						
538250	Bond Maint Fees-Paying Agent	363.00	363.00	500.00	500.00	500.00
570300	Principal-Notes	820,000.00	840,000.00	785,000.00	-	-
570350	Principal-Capital Leases	68,728.52	71,821.44	62,960.00	78,300.00	81,800.00
570600	Interest-Notes	60,556.17	40,261.00	101,270.00	-	-
570650	Interest-Capital Leases	32,670.71	29,577.80	38,320.00	23,200.00	19,700.00
Total 111 – Debt Service		982,318.40	982,023.24	988,050.00	102,000.00	102,000.00

WATER UTILITY FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 210 – Utility Billing						
511000	Regular Salaries	40,111.93	35,018.34	43,248.00	48,208.00	50,770.00
511200	Overtime Pay	3,972.47	2,673.55	3,000.00	3,000.00	3,000.00
512000	FICA Expense	3,359.19	2,880.46	3,427.00	3,843.00	4,032.00
512100	Retirement Contribution	2,674.76	2,479.53	3,005.00	3,331.00	3,493.00
512200	Workers Compensation	1,292.38	775.86	659.00	1,239.00	1,305.00
513000	Medical Insurance	6,449.15	6,121.41	8,742.00	9,652.00	10,619.00
513100	Dental Insurance	374.63	343.38	504.00	509.00	518.00
513200	Vision Insurance	75.91	80.68	111.00	115.00	115.00
513300	Life, AD&D & LTD Insurance	338.85	326.40	341.00	428.00	428.00
513400	Employee Assistance Plan	17.37	14.58	17.00	36.00	36.00
520100	Office Supplies	-	14.55	100.00	100.00	100.00
523100	Uniforms and Clothing	193.00	175.00	170.00	170.00	170.00
532200	Printing	7,598.38	4,611.26	4,000.00	4,000.00	4,000.00
535010	Communication Svcs-Cell Phone	362.00	304.00	150.00	150.00	150.00
535200	Postage	17,035.59	19,284.07	15,000.00	15,000.00	15,000.00
540415	Prof Serv-Bank Charges	32,098.64	52,200.83	37,000.00	52,000.00	52,000.00
540900	Prof Serv-Other	50,282.92	52,404.35	41,500.00	56,200.00	59,000.00
550020	Parts/Repairs/Maint-Equip	121.00	145.20	1,000.00	1,000.00	1,000.00
550100	Parts/Repairs/Maint-Software	2,699.58	7,440.08	6,500.00	6,500.00	6,500.00
Total 210 – Utility Billing		169,057.75	187,293.53	168,474.00	205,481.00	212,236.00
Division: 422 – Water Utility Engineering						
511000	Regular Salaries	89,071.92	105,469.82	99,253.00	104,343.00	109,825.00
511200	Overtime Pay	1,275.34	498.18	500.00	500.00	500.00
512000	FICA Expense	6,539.90	8,267.79	7,498.00	7,864.00	8,276.00
512100	Retirement Contribution	5,293.01	7,121.19	6,485.00	6,815.00	7,170.00
512200	Workers Compensation	877.54	713.35	627.00	724.00	760.00
513000	Medical Insurance	9,512.36	12,321.48	11,567.00	11,593.00	12,553.00
513100	Dental Insurance	665.46	811.76	755.00	711.00	725.00
513200	Vision Insurance	152.52	167.62	152.00	150.00	151.00
513300	Life, AD&D & LTD Insurance	656.01	830.48	824.00	833.00	833.00
513400	Employee Assistance Plan	22.83	26.78	26.00	39.00	39.00
520100	Office Supplies	261.78	997.95	500.00	500.00	500.00
521000	Computer Supplies	13.47	942.57	450.00	450.00	450.00
521100	Computer Supplies-Software	68.28	126.80	100.00	100.00	100.00
522120	Operating Supplies-Safety	111.92	242.74	60.00	60.00	60.00
522500	Non-Capital Furn/Equip/Tools	1,674.36	1,932.76	1,500.00	1,500.00	1,500.00
522900	Miscellaneous Supplies	19.80	56.30	230.00	230.00	230.00
532200	Printing	114.97	167.25	300.00	500.00	500.00
532230	Dues/Subscriptions/Books	751.16	702.82	500.00	850.00	850.00
535010	Communication Svcs-Cell Phone	228.00	206.50	200.00	200.00	200.00
540910	Prof Serv-Consulting	-	5,534.33	160.00	160.00	160.00
550090	Parts/Repairs/Maint-Copiers	663.60	-	300.00	300.00	300.00
Total 422 – Water Utility Engineering		117,974.23	147,138.47	131,987.00	138,422.00	145,682.00
Division: 461 – Water Plant Operations						
511000	Regular Salaries	546,163.87	532,151.31	572,218.00	724,027.00	764,904.00
511100	Variable Salaries	75,638.90	47,304.01	65,918.00	63,856.00	65,133.00
511200	Overtime Pay	40,805.99	30,708.33	38,000.00	38,000.00	38,000.00
512000	FICA Expense	49,221.78	45,270.60	50,112.00	60,582.00	63,571.00
512100	Retirement Contribution	35,003.40	36,462.23	39,666.00	49,534.00	52,187.00

WATER UTILITY FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
512200	Workers Compensation	12,903.50	8,629.40	7,264.00	10,376.00	10,932.00
513000	Medical Insurance	83,136.01	83,552.44	97,577.00	130,961.00	144,051.00
513100	Dental Insurance	5,182.83	4,955.22	5,441.00	8,555.00	8,723.00
513200	Vision Insurance	1,184.71	1,136.81	1,281.00	1,657.00	1,673.00
513300	Life, AD&D & LTD Insurance	4,102.21	4,803.73	5,218.00	4,543.00	4,543.00
513400	Employee Assistance Plan	343.68	414.51	220.00	384.00	384.00
520100	Office Supplies	1,282.70	1,480.46	1,550.00	1,550.00	1,550.00
521000	Computer Supplies	53.79	1,581.24	1,581.00	1,581.00	1,581.00
521200	Non-Capital Computer Hardware	24.99	-	2,100.00	2,100.00	2,100.00
522010	Operating Supplies-Chemicals	372,176.28	360,149.57	440,000.00	400,000.00	410,000.00
522020	Operating Supplies-Laboratory	41,815.13	21,259.30	35,000.00	35,000.00	35,000.00
522100	Operating Supplies-Signs	157.34	124.13	300.00	300.00	300.00
522120	Operating Supplies-Safety	5,085.10	5,101.84	4,200.00	6,000.00	6,000.00
522500	Non-Capital Furn/Equip/Tools	2,617.26	2,079.10	2,500.00	2,500.00	2,500.00
522900	Miscellaneous Supplies	319.54	1,101.54	1,000.00	1,000.00	1,000.00
523100	Uniforms and Clothing	657.33	1,943.90	2,000.00	2,000.00	2,000.00
525100	Auto Expense-Parts & Repairs	972.21	4,305.24	5,000.00	5,000.00	5,000.00
525200	Auto Expense-Tires	2,104.96	-	2,500.00	2,500.00	2,500.00
525300	Gas & Oil	7,946.37	7,913.98	10,000.00	10,000.00	10,000.00
532200	Printing	3,336.78	3,551.11	4,250.00	4,250.00	4,250.00
532230	Dues/Subscriptions/Books	11,437.58	12,523.18	12,500.00	12,500.00	12,500.00
535010	Communication Svcs-Cell Phone	5,460.14	5,371.07	5,500.00	5,500.00	5,500.00
535030	Comm Svcs-Internet/Cable	1,073.20	1,387.58	1,000.00	1,000.00	1,000.00
535200	Postage	7,745.21	3,417.14	4,000.00	4,000.00	4,000.00
536000	Rentals-Equipment	-	-	250.00	250.00	250.00
536010	Rentals-Uniform	14,252.04	15,079.22	14,500.00	15,500.00	16,500.00
536030	Rentals-Solar Power Eqip Lease	-	320.75	-	-	-
537050	Water Week Education	808.35	1,310.30	750.00	750.00	750.00
538101	Travel, Training, & Meetings	13,609.53	16,292.61	8,000.00	16,000.00	18,000.00
538502	BOD TSS Surcharge	49,091.49	438.60	38,000.00	38,000.00	38,000.00
540160	Prof Serv-Laboratory	28,875.86	23,854.90	30,000.00	30,000.00	30,000.00
540170	Prof Serv-Info Systems	18,681.50	34,896.93	40,000.00	40,000.00	40,000.00
540190	Prof Serv-Lead/Copper	32,882.20	18,228.26	100,000.00	60,000.00	60,000.00
540585	Prof Serv-Sludge Removal	12,683.00	27,086.46	45,000.00	40,000.00	40,000.00
540900	Prof Serv-Other	16,788.99	26,122.85	30,000.00	30,000.00	30,000.00
540910	Prof Serv-Consulting	1,432.53	-	10,000.00	10,000.00	10,000.00
550000	Parts/Repairs/Maint-Bldgs/Fac	129,735.71	141.94	-	-	-
550020	Parts/Repairs/Maint-Equip	340,571.78	199,560.03	268,613.00	235,000.00	235,000.00
550030	Parts/Repairs/Maint-Grounds	2,567.28	12,524.88	7,350.00	7,350.00	7,350.00
550090	Parts/Repairs/Maint-Copiers	291.88	289.45	4,000.00	4,000.00	4,000.00
550100	Parts/Repairs/Maint-Software	11,967.80	31,675.55	18,890.00	45,000.00	45,000.00
580040	Computer Replacement	2,439.96	2,440.00	2,440.00	5,760.00	5,760.00
Total 461 – Water Plant Operations		1,994,632.69	1,638,941.70	2,035,689.00	2,166,866.00	2,241,492.00
Division: 462 – Raw Water Operations						
511000	Regular Salaries	59,952.66	58,050.67	62,373.00	66,949.00	70,668.00
511200	Overtime Pay	4,497.71	3,389.93	3,700.00	3,700.00	3,700.00
512000	FICA Expense	4,768.83	4,538.56	4,877.00	5,177.00	5,439.00
512100	Retirement Contribution	3,843.50	3,976.28	4,294.00	4,590.00	4,835.00
512200	Workers Compensation	1,051.45	703.17	717.00	911.00	960.00
513000	Medical Insurance	8,762.55	9,374.83	10,649.00	12,277.00	13,506.00
513100	Dental Insurance	550.56	545.52	589.00	791.00	808.00

WATER UTILITY FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
513200	Vision Insurance	127.68	125.03	141.00	160.00	161.00
513300	Life, AD&D & LTD Insurance	495.35	533.38	568.00	439.00	439.00
513400	Employee Assistance Plan	24.41	23.38	27.00	40.00	40.00
522010	Operating Supplies-Chemicals	3,183.55	-	6,000.00	6,000.00	6,000.00
531000	Ditch Assessment	66,261.44	75,090.36	70,000.00	70,000.00	70,000.00
531010	Marshall Lake Assessments	-	-	12,000.00	12,000.00	12,000.00
531020	Marshall Storage/Carriage Fees	69,017.64	3,300.78	52,000.00	52,000.00	52,000.00
531030	NCWCD CBT Annual Assessments	206,070.95	177,932.78	215,000.00	215,000.00	215,000.00
531040	Windy Gap Pumping & Carriage	-	-	29,000.00	29,000.00	29,000.00
531050	NCWCD SWSP Yearly Maintenance	128,058.23	283,451.66	140,000.00	140,000.00	140,000.00
531060	NCWCD-SWSP Pumping Charges	-	-	10,000.00	10,000.00	10,000.00
534010	Utility Services-Electricity	3,531.12	8,308.88	10,000.00	10,000.00	10,000.00
535010	Communication Svcs-Cell Phone	455.00	465.00	500.00	500.00	500.00
538101	Travel, Training, & Meetings	711.31	199.46	1,400.00	1,400.00	1,400.00
540550	Prof Serv-Landfill	961.16	8,118.79	4,000.00	4,000.00	4,000.00
540910	Prof Serv-Consulting	137,431.52	212,638.50	185,000.00	185,000.00	185,000.00
542000	Legal-General	98,573.20	156,673.33	153,000.00	153,000.00	153,000.00
542028	Legal-Vranesh & Raisch	3,834.00	-	-	-	-
542036	Legal-Tieken & Hill	300.50	-	-	-	-
542055	Legal-LSV Frisco-So	696.00	-	-	-	-
542064	Legal-Windy Gap	7,139.99	11,402.86	-	-	-
542073	Legal-Broomfield 09CW96	14,680.50	22,092.00	-	-	-
542076	Legal-Harper 1st Enlargement	-	19,717.75	-	-	-
550000	Parts/Repairs/Maint-Bldgs/Fac	-	-	2,500.00	2,500.00	2,500.00
550020	Parts/Repairs/Maint-Equip	8,642.47	22,010.01	9,000.00	15,000.00	15,000.00
550030	Parts/Repairs/Maint-Grounds	19,752.73	5,960.76	53,000.00	53,000.00	53,000.00
Total 462 – Raw Water Operations		853,376.01	1,088,623.67	1,040,335.00	1,053,434.00	1,058,956.00
Division: 463 – Water Distribution						
511000	Regular Salaries	284,927.34	262,048.12	311,681.00	384,894.00	405,570.00
511200	Overtime Pay	25,296.93	16,923.26	20,000.00	20,000.00	20,000.00
512000	FICA Expense	23,620.32	21,172.17	24,623.00	30,445.00	31,985.00
512100	Retirement Contribution	18,828.88	18,288.34	21,560.00	26,320.00	27,660.00
512200	Workers Compensation	7,166.11	7,301.29	4,500.00	8,422.00	8,866.00
513000	Medical Insurance	46,579.45	42,163.59	59,869.00	70,275.00	77,160.00
513100	Dental Insurance	2,707.75	2,414.48	3,483.00	3,741.00	3,817.00
513200	Vision Insurance	553.56	569.24	732.00	855.00	862.00
513300	Life, AD&D & LTD Insurance	2,171.90	2,347.70	2,417.00	3,404.00	3,404.00
513400	Employee Assistance Plan	184.68	201.06	130.00	210.00	210.00
520100	Office Supplies	291.57	670.76	250.00	250.00	250.00
521200	Non-Capital Computer Hardware	-	1,209.40	100.00	100.00	100.00
522120	Operating Supplies-Safety	3,629.97	5,142.35	3,500.00	5,000.00	5,000.00
522240	Meter Pits & Meters	31,801.22	22,645.84	35,000.00	35,000.00	35,000.00
522500	Non-Capital Furn/Equip/Tools	9,355.47	8,773.55	10,000.00	10,000.00	10,000.00
523100	Uniforms and Clothing	1,882.64	5,048.41	3,200.00	5,000.00	5,000.00
525100	Auto Expense-Parts & Repairs	4,546.75	10,946.67	5,000.00	5,000.00	5,000.00
525200	Auto Expense-Tires	4,836.58	3,099.00	3,000.00	3,000.00	3,000.00
525300	Gas & Oil	27,650.32	19,985.18	26,100.00	26,100.00	26,100.00
532230	Dues/Subscriptions/Books	9.99	-	-	-	-
535010	Communication Svcs-Cell Phone	2,798.26	3,705.19	3,000.00	3,000.00	3,000.00
535030	Comm Svcs-Internet/Cable	1,412.70	1,217.82	1,050.00	1,050.00	1,050.00
538101	Travel, Training, & Meetings	22,416.96	5,390.72	11,540.00	30,000.00	15,000.00

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
540550	Prof Serv-Landfill	2,678.97	-	5,000.00	5,000.00	5,000.00
540900	Prof Serv-Other	32,349.53	39,667.00	22,210.00	22,210.00	22,210.00
540910	Prof Serv-Consulting	8,750.00	5,717.55	5,750.00	5,750.00	5,750.00
550020	Parts/Repairs/Maint-Equip	1,929.36	21,531.89	10,000.00	10,000.00	10,000.00
550060	Parts/Repairs/Maint-Util Lines	55,846.70	48,099.83	65,000.00	65,000.00	65,000.00
550100	Parts/Repairs/Maint-Software	2,266.59	8,988.91	8,350.00	8,350.00	8,350.00
Total 463 – Water Distribution		626,490.50	585,269.32	667,045.00	788,376.00	804,344.00
Division: 464 – WTP Building Maintenance						
511000	Regular Salaries	22,168.39	28,064.01	27,181.00	29,361.00	30,830.00
511200	Overtime Pay	241.43	239.56	150.00	150.00	150.00
512000	FICA Expense	1,671.60	2,073.09	2,027.00	2,194.00	2,302.00
512100	Retirement Contribution	1,351.78	1,802.69	1,777.00	1,920.00	2,014.00
512200	Workers Compensation	633.04	419.69	415.00	447.00	469.00
513000	Medical Insurance	2,453.51	3,887.18	3,861.00	3,751.00	4,124.00
513100	Dental Insurance	148.27	223.57	212.00	212.00	218.00
513200	Vision Insurance	35.64	58.28	56.00	46.00	46.00
513300	Life, AD&D & LTD Insurance	184.49	248.09	254.00	270.00	270.00
513400	Employee Assistance Plan	7.56	9.54	9.00	14.00	14.00
522110	Operating Supplies-Janitorial	1,728.13	853.62	1,060.00	1,060.00	1,060.00
522500	Non-Capital Furn/Equip/Tools	72.00	148.00	-	-	-
522900	Miscellaneous Supplies	1,111.62	122.16	800.00	800.00	800.00
523100	Uniforms and Clothing	84.00	234.00	100.00	100.00	100.00
534000	Utility Services-Gas	10,598.41	12,570.64	16,030.00	16,030.00	16,030.00
534010	Utility Services-Electricity	135,268.95	145,753.32	148,840.00	160,000.00	160,000.00
534020	Utility Service-Trash Removal	3,513.82	3,539.84	2,920.00	4,500.00	4,500.00
534040	Utility Service-Haz Waste Disp	-	-	2,970.00	2,970.00	2,970.00
535000	Communication Svcs-Telephone	2,000.30	1,910.22	1,590.00	1,590.00	1,590.00
535010	Communication Svcs-Cell Phone	140.00	212.00	150.00	150.00	150.00
535040	Communication Svcs-T1 Line	434.42	539.47	740.00	740.00	740.00
540300	Prof Serv-Custodial	10,629.60	10,964.60	12,610.00	12,610.00	12,610.00
540900	Prof Serv-Other	-	990.00	100.00	100.00	100.00
547010	Prof Serv-Pest Control	1,592.50	1,996.50	2,970.00	2,970.00	2,970.00
550000	Parts/Repairs/Maint-Bldgs/Fac	177,552.74	38,662.92	15,910.00	15,910.00	15,910.00
550020	Parts/Repairs/Maint-Equip	13,504.28	159,558.97	8,650.00	20,000.00	20,000.00
550070	Parts/Repairs/Maint-HVAC	3,408.86	4,261.00	7,430.00	7,430.00	7,430.00
550100	Parts/Repairs/Maint-Software	-	-	1,060.00	1,060.00	1,060.00
550130	Parts/Repairs/Maint-Security	-	-	2,120.00	5,500.00	5,500.00
550140	Parts/Repairs/Maint-Painting	-	-	1,060.00	1,060.00	1,060.00
550150	Parts/Repairs/Maint-Fire Syste	1,071.50	952.50	530.00	1,250.00	1,250.00
550160	Parts/Repairs/Maint-Electrical	-	-	2,120.00	2,120.00	2,120.00
550170	Parts/Repairs/Maint-Plumbing	360.31	4,908.91	530.00	530.00	530.00
550180	Parts/Repairs/Maint-Lighting	-	-	530.00	530.00	530.00
Total 464 – WTP Building Maintenance		391,967.15	425,204.37	266,762.00	297,375.00	299,447.00
Division: 498 – Replacement Capital-PW						
600035	Water Efficiency Plan Update	-	-	-	50,000.00	-
620146	NWTP HVAC Replacement	-	-	35,000.00	-	-
620166	North Water Plant Decarb	-	-	-	21,850.00	14,950.00
620167	NWTP-Pre Treatmnt Bld Roof Rpl	-	-	-	44,850.00	-
620168	South Water Plant Decarb	-	-	-	10,500.00	-
620169	NWTP - Roof Replacements	-	-	-	307,599.00	-

WATER UTILITY FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
640000	Motor Vehicle/Road Equipment	87,562.00	69,173.00	561,349.00	469,600.00	-
640001	Machinery & Equipment	61,747.69	13,849.64	38,050.00	-	-
640045	Meters	1,282.49	-	1,900,000.00	1,900,000.00	1,900,000.00
640148	Chemical Mixing Equip Replace	-	66,396.40	13,604.00	-	-
640158	Water Heater Replacement	-	7,786.55	-	-	-
640167	WTP Chlorine Dioxide Replacmnt	-	-	-	150,000.00	500,000.00
640177	Telemetry Site Refresh (%)	-	-	-	-	45,000.00
640179	WTP Control System Replacement	-	-	-	-	420,000.00
640180	SWP - HVAC for Pre-Treatment B	-	-	-	43,750.00	-
660124	Valve R and R	37,985.00	-	-	-	-
660141	Filter Media Replacemnt-No WTP	-	-	616,000.00	-	-
660181	Waterline Replacement	-	-	-	1,398,000.00	492,000.00
660182	Water Line Replacement	667,694.38	638,949.40	926,051.00	-	-
660205	PRV Replacement	107,941.45	-	-	-	-
660237	Water Tank Int Structure Maint	16,564.24	-	-	-	-
660259	Flouride Equipment Replacement	47.52	-	-	-	-
660312	Northern Pump Station Improv	-	-	-	-	550,000.00
Total 498 – Replacement Capital-PW		980,824.77	796,154.99	4,090,054.00	4,396,149.00	3,921,950.00
Division: 499 – Capital-Public Works						
600027	CPTED Assessment Recommend	-	-	-	20,700.00	-
620119	Utilities Electrical Assessmen	5,629.44	26,654.45	172,316.00	-	-
620149	SCWTP Administration Bldg	-	-	2,300,000.00	-	-
620150	Harper Pump Station Improvemen	-	-	200,000.00	-	-
630146	Marshall Lake Sediment Control	-	-	350,000.00	-	-
640151	FLOWCAM	132,890.00	-	-	-	-
640178	Utility Redundant Autodialer	-	-	-	40,000.00	-
650015	Computer-Hardware	-	56,300.99	79,000.00	-	-
660190	NCWCD-Windy Gap Firming Proj	675,000.00	749,331.72	512,000.00	818,000.00	1,312,000.00
660210	Water Facilities Security Upgr	-	-	-	60,000.00	-
660231	Louisville Lateral Ditch Pipin	-	-	3,016,000.00	-	-
660236	SBR Ditch Lining	-	397,023.32	27,977.00	-	-
660261	WTP Raw Water Study	15,910.01	-	-	-	-
660275	NCWCD SWSP Transmission Capaci	1,470,245.22	188,473.63	-	-	-
660284	Utility Master Plan (%)	153,027.36	139,324.84	-	-	-
660289	Raw Water Infrastructure	-	-	500,000.00	-	-
660295	SCWTP Residual Management	-	117,262.37	5,882,738.00	-	-
670000	Water Rights	-	2,820,226.25	250,000.00	-	-
Total 499 – Capital-Public Works		2,452,702.03	4,494,597.57	13,290,031.00	938,700.00	1,312,000.00
	Net Change	**4,677,201.00**	**(2,644,354.96)**	**(15,467,347.00)**	**(1,948,500.00)**	**1,648,074.00**

WASTE WATER UTILITY FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 032 – Rev-Utilities						
443050	Reuse Water User Fees	87,307.81	43,258.14	30,000.00	50,000.00	50,000.00
443100	Commercial Users Fee	1,089,364.52	1,091,859.32	1,330,000.00	1,430,000.00	1,610,000.00
443200	Residential User Fee	2,543,946.60	2,977,352.24	3,444,000.00	3,780,000.00	4,260,000.00
443300	Pretreatment Fees	49,091.49	438.60	41,500.00	41,500.00	41,500.00
443430	RV Dump Station Fees	15,380.00	15,090.00	6,500.00	6,500.00	6,500.00
443610	Tap Fees	143,120.00	185,500.00	199,000.00	175,000.00	591,000.00
443900	Delinquent Charges	6,048.26	6,434.59	4,000.00	5,000.00	5,000.00
461000	Miscellaneous Revenues	34,016.41	82,727.31	-	-	-
461100	Interest Earnings	63,934.21	206,849.58	87,550.00	178,585.00	151,798.00
461110	Net Incr (Decr) in Fair Value	(84,868.30)	71,768.92	-	-	-
461130	Interest Income - Lease	359.36	4,014.70	-	-	-
462150	Solar Powr Renew Energy Credit	-	-	8,000.00	8,000.00	8,000.00
463100	Real Property Rental Income	80,670.21	62,907.82	40,210.00	40,210.00	40,210.00
465100	Insurance Recovery	5,000.00	369.73	-	-	-
Total 032 – Rev-Utilities		4,033,370.57	4,748,570.95	5,190,760.00	5,714,795.00	6,764,008.00
Division: 110 – Central Fund-Wide Charges						
511000	Regular Salaries	249,200.80	289,323.55	348,666.00	397,240.00	416,559.00
511200	Overtime Pay	1,281.71	555.40	500.00	500.00	500.00
512000	FICA Expense	17,768.39	20,406.42	24,199.00	27,955.00	29,048.00
512100	Retirement Contribution	18,537.66	20,806.35	24,834.00	28,348.00	29,612.00
512200	Workers Compensation	2,017.58	1,411.32	1,717.00	2,041.00	2,130.00
513000	Medical Insurance	19,600.62	22,133.80	36,826.00	32,344.00	35,546.00
513100	Dental Insurance	1,355.52	1,408.15	2,348.00	2,004.00	2,044.00
513200	Vision Insurance	330.84	351.84	491.00	472.00	476.00
513300	Life, AD&D & LTD Insurance	1,657.96	1,921.35	1,874.00	2,375.00	2,375.00
513400	Employee Assistance Plan	55.19	60.22	88.00	119.00	119.00
521110	Software Subscr. & Maint Fees	-	-	-	25,000.00	25,000.00
522909	Marshall Fire - Supplies	2,045.82	-	-	-	-
532100	Insurance	110,723.49	128,337.27	157,700.00	189,240.00	208,164.00
532120	Insurance- Deductibles	7,500.00	-	-	-	-
532220	Business and Auto Allowance	2,257.48	2,079.88	1,800.00	1,800.00	1,800.00
532909	Marshall Fire - Services	4,830.00	-	-	-	-
535010	Communication Svcs-Cell Phone	478.20	342.10	400.00	400.00	400.00
540100	Prof Serv-Audit	7,004.00	12,443.15	9,500.00	10,900.00	11,500.00
540410	Prof Serv-Investment Fee	3,425.76	2,960.45	5,700.00	5,700.00	5,700.00
540415	Prof Serv-Bank Charges	3,859.98	1,070.35	2,700.00	2,700.00	2,700.00
542000	Legal-General	10,420.40	8,590.40	6,000.00	6,000.00	6,000.00
550020	Parts/Repairs/Maint-Equip	-	-	70.00	70.00	70.00
Total 110 – Central Fund-Wide Charges		464,351.40	514,202.00	625,413.00	735,208.00	779,743.00
Division: 111 – Debt Service						
570300	Principal-Notes	810,956.48	829,308.62	769,840.00	1,604,500.00	1,631,600.00
570600	Interest-Notes	461,194.10	441,274.50	515,350.00	409,800.00	380,100.00
Total 111 – Debt Service		1,272,150.58	1,270,583.12	1,285,190.00	2,014,300.00	2,011,700.00
Division: 210 – Utility Billing						
511000	Regular Salaries	40,111.93	35,018.34	43,248.00	48,208.00	50,770.00
511200	Overtime Pay	3,972.47	2,673.55	3,000.00	3,000.00	3,000.00
512000	FICA Expense	3,359.19	2,880.46	3,427.00	3,843.00	4,032.00
512100	Retirement Contribution	2,674.76	2,479.53	3,005.00	3,331.00	3,493.00

WASTE WATER UTILITY FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
512200	Workers Compensation	1,292.38	775.86	659.00	1,239.00	1,305.00
513000	Medical Insurance	6,449.15	6,121.41	8,742.00	9,652.00	10,619.00
513100	Dental Insurance	374.63	343.38	504.00	509.00	518.00
513200	Vision Insurance	75.91	80.68	111.00	115.00	115.00
513300	Life, AD&D & LTD Insurance	338.85	326.40	341.00	428.00	428.00
513400	Employee Assistance Plan	17.37	14.58	17.00	36.00	36.00
520100	Office Supplies	-	14.56	100.00	100.00	100.00
523100	Uniforms and Clothing	193.00	175.00	170.00	170.00	170.00
532200	Printing	7,598.38	4,328.77	4,000.00	4,000.00	4,000.00
535010	Communication Svcs-Cell Phone	362.00	304.00	150.00	150.00	150.00
535200	Postage	17,035.53	19,283.96	15,000.00	15,000.00	15,000.00
540415	Prof Serv-Bank Charges	28,308.76	47,740.38	37,000.00	47,000.00	47,000.00
540900	Prof Serv-Other	19,923.75	26,202.16	25,000.00	28,100.00	29,500.00
550020	Parts/Repairs/Maint-Equip	121.00	145.20	1,000.00	1,000.00	1,000.00
550100	Parts/Repairs/Maint-Software	2,279.81	5,309.72	6,500.00	6,500.00	6,500.00
Total 210 – Utility Billing		134,488.87	154,217.94	151,974.00	172,381.00	177,736.00
Division: 423 – Waste Water Util Engineering						
511000	Regular Salaries	58,648.77	77,998.89	67,653.00	70,350.00	74,696.00
511200	Overtime Pay	115.21	112.01	50.00	50.00	50.00
512000	FICA Expense	4,166.71	6,065.23	5,058.00	5,306.00	5,631.00
512100	Retirement Contribution	3,404.85	5,212.61	4,400.00	4,576.00	4,858.00
512200	Workers Compensation	527.21	484.31	382.00	441.00	468.00
513000	Medical Insurance	6,780.56	9,161.01	8,515.00	7,432.00	8,174.00
513100	Dental Insurance	501.72	632.33	579.00	481.00	489.00
513200	Vision Insurance	105.36	120.98	106.00	91.00	91.00
513300	Life, AD&D & LTD Insurance	404.28	587.59	546.00	541.00	541.00
513400	Employee Assistance Plan	13.44	18.58	18.00	25.00	25.00
520100	Office Supplies	261.78	512.56	460.00	460.00	460.00
521000	Computer Supplies	13.47	942.57	450.00	450.00	450.00
521100	Computer Supplies-Software	68.28	126.80	125.00	125.00	125.00
522120	Operating Supplies-Safety	111.92	68.74	60.00	60.00	60.00
522500	Non-Capital Furn/Equip/Tools	1,674.36	1,932.76	1,500.00	1,500.00	1,500.00
522900	Miscellaneous Supplies	19.80	56.30	230.00	230.00	230.00
523100	Uniforms and Clothing	-	-	-	150.00	150.00
532200	Printing	114.97	318.27	300.00	500.00	500.00
532230	Dues/Subscriptions/Books	751.16	702.82	500.00	850.00	850.00
535010	Communication Svcs-Cell Phone	126.00	172.50	150.00	150.00	150.00
540711	Prof Serv-Sewer Main Video	-	-	25,000.00	25,000.00	25,000.00
540910	Prof Serv-Consulting	-	5,534.33	160.00	160.00	160.00
550090	Parts/Repairs/Maint-Copiers	663.60	-	300.00	300.00	300.00
Total 423 – Waste Water Util Engineering		78,473.45	110,761.19	116,542.00	119,228.00	124,958.00
Division: 471 – WW Collections						
511000	Regular Salaries	159,357.31	135,705.51	176,399.00	182,697.00	192,257.00
511200	Overtime Pay	13,143.96	8,516.29	10,000.00	10,000.00	10,000.00
512000	FICA Expense	13,139.21	11,078.89	13,869.00	14,464.00	15,179.00
512100	Retirement Contribution	10,472.26	9,583.46	12,117.00	12,527.00	13,147.00
512200	Workers Compensation	4,321.74	2,588.16	2,335.00	4,037.00	4,245.00
513000	Medical Insurance	23,429.95	22,013.05	31,707.00	33,337.00	36,536.00
513100	Dental Insurance	1,387.93	1,251.34	1,843.00	1,794.00	1,830.00
513200	Vision Insurance	288.45	292.46	397.00	405.00	411.00

WASTE WATER UTILITY FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
513300	Life, AD&D & LTD Insurance	1,342.55	1,270.37	1,350.00	1,635.00	1,635.00
513400	Employee Assistance Plan	63.64	53.27	66.00	104.00	104.00
521200	Non-Capital Computer Hardware	295.23	1,361.40	150.00	150.00	150.00
522120	Operating Supplies-Safety	3,052.90	3,945.52	3,500.00	5,000.00	5,000.00
522500	Non-Capital Furn/Equip/Tools	1,657.68	1,173.02	1,450.00	1,450.00	1,450.00
523100	Uniforms and Clothing	1,338.08	4,692.64	3,200.00	4,200.00	4,200.00
525100	Auto Expense-Parts & Repairs	199.61	843.42	1,000.00	1,000.00	1,000.00
525200	Auto Expense-Tires	32.00	-	1,900.00	1,900.00	1,900.00
534000	Utility Services-Gas	1,262.83	1,260.05	1,300.00	1,300.00	1,300.00
534010	Utility Services-Electricity	10,954.92	13,174.97	15,000.00	15,000.00	15,000.00
535000	Communication Svcs-Telephone	1,416.54	1,362.09	1,250.00	1,250.00	1,250.00
535010	Communication Svcs-Cell Phone	1,245.00	984.50	1,500.00	1,500.00	1,500.00
535030	Comm Svcs-Internet/Cable	1,143.24	659.56	200.00	200.00	200.00
538101	Travel, Training, & Meetings	8,934.46	5,596.38	7,440.00	10,000.00	10,000.00
540550	Prof Serv-Landfill	801.91	-	5,000.00	5,000.00	5,000.00
540900	Prof Serv-Other	12,895.73	28,577.42	17,710.00	17,710.00	17,710.00
550020	Parts/Repairs/Maint-Equip	2,097.04	27,034.69	2,500.00	2,500.00	2,500.00
550021	Parts/Repairs/Maint-Steel Ranc	1,250.81	1,761.04	10,000.00	10,000.00	10,000.00
550022	Parts/Repairs/Maint-NorthEnd	654.01	516.09	10,000.00	10,000.00	10,000.00
550023	Parts/Repairs/Maint-CTC	605.09	23,328.10	10,000.00	10,000.00	10,000.00
550060	Parts/Repairs/Maint-Util Lines	701.20	(44,705.55)	2,000.00	2,000.00	2,000.00
550100	Parts/Repairs/Maint-Software	2,145.15	-	5,220.00	5,220.00	5,220.00
550280	Parts/Repairs/Maint-Other	-	-	5,000.00	5,000.00	5,000.00
580040	Computer Replacement	2,859.96	2,860.00	2,860.00	6,750.00	6,750.00
Total 471 – WW Collections		282,490.39	266,778.14	358,263.00	378,130.00	392,474.00
Division: 472 – Wastewater Treatment Plant Ops						
511000	Regular Salaries	317,222.99	353,968.83	391,007.00	529,904.00	560,420.00
511100	Variable Salaries	26,444.98	27,671.87	42,506.00	41,640.00	42,473.00
511200	Overtime Pay	13,031.11	14,447.62	21,000.00	21,000.00	21,000.00
512000	FICA Expense	26,708.42	29,831.74	34,414.00	43,379.00	45,599.00
512100	Retirement Contribution	19,898.01	23,962.69	26,779.00	35,808.00	37,792.00
512200	Workers Compensation	5,186.89	4,537.50	3,410.00	6,735.00	7,105.00
513000	Medical Insurance	42,697.69	48,727.96	53,809.00	96,129.00	105,739.00
513100	Dental Insurance	2,438.23	2,725.06	2,850.00	5,669.00	5,781.00
513200	Vision Insurance	733.36	825.20	852.00	1,158.00	1,170.00
513300	Life, AD&D & LTD Insurance	2,653.84	3,385.59	3,723.00	3,780.00	3,780.00
513400	Employee Assistance Plan	212.25	277.37	163.00	278.00	278.00
520100	Office Supplies	3,052.42	1,688.11	1,100.00	1,100.00	1,100.00
521200	Non-Capital Computer Hardware	371.26	-	-	-	-
522010	Operating Supplies-Chemicals	117,114.32	121,090.74	145,000.00	145,000.00	145,000.00
522020	Operating Supplies-Laboratory	13,630.33	13,637.82	18,000.00	18,000.00	18,000.00
522120	Operating Supplies-Safety	7,873.14	3,183.13	6,000.00	6,000.00	6,000.00
522500	Non-Capital Furn/Equip/Tools	5,169.27	3,121.98	12,000.00	12,000.00	12,000.00
522900	Miscellaneous Supplies	1,166.82	364.12	1,200.00	1,200.00	1,200.00
523100	Uniforms and Clothing	2,629.52	4,127.79	5,000.00	7,000.00	7,000.00
525100	Auto Expense-Parts & Repairs	698.48	1,247.03	1,500.00	1,500.00	1,500.00
525200	Auto Expense-Tires	1,079.64	-	1,200.00	1,200.00	1,200.00
525300	Gas & Oil	3,765.23	3,690.49	6,000.00	6,000.00	6,000.00
532200	Printing	299.50	237.69	500.00	500.00	500.00
532230	Dues/Subscriptions/Books	17,711.67	18,705.62	22,000.00	22,000.00	22,000.00
535010	Communication Svcs-Cell Phone	3,357.02	3,440.67	3,600.00	3,600.00	3,600.00

WASTE WATER UTILITY FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
535030	Comm Svcs-Internet/Cable	327.84	189.44	350.00	350.00	350.00
535200	Postage	-	-	200.00	200.00	200.00
536000	Rentals-Equipment	12.70	-	600.00	600.00	600.00
536040	Rentals-Other	-	-	200.00	200.00	200.00
538101	Travel, Training, & Meetings	7,518.74	6,902.01	9,000.00	9,000.00	9,000.00
538999	Other Services and Charges	74.53	1,760.00	1,500.00	1,500.00	1,500.00
540160	Prof Serv-Laboratory	35,286.35	38,814.68	44,000.00	44,000.00	44,000.00
540560	Prof Serv-Biosolids Hauling	112,687.27	119,161.07	125,000.00	125,000.00	135,000.00
540580	Prof Serv-SCADA	2,638.69	6,786.56	10,000.00	10,000.00	10,000.00
540900	Prof Serv-Other	39,712.63	45,551.95	35,000.00	35,000.00	35,000.00
550020	Parts/Repairs/Maint-Equip	89,438.99	62,241.00	100,000.00	100,000.00	100,000.00
550030	Parts/Repairs/Maint-Grounds	663.11	788.96	2,000.00	2,000.00	2,000.00
550100	Parts/Repairs/Maint-Software	6,264.21	5,329.96	14,000.00	14,000.00	14,000.00
Total 472 – Wastewater Treatment Plant Ops		929,771.45	972,422.25	1,145,463.00	1,352,430.00	1,408,087.00
Division: 473 – Pretreatment						
511000	Regular Salaries	74,840.77	104,415.76	109,634.00	135,427.00	143,662.00
511100	Variable Salaries	-	12,146.27	22,173.00	22,173.00	22,173.00
511200	Overtime Pay	199.07	15.38	1,150.00	1,150.00	1,150.00
512000	FICA Expense	5,692.77	8,902.84	10,150.00	10,364.00	10,989.00
512100	Retirement Contribution	4,607.62	6,739.10	7,201.00	8,878.00	9,413.00
512200	Workers Compensation	935.16	973.08	1,099.00	1,205.00	1,278.00
513000	Medical Insurance	1,070.97	1,611.03	1,574.00	4,856.00	5,343.00
513100	Dental Insurance	58.56	839.24	846.00	1,066.00	1,088.00
513200	Vision Insurance	17.04	232.58	234.00	278.00	279.00
513300	Life, AD&D & LTD Insurance	607.55	949.55	994.00	1,236.00	1,236.00
513400	Employee Assistance Plan	20.74	29.43	30.00	57.00	57.00
520100	Office Supplies	75.99	-	200.00	200.00	200.00
521100	Computer Supplies-Software	55.08	56.71	-	-	-
521200	Non-Capital Computer Hardware	-	24.99	-	-	-
522020	Operating Supplies-Laboratory	-	-	3,000.00	3,000.00	3,000.00
522120	Operating Supplies-Safety	-	-	320.00	320.00	320.00
522500	Non-Capital Furn/Equip/Tools	132.47	-	750.00	750.00	750.00
523100	Uniforms and Clothing	30.00	30.00	100.00	200.00	100.00
532200	Printing	-	55.44	-	-	-
532230	Dues/Subscriptions/Books	-	60.00	300.00	300.00	300.00
535010	Communication Svcs-Cell Phone	471.05	572.20	440.00	880.00	440.00
535200	Postage	-	-	500.00	500.00	500.00
538101	Travel, Training, & Meetings	1,102.87	1,276.55	2,550.00	6,000.00	2,550.00
538999	Other Services and Charges	-	-	350.00	350.00	350.00
540160	Prof Serv-Laboratory	3,816.60	5,864.80	10,000.00	10,000.00	10,000.00
540910	Prof Serv-Consulting	284,664.24	102,973.73	85,000.00	35,000.00	85,000.00
Total 473 – Pretreatment		378,398.55	247,768.68	258,595.00	244,190.00	300,178.00
Division: 474 – WWTP Building Maintenance						
511000	Regular Salaries	11,083.99	14,032.57	13,591.00	14,681.00	15,417.00
511200	Overtime Pay	120.78	119.81	100.00	100.00	100.00
512000	FICA Expense	835.78	1,036.45	1,017.00	1,101.00	1,152.00
512100	Retirement Contribution	675.82	901.14	888.00	960.00	1,008.00
512200	Workers Compensation	316.42	209.63	208.00	223.00	234.00
513000	Medical Insurance	1,226.68	1,943.81	1,929.00	1,874.00	2,062.00
513100	Dental Insurance	73.92	111.51	106.00	106.00	107.00

WASTE WATER UTILITY FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
513200	Vision Insurance	17.88	29.20	28.00	23.00	23.00
513300	Life, AD&D & LTD Insurance	92.15	124.01	125.00	134.00	134.00
513400	Employee Assistance Plan	3.78	4.80	5.00	9.00	9.00
522110	Operating Supplies-Janitorial	1,184.38	997.94	1,490.00	1,490.00	1,490.00
522500	Non-Capital Furn/Equip/Tools	36.00	74.00	-	-	-
522900	Miscellaneous Supplies	174.01	157.79	100.00	100.00	100.00
523100	Uniforms and Clothing	42.00	42.00	50.00	50.00	50.00
534000	Utility Services-Gas	1,842.17	25,964.78	2,600.00	2,600.00	2,600.00
534010	Utility Services-Electricity	290,948.69	313,224.00	320,000.00	330,000.00	330,000.00
534020	Utility Service-Trash Removal	10,405.88	12,509.34	7,000.00	10,000.00	10,000.00
535000	Communication Svcs-Telephone	711.09	686.87	640.00	640.00	640.00
535010	Communication Svcs-Cell Phone	70.00	106.00	100.00	100.00	100.00
535040	Communication Svcs-T1 Line	193.07	239.76	420.00	420.00	420.00
540300	Prof Serv-Custodial	6,921.60	6,921.60	8,120.00	8,120.00	8,120.00
540900	Prof Serv-Other	-	-	530.00	530.00	530.00
547010	Prof Serv-Pest Control	1,084.50	990.00	1,000.00	1,000.00	1,000.00
550000	Parts/Repairs/Maint-Bldgs/Fac	452.42	27,362.63	18,040.00	18,040.00	18,040.00
550020	Parts/Repairs/Maint-Equip	-	683.63	5,650.00	10,000.00	10,000.00
550070	Parts/Repairs/Maint-HVAC	132.55	3,880.08	5,310.00	5,310.00	5,310.00
550100	Parts/Repairs/Maint-Software	-	-	1,110.00	1,110.00	1,110.00
550130	Parts/Repairs/Maint-Security	-	-	1,060.00	1,060.00	1,060.00
550140	Parts/Repairs/Maint-Painting	-	-	270.00	270.00	270.00
550150	Parts/Repairs/Maint-Fire Syste	1,206.27	330.00	1,590.00	1,590.00	1,590.00
550160	Parts/Repairs/Maint-Electrical	-	87.96	530.00	530.00	530.00
550170	Parts/Repairs/Maint-Plumbing	487.37	717.93	530.00	530.00	530.00
550180	Parts/Repairs/Maint-Lighting	-	503.37	530.00	530.00	530.00
Total 474 – WWTP Building Maintenance		330,339.20	413,992.61	394,667.00	413,231.00	414,266.00
Division: 498 – Replacement Capital-PW						
620170	WWTP - Admin Building Roof Rep	-	-	-	23,000.00	-
620172	WWTP Operation Bldg Roof Replc	-	-	-	74,750.00	-
640000	Motor Vehicle/Road Equipment	-	-	516,214.00	82,100.00	-
640001	Machinery & Equipment	-	3,814.00	-	-	-
640160	CLARIFIER REMEDIATION	-	279,951.20	-	-	-
640177	Telemetry Site Refresh (%)	-	-	-	-	45,000.00
650015	Computer-Hardware	-	27,730.34	-	-	-
660183	Sewer Utility Lines	119,707.56	656,845.51	151,627.00	-	-
660296	CTC Lift Station Improvements	-	24,735.00	175,265.00	-	-
660297	Sewer Pipeline Rehab/Replace	-	408,918.01	691,582.00	-	-
660313	Sanitary Sewer Rehab - Replace	-	-	-	467,000.00	617,000.00
Total 498 – Replacement Capital-PW		119,707.56	1,401,994.06	1,534,688.00	646,850.00	662,000.00
Division: 499 – Capital-Public Works						
620119	Utilities Electrical Assessmen	-	8,230.00	-	-	-
620171	Waste Water Plant Decarb	-	-	-	15,843.00	-
640000	Motor Vehicle/Road Equipment	-	69,173.00	-	-	-
640001	Machinery & Equipment	-	4,650.00	80,350.00	-	-
640149	Secondary Process Probes	-	12,852.00	50,000.00	-	-
640159	Sewer Service Lateral Backflow	-	-	130,000.00	-	-
640178	Utility Redundant Autodialer	-	-	-	40,000.00	-
640181	Lift Station Communication Upg	-	-	-	55,000.00	-
660267	WWTP Aeration Basin & Reuse Mi	68,594.30	-	-	-	-

WASTE WATER UTILITY FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
660284	Utility Master Plan (%)	3,826.52	84,158.43	37,015.00	-	-
660285	WWTP Solids Handling Upgrade	136,323.00	158,574.92	4,441,425.00	-	-
660298	Fiber Optic Loop Cty Rd/Redtai	-	-	54,210.00	-	-
Total 499 – Capital-Public Works		208,743.82	337,638.35	4,793,000.00	110,843.00	-
	Net Change	**(165,544.70)**	**(941,787.39)**	**(5,473,035.00)**	**(471,996.00)**	**492,866.00**

STORMWATER UTILITY FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 032 – Rev-Utilities						
421600	Storm Water Permit Fees	600.00	600.00	2,000.00	2,000.00	2,000.00
433000	Grant Revenues	-	250,000.00	250,000.00	250,000.00	250,000.00
443100	Commercial Users Fee	484,193.11	583,957.20	554,000.00	691,000.00	786,000.00
443200	Residential User Fee	468,187.19	557,454.34	587,000.00	706,000.00	804,000.00
443900	Delinquent Charges	1,418.20	1,601.41	900.00	900.00	900.00
461010	Misc Rev Reimbursement	-	-	-	-	-
461100	Interest Earnings	26,399.56	91,009.43	19,550.00	58,722.00	49,914.00
461110	Net Incr (Decr) in Fair Value	(18,928.21)	21,877.91	-	-	-
465100	Insurance Recovery	4,000.00	187,869.40	-	-	-
Total 032 – Rev-Utilities		965,869.85	1,694,369.69	1,413,450.00	1,708,622.00	1,892,814.00
Division: 110 – Central Fund-Wide Charges						
521110	Software Subscr. & Maint Fees	-	-	-	25,000.00	25,000.00
Total 110 – Central Fund-Wide Charges		-	-	-	25,000.00	25,000.00
Division: 111 – Debt Service						
570300	Principal-Notes	166,099.52	169,858.40	157,680.00	328,700.00	334,200.00
570600	Interest-Notes	94,461.45	90,381.49	105,550.00	84,000.00	77,900.00
Total 111 – Debt Service		260,560.97	260,239.89	263,230.00	412,700.00	412,100.00
Division: 424 – Storm Water Util Engineering						
511000	Regular Salaries	37,456.45	45,706.95	42,604.00	57,824.00	61,366.00
511200	Overtime Pay	103.53	108.64	50.00	50.00	50.00
512000	FICA Expense	2,715.38	3,533.33	3,214.00	4,339.00	4,602.00
512100	Retirement Contribution	2,192.55	3,028.40	2,773.00	3,762.00	3,991.00
512200	Workers Compensation	371.49	316.11	282.00	434.00	460.00
513000	Medical Insurance	4,618.35	5,549.12	5,410.00	6,914.00	7,605.00
513100	Dental Insurance	294.24	343.72	324.00	427.00	435.00
513200	Vision Insurance	69.12	74.99	70.00	84.00	85.00
513300	Life, AD&D & LTD Insurance	275.15	359.70	342.00	342.00	342.00
513400	Employee Assistance Plan	8.76	10.52	9.00	19.00	19.00
520100	Office Supplies	261.59	512.48	460.00	460.00	460.00
521000	Computer Supplies	13.43	942.48	-	40.00	40.00
521100	Computer Supplies-Software	68.27	126.80	125.00	125.00	125.00
522120	Operating Supplies-Safety	111.87	692.73	200.00	200.00	200.00
522500	Non-Capital Furn/Equip/Tools	1,674.29	1,932.60	1,500.00	1,500.00	1,500.00
522900	Miscellaneous Supplies	19.79	1,160.26	500.00	500.00	500.00
523100	Uniforms and Clothing	-	-	-	150.00	150.00
532200	Printing	114.98	167.34	300.00	500.00	500.00
532230	Dues/Subscriptions/Books	751.08	702.63	500.00	850.00	850.00
535010	Communication Svcs-Cell Phone	132.00	150.50	200.00	200.00	200.00
540910	Prof Serv-Consulting	-	2,776.59	160.00	160.00	160.00
550090	Parts/Repairs/Maint-Copiers	663.60	-	300.00	300.00	300.00
Total 424 – Storm Water Util Engineering		51,915.92	68,195.89	59,323.00	79,180.00	83,940.00
Division: 432 – Storm Water Admin & Operations						
511000	Regular Salaries	204,017.34	201,070.09	232,651.00	263,262.00	276,220.00
511200	Overtime Pay	11,994.95	8,026.36	10,000.00	10,000.00	10,000.00
512000	FICA Expense	15,962.70	15,561.69	17,580.00	19,977.00	20,844.00
512100	Retirement Contribution	13,463.43	14,005.91	15,989.00	18,011.00	18,855.00
512200	Workers Compensation	4,518.57	2,826.98	2,524.00	4,192.00	4,407.00

STORMWATER UTILITY FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
513000	Medical Insurance	25,630.04	25,841.72	34,034.00	37,237.00	40,866.00
513100	Dental Insurance	1,544.54	1,504.89	2,003.00	2,019.00	2,054.00
513200	Vision Insurance	340.92	357.40	429.00	470.00	477.00
513300	Life, AD&D & LTD Insurance	1,588.18	1,642.47	1,725.00	2,108.00	2,108.00
513400	Employee Assistance Plan	69.71	63.15	72.00	110.00	110.00
520100	Office Supplies	141.50	-	80.00	80.00	80.00
521200	Non-Capital Computer Hardware	-	-	100.00	100.00	100.00
522500	Non-Capital Furn/Equip/Tools	1,602.29	1,112.22	1,000.00	1,000.00	1,000.00
522900	Miscellaneous Supplies	429.08	275.67	1,000.00	1,000.00	1,000.00
522909	Marshall Fire - Supplies	5,486.81	-	-	-	-
523100	Uniforms and Clothing	540.25	493.25	250.00	500.00	500.00
525100	Auto Expense-Parts & Repairs	-	-	250.00	250.00	250.00
532220	Business and Auto Allowance	688.48	673.88	700.00	700.00	700.00
532230	Dues/Subscriptions/Books	-	-	200.00	200.00	200.00
532909	Marshall Fire - Services	-	-	163,000.00	-	-
535010	Communication Svcs-Cell Phone	1,283.60	1,090.30	1,200.00	1,200.00	1,200.00
535030	Comm Svcs-Internet/Cable	892.78	998.16	750.00	750.00	750.00
538101	Travel, Training, & Meetings	5,460.77	5,452.79	6,390.00	6,390.00	6,390.00
540021	Prof Serv-Keep It Clean	21,200.00	21,200.00	25,000.00	25,000.00	25,000.00
540410	Prof Serv-Investment Fee	694.33	707.69	1,250.00	1,250.00	1,250.00
540415	Prof Serv-Bank Charges	4,992.12	7,789.94	4,000.00	4,000.00	4,000.00
540550	Prof Serv-Landfill	6,433.11	-	22,320.00	22,320.00	22,320.00
540900	Prof Serv-Other	70,510.44	47,130.52	45,000.00	45,000.00	45,000.00
550020	Parts/Repairs/Maint-Equip	3,787.24	1,585.78	6,500.00	6,500.00	6,500.00
550100	Parts/Repairs/Maint-Software	2,187.55	774.68	7,290.00	7,290.00	7,290.00
Total 432 – Storm Water Admin & Operations		405,460.73	360,185.54	603,287.00	480,916.00	499,471.00
Division: 499 – Capital-Public Works						
630096	Detention Pond Maintenance	923.20	191,563.02	623,784.00	-	-
630150	Drainageway A1 at Garfield & C	207,970.62	59,695.57	962,824.00	-	-
640000	Motor Vehicle/Road Equipment	-	-	103,061.00	189,600.00	-
640001	Machinery & Equipment	26,463.30	-	-	-	-
640182	Storm Sewer CCTV Software/Impl	-	-	-	-	650,000.00
660273	Storm Water Quality Master Pla	-	-	150,000.00	-	-
660287	Storm Water Quality Master Pla	-	110,621.24	328,019.00	-	-
660314	SBR Lining - Slipline	-	-	-	225,000.00	-
660315	Storm System Maintenance	-	-	-	-	500,000.00
Total 499 – Capital-Public Works		235,357.12	361,879.83	2,167,688.00	414,600.00	1,150,000.00
	Net Change	**12,575.11**	**643,868.54**	**(1,680,078.00)**	**296,226.00**	**(277,697.00)**

SOLID WASTE & RECYLING UTILITY FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 001 – Revenue Account						
980101	Xfer from General Fund	141,933.13	-	-	-	-
Total 001 – Revenue Account		141,933.13	-	-	-	-
Division: 032 – Rev-Utilities						
443200	Residential User Fee	1,404,097.33	1,489,368.56	1,571,600.00	1,665,190.00	1,731,800.00
443400	Admin Fee-Trash&Recycl Billing	147,671.65	137,498.50	147,500.00	147,500.00	147,500.00
443410	Hazardous Waste Fee	64,259.70	71,261.59	72,300.00	72,500.00	72,500.00
443420	Prepaid Extra Bag Tags	7,674.50	5,992.00	5,800.00	5,800.00	5,800.00
443900	Delinquent Charges	3,852.03	4,284.72	3,750.00	3,750.00	3,750.00
461100	Interest Earnings	1,853.35	10,254.71	4,040.00	8,891.00	7,557.00
461110	Net Incr (Decr) in Fair Value	(3,220.45)	848.22	-	-	-
Total 032 – Rev-Utilities		1,626,188.11	1,719,508.30	1,804,990.00	1,903,631.00	1,968,907.00
Division: 481 – Solid Waste & Recycling Ops						
511000	Regular Salaries	56,920.34	66,186.05	76,841.00	80,265.00	84,054.00
511200	Overtime Pay	336.40	37.28	-	-	-
512000	FICA Expense	4,268.50	4,709.20	5,414.00	5,686.00	5,906.00
512100	Retirement Contribution	3,835.96	4,446.86	5,153.00	5,405.00	5,652.00
512200	Workers Compensation	392.79	284.62	305.00	315.00	327.00
513000	Medical Insurance	4,736.23	5,447.58	7,255.00	5,750.00	6,321.00
513100	Dental Insurance	327.77	335.00	421.00	306.00	316.00
513200	Vision Insurance	84.10	88.47	106.00	88.00	89.00
513300	Life, AD&D & LTD Insurance	419.10	491.20	524.00	581.00	581.00
513400	Employee Assistance Plan	15.07	16.85	15.00	27.00	27.00
523100	Uniforms and Clothing	9.00	9.00	-	-	-
529550	Prepaid Extra Bag Tags	-	-	6,000.00	6,000.00	6,000.00
532220	Business and Auto Allowance	384.62	405.72	600.00	600.00	600.00
533090	BC Household Hazardous Waste	86,128.39	70,886.55	80,000.00	80,000.00	80,000.00
534030	Utility Service-Eco Cycle	-	-	-	38,500.00	38,500.00
535010	Communication Svcs-Cell Phone	115.41	89.00	100.00	100.00	100.00
540410	Prof Serv-Investment Fee	101.95	139.88	100.00	100.00	100.00
540415	Prof Serv-Bank Charges	1,531.91	417.46	2,000.00	2,000.00	2,000.00
540420	Prof Serv-Disposal & Recycling	813.04	20,889.26	20,000.00	20,000.00	20,000.00
540590	Prof Serv-Solid Waste Haulin	1,390,009.10	1,482,080.81	1,579,030.00	1,665,200.00	1,731,800.00
540900	Prof Serv-Other	12,027.26	41,624.30	13,720.00	16,900.00	17,700.00
Total 481 – Solid Waste & Recycling Ops		1,562,456.94	1,698,585.09	1,797,584.00	1,927,823.00	2,000,073.00
	Net Change	**205,664.30**	**20,923.21**	**7,406.00**	**(24,192.00)**	**(31,166.00)**

GOLF COURSE FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 001 – Revenue Account						
469100	Cash Over/Short	17.46	83.29	-	-	-
Total 001 – Revenue Account		17.46	83.29	-	-	-
Division: 053 – Rev-Recreation						
431501	FEMA Grant - Marshall Fire	-	5,359.00	-	-	-
447100	Green Fees	1,182,493.77	1,533,084.56	1,361,000.00	1,579,080.00	1,626,450.00
447105	Annual Season Passes	370,792.31	333,081.03	318,000.00	343,070.00	353,360.00
447120	Golf Cart Rentals	275,320.77	315,981.28	335,000.00	345,050.00	355,400.00
447130	Driving Range Fees	160,720.16	220,601.45	200,000.00	242,660.00	249,940.00
447140	Food & Beverage Sales	-	-	30,000.00	30,000.00	30,000.00
447150	Pro Shop Merchandise Sales	190,822.28	172,902.24	170,000.00	192,730.00	194,660.00
447165	Daily Rentals	12,905.54	13,866.98	11,600.00	14,280.00	14,710.00
447180	Golf Lesson Fees	159,481.86	228,450.17	200,000.00	251,300.00	276,430.00
447185	Club Repair Fees	8,985.62	12,773.10	13,000.00	13,000.00	13,000.00
447190	Handicap Fees	7,015.00	5,435.00	7,200.00	7,400.00	7,500.00
447210	Golf Course - Rentals	15,478.50	60,078.95	-	16,000.00	16,160.00
461000	Miscellaneous Revenues	-	237.50	310.00	310.00	310.00
461100	Interest Earnings	8,067.24	42,842.11	3,110.00	46,441.00	39,475.00
461110	Net Incr (Decr) in Fair Value	(9,832.74)	19,590.43	-	-	-
464112	Fouth of July Reimbursement	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00
465100	Insurance Recovery	165,000.00	70,637.49	-	-	-
492100	Proceeds from Sale of Assets	50.00	85,000.00	-	-	-
Total 053 – Rev-Recreation		2,555,300.31	3,127,921.29	2,657,220.00	3,089,321.00	3,185,395.00
Division: 711 – Golf General & Marketing						
511000	Regular Salaries	55,341.81	56,064.64	61,030.00	63,149.00	64,946.00
512000	FICA Expense	3,917.08	4,053.22	4,156.00	4,599.00	4,683.00
512100	Retirement Contribution	3,255.89	3,650.95	3,561.00	4,105.00	4,222.00
512200	Workers Compensation	387.19	275.05	262.00	357.00	370.00
513000	Medical Insurance	10,024.90	10,362.27	10,771.00	10,460.00	11,505.00
513100	Dental Insurance	717.84	717.84	719.00	719.00	733.00
513200	Vision Insurance	117.12	117.12	117.00	114.00	114.00
513300	Life, AD&D & LTD Insurance	423.50	468.68	471.00	483.00	483.00
513400	Employee Assistance Plan	14.79	14.83	16.00	20.00	20.00
520100	Office Supplies	1,522.24	2,348.90	1,000.00	1,000.00	1,000.00
521000	Computer Supplies	387.96	-	220.00	220.00	220.00
521100	Computer Supplies-Software	194.88	-	-	-	-
522500	Non-Capital Furn/Equip/Tools	1,584.94	12.50	300.00	300.00	300.00
522909	Marshall Fire - Supplies	24,866.16	850.00	-	-	-
523100	Uniforms and Clothing	-	-	400.00	400.00	400.00
528900	Miscellaneous Golf Supplies	-	-	210.00	210.00	210.00
532000	Advertising/Marketing	9,252.04	2,932.19	14,000.00	14,000.00	14,000.00
532030	Golf Gifts & Promotions	2,241.23	1,077.31	3,000.00	3,300.00	3,600.00
532100	Insurance	19,292.71	22,361.79	27,470.00	32,964.00	36,360.00
532200	Printing	1,950.24	1,713.48	2,500.00	2,000.00	2,000.00
532230	Dues/Subscriptions/Books	1,017.00	6,329.99	1,000.00	1,000.00	1,000.00
532909	Marshall Fire - Services	141,293.79	7,293.57	-	-	-
535010	Communication Svcs-Cell Phone	435.37	330.00	100.00	100.00	100.00
535200	Postage	1,295.41	929.02	330.00	600.00	600.00
536000	Rentals-Equipment	-	-	200.00	-	-
538101	Travel, Training, & Meetings	-	1,001.24	1,000.00	1,000.00	1,000.00

GOLF COURSE FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
540410	Prof Serv-Investment Fee	376.35	463.64	340.00	340.00	340.00
540415	Prof Serv-Bank Charges	69,008.58	77,846.71	60,000.00	70,000.00	70,000.00
540900	Prof Serv-Other	-	-	5,000.00	5,000.00	5,000.00
580040	Computer Replacement	1,610.04	1,600.00	1,600.00	3,580.00	3,580.00
Total 711 – Golf General & Marketing		350,529.06	202,814.94	199,773.00	220,020.00	226,786.00
Division: 712 – Golf Operations & Pro Shop						
511000	Regular Salaries	312,253.84	320,503.61	372,123.00	420,746.00	448,700.00
511100	Variable Salaries	318,042.83	308,348.70	311,618.00	316,815.00	323,150.00
511200	Overtime Pay	4,734.85	12,142.00	6,400.00	6,400.00	6,400.00
512000	FICA Expense	48,222.00	50,579.97	43,696.00	52,563.00	54,138.00
512100	Retirement Contribution	18,431.01	22,152.02	17,292.00	27,765.00	29,582.00
512200	Workers Compensation	6,566.62	7,592.16	4,081.00	5,822.00	6,092.00
512300	Unemployment Compensation	471.00	1,752.00	-	-	-
513000	Medical Insurance	27,662.65	28,834.97	31,264.00	36,741.00	40,414.00
513100	Dental Insurance	1,554.71	1,607.78	1,646.00	1,999.00	2,039.00
513200	Vision Insurance	459.28	393.92	353.00	588.00	598.00
513300	Life, AD&D & LTD Insurance	1,790.61	1,995.16	2,126.00	2,543.00	2,543.00
513400	Employee Assistance Plan	81.98	83.81	84.00	157.00	157.00
520100	Office Supplies	167.21	452.80	550.00	550.00	550.00
521000	Computer Supplies	15.00	-	1,050.00	1,050.00	1,050.00
521100	Computer Supplies-Software	333.66	29,751.57	43,000.00	43,050.00	43,050.00
521130	Golf Course Software Subscript	12,763.00	14,606.03	18,000.00	20,000.00	20,000.00
522500	Non-Capital Furn/Equip/Tools	3,680.78	304.97	7,300.00	7,300.00	7,300.00
523100	Uniforms and Clothing	1,739.38	3,393.69	3,200.00	4,200.00	4,200.00
528100	Golf Cart Supplies	3,551.24	7,977.95	10,000.00	5,000.00	5,000.00
528200	Range Balls	9,216.60	12,350.00	14,000.00	14,000.00	14,000.00
528250	Range Supplies	752.91	6,182.63	6,600.00	2,000.00	2,000.00
528400	Cart Barn Supplies	435.97	3,709.59	1,000.00	1,000.00	1,000.00
528900	Miscellaneous Golf Supplies	961.90	444.44	550.00	550.00	550.00
529100	Resale Merchandise	178,090.39	139,529.61	160,000.00	140,000.00	140,000.00
532030	Golf Gifts & Promotions	2,577.89	2,842.97	3,800.00	3,800.00	3,800.00
532200	Printing	-	-	110.00	110.00	110.00
532220	Business and Auto Allowance	175.00	300.00	700.00	700.00	700.00
532230	Dues/Subscriptions/Books	76.07	980.93	10,000.00	3,000.00	1,000.00
532700	Golf Handicap Services	4,787.00	6,237.00	5,000.00	6,000.00	6,000.00
535010	Communication Svcs-Cell Phone	1,949.13	1,600.24	600.00	600.00	600.00
536000	Rentals-Equipment	4,051.00	4,789.55	6,000.00	6,000.00	6,000.00
538100	Education Expense	-	-	2,000.00	-	-
538101	Travel, Training, & Meetings	-	102.32	1,000.00	1,000.00	1,000.00
540900	Prof Serv-Other	53,795.00	-	-	-	-
547040	Prof Serv - Golf Contractors	47,138.26	92,401.06	90,000.00	95,000.00	95,000.00
550230	Parts/Repairs/Maint-Golf Carts	3,919.62	9,711.00	2,500.00	4,000.00	4,000.00
580040	Computer Replacement	699.94	700.00	700.00	1,560.00	1,560.00
Total 712 – Golf Operations & Pro Shop		1,071,148.33	1,094,354.45	1,178,343.00	1,232,609.00	1,272,283.00
Division: 713 – Golf Course Maintenance						
511000	Regular Salaries	342,785.72	391,199.09	453,383.00	535,931.00	563,667.00
511100	Variable Salaries	108,928.41	181,345.85	94,889.00	108,368.00	110,535.00
511200	Overtime Pay	40,956.16	41,720.26	22,280.00	22,280.00	22,280.00
512000	FICA Expense	36,800.15	46,340.36	41,779.00	49,397.00	51,483.00
512100	Retirement Contribution	22,594.04	27,509.07	30,920.00	36,281.00	38,086.00

GOLF COURSE FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
512200	Workers Compensation	5,294.55	6,111.96	4,146.00	5,159.00	5,400.00
513000	Medical Insurance	35,781.40	44,997.34	78,236.00	71,863.00	79,045.00
513100	Dental Insurance	2,407.49	2,943.39	5,150.00	4,559.00	4,648.00
513200	Vision Insurance	624.23	793.71	1,058.00	922.00	932.00
513300	Life, AD&D & LTD Insurance	2,684.16	3,531.82	3,196.00	4,370.00	4,370.00
513400	Employee Assistance Plan	193.68	272.93	186.00	297.00	297.00
520100	Office Supplies	631.34	164.17	150.00	150.00	150.00
521000	Computer Supplies	-	1,299.98	1,350.00	1,000.00	1,000.00
522120	Operating Supplies-Safety	2,389.26	1,629.07	1,785.00	1,785.00	1,785.00
522500	Non-Capital Furn/Equip/Tools	16,331.58	6,987.95	5,715.00	16,700.00	7,000.00
522900	Miscellaneous Supplies	1,150.00	1,239.09	2,000.00	2,200.00	2,400.00
523100	Uniforms and Clothing	4,500.34	6,250.87	5,935.00	6,500.00	6,800.00
525400	Fuel & Lubricants	21,783.97	16,963.68	19,776.00	22,500.00	24,000.00
528300	Tee & Green Supplies	2,224.19	4,742.05	3,582.00	3,582.00	3,582.00
528500	Course Maintenance Supplies	2,518.38	1,953.49	2,000.00	2,100.00	2,200.00
528900	Miscellaneous Golf Supplies	1,333.76	880.31	1,000.00	1,500.00	1,750.00
532200	Printing	305.67	169.93	-	-	-
532220	Business and Auto Allowance	175.00	300.00	570.00	300.00	300.00
532230	Dues/Subscriptions/Books	2,761.60	2,296.60	2,300.00	6,800.00	2,800.00
534000	Utility Services-Gas	3,063.67	3,366.28	4,000.00	4,000.00	4,000.00
534010	Utility Services-Electricity	34,037.42	36,709.04	49,230.00	49,230.00	49,230.00
534020	Utility Service-Trash Removal	2,235.72	3,207.36	2,920.00	2,920.00	2,920.00
534050	Utility Services-Water	75,547.14	28,135.80	45,000.00	60,000.00	60,000.00
535010	Communication Svcs-Cell Phone	360.88	579.23	200.00	200.00	200.00
535030	Comm Svcs-Internet/Cable	366.12	120.24	200.00	200.00	200.00
536000	Rentals-Equipment	-	-	500.00	500.00	500.00
538101	Travel, Training, & Meetings	2,303.65	4,528.66	5,500.00	7,500.00	10,000.00
538999	Other Services and Charges	-	158.40	220.00	220.00	220.00
540160	Prof Serv-Laboratory	1,120.00	995.00	1,130.00	1,130.00	1,130.00
540300	Prof Serv-Custodial	1,758.72	1,461.05	1,750.00	1,750.00	1,750.00
540900	Prof Serv-Other	26,048.30	23,810.02	20,000.00	20,000.00	20,000.00
547010	Prof Serv-Pest Control	1,716.26	1,654.28	1,840.00	1,840.00	1,840.00
547031	Prof Serv Lndscp Bridge House	45,687.53	-	39,000.00	40,365.00	41,778.00
550000	Parts/Repairs/Maint-Bldgs/Fac	3,134.36	9,806.75	2,500.00	2,500.00	2,500.00
550020	Parts/Repairs/Maint-Equip	28,908.07	25,836.35	27,000.00	27,000.00	27,000.00
550030	Parts/Repairs/Maint-Grounds	85,000.76	62,029.11	64,000.00	64,000.00	64,000.00
550070	Parts/Repairs/Maint-HVAC	192.52	572.62	800.00	550.00	550.00
550090	Parts/Repairs/Maint-Copiers	-	-	160.00	160.00	160.00
550130	Parts/Repairs/Maint-Security	1,006.92	1,430.63	675.00	675.00	675.00
550140	Parts/Repairs/Maint-Painting	56.47	805.27	530.00	530.00	5,000.00
550150	Parts/Repairs/Maint-Fire Syste	214.00	-	270.00	270.00	270.00
550160	Parts/Repairs/Maint-Electrical	179.16	1,430.79	1,500.00	1,500.00	1,500.00
550170	Parts/Repairs/Maint-Plumbing	90.00	290.14	270.00	270.00	270.00
550180	Parts/Repairs/Maint-Lighting	-	-	270.00	270.00	270.00
550210	Parts/Repairs/Maint-Irrigation	55.68	705.59	6,000.00	2,500.00	2,500.00
550260	Parts/Repairs/Maint-Ground Irr	13,839.47	11,156.80	10,000.00	10,000.00	10,000.00
580040	Computer Replacement	559.82	560.00	560.00	1,250.00	1,250.00
Total 713 – Golf Course Maintenance		982,637.72	1,010,992.38	1,067,411.00	1,205,874.00	1,244,223.00
Division: 715 – Golf Clubhouse Ops & Maint						
511000	Regular Salaries	24,317.03	28,739.21	32,526.00	33,760.00	35,705.00
511200	Overtime Pay	181.15	179.69	-	-	-

GOLF COURSE FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
512000	FICA Expense	1,832.13	2,136.44	1,947.00	2,328.00	2,419.00
512100	Retirement Contribution	1,475.11	1,850.72	1,708.00	2,193.00	2,322.00
512200	Workers Compensation	553.90	369.67	354.00	427.00	451.00
513000	Medical Insurance	2,565.31	3,657.97	3,683.00	3,577.00	3,934.00
513100	Dental Insurance	149.52	206.09	197.00	197.00	203.00
513200	Vision Insurance	37.44	54.59	54.00	45.00	46.00
513300	Life, AD&D & LTD Insurance	174.02	225.47	227.00	237.00	237.00
513400	Employee Assistance Plan	7.11	8.53	10.00	11.00	11.00
522000	Operating Supplies	1,048.44	65.39	4,100.00	2,000.00	2,000.00
522110	Operating Supplies-Janitorial	2,186.12	3,454.82	2,800.00	2,800.00	2,800.00
522120	Operating Supplies-Safety	21.72	-	500.00	500.00	500.00
522500	Non-Capital Furn/Equip/Tools	2,142.03	413.62	3,200.00	2,500.00	2,500.00
523100	Uniforms and Clothing	63.00	63.00	100.00	100.00	100.00
534000	Utility Services-Gas	5,564.59	5,915.25	7,300.00	7,300.00	7,300.00
534010	Utility Services-Electricity	18,586.50	21,859.23	20,000.00	20,000.00	20,000.00
534020	Utility Service-Trash Removal	6,265.12	5,679.71	3,000.00	3,000.00	3,000.00
534050	Utility Services-Water	1,842.62	1,749.00	700.00	700.00	700.00
535000	Communication Svcs-Telephone	4,731.93	4,439.46	2,800.00	2,800.00	2,800.00
535010	Communication Svcs-Cell Phone	135.00	189.00	150.00	150.00	150.00
535030	Comm Svcs-Internet/Cable	5,553.31	6,266.59	5,260.00	5,260.00	5,260.00
535040	Communication Svcs-T1 Line	160.56	174.84	200.00	200.00	200.00
536000	Rentals-Equipment	-	-	500.00	250.00	250.00
540300	Prof Serv-Custodial	17,173.32	15,129.77	6,400.00	15,000.00	15,000.00
547010	Prof Serv-Pest Control	50.00	-	1,600.00	500.00	500.00
550000	Parts/Repairs/Maint-Bldgs/Fac	4,946.83	5,778.81	5,000.00	5,000.00	5,000.00
550020	Parts/Repairs/Maint-Equip	6,455.26	5,883.79	3,000.00	3,000.00	3,000.00
550070	Parts/Repairs/Maint-HVAC	1,236.71	163.83	2,120.00	2,120.00	2,120.00
550090	Parts/Repairs/Maint-Copiers	574.84	703.86	600.00	600.00	600.00
550130	Parts/Repairs/Maint-Security	1,947.25	2,759.52	-	-	-
550140	Parts/Repairs/Maint-Painting	104.80	-	270.00	270.00	270.00
550150	Parts/Repairs/Maint-Fire Syste	608.00	1,076.00	1,500.00	1,500.00	1,500.00
550160	Parts/Repairs/Maint-Electrical	349.67	5,710.00	530.00	530.00	530.00
550170	Parts/Repairs/Maint-Plumbing	1,020.65	836.42	1,700.00	1,700.00	1,700.00
550180	Parts/Repairs/Maint-Lighting	324.33	-	1,060.00	1,060.00	1,060.00
Total 715 – Golf Clubhouse Ops & Maint		114,385.32	125,740.29	115,096.00	121,615.00	124,168.00
Division: 799 – Capital-Parks & Recreation						
600027	CPTED Assessment Recommend	-	-	-	13,800.00	-
620173	Clubhouse Ext - Deck & Pergola	-	-	-	-	29,000.00
620174	Maint Facility Storage Buildng	-	-	-	400,000.00	-
620175	Golf Clubhouse - Basement Impr	-	-	-	47,150.00	-
620176	Golf Clubhouse - Interior Impr	-	-	-	173,650.00	-
620177	Golf Clubhouse - Exterior Impr	-	-	-	59,800.00	-
630096	Detention Pond Maintenance	-	13,020.70	-	-	-
630115	Cart Paths	-	-	-	25,000.00	25,000.00
630168	Short Game Area Upgrade	-	-	41,250.00	-	-
630169	Putting Green Enlargement	-	-	5,000.00	-	-
630173	Parking Lot Improvements 60%	-	-	50,000.00	-	-
630184	Pond Liner Replacement - Hole	-	-	-	-	309,241.00
630185	Sunshade for Starter Station	-	-	-	-	22,000.00
630186	Bunker Renovation	-	-	-	-	167,375.00
630187	Golf Clubhouse Prkng Lot Light	-	-	-	37,375.00	-

GOLF COURSE FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
640001	Machinery & Equipment	-	33,051.01	-	32,000.00	-
640141	Golf Carts	-	-	-	270,140.00	-
640166	Used Golf Carryall/Range Pickr	-	-	8,000.00	-	-
650119	Range Servant/Select PI Hr/Sft	-	-	8,600.00	-	-
650127	Golf Operations Office Furn	-	-	-	16,000.00	-
660100	New Trees	-	-	-	-	15,000.00
Total 799 – Capital-Parks & Recreation		-	46,071.71	112,850.00	1,074,915.00	567,616.00
	Net Change	**36,617.34**	**648,030.81**	**(16,253.00)**	**(765,712.00)**	**(249,681.00)**

TECHNOLOGY MANAGEMENT FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 010 – Rev-Admin & Support Services						
449100	Equipment Replacement	53,030.00	53,010.00	53,030.00	142,550.00	142,550.00
461100	Interest Earnings	999.54	3,251.12	3,980.00	3,705.00	3,150.00
461110	Net Incr (Decr) in Fair Value	(1,507.69)	888.49	-	-	-
Total 010 – Rev-Admin & Support Services		52,521.85	57,149.61	57,010.00	146,255.00	145,700.00
Division: 120 – Admin & Operational Charges						
540410	Prof Serv-Investment Fee	60.36	51.06	250.00	250.00	250.00
540420	Prof Serv-Disposal & Recycling	367.95	3,447.35	500.00	3,500.00	3,500.00
600000	Fixed Asset-Capital	-	-	-	-	-
650015	Computer-Hardware	73,661.17	78,635.24	75,000.00	142,550.00	142,550.00
650115	PW Electronic Review Conversio	-	13,150.59	16,849.00	-	-
Total 120 – Admin & Operational Charges		74,089.48	95,284.24	92,599.00	146,300.00	146,300.00
	Net Change	**(21,567.63)**	**(38,134.63)**	**(35,589.00)**	**(45.00)**	**(600.00)**

FLEET MANAGEMENT FUND BY OBJECT

Object	Object Title	2022 Actual	2023 Actual	2024 Budget	2025 Budget	2026 Budget
Division: 010 – Rev-Admin & Support Services						
449100	Equipment Replacement	350,800.00	526,190.00	342,200.00	-	-
461100	Interest Earnings	5,216.77	29,189.10	6,540.00	27,835.00	-
461110	Net Incr (Decr) in Fair Value	(8,475.70)	9,225.98	-	-	-
465100	Insurance Recovery	20,112.93	14,750.00	-	-	-
492100	Proceeds from Sale of Assets	-	20,880.00	-	-	-
Total 010 – Rev-Admin & Support Services		367,654.00	600,235.08	348,740.00	27,835.00	-
Division: 120 – Admin & Operational Charges						
540410	Prof Serv-Investment Fee	290.40	412.93	500.00	500.00	-
640000	Motor Vehicle/Road Equipment	-	114.99	-	-	-
Total 120 – Admin & Operational Charges		290.40	527.92	500.00	500.00	-
Division: 211 – Patrol & Investigations Capita						
640000	Motor Vehicle/Road Equipment	-	261,899.64	278,550.00	-	-
Total 211 – Patrol & Investigations Capita		-	261,899.64	278,550.00	-	-
Division: 312 – Transportation Capital						
640000	Motor Vehicle/Road Equipment	-	149,444.68	55,555.00	169,200.00	-
Total 312 – Transportation Capital		-	149,444.68	55,555.00	169,200.00	-
Division: 511 – Parks Capital						
640000	Motor Vehicle/Road Equipment	81,999.00	217,961.98	324,889.00	-	-
Total 511 – Parks Capital		81,999.00	217,961.98	324,889.00	-	-
	Net Change	**285,364.60**	**(29,599.14)**	**(310,754.00)**	**(141,865.00)**	**-**

Appendix III

Financial Policies

City of Louisville
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FINANCIAL POLICIES

Introduction

The City of Louisville is an organization charged with providing a wide range of services that are supported by a wide range of revenue sources. The City's Financial Policies have been established to guide the City in providing these services in the most efficient way possible within the bounds of available revenue.

Financial policies are central to a strategic, long-term approach to financial management and are intended to serve as a blueprint to achieve the financial stability required to accomplish the City's goals and objectives. More specifically, the intent of adopting a written set of financial policies is to institutionalize good financial management, clarify strategic intent for financial management, define certain boundaries and limits on actions that staff may take, support good bond ratings, promote long-term and strategic thinking, manage risks to financial condition, and comply with established best practices in public management.

The City's Financial Policies have been written in relatively broad terms as guidelines for financial management decisions. These policies should not be confused with administrative statements of operating procedure, which cover the detailed steps needed to accomplish business processes.

The City's Financial Policies shall be adopted by resolution of the City Council. The policies shall be reviewed annually by management and any modifications made thereto must also be approved by resolution of the City Council.

Definitions

- *Advanced Refunding* – a refunding in which the outstanding bonds are callable and remain outstanding for a period of more than 90 days after the issuance of the refunding bonds. Proceeds from the sale of the refunding bonds are used to purchase permissible legal securities, which are deposited into an escrow account.

- *Agencies* – federal agency securities and/or Government-sponsored enterprises.

- *Arbitrage* – the difference between the interest paid on the tax-exempt securities and the interest earned by investing the proceeds in higher-yielding taxable securities. The Internal Revenue Service regulates arbitrage on the proceeds from the issuance of municipal securities.

- *Bankers' Acceptance* – a draft or bill or exchange accepted by a bank or trust company. The accepting institution guarantees payment of the bill, as well as the issuer.

- *Broker* – brings buyers and sellers together for a commission.

- *Capital Budget* – the first two years of the Six-Year Capital Improvement Plan. These amounts are automatically included in the annual biennial budget process.

- *Capital Improvement Plan (C-I-P)* – a plan that describes the capital projects and associated funding sources the City intends to undertake during the next six years.

- *Collateral* – securities, evidence of deposit or other property, which a borrower pledges to secure repayment of a loan. Also refers to securities pledged by a bank to secure deposits of public monies (Public Deposit Protection Act; CRS 11-10.5-101 et seq.)

- *Current Refunding* – a refunding in which the outstanding bonds are retried within 90 days after the new bonds are sold.

- *Competitive Bond Sale* – bonds are marketed to a wide audience of investment banking (underwriter) firms. Sealed bids are submitted at a specific date and time and the underwriter is selected based on its bid for the City's securities.

- *Dealer* – as opposed to a broker, acts as a principal in all transactions, buying and selling for his own account.

- *Delivery-versus-Payment* – delivery of securities with an exchange of money for the securities. Delivery-versus-receipt is delivery of securities with an exchange of a signed receipt for the securities.

- *Full Accrual Basis of Accounting* – under this basis of accounting, revenue is recognized when earned and expenses are recognized when the liability is incurred.

- *Fund* – an independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources, together with all related liabilities, obligations, reserves, and equities, which are segregated for the purpose of carrying out specific activities or attaining certain objectives.

- *Fund Balance* – the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources in a governmental fund. Used as a measure of *reserves* in governmental funds.

    - *Non-spendable Fund Balance* – fund balance that is inherently non-spendable, such as the long-term portion of loans receivable, the principal of an endowment, and inventories.

    - *Restricted Fund Balance* – fund balance that has externally enforceable limitations on its use, imposed by parties such as creditors, grantors, or laws and regulations of other governments.

    - *Committed Fund Balance* – fund balance with limitations imposed by the government itself at its highest level of decision making. For example, for the City of Louisville, this would be limitations imposed on fund balance by the Council through an ordinance or resolution.

- *Assigned Fund Balance* – fund balance that is earmarked for an intended use at either the highest level of decision making or by a body or an official designated for that purpose.

- *Unassigned Fund Balance* – all fund balances that are left after considering the other four categories. Use is the least restricted in this category of fund balance.

- *Unrestricted Fund Balance* – a category of fund balance that comprises committed fund balance, assigned fund balance, and unassigned fund balance. Unrestricted fund balance is, therefore, unconstrained or the constraints are self-imposed, so they could be lifted in order to make fund balances available for other purposes.

- *General Fund Operating Expenditures* – as used in the financial indicators, this term refers to total General Fund expenditures, less non-recurring interfund transfers-out.

- *General Fund Operating Revenue* – as used in the financial indicators, this term refers to total General Fund revenue, less other financing sources (such as sales of assets) and interfund transfers-in.

- *General Fund Recurring Expenditures* – as used in the financial indicators, this term refers to total General Fund expenditures, less non-recurring interfund transfers-out.

- *General Fund Recurring Revenue* – as used in the financial indicators, this term refers to total General Fund revenue, less non-recurring building-related revenue, non-recurring and non-operational grants, other financing sources, and interfund transfers-in.

- *General Fund Sales Tax Revenue* – as used in the financial indicators, this term refers to total sales tax revenue less any sales tax rebates due to Business Assistance Packages.

- *General Obligation Bonds* – bonds backed by the "full faith and credit" of the City. Bondholders have the authority to compel the City to use its taxing power, or to use other revenue sources, to generate the revenue necessary to repay the bonds. General obligation bonds are subject to the City's debt limitation and voter approval is required.

- *Liquidity* – refers to the ease in which an asset can be converted into cash without a substantial loss of value.

- *Modified Accrual Basis of Accounting* – under this basis of accounting, revenue is recognized when it become both measurable and available. Measurable means the amount of the transaction can be determined and available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when they are expected to draw on current spendable resources.

- *Negotiated Bond Sale* – the City selects the underwriter in advance of the bond sale. The Financial Advisor and City staff work with the underwriter to bring the issue to the market and negotiate all rates and terms of the sale.

- *Private Bond Placement* – the City sells its bonds to a limited number of sophisticated investors, and not the general public.

- *Program* – a set of activities, operations, or organizational units designed and directed to accomplish specific service outcomes or objectives for a defined customer.

- *Refunding* – refinancing an outstanding bond issue by issuing new bonds.

- *Reserves* – refers to unrestricted fund balance in governmental funds and working capital in proprietary funds.

- *Revenue Bonds* – bonds secured by revenue generated by user fees or by other non-ad valorem revenue sources typically generated by the project being financed. Only the specific revenue source is pledged for the bond repayment. No taxing power or General fund pledge is provided as security. Revenue bonds are not subject to the City's debt limitation and voter approval is not required.

- *TABOR* – the Taxpayer Bill of Rights amendment to the Colorado Constitution and other Colorado law and court decisions.

- *Treasuries* – securities issued by the U.S. Treasury to finance the national debt. Treasury Bills are non-interest bearing discount securities that mature in one year or less. Treasury Notes are coupon bearing securities having initial maturities of two to ten years. Treasury Bonds are coupon-bearing securities having initial maturities of more than ten years.

- *Underwriter* – a dealer that purchases new issues of municipal securities from the issuer and resells them to investors. The difference between the price at which the bonds are bought and the price at which they are offered to investors is the underwriter's discount.

- *Utility Fund Budgetary Basis Expenses* – as used in the financial indicators, this term refers all expenses under the City's budgetary basis of accounting, less capital outlay and interfund transfers-out.

- *Working Capital* – current assets less current liabilities. Used as a measure of *reserves* in proprietary funds. Proprietary funds, unlike governmental funds, report both capital assets and long-term debt, even though neither is directly relevant to near-term financing. Therefore, the difference between proprietary fund assets and liabilities (net position) is not equivalent to the fund balance reported in governmental funds, and is not a useful indicator of *reserves*.

- *Yield* – the rate of annual income return on an investment, expressed as a percentage. Income yield is obtained by dividing the current dollar income by the current market price for the security. Net yield or yield to maturity is the current income yield minus any premium above par or plus any discount from par in purchase price, with the adjustment spread over the period from the date of purchase to the date of maturity of the bond.

City of Louisville
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FINANCIAL POLICIES

General Policies

Policy Section: 1
Adopted by: Council Action
Effective Date: November 4, 2019

Purpose and Scope

General Policies are financial policies that are not easily categorized under any of the other policy sections. Among other things, these policies will direct management to calculate specific information about the City of Louisville's current fiscal condition, past and future trends, as well as providing guidelines for making fiscal decisions and assuring that the City continues to pursue a financially prudent course.

Policies

1.1 **Financial Indicators.** The City of Louisville shall annually calculate and publish financial indicators consistent with those listed in Appendix "A". All indicators shall be calculated as of year-end and published in the biennial budget document, along with the previous year's indicators for up to ten years. Any indicator that shows a warning trend when compared to prior years shall be more closely analyzed for reasons why a change has occurred.

City of Louisville, Colorado
Financial Policies
General Policy 1.1
Appendix A - Financial Indicators

Category	Description	Formula	Warning Trend
Revenue:			
	General Fund Revenue Per Capita	General Fund Operating Revenue / Population	Decrease
	General Fund Intergovernmental Revenue	General Fund Intergovernmental Revenue / General Fund Operating Revenue	Increase
	General Fund Sales Tax	General Fund Sales Tax Revenue / General Fund Operating Revenue	Decrease
	General Fund Property Tax	General Fund Property Tax Revenue / General Fund Operating Revenue	Decrease
	General Fund Actual Revenue vs. Budget	General Fund Actual Revenue / General Fund Budgeted Revenue	Decrease
Expenditures:			
	General Fund Expenditures Per Capita	General Fund Operating Expenditures / Population	Increase
	General Fund Expenditures vs. Budget	General Fund Actual Expenditures / General Fund Budgeted Expenditures	Increase
	City-Wide Employees Per Capita	City-Wide Employees (FTE's) / Population	Increase
	City-Wide Employee Benefit Cost	City-Wide Employee Benefits Cost / City-Wide Employee Wages Cost	Increase
Operating Position:			
	General Fund Operational Surplus/(Deficit)	General Fund Operating Revenue / General Fund Operating Expenditures	Decrease
	General Fund Operating Margin	General Fund Operational Surplus/(Deficit) / General Fund Operating Revenue	Decrease
	General Fund Reserves	General Fund Unrestricted Fund Balance / General Fund Operating Expenditures	Decrease
	Open Space & Parks Fund Reserves	Open Space & Parks Fund Total Fund Balance / Open Space & Parks Fund Targeted Fund Balance	Decrease
	Water Utility Fund Working Capital	Water Utility Fund Working Capital / Water Utility Fund Budgetary Basis Expenses	Decrease

(continued)

City of Louisville, Colorado
Financial Policies
General Policy 1.1
Appendix A - Financial Indicators
(continued)

Category	Description	Formula	Warning Trend
Operating Position: (continued)			
	Wastewater Utility Fund Working Capital	Wastewater Utility Fund Working Capital / Wastewater Utility Fund Budgetary Basis Expenses	Decrease
	Storm Water Utility Fund Working Capital	Storm Water Utility Fund Working Capital / Storm Water Utility Fund Budgetary Basis Expenses	Decrease
	Combined Utility Fund Debt Burden	Total Combined Utility Fund Revenue / Total Combined Utility Fund Debt Service	Decrease
	Combined Utility Fund Net Position	Combined Utility Fund Current Year Net Position / Combined Utility Fund Prior Year Net Position	Decrease
	City-Wide Cash & Investments	City-Wide Unrestricted Cash & Investments / City-Wide Current Liabilities	Decrease
	City-Wide Net Position	City-Wide Current Year Net Position / City-Wide Prior Year Net Position	Decrease
	City Wide Accumulated Depreciation	City Wide Accumulated Depreciation / City-Wide Depreciable Assets	Increase
	City-Wide Debt Per Capita	City-Wide Total Debt / Population	Increase

City of Louisville
COLORADO • SINCE 1878

FINANCIAL POLICIES

Reserve Policies

Policy Section: 2
Adopted by: Council Action
Effective Date: May 7, 2024

Purpose and Scope

The City of Louisville desires to maintain an appropriate level of financial resources to guard its citizens against service disruption in the event of unexpected revenue shortfalls or unanticipated one-time expenditures. This policy is also intended to document the appropriate reserve levels to protect the City's credit worthiness and maintain its good standing with bond rating agencies.

Reserves are accumulated and maintained to provide stability and flexibility to respond to unexpected adversity and/or opportunities. This policy establishes the reserve amounts the City will strive to maintain in its General Fund and its other major operating funds. This policy also stipulates the conditions under which those reserves may be used and how the reserves will be replenished if they fall below established reserve amounts.

The City will measure its compliance with this policy as of December 31st of each year, as soon as practical after final year-end information is audited and becomes available.

Policies

2.1 **General Fund Reserves.** The minimum unrestricted fund balance of the General Fund shall be maintained at or above 15% of current operating expenditures. For purpose of this policy, operating expenditures are defined as all expenditures less any one-time, non-recurring transfers to other funds. Annual, recurring support transfers to other funds will be included in the definition of current operating expenditures.

While the minimum unrestricted fund balance is set at 15% of current operating expenditures, the targeted unrestricted fund balance will be at or above 25% of current operating expenditures. This higher target is in recognition of:

- the General Fund's reliance on revenue sources that are subject to fluctuations (sales and use taxes);
- the General Fund's exposure to unexpected and significant one-time expenditure outlays (transfers to the Capital Projects Fund, mid-year changes to operations, disasters, etc.); and
- the potential drain on General Fund resources from other funds (recurring support transfers to the Parks Fund, the Cemetery Fund, and the Recreation Fund).

The use of General Fund reserves will be limited to addressing unanticipated, non-recurring needs. Reserves shall not normally be used for recurring annual operating expenditures. However, reserves may be used to provide the City time to restructure operations (as might be required in an economic downturn), but such use will only take place in the context of a long-term financial plan.

The City Council will annually consider one-time transfers of excess reserves to other funds for one-time uses. Examples include transfers to the Capital Projects Fund to help fund specific capital projects or transfers to the Open Space Fund or Parks Fund for property acquisition reserves.

Use of reserves below the 25% target requires authorization from City Council.

In the event reserves are used resulting in an unrestricted fund balance below the 15% minimum, a plan will be developed by the City Manager to replenish the reserves as quickly as reasonably possible and will be presented as part of a long-term financial plan. Methods of replenishing fund balance may include the use of non-recurring revenue, year-end surpluses, and, if legally permissible, excess resources from other funds.

2.2 **Open Space Fund Reserves.** The entire fund balance for the Open Space Fund is restricted by ordinance as set forth in section 3.20.600 of the Louisville Municipal Code, including for acquisition of land in and around the city for open space buffer zones, trails, wildlife habitats, wetlands preservation, and for the development, construction, operation and maintenance of such open space zones, trails, wildlife habitats, wetlands and mitigation of wildfires in open space areas.

The minimum fund balance of the Open Space Fund shall be maintained at or above 15% of current operating expenditures. For purpose of this policy, operating expenditures include only open space operations and exclude all interfund transfers and capital outlay. Use of reserves below the 15% minimum requires authorization from City Council.

In the event reserves are used resulting in an unrestricted fund balance below the 15% minimum, a plan will be developed by the City Manager to replenish the reserves as quickly as reasonably possible and will be presented as part of a long-term financial plan.

Within the Open Space Fund, separate and apart from the minimum fund balance, an acquisition reserve is established to fund future open space acquisitions. A minimum of 30% of the annual budgeted sales and use tax revenue proceeds from the tax established in Section 3.20.200(A)(3) of the Louisville Municipal Code shall be encumbered for acquisition of open space land in and around the city, until a target reserve is achieved. Any remaining unencumbered funds available in the Open Space Fund above the minimum fund balance once the calendar year is closed, shall also be directed into the acquisition reserve until a target reserve is achieved. The target acquisition reserve amount shall be set by City Council from time to time through the budget process. Use of acquisition reserves for purposes other than open space acquisition requires authorization from City Council.

In the event acquisition reserves are used for purposes other than open space acquisition, a plan will be developed by the City Manager to replenish the reserves as quickly as reasonably possible and will be presented as part of a long-term financial plan.

Transfers from the General Fund or Capital Projects Fund into the Open Space Fund for property acquisition shall be deemed committed for that purpose.

2.3 **Park Fund Reserves.** The entire fund balance for the Parks Fund is restricted by ordinance for acquisition of land in and around the city for parks; and for the development, construction, operation and maintenance of parks.

The minimum fund balance of the Parks Fund shall be maintained at or above 15% of current operating expenditures. For purpose of this policy, operating expenditures include only parks operations and exclude all interfund transfers and capital outlay. Use of reserves below the 15% minimum requires authorization from City Council.

The Parks Fund requires a recurring annual transfer from the General Fund to fund its operating deficit. This annual transfer will be calculated by taking the amount of funding provided by the General Fund for Parks in 2007 ($626,900) and inflating that amount on an annual basis by the regional Consumer Price Index for All Urban Consumers. The 2007 funding level for Parks is the starting point for the calculation. In 2024, the budgeted annual transfer from the General Fund amount was $1,017,900.

Transfers from the General Fund or Capital Projects Fund for property acquisition shall be deemed committed for that purpose.

In the event reserves are used resulting in an unrestricted fund balance below the 15% minimum, a plan will be developed by the City Manager to replenish the reserves as quickly as reasonably possible and will be presented as part of a long-term financial plan.

2.4 **Cemetery Fund Reserves.** The minimum unrestricted fund balance of the Cemetery Fund shall be maintained at or above 15% of current operating expenditures. For purpose of this policy, operating expenditures are defined as all expenditures, excluding interfund transfers and capital outlay.
The Cemetery Fund requires a recurring annual transfer from the General Fund to fund its operational deficit. This transfer will be adjusted on an annual basis to ensure that the unrestricted fund balance of the Cemetery Fund is maintained at or above 15% of current operating expenditures.

In the event reserves are used resulting in an unrestricted fund balance below the 15% minimum, a plan will be developed by the City Manager to replenish the reserves as quickly as reasonably possible and will be presented as part of a long-term financial plan. Methods of replenishing fund balance may include the use of non-recurring revenue, year-end surpluses, and, if legally permissible, excess resources from other funds.

2.5 **Combined Utility Fund Reserves.** The Water, Wastewater, and Storm Water Utility Funds are enterprise funds and, therefore, the measure of reserves is based on levels of working capital rather than on levels of fund balance. It is important to maintain adequate levels of working capital in these funds to mitigate risks and to ensure a stable fee structure and service level.

The minimum working capital for the Water, Wastewater, and Storm Water Utility Funds shall be maintained at or above 25% of current operating expenses, as measured on the City's budgetary basis. For purpose of this policy, operating expenses are defined as all budgetary-basis expenses, excluding interfund transfers and capital outlay.

In the event reserves are used resulting in a working capital balance below the 25% minimum, a plan will be developed by the City Manager to replenish the reserves as quickly as reasonably possible and will be presented as part of a long-term financial plan. Methods of replenishing working capital may include the use of non-recurring revenue, year-end surpluses, and, if legally permissible, excess resources from other funds.

2.6 **Recreation Fund Reserves.** The minimum fund balance of the Recreation Fund shall be maintained at or above 15% of current operating expenditures. For purpose of this policy, operating expenditures are defined as all expenditures, excluding interfund transfers and capital outlay.

In addition to maintaining an operating reserve, the Recreation Fund will also maintain a capital asset renewal and replacement reserve. The purpose of this reserve is to accumulate funds for the timely renewal and replacement of Recreation Center and Memory Square Pool assets. The methodology for calculating this reserve will be approved by the Finance Committee.

In the event reserves are used resulting in an unrestricted fund balance below the 15% minimum and capital asset renewal and replacement reserves, a plan will be developed by the City Manager to replenish the reserves as quickly as reasonably possible and will be presented as part of a long-term financial plan. Methods of replenishing fund balance may include the use of non-recurring revenue, year-end surpluses, and, if legally permissible, excess resources from other funds.

The City Council recognizes that the dedicated sales tax and user fee revenues may not be sufficient and the Recreation Fund may also need to rely on annual General Fund transfers. The annual General Fund transfer will be calculated by taking the General Fund subsidy for the Recreation Center/Memory Square Pool in 2017 ($986,300) and inflating that amount on an annual basis by the regional Consumer Price Index for All Urban Consumers. The 2017 General Fund subsidy level is the starting point for the calculation, since that is the last year that the Recreation Center and Memory Square Pool were funded within the General Fund.

In addition to the annual General Fund transfer towards the annual operating costs, minimum fund balance requirements, and capital asset renewal and replacement reserves, this policy also authorizes an annual transfer from the Capital Projects Fund to the Recreation Fund in the amount of $125,000 for 2019 and each year thereafter inflated on an annual basis by the regional Consumer Price Index for All Urban Consumers. This transfer is restricted for capital outlay.

2.7 **Golf Course Fund Reserves.** The minimum working capital balance of the Golf Course Fund shall be maintained at or above 15% of current operating expenditures. For purpose of this policy, operating expenditures are defined as all expenditures, excluding interfund transfers and capital outlay.

In the event reserves are used resulting in working capital balance below the 15% minimum, a plan will be developed by the City Manager to replenish the reserves as quickly as reasonably possible and will be presented as part of a long-term financial plan.

City of Louisville
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FINANCIAL POLICIES

Debt Policies

Policy Section: 3
Adopted by Resolution No. 92, Series 2015
Effective Date: December 15, 2015

Purpose and Scope

To enhance creditworthiness and engage in prudent financial management, the City of Louisville is committed to systematic capital planning and long-term financial planning. Maintaining the City's bond rating is an important objective and, to this end, the City is continually working to improve its financial policies, budgets, forecasts, and financial health.

These policies establish criteria for the issuance of debt obligations by the City so that acceptable levels of indebtedness are maintained. The objectives of these policies are to ensure that the City obtains debt financing only when necessary, that the process for identifying the timing and amount of debt financing be as efficient as possible, that the most favorable interest rates and related issuance costs are obtained, and that future financial flexibility remains relatively unconstrained.

Debt financing includes general obligation bonds, revenue bonds, notes payable to the Colorado Water Resources & Power Development Authority, leases, and any other City obligations permitted to be issued or incurred under Colorado law, the City's Municipal Code, and the City's Charter.

This policy does not apply to the Urban Revitalization District, a legally separate entity, but a component unit of the City for financial reporting purposes.

Policies

3.1 **Use of Debt Financing.** Although the City will normally finance projects on a cash basis (pay-as-you-go), the City may decide that the most equitable way of financing a project is through debt financing (pay-as-you-use).

Factors which may favor *pay-as-you-go* financing include circumstances where:

- the project can be adequately funded from available current revenue and reserves;
- the project can be completed in an acceptable timeframe given the available resources;
- additional debt levels could adversely affect the City's credit rating or repayment sources; or
- market conditions are unstable or are not conducive to marketing debt.

Factors which may favor *pay-as-you-use* financing include circumstances where:

- current revenue or reserves are insufficient to pay project costs;
- a project is immediately required;
- revenue available for debt issues are considered sufficient and reliable so that long-term financing can be marketed with an appropriate credit rating, which can be maintained;
- market conditions present favorable interest rates and demand for municipal debt financing; or
- the useful life of the project or asset is five years or greater.

The City will not use long-term debt to finance any recurring purpose such as current operations. Debt financing will be used only for capital improvement projects and large equipment purchases. Debt payments shall not extend beyond the estimated useful life of the project or the equipment being financed.

3.2 **Limitations and Constraints on Debt Financing.** Per Article 12, Section 12-1, of the City of Louisville Charter, the total amount of the City's indebtedness shall not at any time exceed three (3) percent of the actual value, as determined by the County Assessor, of taxable property within the City, except such debt as may be incurred by supplying water.

Per Article 12, Section 12-3, of the City of Louisville Charter, any lease-purchase agreement, except for the acquisition of water rights, entered into by the City shall be approved by the City Council by non-emergency ordinance.

Per the Taxpayer Bill of Rights (TABOR) amendment to the Colorado Constitution, all multiple-year debt shall first be approved by the City's taxpaying electorate unless it is issued for a TABOR-defined government enterprise, refinances bonded debt at a lower interest rate, or sufficient cash reserves are pledged irrevocably for future payments. The City's TABOR-defined enterprises include the Water Utility Fund, the Wastewater Utility Fund, the Storm Water Utility Fund, and the Golf Course Fund. Operating leases, lease-purchases, and certificates of participation (COP's) that are subject to annual appropriation are not considered multiple-year debt and are not subject to TABOR election requirements.

3.3 **Structure of Debt Financing.** City debt will be structured to achieve the lowest possible net interest cost given market conditions, the urgency of the capital project, and the nature and type of any security provided. City debt will be structured in ways that will minimize impacts on future financing flexibility. To the extent possible, repayment of debt shall be structured to rapidly recapture credit capacity for future use.

City debt will be amortized for the shortest period consistent with a fair allocation of cost to current and future beneficiaries of the project being financed, and in keeping with other related provisions of this policy. The City shall normally issue general obligation bonds or revenue bonds with a maximum life of twenty years or less.

The City will normally seek to amortize general obligation bonds and revenue bonds with level payments (principal plus interest) over the life of the issue. Pushing higher debt service costs to future years will only be considered under special circumstances. The City will also avoid repayment schedules that consist of low annual payments and a large payment of the balance due at the end of the term. There shall always be at least one interest payment in the first fiscal year after a bond sale. Principal repayment shall start no later than the second year after the bond issue.

Call provisions for bond issues shall be made as short as possible, consistent with the lowest interest cost to the City. Unless specific compelling reasons exist, all bonds shall be callable only at par.

Credit enhancements may be used if the costs of such enhancements are lower than the reduction in net debt service payments or if they provide other significant financial benefits to the City.

3.4 **Bond Counsel.** The City will retain an external bond counsel through a competitive process administered by the Finance Department and the City Attorney's Office. All debt issues of the City will include a written opinion by bond counsel on the validity of the bond offering, the security for the offering, and whether and to what extent interest on the bonds is exempt from income and other taxation.

3.5 **Financial Advisor.** The City will retain an external financial advisor through a competitive process administered by the Finance Department. For each debt issuance, the financial advisor will provide the City with information and recommendations on all aspects of the issuance, including market opportunities, method of sale, structure, term, pricing, and fees.

3.6 **Method of Sale.** As a matter of general policy, the City shall seek to issue its general and revenue bond obligations with a competitive sale process unless it is determined by the City's Financial Advisor and Finance Director that such a method will not produce the best results for the City. Other methods of sale that may be authorized by the Financial Advisor and Finance Director are a negotiated sales process and a private placement process.

Conditions that may favor a negotiated sale process are:

- The bond issue is, or contains, a refinancing that is dependent on market timing;
- At the time of the issuance, the interest rate environment or economic factors that affect the bond issue are volatile;
- The nature of the debt is unique and requires particular skills from the underwriter; or
- The debt issuance is bound by a compressed timeline due to extenuating circumstances that prevent a competitive process from being accomplished.

Whenever a negotiated sale process is determined to be in the best interests of the City, the City will use a competitive process to select its investment banking team.

In such instances where the City, through competitive bidding, deems the bids as unsatisfactory, or does not receive bids, it may, at the election of the Finance Director, immediately enter into a negotiated sale process or private placement process.

3.7 **Refunding of Debt.** Periodic reviews of all outstanding debts will be undertaken by the Finance Director and Financial Advisor to determine refunding opportunities. Refundings will be considered (within legal constraints) if and when there is a net economic benefit of the refunding, or if the refunding is essential in order to amend covenants to enhance operations and management. As a general rule, refundings will only be considered if the present value savings (net of all costs) of a particular refunding will exceed five percent (5%) of the refunded principal.

3.8 **Arbitrage Liability Management.** It is the City's policy to minimize the cost of arbitrage rebate and yield restriction while strictly complying with the law. The City will not issue obligations except for identifiable projects with very good prospects of timely initiation. Because of the complexity of the arbitrage rebate regulations and the severity of non-compliance penalties, the City will use the services of Bond Counsel and other arbitrage compliance experts when determining arbitrage liability, reporting, and exemptions.

3.9 **Financial Disclosure.** The City is committed to full and complete financial disclosure and to cooperating fully with rating agencies, institutional and individual investors, other levels of government, and the general public to share clear, comprehensible, accurate, and timely financial information. Continuing disclosure requirements under Rule 15c2-12 issued by the Securities and Exchange Commission (SEC) may apply to certain debt transactions of the City. The City will comply with all such Federal or other State reporting requirements on a timely basis. The City is committed to meeting continuing disclosure requirements of the national information repositories.

City of Louisville
COLORADO • SINCE 1878

FINANCIAL POLICIES

Revenue Policies

Policy Section: 4
Adopted by: Council Action
Effective Date: November 4, 2019

Purpose and Scope

The City of Louisville collects revenue from various sources, the largest of which are from sales and use taxes, utility fees, property taxes, and intergovernmental revenue. The structure, equity, fluctuation, and collection of revenue are important for financial stability and are reviewed by bond rating agencies to determine the City's credit quality.

Policies

4.1 **Diversification and Stabilization.** The City will strive to maintain a diversified and stable revenue system to reduce the overall effects of fluctuations in any one revenue source.

4.2 **Equity.** Revenue will be derived from a fair, equitable, and adequate resource base, while minimizing tax differential burdens. Services having a City-wide benefit shall be financed with revenue sources generated from a broad base, such as sales taxes and property taxes. Services where the customer determines the use shall be fully or partially financed with user fees and charges related to the level of service provided.

4.3 **Collections.** The City will monitor all taxes, fees, and charges to make sure they are equitably administered and collections are timely and accurate. The City will pursue collection of delinquent amounts (including related penalties and interest) as authorized by the Louisville Municipal Code.

4.4 **Recurring and Non-recurring Revenue.** The City's objective is to fund all recurring expenditures with recurring revenue. Non-recurring, one-time revenue should be used to fund only non-recurring, one-time expenditures. The preferred use of non-recurring revenue is to invest in projects that will result in long-term operational cost savings.

4.5 **Intergovernmental Revenue.** The City will pursue intergovernmental aid, including grants, for those programs and activities that address a recognized need and are consistent with the City's goals and objectives, and will attempt to recover all allowable costs associated with those programs. The City will avoid using grants for ongoing service delivery needs. Any decision to pursue intergovernmental aid should only be made after consideration of the present and future funding requirements, costs of administering the funds, costs associated with special conditions or regulations attached to the aid, and ongoing operational costs after the aid period.

4.6 **User Fees and Services Charges.** The City will periodically recalculate the full cost of providing services in order to provide a basis for setting the associated user fee or service charge. Full cost shall incorporate direct and indirect costs, including operations (with City labor costs), maintenance, overhead, debt service, equipment, and capital charges. The intent of this policy is to set fees at a level that is related to the actual cost of producing the good or service. The City will also periodically examine and compare rates from other cities providing similar services. It is recognized that competing policy objectives may result in user fee levels that recover only a portion of the costs. The City Council's intent is to review all fees every year during the budget process. For years in which a complete recalculation of full costs is not done, this policy authorizes the use of an annual fee inflator to be applied to certain fees.

4.7 **Fees for Children's Recreational Services and Senior Programs.** The City may set fees for children's recreational programs and senior services at levels below the full cost of providing those services.

4.8 **Fees for Non-Resident City Services.** Non-residents may be required to pay higher fees than residents for City services.

City of Louisville
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FINANCIAL POLICIES

Operating Budget Policies

Policy Section: 5
Adopted by: Council Action
Effective Date: November 4, 2019

Purpose and Scope

The formulation of the annual operating budget, including the publication of the budget document, is one of the most important financial activities that the City of Louisville undertakes each year. The budget process provides a comprehensive plan to deliver efficient services to residents and stakeholders of the City in a manner that aligns resources with the policies, goals, mission, and vision of the City. This policy is intended to provide guidelines to assist in the formulation of financial discussion and the broader implications of financial decisions. This policy shall apply to all funds with an adopted budget.

Policies

5.1 **Budgetary Basis of Accounting.** The "basis of accounting" is a term used to describe the timing of revenue and expenditure recognition. In other words, when the effects of transactions or events should be recognized. In governmental accounting, the basis of accounting used for financial reporting purposes, as required by generally accepted accounting principles (GAAP), is not required for use in preparing a budget document. Under GAAP, governmental funds are required to utilize a modified accrual basis of accounting and proprietary funds (enterprise and internal service) are required to utilize a full accrual basis of accounting for financial reporting purposes. The City of Louisville's *budgetary* basis of accounting is a modified accrual basis for *all* fund types, including proprietary funds. Some of the differences between the City's budgetary basis of accounting and the GAAP basis of accounting for proprietary fund types are:

- *Issuance of debt* – budgeted as a revenue item, adjusted at year-end to a liability for financial reporting purposes.
- *Principal payment on debt* – budgeted as an expense item, adjusted at year-end to a reduction in the liability for financial reporting purposes.
- *Capital acquisition* – budgeted as an expense item, adjusted at year-end to an asset acquisition for financial reporting purposes.
- *Depreciation* – not recognized for budgeting purposes, recorded at year-end as an expense for financial reporting purposes.

5.2 **Level of Budgetary Control.** The level of budgetary control is the level at which spending cannot exceed the budgeted amount without City Council authorization. The level of control is also the level of detail the City Council approves in the appropriation resolution. The City's current level of budgetary control is at the fund level. However, department management is responsible for administering their respective programs within the financial constraints described by the budget as adopted.

Article 11, Section 11-6 of the City of Louisville Charter states, *"During the fiscal year, no officer or employee shall expend or contract to expend any money, or incur any liability, or enter into any contract which, by its terms, involves the expenditure of money in excess of the amounts appropriated by the City Council. Any contract, verbal or written, made in violation of this subsection shall be void, and no moneys of the City shall be paid on such contract; except that the City Council may ratify such a contract if it determines that ratification would be in the best interest of the City, and if it adopts a resolution making the necessary appropriation."*

5.3 **Balanced Budget.** The City's definition of a balance budget requires each fund's revenue plus appropriated fund balance/working capital to be equal to, or greater than, each fund's total appropriations. However, it is the City's intent to go further and develop *structurally* balanced budgets for the General Fund and the other major operating funds (excluding capital project funds). In a structurally balanced budget, annual recurring revenue will be projected to equal or exceed annual recurring expenditures for each fund. If a structural imbalance (recurring expenditures exceeding recurring revenue) should occur in the General Fund or in any of the major operating funds, a plan will be developed and implemented to bring the budget back into structural balance.

5.4 **Budget Form.** Article 11, Section 11-2 of the City of Louisville Charter states, *"The proposed budget shall provide a complete financial plan for the City in a format acceptable to the City Council. Except as otherwise provided by this Charter, the proposed budget shall be prepared in accordance with State statutes establishing the local government budget law and the local government uniform accounting law."*

5.5 **Capital Improvement Plan (C-I-P).** A Six-Year Capital Improvement Plan will be presented to the City Council for consideration during the biennial budget development process. The annual capital budget will be based on the first year of the approved C-I-P.

5.6 **Long-Term Financial Plan (LTFP).** Six-year financial forecasts for each of the City's major operating funds will be presented to the City Council for consideration during budget development. The LTFP will coordinate the C-I-P with the operating budget and will provide insight into potential future financial imbalances so that action can be taken before a crisis occurs.

5.7 **Budget Amendment.** The City Council may amend or supplement the budget by resolution at any time after its initial adoption. A public hearing is required.

5.8 **Budget Control System.** The City will develop and maintain a budgetary control system to help it adhere to the budget. All departments are part of the budget control system and will have access to individual department reports that compare budget-to-actual financial performance. The Finance Department will report City-wide budget-to-actual performance on a quarterly basis for both revenue and expenditures to the City Finance Committee.

City of Louisville
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FINANCIAL POLICIES

Investment Policies

Policy Section: 6
Adopted by: Council Action
Effective Date: May 7, 2024

Purpose and Scope

It is the policy of the City of Louisville to invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands and conforming to all Colorado Revised Statutes, the City of Louisville Charter, and the City of Louisville Municipal Code.

The provisions of this investment policy shall apply to all funds held in the custody of the City and all of its offices. Except for cash in certain restricted and special funds, the City shall consolidate, or "pool", cash and investment balances from all funds to maximize investment earnings and to increase efficiencies with regards to investment pricing, safekeeping, and administration. The investment income derived from the pooled cash and investment accounts shall be allocated to the various funds based on their respective participation and in accordance with generally accepted accounting principles.

Policies

6.1 **Objectives.** In order of priority, the primary objectives of investment activities shall be safety, liquidity, and yield:

- *Safety.* Safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio through the mitigation of credit risk and interest rate risk.

- *Liquidity.* The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated. This shall be accomplished by structuring the portfolio so that securities mature concurrent with cash needs to meet anticipated demands. Furthermore, since all possible cash demands cannot be anticipated, the portfolio shall consist largely of securities with active secondary or resale markets. In addition, a portion of the portfolio may be placed in local government investment pools (LGIPs) which offer same-day, constant dollar liquidity for short-term funds.

- *Yield.* The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is of secondary

importance compared to the safety and liquidity objectives described above. Securities generally shall be held to maturity with the following exceptions:

- o A security with a declining credit may be sold early to minimize loss of principal.
- o A security swap would improve the quality, yield, or target duration of the portfolio.
- o Liquidity needs of the portfolio require the security to be sold.

6.2 **Delegation of Authority.** The Finance Director shall be the designated investment officer of the City and shall be responsible for all investment decisions and activities, under the direction of the City Manager. The Finance Director shall establish investment policy procedures for the operation of the investment program consistent with this policy. Such procedures shall include explicit delegation of authority to persons responsible for investment transactions. No person may engage in an investment transaction except as provided under the terms of this policy and the procedures established by the Finance Director.

The Finance Director may delegate the authority to conduct investment transactions and manage the operation of the investment portfolio to one or more subordinates and/or an external registered investment advisor who shall act in accordance with established procedures on internal controls and in compliance with this investment policy.

6.4 **Legal Investments.** All investments shall be made in accordance with Colorado Revised Statutes (CRS) as follows: CRS 11-10.5-101, et seq., Public Deposit Protection Act; CRS 24-75-601, et seq., Funds - Legal Investments for Government Units; CRS 24-75-603, et seq., Depositories; CRS 24-75-701 and 702, et seq., Local Governments - Local Government Pooling and that the investment or deposit meets the standard established in section CRS 15-1-304. Any revisions or extensions of these sections of the CRS will be assumed to be part of this Investment Policy immediately upon enactment.

To the extent possible, the City shall attempt to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the City will not directly invest in securities maturing more than five (5) years from the settlement date or in accordance with state and local statutes and ordinance. Pursuant to CRS Section 24-75-601.1(1), as amended from time to time, and subject to the limitations set forth therein, the securities listed herein shall be eligible for investment of public funds by the City. In the event of a conflict between CRS 24-75-601.1(1) and this policy, other than this policy being more restrictive that CRS 24-75-601(1), CRS 24-75-601.1(1) shall control. Nothing herein shall preclude the City from adopting a policy to permit securities other than those listed in CRS 24-75-601.1(1) for investment of public funds.

CRS 24-75-601(1) and this policy authorize the following investments:

- Any security issued by, fully guaranteed by, or for which the full credit of the United States Treasury is pledged for payment; allowing for inflation indexed securities. The period from the date of settlement of this type of security to the maturity date shall be no more than five years, unless the City Council authorizes investment for a period in excess of five years.

- Any security issued by, fully guaranteed by, or for which the full credit of the following is pledged for payment: The Federal Farm Credit Bank, A Federal Home Loan Bank, the Federal Home Loan Mortgage Corporation, The Federal National Mortgage Association, the Government National Mortgage Association, or an entity or organization that is not

listed in this paragraph but that is created by, or the creation of which is authorized by, legislation enacted by the United States Congress and that is subject to control by the federal government that is at least as extensive as that which governs an entity or organization listed in this paragraph. The period from the date of settlement of this type of security to its maturity date shall be no more than three years. Any entity or organization listed in this paragraph may represent up to but not more than 35% of the investment portfolio. The total of the above mentioned entities or organizations and inclusive of corporate or bank securities cannot represent more than 95% of the investment portfolio.

- Any security that is a general or revenue obligation of any state of the United States, the District of Columbia, or any territorial possession of the United States or of any political subdivision, institution, department, agency, instrumentality, or authority of any of such governmental entities. The period from the date of settlement of this type of security to the maturity date shall be no more than three years.

- Any interest in a local government investment pool pursuant to CRS 24-75-701, et seq.

- Any guaranteed investment contract (GIC) if at the time the contract or agreement is entered into, the long-term credit rating, financial obligations rating, claims paying ability rating, or financial strength rating of the party, or of the guarantor of the party, with whom the public entity enters the contract or agreement is, at the time of issuance, rated in one of the two highest rating categories by two or more nationally recognized securities rating agencies that regularly issue such ratings. Contracts or agreements purchased under this paragraph shall not have a maturity period greater than three years.

- Any dollar-denominated corporate or bank security issued by a corporation or bank that has a maturity of less than three years from the date of settlement and, at the time of purchase, must carry at least two credit ratings from any of the nationally recognized credit rating agencies and must not be rated below “AA– or Aa3” by any credit rating agency. The aggregate value of all securities referred to in this paragraph shall equal no more than 25% of the total portfolio.

- Money market instruments, such as commercial paper or bankers' acceptance, must carry at least two credit ratings from any of the nationally recognized credit rating agencies and must not be rated below "A1, P1, or F1" by any credit rating agency.

- Any money market fund that is registered as an investment company under the federal “Investment Company Act of 1940”, as amended, at the time the investing public entity invests in such fund. The money market fund must: 1) have no commission fee on the charged on purchases or sales of shares; 2) have a constant daily net asset value per share of $1.00; 3) limit assets of the fund to U.S. Treasury Securities; 4) have a maximum stated maturity and weighted average maturity in accordance with Federal Securities Regulation 270-2A-7; and 5) have a rating at the time of purchase of at least AAAm by Standard & Poor’s or Aaa/MRI+ Moody’s

- The purchase of any repurchase agreement of marketable securities referred to in the preceding paragraphs. A Master Repurchase Agreement must be executed with the bank or dealer. The securities must be delivered to the City’s custodian or to a third-party custodian or third-party trustee for safekeeping on behalf of the City. The title to or

a perfected security interest in such securities along with any necessary transfer documents must be transferred to the City or the City's custodian. The collateral securities of the repurchase agreement must be collateralized at no less than one hundred two percent and marked to market no less frequently than weekly. Collateralization is required per the Public Deposit Protection Act, CRS 11-10.5-101 et seq. The securities subject to the repurchase agreement may have a maturity in excess of five years. The repurchase agreement itself may not have a maturity of more than five years from the date of settlement unless the City Council authorizes investment for a period in excess of five years.

- Certificates of deposit in state or national banks or in state or federally chartered savings banks, which are state-approved depositories per CRS Section 24-75-603, et seq. (as evidenced by a certificate issued by the State Banking Board) and are insured by the FDIC. Certificates of deposit, which exceed the FDIC insured amount, shall be collateralized in accordance with the Colorado Public Deposit Protection Act. Certificates of deposit must comply with CRS Section 30-10-708 (1). The aggregate value of all certificates of deposit shall equal no more than 25% of the total portfolio.

6.4 **Standards of Care and Performance.** The "reasonable prudence" standard shall be used by investment officials in the context of managing an overall portfolio. The "reasonable prudence" standard provides that investments shall be made with the judgment and care, under circumstances then prevailing, which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not in regard to speculation, but in regard to the permanent disposition of funds, considering the probable income as well as the probable safety of the capital.

Investment officers acting in accordance with written procedures and the investment policy and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

In addition, officers and employees involved in the investment process shall refrain from personal business activity that could conflict with the proper execution and management of the investment program, or that could impair their ability to make impartial decisions. Employees and investment officials shall disclose to the City Manager any material interests in financial institutions with which they conduct business. They shall further disclose any personal financial/investment positions that could be related to the performance of the investment portfolio. Employees and officers shall refrain from undertaking personal investment transactions with the same individual with whom business is conducted on behalf of the City.

6.5 **Authorized Financial Institutions, Depositories, and Broker-Dealers.** Unless utilizing the services of an external registered investment advisor, the Finance Department shall maintain a list of financial institutions and depositories authorized to provide investment services to the City. In addition, the Finance Department shall maintain a list of approved security broker/dealers that may include "primary" dealers or regional dealers qualifying under Securities and Exchange Commission Rule 15C3-1 (uniform net capital rule). To qualify for consideration for investment transactions with the City, all financial institutions and broker-dealers must supply the following, as appropriate:

- Proof of state registration (except for those firms providing safekeeping and custodial services only).
- Audited financial statements demonstrating compliance with state and federal capital adequacy guidelines.
- Proof of Financial Industry Regulatory Authority (FINRA) certification.
- Evidence of adequate insurance coverage.
- Certification of having read and understood and agreeing to comply with the City's investment policy.

An annual review of the financial condition and registration of all qualified financial institutions and broker/dealers will be conducted by the Finance Director.

6.6 **Safekeeping and Custody.** All trades of marketable securities will be executed "delivery versus payment" (where applicable) to ensure that securities are deposited in an eligible financial institution prior to the release of funds.

Securities will be held by an independent third-party custodian selected by the City and evidenced by safekeeping receipts in the City's name. The safekeeping institution shall provide on an annual basis a copy of its most recent report on internal controls (Statement of Standards 70).

Moreover, management is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the City are protected from loss, theft, or misuse. The internal control structure shall be designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefits likely to be derived, and (2) the valuation of costs and benefits requires estimates and judgments by management. The internal controls structure should address the following points:

- Control of collusion.
- Separation of transaction authority from accounting and recordkeeping.
- Custodial safekeeping.
- Avoidance of physical delivery securities.
- Written confirmation of transactions for investments and wire transfers.
- Dual authorization of wire transfers.

Compliance with these controls shall be reviewed and confirmed through the City's annual independent audit.

6.7 **Performance Standards & Reporting**

The investment portfolio shall be designed with the objective of obtaining a rate of return throughout budgetary and economic cycles, commensurate with the investment risk constraints and the cash flow needs.

The City's investment strategy is passive. Given this strategy, the basis used by the Finance Director to determine whether market yields are being achieved shall be the ColoTrust local government investment pool, the one-year US Treasury Bill, and the two-year Agency Benchmark.

The Finance Director shall provide the Finance Committee quarterly investment reports that provide the status and characteristics of the current investment portfolio. The investment report should include schedules on:

- Portfolio diversification.
- Maturity distribution.
- A listing of all securities held by authorized investment category.
- Par value, amortized book value, and market value for all securities held.
- Monthly activity – purchases, sales, calls, and interest received

City of Louisville
COLORADO • SINCE 1878

FINANCIAL POLICIES

Capital Asset Investment & Management Policies

Policy Section: 7
Adopted by: Council Action
Effective Date: November 4, 2019

Purpose and Scope

Capital assets have a major impact on the ability of the City of Louisville to deliver services, the economic vitality of the City, and the overall quality of life for the City's citizens. The purpose of this policy is to provide general guidelines for a comprehensive process of allocating limited resources to capital investments. This policy applies to all funds included in the City's Six-Year Capital Improvement Plan.

Policies

7.1 **General Process for Six-Year Capital Improvement Plan (C-I-P).** The Finance Department is responsible for coordinating the C-I-P process within the annual budget calendar and for compiling the requested, recommended, and adopted C-I-P document.

Each year, City departments will submit a list of prioritized projects for inclusion into the C-I-P. The City Manager will review the requests and make the final recommendations to City Council. City Council will review the recommended C-I-P and direct any changes for the final C-I-P. The first two years of the C-I-P will be included in the Biennial Operating & Capital Budget presented to the City Council for formal adoption in November.

The City shall provide meaningful opportunities for all stakeholders to provide input into the C-I-P development process.

7.2 **C-I-P Project Selection.** An objective set of criteria will be used to assess and evaluate project proposals. Although specific criteria may be updated from time to time, the following concepts are core principles to be considered in the development of such criteria:

- Long-Term Forecasts – Long-term forecasts will be prepared to better understand resources available for capital spending and to assess operational impacts and eventual maintenance and replacement costs.

- Impact of Other Projects – Projects shall not be considered in isolation. One project's impact on others should be recognized and costs shared between projects where appropriate.

- Full Costing – Cost analysis of a proposed project should encompass the entire cost of the project, including annual maintenance and other impacts to the operating budget.

- Predictable Project Timing & Scope – Schedule and scope estimates should be practical and achievable within the requested resources, including financial and human.

7.3 **Balanced C-I-P.** The adopted C-I-P will be balanced. This means that for the six-year period, revenue plus the use of fund reserves will equal or exceed total project expenditures.

7.4 **Asset Maintenance & Replacement.** It is the City's intent to maintain its existing assets and a level that protects the initial capital investment and minimizes future maintenance and replacement costs. Based on an asset inventory and risk assessment, staff shall include recommendations for asset maintenance in the C-I-P. It is the City's intent to ensure that adequate resources are allocated to preserve the City's existing infrastructure to the best of its ability before allocating resources to other capital projects.

City of Louisville
COLORADO • SINCE 1878

FINANCIAL POLICIES

Accounting, Auditing, & Financial Reporting Policies

Policy Section: 8
Adopted by: Council Action
Effective Date: November 4, 2019

Purpose and Scope

The City of Louisville desires to maintain a system of financial management that safeguards City assets, promotes financial transparency, and provides timely, accurate, and relevant financial information to citizens, elected officials, and management. This policy pertains to all funds and operations of the City and, to the extent reasonably possible, all component units of the City.

Policies

8.1 **Accounting.** The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles applicable to state and local governments. The City's accounting and reporting policies will conform to the generally accepted accounting principles (GAAP).

8.2 **Auditing.** Article 11, Section 11-7 of the City of Louisville Charter states, *"The Council shall provide for a financial audit, which shall be performed at least annually by a certified public accountant selected by the Council. The Audit shall be performed in accordance with the State statutes establishing the local government audit law. Copies of the audit shall be made available for public inspection."*

In compliance with the Charter, an annual audit will be performed by an independent certified public accounting firm in accordance with Generally Accepted Governmental Auditing Standards and the auditor's opinion will be included in the City's Comprehensive Annual Financial Report (CAFR).

The City's Finance Department shall be responsible for managing the audit procurement process. The City Council will appoint the independent auditor and approve each year's audit engagement letter. The audit engagement term shall typically be for five to ten years, subject to annual review, approval, and appropriation.

8.3 **Audit Committee.** The City's Finance Committee will act as the City's Audit Committee. The Audit Committee will provide an independent review and oversight of the government's financial reporting processes, internal controls, and independent auditors. The City's independent auditors will meet with the Audit Committee at lease annually and have direct access to the Audit Committee if City staff is unresponsive to auditor recommendations or if

the auditors consider such communication necessary to fulfill their legal and professional responsibilities.

8.4 **Financial Reporting.** The City's Comprehensive Annual Financial Report (CAFR) will be published annually to present the results, financial position, and results of operations of the City for the prior year. As an additional independent confirmation of the quality of the City's financial information, the City will annually submit its CAFR to the Government Finance Officers Association's Certificate of Achievement for Excellence in Financial Reporting program.

The Finance Department will provide quarterly interim financial reports to the Finance Committee after the close of each quarter. The reports will be designed to keep the Committee continuously informed of the City's overall financial status.

8.5 **Internal Controls.** The goals and objectives of the City's internal control policies are to safeguard City assets and to foster reliance on public information for decision-making purposes at all levels both internally and externally. Management shall establish the presence of integrity, ethics, competence, and a positive control environment. Directors are responsible for establishing, executing, and maintaining control policies and procedures at the detail level within their specific departments.

The City's internal control structure will be based on the Committee of Sponsoring Organizations of the Treadway Commission on Fraudulent Financial Reporting (COSO) framework and comprised of the following elements:

- **Control Environment** – Factors include integrity and ethical values, commitment to competence, leadership philosophy and operating style, assignment of authority and responsibility, and policy and procedures;

- **Risk Assessment** – Routine assessment of risk and its impact on internal controls;

- **Control Activities** – Such as segregation of duties, authorization of transactions, retention of records, supervision and monitoring of operations, and physical safeguards;

- **Information and Communication** – Policies and procedures are documented and accessible; and

- **Monitoring** – Assessment of the quality of performance over time to determine whether controls are effective and track resolution achievements of identified problems.

8.6 **Capitalization of Assets.** The terms capital assets, capital outlay, and fixed assets are used to describe assets that are used in operations that have initial lives extending beyond a single reporting period, such as water rights, infrastructure, land, buildings, improvements other than buildings, and equipment. It is incumbent upon departments to maintain adequate control over all resources, including capital assets, to minimize the risk of loss or misuse.

Not all capital assets are required to be reported on the City's balance sheet. Specifically, capital assets with extremely short useful lives or of small monetary value are properly reported as an "expenditure" or "expense" of the period in which they are acquired. Capital

assets that are reported on the City's balance sheet are said to be "capitalized" and must meet the capitalization criteria outlined in this policy.

The City's capitalization criteria are, as follows:

- Assets should be capitalized only if they have an estimated useful life of at least two years following the date of acquisition.

- The capitalization thresholds shall normally be applied to individual items rather than to groups of similar items (e.g., chairs), unless the effect of doing so would be to eliminate a significant portion of total capital assets (e.g., library books).

- The capitalization threshold for each individual item is $10,000.

- Directors are responsible for establishing control and inventory procedures at the department level for non-capitalized assets such as office equipment, communications equipment, fleet management inventory, firearms, etc.

8.7 **Accounts Receivable Write-Off.** Accounts receivable is an asset account reflecting amounts owed to the City. Staff will make every effort to collect all receivables. Only receivables deemed uncollectible can be written off. In order to be deemed uncollectible, a receivable must meet the following criteria:

- All standardized collections procedures have been exhausted;

- Further measures to collect the debt have been determined as inappropriate; and

- The characteristics of the debt are such that write-off is appropriate (e.g., the debt is small relative to the cost of further collection efforts).

The City Manager or Finance Director is authorized to approve a write-off of up to $100 per individual account. Staff's request to write-off accounts greater than $100 must be approved by the Finance Committee. The amounts and reasons for all write-offs will be documented and made available for audit.

Appendix IV

Resolutions

RESOLUTION NO. 52
SERIES 2024

A RESOLUTION SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR THE CITY OF LOUISVILLE, COLORADO FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY 2025 AND ENDING ON THE LAST DAY OF DECEMBER 2025.

WHEREAS, the City Council of Louisville has appointed the City Manager to prepare and submit a proposed budget to said governing body at the proper time; and

WHEREAS, the City Manager submitted a proposed budget to the City Council of Louisville on October 1, 2024, for its consideration; and

WHEREAS, upon due and proper notice, published or posted in accordance with the law, said proposed budget was open for inspection by the public at a designated place, a public hearing was held on October 15, 2024, and interested taxpayers were given the opportunity to file or register any objections to said proposed budget; and

WHEREAS, whatever increases may have been made in the expenditures, like increases have been made to revenue, or reserves have been used, so that the budget remains in balance, as required by law.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF LOUISVILLE, COLORADO:

SECTION 1. That the estimated revenue and expenditures for each fund as provided for in the budget as summarized in Exhibit A.

SECTION 2. That the budget as submitted, amended, and herein summarized by fund, a copy of which is attached hereto and incorporated herein by this reference, hereby is approved and adopted as the budget of the City of Louisville for the calendar year beginning on the first day of January 2025 and ending on the last day of December 2025.

SECTION 3. That the budget hereby approved and adopted shall be signed by the Mayor and City Clerk and made a part of the public record of the City of Louisville, Colorado.

PASSED AND ADOPTED this 4th day of November 2024

Christopher M. Leh, Mayor

ATTEST:

Genny Kline, Interim City Clerk

CITY OF LOUISVILLE SEAL COLORADO

Exhibit A

City of Louisville, Colorado
Summary of Budgeted Revenue, Expenditures, and Projected Changes to Fund Balances
All Funds
2025 Budget

	General Fund	Special Revenue Funds	Capital Project Funds	Debt Service Funds	Enterprise Funds (Bdgt Basis)	Internal Service Funds (Bdgt Basis)	Total All Funds
Revenue & Other Sources:							
Total Revenue & Other Sources	27,093,241	13,560,211	19,208,442	1,413,484	21,466,874	174,090	82,916,341
Expenditures & Other Uses:							
Total Expenditures & Other Uses *[1]*	29,252,703	13,562,972	21,257,113	1,742,600	24,381,048	316,000	90,512,435

[1] Does not include adjustment for estimated "Turnback".

RESOLUTION NO. 53
SERIES 2024

ANNUAL APPROPRIATION RESOLUTION FOR THE CITY OF LOUISVILLE, COLORADO FOR THE CALENDAR YEAR BEGINNING JANUARY 1, 2025 AND ENDING DECEMBER 31, 2025

WHEREAS, the City Council has adopted the annual budget for the 2025 budget year and it is necessary to appropriate the revenues and reserves provided in the budget to and for the purposes described below.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF LOUISVILLE, COLORADO:

SECTION 1. That out of the estimated revenue to be derived from all sources, as set forth in the 2025 budget, to be received into the funds listed below, which together with estimated reserves at January 1, 2025, make a total of estimated revenue and reserves, there is hereby appropriated to each such fund for the fiscal year beginning January 1, 2025, the amount listed in the following table:

City of Louisville, Colorado
Schedule of Appropriations by Fund
2025 Budget

Fund Description		2025 Appropriations
General	$	29,252,703
Conservation Trust - Lottery		300,100
Cemetery Perpetual Care		17,600
Cemetery		280,372
PEG Fees		20,050
Parking Improvement		50
Historic Preservation		966,343
Recreation		6,959,517
Open Space		2,235,956
Parks		2,782,984
Capital Projects		20,917,113
Impact Fee		340,000
Recreation Center Debt Service		1,742,600
Water Utility		10,999,005
Wastewater Utility		6,186,791
Stormwater Utility		1,412,396
Solid Waste & Recycling Utility		1,927,823
Golf Course		3,855,033
Technology Management		146,300
Fleet Management		169,700
Total Appropriations	$	90,512,435

PASSED AND ADOPTED this 4th day of November 2024

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Christopher M. Leh, Mayor

ATTEST:

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Genny Kline, Interim City Clerk

CITY OF LOUISVILLE SEAL COLORADO

RESOLUTION NO. 54
SERIES 2024

A RESOLUTION LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2024, TO HELP DEFRAY THE COSTS OF GOVERNMENT FOR THE CITY OF LOUISVILLE, COLORADO FOR THE 2025 BUDGET YEAR

WHEREAS, the City Council of the City of Louisville has adopted the annual budget for the 2025 budget year in accordance with the Local Government Budget Law, on November 4, 2024; and

WHEREAS, the amount of money necessary to balance the budget for general operating purposes from property tax revenue is $5,168,562; and

WHEREAS, the amount of money necessary from property tax revenue to balance the budget for the estimated debt service payments for the approved 2017 General Obligation Recreation Center Bonds is $1,368,000; and

WHEREAS, the 2024 preliminary net valuation for assessment for the City of Louisville as certified by the County Assessor is $994,841,440; and

WHEREAS, the City of Louisville is exempt from the statutory property tax revenue limitation (5.5% limit) due to the voter approval of Ballot Issue 2A on November 6, 2001; and

WHEREAS, the City of Louisville is exempt from the fiscal year spending limitation imposed by Article X, Section 20, to the Colorado Constitution, approved by the voters on November 3, 1992, due to the voter approval of Ballot Issue 2A on November 6, 2001.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF LOUISVILLE, COLORADO:

SECTION 1. That for the purpose of meeting all general operating expenses of the City of Louisville during the 2025 budget year, there is hereby levied a tax of 5.184 mills upon each dollar of the total valuation for assessment of all taxable property within the City for the year 2024.

SECTION 2. That for the purpose of meeting payments for bonded indebtedness of the City of Louisville during the 2025 budget year, there is hereby levied a tax of 1.375 mills upon each dollar of the total valuation for assessment of all taxable property within the City for the year 2024.

SECTION 3. That the City Clerk is hereby authorized and directed to immediately certify to the County Commissioners of Boulder County, Colorado, the mill levies for the City of Louisville as herein above determined and set.

PASSED AND ADOPTED this 4th day of November 2024

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Christopher M. Leh, Mayor

ATTEST:

_____
Genny Kline, Interim City Clerk

CITY OF LOUISVILLE SEAL COLORADO

Appendix V

Glossary

Glossary

Accounting Period — A period for which financial statements are prepared.

Accounting Procedures — All processes which discover, record, classify, and summarize financial information to produce financial reports and to provide internal control.

Accounting System — The total structure of records and procedures which discover, record, classify, summarize and report information on the financial position and results of operations of a government or any of its funds, fund types, balanced account groups, or organizational components.

Accounts Payable — A liability account reflecting amounts on open account owing to private persons or organizations for goods and services received by a government.

Accounts Receivable — An asset account reflecting amounts owing on open account from private persons or organizations for goods and services furnished by a government. Taxes and special assessments receivable are recorded and reported separately. Amounts due from other funds or from other governments are also reported separately.

Accrual Basis — The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

Accrued Expenses — Expenses incurred but not due until a later date.

Accumulated Depreciation — A valuation account to record the accumulation of periodic credits made to record the expiration of the estimated service life of fixed assets.

ACFR — Annual Comprehensive Financial Report.

Advance Refunding Bonds — Bonds issued to refund an outstanding bond issue prior to the date on which the outstanding bonds become due or callable. Proceeds of the advance refunding bonds are deposited in escrow with a fiduciary, invested in U.S. Treasury Bonds or other authorized securities, and used to redeem the underlying bonds at maturity or call date and to pay interest on the bonds being refunded or the advance refunding bonds.

Annual Budget — A budget applicable to a single fiscal year.

Appropriation — A legal authorization granted by City Council for the funds of the city permitting expenditures and obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

Assess — To value property officially for the purpose of taxation.

Assessed Valuation — A valuation set upon real estate or other property by a government as a basis for levying taxes.

Assets — Resources owned or held by a government, which have monetary value.

Audit — A methodical examination of utilization of resources. It concludes in a written report of its findings. An audit is a test of management's accounting system to determine the extent to which internal accounting controls are both available and being used.

Audit Report — The report prepared by an auditor covering the investigation made.

Glossary

Auditor's Opinion — A statement signed by an auditor in which he/she states that he/she has examined the financial statements in accordance with generally accepted auditing standards (with exceptions, if any) and in which he/she expresses an opinion on the financial position and results of operations.

BVSD — Boulder Valley School District

Balance Sheet — The basic financial statement which discloses the assets, liabilities, and equities of an entity at a specified date.

Balanced Budget — The City of Louisville has defined the term "balanced budget" as budgeted revenues meeting or exceeding budgeted expenditures. In some cases, budget expenditures has been replaced with expected expenditures in order to factor in "turnback".

Bond — A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or date. The difference between a note and a bond is the latter runs for a longer period of time and requires greater legal formality.

Bond Issue — A form of borrowing money for major capital projects. The City obligates itself to repay the principal at a stated rate of interest over a stated period of time.

Bonded Debt — The portion of indebtedness represented by outstanding bonds.

Budget — A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year.

Budget Document — The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the information as to the past years' actual revenues, expenditures, and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue, and borrowing measures necessary to put the budget into effect.

Budgetary Comparison — Governmental GAAP financial reports must include comparisons of approved budgeted amounts with actual results of operations. Such reports should be subjected to an independent audit, so that all parties involved in the annual operating budget/legal appropriation process are provided with assurances that government monies are spent in accordance with the mutually agreed-upon budgetary plan.

Budgetary Control — The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budgetary Expenditures — Decreases in net current assets. In contrast to conventional expenditures, budgetary expenditures are limited in amount to exclude amounts represented by non-current liabilities. Due to their spending measurement focus, governmental fund types are concerned with the measurement of budgetary expenditures.

CRS — Colorado Revised Statutes.

Glossary

Capital Budget — A plan of proposed capital outlays and the means of financing them.

Capital Outlay — Expenditures which result in the acquisition of or addition to fixed assets.

Capital Projects Fund — A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities.

Carryover — Amount of money remaining at the end of the preceding year and available in the current budget year.

Cash — An asset account reflecting currency, coin, checks, express money orders, and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits. All cash must be accounted for as a part of the fund to which it belongs. Any restrictions or limitations as to its availability must be indicated in the records and statements. It is not necessary, however, to have a separate bank account for each fund unless required by law.

Cash Balance — The total cash within a specific fund.

Cash Basis — A basis of accounting under which transactions are recognized only when cash changes hands.

Contingency — Appropriation of funds to cover unforeseen events that may occur during the budget year.

Cost Accounting — That method of accounting which provides for assembling and recording all the elements of costs incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work or a specific job.

Current Assets — Those assets which are available or can be made readily available to finance current operations or to pay current liabilities. Those assets which will be used up or converted into cash within one year. Some examples are cash, temporary investments, and taxes receivable which will be collected within one year.

Debt — An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, leases and notes.

Debt Limit — The maximum amount of gross or net debt which is legally permitted.

Deficit — (1) The excess of the liabilities of a fund over its assets; (2) the excess of expenditures over revenues during an accounting period; or, in the case of proprietary funds, the excess of expense over income during an accounting period.

Depreciation — Financial mechanism to allocate the cost of a capital item over its service life. Also, the decrease in value of assets because of wear and tear, action of physical elements, inadequacy or obsolescence.

Due From Other Fund — An asset account used to indicate amounts owed to a particular fund by another fund in the same government for goods sold or services rendered. This account includes only short-term obligations on open account and not non-current portions of long-term loans.

Due To Other Fund — A liability account reflecting amounts owed by a particular fund to another fund in the same government for goods sold or services rendered. These amounts include only short-term obligations on open account and not non-current portions of long-term loans.

Glossary

Debt Service Fund — A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

EIS — Environmental Impact Statement.

EPA — Environmental Protection Agency.

Encumbrances — An amount of money committed and reserved but not yet expended for the purchase of a specific good or service.

Enterprise Fund — A fund established to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Expenditures — Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.

Expenses — Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

Fees — A general term used for any charge levied by government associated with providing a service, permitting and activity, or imposing a fine or penalty. Major types of fees include water and sewer fees, liquor licenses, user charges, and building permits.

Fiscal Policy — The City Government's policies with respect to taxes, spending, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year — A 12-month period of which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

Fixed Assets — Assets of long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery, and equipment.

Franchise — A special privilege granted by a government permitting the continuing use of public property, such as city streets, and usually involving the elements of monopoly and regulation.

FTE — Full-time equivalent.

Fund — An accounting entity with a self-balancing set of accounts, which is segregated from other funds, to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance — The fund equity of Governmental Funds.

GASB — The Governmental Accounting Standard Board.

GOCO — Greater Outdoors Colorado, funded through lottery proceeds.

Glossary

General Fund — Public safety, parks and recreation, public works, and administrative activities of the City, financed mainly by sales tax, property tax and transfers from other funds.

Generally Accepted Accounting Principles (GAAP) — Uniform minimum standards of and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

General Obligation Bonds — Bonds for the payment of which the full faith and credit of the issuing government are pledged.

Grants — Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity, or facility.

ICBO — International Conference of Building Officials.

Improvements — Buildings, other structures, and other attachments or annexations to land which are intended to remain so attached or annexed, such as sidewalks, trees, drives, tunnels, drains, and sewers.

Intergovernmental Revenues — Revenues from other governments in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

Internal Service Fund — A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

Investments — Cash and securities held for the production of revenues in the form of interest or dividends.

Lease-Purchase Agreement — Financial arrangement which permits the City to pay for the use of equipment or machinery over a period of time through a lease and to purchase it at the end of that time.

Levy — (Verb) To impose taxes, special assessments, or service charges for the support of governmental activities. (Noun) The total amount of taxes, special assessments, or service charges imposed by a government.

Liabilities — Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

Long-term Debt — Debt with a maturity of more than one year after the date of issuance.

MGD — Million gallons per day (water treatment).

Machinery & Equipment — Tangible property of a more or less permanent nature, other than land or buildings and improvements thereon. Examples are machinery, tools, trucks, cars, furniture, and furnishings.

Mill Levy — Rate by which assessed valuation is multiplied to determine property tax. A mill is 1/10 of one cent.

NASD — National Association of Securities Dealers.

Glossary

Net Income — Proprietary fund excess of operating revenues, non-operating revenues, and operating transfers-in over operating expenses, non-operating expenses, and operating transfers-out.

Non-Operating Revenues — Proprietary fund revenues which are incidental to, or by-products of, the fund's primary service activities.

O&M — Operations and Maintenance.

Object — As used in expenditure classification, this term applies to the article purchased or the service obtained (as distinguished from the results obtained from expenditures). Examples are personal services, contractual services, materials, and supplies.

Obligations — Amounts which a government may be required legally to meet out of its resources. They include not only actual liabilities, but also unliquidated encumbrances.

Ombudsman — One appointed to investigate citizens' complaints.

Operating Expenses — Proprietary fund expenses which are directly related to the fund's primary service activities.

Operating Income — The excess of proprietary fund operating revenues over operating expenses.

Operating Revenues — Proprietary fund revenues which are directly related to the fund's primary service activities. They consist primarily of user charges for services.

Ordinance — A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statue or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions which must be by ordinance and those which may be by resolution. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, usually require ordinances.

Other Financing Uses — Governmental fund operating transfers-out. Such amounts are classified separately from expenditures.

PPM — Parts per million (water treatment).

Property Tax — Annual charge to owners of real property, based on assessed valuation and the mill levy.

Purchase Order — A document which authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.

Refunding Bonds — Bonds issued to retire bonds already outstanding. The refunding bonds may be sold for cash and outstanding bonds redeemed in cash, or the refunding bonds may be exchanged with holders of outstanding bonds.

Glossary

Reimbursements — (1) Repayments of amounts remitted on behalf of another party; (2) interfund transactions which constitute reimbursements of a fund for expenditures or expenses initially made from it which are properly applicable to another fund - e.g., an expenditure properly chargeable to a Special Revenue Fund was initially made from the General Fund, which is subsequently reimbursed. They are recorded as expenditures or expenses (as appropriate) in the reimbursing fund and as reductions of the expenditure or expense in the fund that is reimbursed.

Reserve — (1) An account used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure; and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

Reserve For Debt Service — An account used to segregate a portion of fund balance for Debt Service Fund resources legally restricted to the payment of general long-term debt principal and interest amounts maturing in future years.

Reserve For Encumbrances — An account used to segregate a portion of fund balance for expenditures upon vendor performance.

Resolution — An order of a legislative body requiring less legal formality than an ordinance or statute.

Restricted Assets — Monies or other resources, the use of which is restricted by legal, policy, or contractual requirements. In governmental accounting, special treatments are applied to restricted assets arising out of revenue bond indentures in Enterprise Funds. These are sometimes also called restricted "funds" but such terminology is not preferred.

Retained Earnings — An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

Revenue Bonds — Bonds whose principal and interest are payable exclusively from a specific revenue source.

Revenues — (1) Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers. Under NCGA Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NCGA Statement 1, operating transfers-in are classified separately from revenues.

Risk Management — A planning process to control costs and coverage in lieu of paying premiums to insurance companies.

Sinking Fund — Financial system to set aside sums of money on a regular basis to meet a future financial obligation.

Special Assessment — A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Supplemental Appropriation — An appropriation by the City Council when there is a need to transfer budgeted and appropriated moneys from one fund to another fund, or if, during the fiscal year, the governing body or any spending agency of such local government received unanticipated revenue or revenues not assured at the time of the adoption of the budget.

Glossary

TABOR (Taxpayer Bill of Rights) — An amendment to the State Constitution providing tax and spending limitations on local government.

Tax Levy Ordinance — An ordinance by means of which taxes are levied.

Taxes — Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

Turnback — A positive actual-to-budget variance in annual expenditures.

User Fees — Charge to the benefiting party for the direct receipt of a public service.

Working Capital — The amount of current assets that exceeds current liabilities.